find formula £160m in o ease trade new UK differences

inded four days of hard barraining by reaching agreement in a series of proposals lesigned to improve their conentious bilateral trading rela-ionship. Page 26

Snub to de Klerk

The African National Congress noved a step closer towards stablishing a broad-based coalition to represent black South Africa when several nomeland leaders refused to ittend a meeting with President F. W. de Klerk. Page 26

Bus bomb kills 14 A bomb on a bus carrying

mostly Hindu office workers killed at least 14 people and injured 22 at Panipat in the COOK north Indian state of Haryana, heightening tension between Hindus and Sikhs.

EC compromise

... The European Parliament committed itself to a future of travelling between Brussels, Stras-bourg and Luxembourg by rejecting a permanent move

Peking defiance A heavy police presence deterred Peking citizens during the festival of the dead from mourning those killed in last year's military crackdown. Deliant students said they held

ceremonies in secret. Page 7

Eritrean air raids The Ethiopian air force killed 46 civilians and wounded 78 in bombing raids on two rebel-held towns in the northern province of Eritrea, the rebel-Eritrean People's Liberation Front said.

– Likud fights on

"Yitzhak Shamir, leader of Israel's hardline Likud Party, refused to concede defeat and will try to prevent Shimon Peres from winning a parlia-mentary majority that would conable the Labour party leader to supplant him as Prime Min-ister. Page 7

Slovak aspiration Czechoslovak Vice Premier

😂 🖫 🎢 🕰 Jan Carnogursky said he wishes to see his republic of Slovakia independent of the Czechs. But he conceded that it could not happen immediately. Page 2

Colombia threat Explosives experts defused

a 900lb bomb in a wealthy Bogotá suburb after Colombian drug barons threatened to kill a kidnapped senator. Page 6

... Chad claims victory Chad claimed its troops killed 730 Libyan-backed guerrillas and captured 315 in fighting near the border with Sudan

Zhivkov in-law freed Ivan Slavkov, president of the Bulgarian Olympic Committee and son-in-law of deposed Com-munist dictator Todor Zhivkov, was freed on bail in Sofia after 44 days in police detention on

fraud charges. Children seized

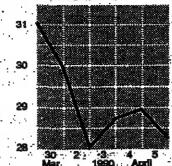
A round-up of homeless children in Rio de Janeiro, followng a court order to place them in state shelters, has outraged human rights advocates who are taking legal action.

Business Summary US and Japan GM to invest engine plant

GENERAL MOTORS of the US, the world's leading car maker, is to invest £160m to build an engine plant in the UK in a further step in the expansion of its operations in west and east Europe. Page 26, Analysis, Page 10.

MARKETS: In Tokyo the Nik-kei average ended only moder-ately lower after a mostly unhappy session and a strong rally in the last hour of trad-ing led by the highways ing, led by the big brokerage

Nikkei Average (000's)



houses, saved a day beset by scare stories. In Paris the CAC40 index gained 26.57 to 2,028.06. In London the FT-500 Share index closed at 1,209.28, the all share index closed at 1,110.93. Back Page, Section

OLYMPIA & York, privately owned Canadian property and investment group, has accumu-lated an 8.25 per cent stake in Rosehaugh, British property group in the throes of financial reconstruction. Page 27

CANAL PLUS, French pay tele vision company, has made a formal bid for Filmnet, a Belgian-based film channel company broadcasting to six European companies. Page 27

HAMBEGS Bank of the the UK rejected a claim by two-court appointed Norwegian lawyers for NKr650m (\$98.6m).

of the late Hilmar Reksten, whose shipping empire col-lapsed in the 1970s. Page 27 BANK of New England, Bos-ton-based bank crippled by the real estate crisis, is to cut 5,600 jobs by the end of the year. Page 29

BANKRUPTCY court in Colorado has approved the sale of MiniScribe, the struggling US disk drive manufacturer, for

\$46m to Maxtor, another disk drive company based in Calif-ornia. Page 29 CITICORP, US banking group, is to acquire the equivalent of a 2 per cent stake in Ifil Fin-

anziaria di Partecipazioni, a key financial holding company of Italy's Agnelli family. BRIDGE Oil, diversified Australian petroleum producer, to reported a one third earn-

ings fall for 1989 following higher interest charges and losses on its African diamond mine. Page 30

STC of the UK has won a military contract from France for equipment to receive naviga-tion signals from US Navstar satellites. Page 8

Weekend

Tomorrow: Michael Thompson-Noel on the grim truth of the Grand National

The Japanese stock market and the investor

Pressure grows on Bonn to ease terms of monetary union

By David Marsh in Bonn

MORE THAN 100,000 East Germans demonstrated in East Berlin and other cities last night for 1 to 1 conversion between the East German Mark and the D-Mark, adding to pressure on the Bonn Gov-ernment to soften the terms of monetary union with East Ger-

many.
The street protests, which coincided with the opening of East Germany's first freely elected parliament, broke several and approximately of comparative. eral weeks of comparative calm in the country. It adds a potent new dimension to the controversy over whether Bonn is reneging on its prom-ises to offer generous monetary

treatment to the east.

The demonstrators, organised by East German trade unions, carried placards such as "We demand I for 1" and "2 for 1 is an insult." As a stream of politicians from the Bonn coalition voiced

opposition to the Bundesbank's 2 to 1 conversion recommendation, a senior Finance Ministry official said last night that the Government would find appro-priate "formulae" to solve the

row.
Mr Theo Waigel, the Bonn
Finance Minister, backs the
economic thinking behind the Bundesbank's 2 to 1 suggestion drawn up last Thursday, which

THE European Commission and the Federal Cartel Office,

West Germany's anti-trust

watchdog are joining forces to try to prevent West German companies building up monop-dies by taking over large con-cerns in East Germany. Sir Leon Brittan, the EC

Commissioner responsible for competition, said in Bonn last

concerned by the risk that

'anti-competitive structures"

could be set up through take-overs in East Germany. Sir

Leon said that the Commission had asked West Germany to provide full information about the possible build-up of monop-

This supported a warning

from Mr Wolfgang Kartte, the

gight that the Comp

drew strong immediate criti-cism from East Germany. But both he and Mr Helmut Kohl, the Chancellor, are now clearly backing away from carrying out fully the Bundesbank's

proposals.

Mr Kohl has said that pensions and wages will not be converted at the 1 for 1 rate planned for most savings, but has pointedly stopped short of naming any figures.
Significant divergence from

the Bundesbank's suggestions could open a public split with the central bank. Mr Helmut Schlesinger, the Bundesbank's vice-president - who yesterday took part in a government meeting in Bonn to discuss plans for economic union - said on Wednesday that the Bundesbank could "tread sharply on the monetary brakes" if the Government was over-generous in converting East German Marks into

D-Marks. The Finance Ministry official called the Bundesbank's pro-posals a "signal" warning of East Germany's poor produc-tivity and competitiveness rather than a plan to halve the values of pensions and wages. "We will first have to put up with the position (caused by leaking of the Bundesbank's recommendations)," said the

Joint campaign launched

By Katharine Campbell in Frankfurt and David Marsh in Bonn

on W German monopolies

Cartel Office president, who said this week: "I don't have the illusion that you can keep the biggest West German com-

panies out, but we must see that they do not take every-thing. We are principally con-cerned to avoid the worst pos-

sible cases - where a previous state monopoly is being taken

over by a market monopolist

The Cartel Office believes

three proposed alliances fall

into this category. These are the plans for Allianz, the larg-

est European insurer, to take a

stake in the East German state

insurance company; Lufthan-

sa's deal to take a 26 per cent

stake in the East German air-

line, Interflug; and the hid by four large West German pub-

from West Germany

official. "Then we will find the right formulae to put this into the proper economic light."
Mr Helmut Haussmann, the

Economics Minister, indicated yesterday that pensions and - at least in more competitive companies - wages would be "topped up" in East Germany to approach their present lev-els in East German marks.

"The real purchasing power of wages and pensions will be in no way worsened," he told a press conference after yester-day's deliberations of ministers and experts, who again refrained from a concrete deci-sion on the conversion rate. Mr Otto Lambsdorff, leader

of the liberal Free Democrats, junior partner in the Bonn coalition, added to the Government's difficulties by attacking the proposed terms of the Ger-man economic and monetary

union treaty.
Mr Lambsdorff, who has been bitter in condemning the Bundesbank's 2 for 1 sugges-tion, said the draft treaty was a

"document of subjugation."

Mr Helmut Geiger, president of the savings banks association, who normally sides with the Bundesbank, said that its proposal was not politically feasible. E.German parliament: Lex.

lishers to take control of East

Germany's newspaper and periodical sales network.

Mr Kartte's powers are lim-ited Until unification, the Car-

tel Office's writ runs only in the Federal Republic, because

East Germany still counts as a

foreign country. This is why Mr Helmut Haussmann, the

West German Economics Min-

ister, is taking special action to block the Allianz deal, claim-

ing that it puts other insurers



US Secretary of State James Baker (left) meets Soviet Foreign

Gorbachev and Bush set date for summit

By Lionel Barber in Washington

PRESIDENT George Bush and President Mikhail Gorbachev will hold a five-day summit in the US starting on May 30.

Simultaneous announcements in Washington and Moscow removed fears that the crisis in Lithuania could force a postponement of the long-planned meeting.

Mr Bush told reporters at the White House that he was looking forward to his meeting with Mr Gorbachev, his second since becoming US President last year. "It is very important we have these conversations",

at a disadvantage.

Deutsche Bank, West Germany's biggest commercial bank, has confirmed that it is The summit announcements exploring buying a share in Deutsche Kreditbank, the new came on the second day of talks in Washington between Mr James Baker, US Secretary commercial arm of the Staatsbank, the East German state Continued on Page 26 of State, and Mr Eduard Shevardnadze, Soviet Foreign Min-

ister, which were expected to focus on arms control issues. Both sides hope to make progress on a strategic nuclear arms treaty substantially reducing long-range missiles on land, in submarines and on board combers. The aim is to complete an agreement in prin-ciple on this technical but potentially ground-breaking issue in time for the summit. Mr Eush and Mr Gorbachev also hope to be able to sign agreements cutting their coun

tries' chemical weapons stockpiles and limiting nuclear testng. German unification and a future security framework for Europe will also be topics. Mr Gorbachev's heavy workload and his domestic troubles may make it difficult to plan

Continued on Page 26

GE sues **Daimler** over plans for aero engine link

By Roderick Oram in New York and Charles Leadbeater in London

GENERAL ELECTRIC of the US is suing Daimler Benz for \$1.15bn in damages in a legal action which threatens a bitter row between two of the world's most powerful industrial companies, which have co-operated for 25 years.

GE alleges that the West German conglomerate has bro-ken a set of agreements between the two companies by forming an alliance with the Pratt and Whitney division of United Technologies one of United Technologies, one of GE's main competitors, to pool

their aero-engine activities. The suit, filed in New York, seeks a permanent ban on Daimler Benz developing high thrust aero-engines. It accuses Daimler and MTU of breach of contract, breach of fiduciary duties, unjust enrichment, misappropriation of trade secrets, fraud negligent misrepresenta-tion and breach of duty to

negotiate in good faith. Daimler Benz said it would contest the action, which it said was without justification. It said its relationship with Pratt and Whitney was one of the most important alliances it had entered into, and could not be undone.

GE lodged the suit after Daimler Benz announced on March 27 that its Motoren-Und Turbinen-Union subsidiary would pool its aero-engine activities with Pratt and Whitney, GE's arch rival.

It suit alleges that over the past eight years MTU has been intimately involved in GE's plans to develop new engines. It says MTU entered a series of agreements that it would commit itself exlusively to a partnership with GE in developing and manufacturing high thrust aero-engines.

The filing said MTU was provided with comprehensive con-fidential technical and financial information of plans to enhance the CF4-Sic, a popular current engine, and develop the GE-90, a high thrust engine at a cost of between \$1.2bn and \$2bn. It said the information would allow a competitor to build an engine to match the GE-90.

The court documents allege that over the past two years, while GE was providing MTU with the information which it took GE researchers several years work to produce, the West German company was holding parallel talks with Pratt and Whitney.

Saatchis teach rising Soviet marketing stars how to shine

By Alan Friedman in New York

MR Roberto Lasagna will soon bring Madison Avenue glitz – or at least the Italian ver-

sion – to Moscow. The chairman of the Italian subsidiary of Saatchi & Saatchi yesterday announced the signing of an accord with the Soviet Union to bring young Soviet economists to the west

and transform them into marketing men (and women). The agreement highlights the speed with which the Italians are moving to develop a host of industrial and training

ventures with Moscow.

Last year saw both the Bocconi business school of Milan and the Nomisma economic research centre of Bologna agreeing to set up Italo-Soviet management training schools. Mr Silvio Berlusconi, the Italian television mogul, has also won rights to bring western company advertising to Soviet

The Saatchi protocol, which was concluded on Wednesday in Moscow, calls for the Soviet ministry for electrical and instrument engineering indus-tries to begin sending its best

and brightest to Saatchi offices in Milan and Rome on June L "The only way the Soviets can enter western markets with competitive products is if they know something about

tern markets," Mr Lasagna from Liguria who began his career in 1950s selling Colgate toothpaste in Glasgow, says he has already approached a num-ber of European companies

that are interested in hosting the Soviet trainees for part of the nine-month period. Among these are Galbani, the Italian cheese maker, Merloni, the white goods producer, a leading UK oil company and number of retail and supermarket chains.

What is most striking about the deal, however, is that according to Saatchi of Italy, it will not cost Moscow a single "We will pay them a salary commensurate with the earn-

ings of European trainees in a similar position, or around \$900 a month," Mr Lasagna explained. The first two train-

ees will be based in Rome and Milan and by next year, the number could rise to between 40 and 60.

For a period of nine months each of the Soviets will undergo intensive training in advertising, marketing, image building and other skills related to the hawking of consumer products.

After the trainees have completed their stints at both Saatchi and at various Saatchi consumer sector clients they will be despatched back to the Soviet Union to become the first western-trained marketing executives in Soviet state

For Mr Lasagne, there is the hope that they will then return to Saatchi with business. The deal won praise in New York yesterday from Mr Ken Roman, a veteran former head of Ogilvy Mather who is now an executive at American Express. "I think this is exactly the right road to Moscow. What the advertising agencies can bring to eastern markets is not just clients, but know-ledge," Mr Roman said.

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combatting crack



William Bennett, President Bush's front man in his escalating war on illegal drugs, has run into an awkward fact alcohol abuse is a far bigger threat to the nation's youth than narcotics

MARKETS New York lui \$1.6415 \$1,6415 (1.6420) DM2.7900 (2.7925) FFr9.3800 (2.7525) FFr9.3800 (9.3800) SFr2.4650 (2.4725) Y258.75 (260.25) C index 87.9 (87.8)

Chief price changes yesterday: Page 27

GOLD New York: Comex Jun \$379.3 London: \$377.25 (374.50) N SEA OIL (Argus) Brent 15-day May \$17.90 (18.275)

SFr1.5005 Y157.75 DM 1.6995 (1.7005) FFr5.7150 (5.7125) SFr1.5010 (1.5060) Y157.65 (158.55) \$ Index 68.7 (68.7) Tokyo close: Y157.90 US Lunchtime Rate Fed Funds 81 % % 3-mo Treasury Bills: yleld: 8.00% Long Bond: 9931 yield: 8.52%

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DJ Ind. Av. 2,733.56 (+14.19) S&P Comp 342.28 (+1.19) Tokyo: Nikkei 28,249.06 (193.88) LONDON MONEY 3-month Interbank: closing (1532)

STOCK INDICES

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FT Ordinary:

1,756.3 (+6.6)

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New York lunch!

Little long gilt future: June 8252 (8131)

EUROPEAN NEWS

MONOPOLY TO BE ABOLISHED

Poland plans sweeping telecommunications reform

By Hugo Dixon in Warsaw

THE POLISH GOVERNMENT plans sweeping reforms to demonopolise its telecommunications industry as part of an ambitious plan to expand and modernise telecommunications

facilities in the country.

The programme, which is due to be finalised in the next few weeks, is likely to involve breaking the monopoly cur-rently held by the Polish Post, Telegraph and Telephone Comnications services. New companies are expected to be licensed to provide international, long-distance, local, mobile and data services in competition

with the PPTT.

Over the next two years, the PPTT is also likely to be split into three separate enter-prises covering postal, telecommunications and radio communications services. The telephone company would be further sub-divided into several regional units and a long distance network, in much the same way that AT&T of the US

was broken up six years ago. The proposals, which would be the most radical reform of telecommunication attempted by a leading country, stemmed from widespread dissatisfac-tion with the PPTT and a realisation that the fast development of telecommunications is a priority if the rest of the Polish economy is to move for-

By demonopolising the industry, the Government expects to attract large amounts of private capital to help with the modernisation

Details of the programme remain to be determined. This is partly because the Ministry of Communications failed to convince the rest of the Gov-ernment at a series of meetings during the past week that its plans for investing \$14bn in modernising the network over

the next decade were realistic. The main issues that are still to be determined are the extent to which foreign companies will be allowed to offer long

de-monopolising the telecommunications industry in Poland, the Government expects to attract large amounts of private capital to help the modernisation.

distance and international services, and whether there should be any requirements for companies offering such profitable services to provide local services as well.

Key elements of Poland's plans to modernise telecommunications, outlined by Mr Stanislaw Szuder, Deputy Minister of Communications, in an interview, are:

● A \$100m World Bank Loan to modernise the PPTT's long

distance and international network is expected to be signed by the end of the year.

Polish telecommunications manufacturers are negotiating joint ventures with Alcat CIT of France, Alcatel SESA of Spain, Siemens and Ericsson of Sweden to manufacture digital exchanges. The Spanish Government has offered a \$40m loan in connection with the Alcatel-SESA deal, while West Germany has offered a loan of about the same size in connection with Siemens.

• Two cellular licences will be awarded later this year-done to a totally private consortium and the other to a consortium in alliance with the PPTT. Mr Szuder said there could be up to 200,000 cellular users in several years time.

Once the programme has been agreed by the Govern-ment. Poland's parliament will asked to amend the law which currently guarantees the PPTT monopoly. • West German Social Democrat Oskar Lafontaine said yester-day his party supported Poland's demand that a treaty guaranteeing the existing Pol-ish-German border should be initialled by both German states before unification, Reuter adds.

The SPD shares the opinion that negotiations with the two German states should start soon in order to initial the treaty," Mr Lafontaine told a



President Felipe Gonzalez surviving his first confidence vote in the new legislature

Gonzalez wins first vote of confidence in new legislature

By Tom Burns in Madrid

SPAIN'S SOCIALIST Prime Minister Felipe Gonzalez yes-terday won his first vote of confidence in the new legislature but failed to draw major opposition groups into a wide-ranging policy consensus to face the challenge of the deregulation of the European Com-

The debate, held after the staging of re-votes in constituencies where courts unheld allegations of fraud during general elections last December. allowed Mr Gonzalez to gauge his support in the chamber, where with 175 seats, exactly half the total number, he lacks an overall majority for the first time since he first took power

Although the Prime Minister failed to receive the specific endorsement he sought from opposition parties, a number of

them including the Catalan and the Basque nationalist deputies and the small liberal group lead by former premier Adolfo Suarez, abstained in the final vote thereby indicating that he is unlikely to face major difficulties in the legis-

lature during his four year

Other opposition groups, including the main opposition party the conservative Partido Popular and the Communist party, used the debate as an opportunity to reiterate calls for the resignation of deputy Prime Minister Alfonso Guerra whose brother is being investigated in connection with allegations of corruption.

In another development interior Ministry sources said yesterday that a string of arrests in south-west France of sustuted "the most significant blow to date" to the separatist

organisation Eta. A total of nine detentions followed the arrest on Monday of a French national in the Southern Spanish city of Sev-ille where he was allegedly pre-paring a series of bomb

The sources said that the Seville arrest of Mr Henri Pariot had lead to the detention, in collaboration with French police, of Eta's main opera-

tional group of gunmen.
This group, which includes
Frenchmen as well as Spaniards, had never been previously identified by Madrid's security forces who regularly issue lists of suspected terror-

It is said to have been involved in more than 30 murders in recent years.

President Mikhail Gorbachev

included a call for the immedi-

ate evacuation of more than

Moscow and Baltic states set for clash over conscription

By Mark Nicholson in Moscow

THE breakaway Soviet Baltic republics yesterday defied fresh warnings by Mr Mikhail Gorbachev, the Soviet leader, to back away from independence and looked set on a collision of the collision o sion course with Moscow over

military conscription.

Moscow also stepped up the pressure on Lithuania yester-day, intensifying KGB checks on vessels entering the repub-lic's ports. This was being done to prevent the supply of war materials and weapons, Lieut-Gen V. Shylakhtin told Pravityelsky Vyestnik, the government newspaper.
Lithuanian officals reported

that up to 50 armed troops took control of the procurator's office in Vilnius, the republic's capital, yesterday afternoon.
The office had been occupied
by interior Ministry troops
after Moscow dismissed the locally-appointed procurator for "gross violation" of Soviet

The parliaments of both Lithuania and Estonia yester-day prepared to issue statements reasserting their deter-mination to secede.

Meanwhile, the Latvian Communist Party will open a two-day congress today at which it is almost certain to make its own snub to Moscow by smulating its Baltic counterparts and splitting from the

Soviet party.

Baltic resistance to the spring military call-up looked set yesterday to provide the most immediate flashpoint between the rebel republics and Moscow, after the defence ministry issued a strong state-ment condemning anti-draft movements in all three states. Soviet military leaders have

been increasingly vocal in their denunciations of indepen-dence movements in the strategically vital Baltics and have focused their attack on the boycott of the draft.

Elected leaders in Estonia and Lithuania have shied away from outright calls for young men to resist the call - which they fear would prompt even sterner action from Moscow -but they have not discouraged nationalists in each republic from pursuing vigorous anti-draft campaigns.

The Estonian parliament is seeking to drop the sections of

the republic's conscription law which make it a punishable offence to avoid the call-up. In the face of this resistance, military leaders in the republic have warned that they will haul draft dodgers before mili-tary tribunals.

However, Mr Egidias Bich-kauskas, the Lithuanian repre-sentative in Moscow, yesterday indicated that the republic was willing to seek some compro-

The Soviet Union yesterday offered assurances to nervous foreign investors that it remained a safe haven for investment in spite of reports of late debt payments by some Soviet organisations, Reuter reports from Moscow.

Mr Stanislav Shatalin, an

economist and member of President Mikhail Gorbachev's 16man advisory council, said the Kremlin was keeping a close eye on the protection of foreign investment.
The USSR was and will be a

reliable business partner," he told Radio Moscow's news ser-

Privatisation plans short of funds

By Christopher Bobinski in Warsaw

POLAND'S plans to privatise industry could run aground for lack of domestic funds. deputies warned the Government yesterday, during a first parliamentary reading of draft laws governing sale of state enter-

Mr Leszek Balcerowicz, Finance Minister, said that three months after implemen-tation of tough economic measures, inflation had been halted and the time had come to speed change.

Without private ownership in industry, economic develop-ment will continue to be slow,"

he said, referring to a programme under which the Government hopes to sell 50-100 enterprises this year.

At present, the state owns 7,500 companies.
Deputies said the legislation put too much power over enterprises into the hands of the Government at the expense

of parliament.
They also warned that the pace of privatisation would be slowed by the dearth of private savings, and employee share ownership schemes (Esops). which have until now been resisted by the Government, were the only way of extending

the process. Pressure is likely to grow in parliament during the law's second reading as deputies prepare a rival version opening the way to Esops, financed by Treasury loans.

• The Polish Government's economic committee has approved a state-owned joint stock company in place of the Gdansk shipyard, put into liquidation by the previous government

The 400,000 shares are then to be sold at 1m zlotys (\$102)

Chernobyl clear up cost '\$300bn'

A SENIOR MEMBER of the Soviet parliament said yester-day that about Rbs200bn (about \$320bn) will be needed to cope with the consequences of the Chernobyl nuclear disaster during the next ten years, AP reports from Geneva.

Mr Yuri Shtsherbak, vice chairman of the Supreme Soviet's Commission on Enviment and Nuclear Energy,

told reporters that an international fund should be set up to assist the Soviet Union in dealing with what he termed a

almost 4m people are still liv-ing in regions with higher levels of radication since the April 26 1986 catastrophe. Proposals prepared by his commission at the request of

100,000 people remaining in the most contaminated areas of Mr Shtsherbak said that Byelorussia, the Ukraine and the Russian republic.

He said the thyroid glands of more than 1.5m people, including 160,000 children, were

France 'ready to discuss reform of Nato alliance'

By lan Davidson in Paris

FRANCE is ready to discuss the reform of Nato if it were to lead to a more truly European defence within the Atlantic Alliance, according to an official at the Elysee, the offices of

the Treaty of Washington, but with serious modifications of

the existing organisations, then France would be available

their independence MR Jan Carnogursky, the Czechoslovak Vice Premier, in tion of the Czechoslovak Federation is the final

Slovak leaders seek

an interview published yesterday, said he wished to see his republic of Slovakia independent of the Czech lands, AP reports from Prague. Mr Carnogursky said:

"Europe is headed towards integration. When it becomes a reality one day, we would like to join it as an independent subject." However, Mr Carnogursky, a

veteran human rights caminto power last November following the overthrow of the communist regime, cautiously suggested that the extremely close economic ties between Slovakia and the Czech lands made it virtually impossible for the two republics to sepa-rate immediately.

"Right now, Slovakia does not even have what it takes," he said, adding Slovak indeobjective.

Mr Carnogursky's comments follow a resurgence of ethnic tensions between Czechs and Slovaks, triggered by a recent parliamentary dispute over the country's name. Slovaks, who make up one

third of the country's 15.5m people, demanded a hyphenated version - Czecho-Slovakia - to strengthen their national identity, a demand petty nationalism.

1902-1-2-

After a compromise solution was adopted, allowing both versions to be used, some 20,000 people demonstrated in the Slovak capital of Bratislava on March 30, demanding an independent Slovak state.

Czechoslovak President Vaclay Havel, who is a Czech, as well as the premiers of both republics opposition to secession.

SAL.CO.EST.

Among the countries

officially present

will be:

International contacts: BORINTEC 70

The International Co-operation, Development and Investment Exchange is a concrete enterprise, a new way to do business in the joint-venture field. The Exchange hosts a number of conventions and round tables linked to the theme of co-operation, development and investment, a meaningful dialogue on both a European and worldwide level. Foreign international delegations will present projects for international co-operation.

Liera Milano promotes

business openings at the

1990 Great April Fair

The Foreign Trade Hall is an integrated complex aimed at promoting foreign trade transactions and offering businessmen a rapid, up-to-the minute assistance service in the capable hands of experts in economics and finance, all backed up by the very latest informa-

The U.S.S.R.: The Milan Trade Fair and the Moscow VDNH - two leaders with a common strategy. On 2 October 1989, the Milan Fair body reached an exclusive agreement with VDNH for the organi-sation of Italian exhibitions in the USSR. The Soviet Union will be present at the Great April Fair, their exhi-

bition area covering 1.700 square metres. Sixty exhibitors will be

participating and more than 200 Soviet firms will be represented,

all intent on promoting business with European and Italian The USA (with 16 companies and States), as well as Australia, Canada, Switzerland, Poland, other East European countries and ACP

Conventions and Seminars on different economic topics will also

Of particular interest will be the third edition of the Latin America-Europe Convention, specially programmed for South American and European businessmen and organised by the Milan Fair body at the request of the European Community Commission. Trade missions from Asia, Africa, the Americas, Australia and Europe will be present at the Great April Fair in order to meet Italian

Exhibitions for businessmen:

Techinlight

Conventions

Exhibition of second-hand machines and plants

and European businessmen

Industria Mercato Exhibition **Eurolapis**

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for such a discussion if it concerned changes and reforms." Ten days ago Mr Douglas The official, who asked not to be identified, said: "If a discussion were to open on a truly more European defence, that is to say with the maintenance of

Poll could change Yugoslav map

EASTERN EUROPE **ELECTS**



Slovenia

A FTER lagging behind many East European countries, Yugoslavia gets its first taste of a multi-party democracy on Sun-day when 2m voters in the northern republic of Slovenia. go to the polls.

The voters will be faced with candidates from 18 parties in a complicated system comprising three rounds

Mr Milan Kucan, the republic's president, who has spear-headed many of its economic and political reforms, is almost certain to win the presidential election, despite some colour-ful opposition from the millionsire independent, Mr Ivan Kramberger, who drives a sports car and campaigns with his pet monkey.

The candidate for Demos, an

alliance of opposition parties, is Mr Joze Pucnik, a former political prisoner who left Yugoslavia as a Gastarbeiter and went on to have an aca-demic career at a West German university. But as elsewhere in the

region, the election campaign has tended to focus on issues of patriotism rather than on political programmes The issue which unites the electorate is whether or not Slovenia should secede from the Yugoslav Federation. If elected, Demos plans to hold a referendum asking Slovenes if they want to secede from

To this extent, the elections have the potential to change the political and perhaps geographic shape of Yugoslavia, and raise the question of Slo-venia's political identity. Is it a constituent republic, part of a new Yugoslav confederation, or a country bent on achieving independence?

These issues surfaced during

the Yugoslav Communist Party's Congress last January when the Slovene delegation, frustrated with the slow pace of political and economic reform, walked out. This effectively formalised the split in the ungainly and deeply divided party.

It also infuriated the Serbian authorities, particularly Mr Slobodan Milosevic, the repub-lic's nationalist President who has attempted to exert greater Serbian influence throughout the Federation. Hence the introduction by Slovenia last September of con-stitutional amendments which

included the right to secession.
The poor relations between the two republics are com-



Milan Kucan: reformer

Laura Silber reports on Sunday's multi-party election in Slovenia

pounded by the growing ethnic tension in the southern prov-ince of Kosovo. The Serbian authorities insist that the Slovenes encourage Albanian separatism to divert attention from their own secessionist tendencies. Slovenia's support for the

ethnic Albanian majority in Kosovo precipitated a trade war between Slovenia and Serbia in which Mr Milosevic demanded a boycott by Serbs of all Slovene goods, which hit many enterprises bally.

These sharp differences between the two republics have heightened the patriotic

and nationalist climate in Slovenia at a cost of addressing the serious economic costs of

For example, an independent Slovenia would have to queue up with the rest of Eastern Europe in its attempts to attract foreign investment, move closer to the European Community and weigh up the costs of breaking completely with the Yugoslav Federation. As it is, over 30 per cent of Slovenia's trade is carmarked

for Yugoslavia. Mr France Bucar, a Demos candidate from the Democratic Alliance, says that Yugoslavia will fall apart. "Yugoslavia is dead, and Slovenia must become a separate state, if only

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Sweden's Social | Modern-day Athena galvanises Greek left Democrats seek deal with Liberals

By John Burton in Stockholm

SWEDEN'S Social Democratic Government held talks yesterday with the opposition Liberal Party on a package of austerity measures, as an economic forecast warned that Sweden could be heading for higher unemployment if inflation was not curbed.

The talks follow the collapse of the government's voluntary wage restraint plan earlier in the week. Among the measures being discussed would be a temporary increase in VAT rates and a lower increase than planned in child care payments to help curb an expected increase in consumer spending. Generous sickness pay rates,

which encourage worker absenteeism, and unemployment benefits could also be cut. A planned expansion of parental leave from 12 to 15 months and an increase from five to six weeks in annual holiday might also in annual holiday might also be delayed in order to relieve pressure on Sweden's tight labour market, which is

driving up wage costs.
Liberal Party support would ensure the minority government could pass the measures in parliament leter

this month

Economists from the state-controlled PKbanken state-controlled PKbanken wathed that the mooted measures were not drastic enough to hair Sweden's accelerating economic crisis, with production costs exceeding those of its major

exceeding those of its major trade competitors.

In their economic forecast presented yesterday, they painted a bleak picture of unemployment growing to 21 per cent in 1991 from 1.5 per cent now, weaker GDP growth of 0.3 per cent from 1.8 per cent in 1989, and a 10 per cent fall in industrial investment. They predicted consumer price inflation of 10.5 per cent in 1990 and 9.5 per cent in 1991 compared with 6.5 per cent in 1989, and a widening current account deficit of SKr75bn next year, up from SKr28bn last year, up from SKr28bn last

Svenska Handelsbanken, another hig Swedish bank, predicted earlier this week that the unemployment rate may have to reach 4 or 5 per cent in contex to reduce wage growth. order to reduce wage growth, which is the main factor behind Sweden's growing

Kerin Hope reports on the emergence of a rising Communist star

Theld a rally in central Athens yesterday at which the keynote speaker was Mrs Maria Damanaki, a Communist member of parliament who is being promoted as the party's rising star. Red banners. furtered above the crowd gath-ered in the Playing Field of Ares, a park overlooked by a statue of Athena, the ancient city's patron goddess, wielding

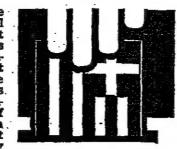
a spear.

The rally, which wrapped up the Alliance campaign for Sunday's election, marked a political rite of passage for Mrs Damanaki, 38, a chemical engineer who joined the Greek Communist Party when it was still an outlawed underground

movement.

Her emergence as a possible successor to Mr Harilace Florakis, the veteran Communist who heads the Alliance — a union of the Communists with the much smaller and more intellectual Greek Left party—is the first public sign that he wants to rather But it also wants to retire. But it also diverts attention from the party's current troubles.
Mrs Damanski's political career began dramatically during the 1973 rebellion at the Athens Polytechnic School

against the colonels' dictator-anip. She became known as the "Voice of the Polytechnic," the announcer on the students' short-lived radio station.



GREEK **ELECTIONS**

After the Communist Party was legalised with the return of democracy, Mrs Damanaki was elected to parliament, where as Deputy Speaker during the past five months of all-party rule she earned wide-spread respect for her ability to keen unruly denoties in order.

"She would be quite an appropriate person to define the Greek left's approach to the future. I don't think having a woman as a party leader would be a handicap," says Mr Christos Papoutsakis, the pub-lisher of the left-wing maga-

It has been downhill all the way for the Alliance since its moment of glory last summer when Mr Florakis, 75, became the first Communist leader in western Europe to be asked to form a government

Greece's current account deficit soared to a record \$1.15bn in the first two months of 1990, a dramatic increase over last year's figure of \$148m, according to central bank figures.

The February deficit totalled \$620m, compared to \$135m for 1989. The visible trade gap for January and

His coalition with the conservative New Democracy party healed the bitter left-right divisions which remained from the civil war of the late 1940s, when the Communists were defeated by US-backed

The partnership was intended to clean up a set of financial scandals which brought down the Socialist government of Mr Andreas Papandreou.

But it spected many tradi-

But it angered many tradi-tional Communists and sup-port for the Alliance fell from 18 per cent in June to 11 per cent at the November election, which also resulted in a hung

As the junior member in an "ecumenical" government, the Alliance further surprised its supporters by pushing through legislation to privatise 28 ailing industrial companies nationalised under the Socialists in order to save jobs.

The then-Industry Minister,

increase in imports, rose to \$1.91bn from \$1.32bn last

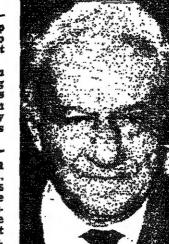
Although inflows from tourism and shipping improved, invisible receipts declined overall to \$768m from \$1.1bn in 1989, mainly because of reduced transfers from Greeks living abroad.

Mr Grigoris Ylannaros, a Moscow-trained economist, took advantage of the changes in eastern Europe to promote sell-offs and closures of debtridden companies in exchange for the retraining of about

5,000 workers at state expense. The collapse of communism in countries to the north of Greece has plunged the Alli-ance into ideological turmoil, but its voters are deserting over a more parochial issue. In this election, the party has decided to join forces with the Socialists in five single-seat constituencies which might decide the poli. This raises the prospect of a Socialist-Communist coalition

government in the event of another hung parliament.

Mr Florakis says the intention is to block a conservative majority. But the electoral pact with the Socialists could backfire. A sizeable number of left-wing voters believe the Alliance has betrayed its



Harilsos Florakis: downbill all

pledge not to co-operate with the scandal-tarnished Socialists for the sake of clinging to

Opinion polls suggest the Alliance may lose another two percentage points this time, or up to five of its 21 seats in the 300-member Parliament.

Heavy losses for the Alliance would boost the Conservatives.

And, under the complicated

proportional electoral system which is weighted in favour of the bigger parties, this could even propel the Conservatives to an outright majority.

Store groups eye East Germany

By Maggie Urry

WOOLWORTH Corporation. the US retail group with shops in West Germany, has opened an outlet in East Germany. The opening was announced at an international retail conference in London yesterday, held by Goldman Sachs, the securities house.

Mr Harold Sells, chairman and chief executive officer of Woolworth, said that before ated 14 stores in the area which became East Germany. Mr Jens Odewald, chief exec utive officer of Kaushof, the West German department store and speciality retail group, said his group was looking to

open stores in East Germany under its Kaufhalle fascia. Kaushalle is a chain of bud-get stores, which Mr Odewald aid was most appropriate for

East Germany.

People from East Germany who had crossed the border to shop in West Germany were mainly interested in value-for

money goods.

• Lufthansa, the West German national airline, said it would join four West German companies to invest about DM375m (£134m) in a DM750m joint venture with Aeroflot, the Soviet national airline, to update and expand Moscow international airport, AP reports from Frankfurt.



seek

ence

Michael of Romania to end 43-year exile

By Owen Bennett-Jones in .

KING Michael of Romania has announced that he will return home next week after an absence of 43 years, but his political, has evoked a mixed

The king, who was forced to abdicate in 1947 following the communist takeover, appears to think that the political instability in the country may lead to the restoration of the

He has rejected the validity of his abdication, saying: "A document signed under threat is null and void. I consider myself the head of state of

As the country's main political parties prepare for next month's elections, Mr Radu Cimpeanu, the leader of the National Liberal Party and its esidential candidate, rejected the idea that the king should

On the other hand, the Government has welcomed King Michael's visit. Dominated by the ruling National Salvation Front, which gained power following the overthrow of the Ceausescu regime last Decem-ber, the Government says the king is welcome to visit Romania on the same basis as any other returning citizen. any other returning citizen.
But it says the people should decide if the monarchy is to be restored by voting on May 20 for that party which favours a return of the king.

The king remains critical of the Front, which he says is "compromised" because some of its members have links with

of its members have links with

the Ceausescu regime.
The king's popularity remains an open question. A poli carried out last January in French magazine indicated that 78 per cent of Romanians opposed the return of the mon-

HENI OILE

His supporters suggest that because of growing public scepticism about the Front, King Michael could provide a focus for national unity.

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Even the Brits learn to love Europe

By Lucy Kellaway NEVER have the citizens of the Community felt so pro-European More than half of them want a full European union; with a European Gov-ernment answerable to the European Parliament. They want more powers for all Com-munity institutions, they want the monetary, economic and political union of Europe speeded up, and they want Brussels to have a say in a

Brussels to have a say in a growing number of insues.

Even the go-it-alone people of the UK seem to be dropping their resistance to Europe.

While retaining a large measure of caution as to the future of the Community, they at least are coming in terms with least are community, they at least are coming to terms with the past. For the first time a majority of British people are resigned to UK membership and view it as a good thing. Just one person in six still years the day the UK introd.

rues the day the UK joined.
These are the findings of the
Commission's latest poil on the strength of Community feeling Based on interviews of 1,000 people in each member state, they find for the first time a positive balance of views on the job done by the Commission. Europeans view the Parliament as more imporwhelmingly in favour of the locial Charter.

In line with the rising level of enthusiasm goes a rising level of knowledge of the Com-munity and its programmes. Ignorance remains greatest in the UK, where 87 per cent of those asked had not heard of 1992 or the single market, wice as many as in Greece.
The increasing commitme

of the people has been matched by an increasing will-ingness of their governments to push Community programmes forward. Senior Commission officials admit to being astounded at the smoothness with which work on the Delors plans for Eco-nomic and Monetary Union is progressing, and at the increasing reluctance with which member states block single market measures.

Euro-MPs opt to stay in Strasbourg By Lucy Kellaway

THE European Parliament has travelling between Brussels, Strasbourg and Luxembourg, by rejecting suggestions to move the parliament to Brus-

The compromise agreement would keep regular se Strasbourg and most of the committee work in Luxem-bourg, but would allow extra sessions to take place in Brussels, where a semi-circular chamber and 2,500 offices are being built.

The debate was long and bad tempered, and the vote - seen as a triumph for France - was close. The president of the parliament, Mr Enrique Baron. came under strong personal attack, with calls for him to resign. There were also com-plaints of blackmailing tactics by the French Government, which on Wednesday threat-ened to block decisions on the location of new EC institutions unless the parliament remained in Strasbourg. However yesterday's vote

may well be challenged on a



BASF, one of the world's foremost international chemical companies, is celebrating its 125th anniversary today.

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- ments Strategic acquisitions
- Solid finances
- Motivated human resources

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The Blue-Chip Innovators

AMERICAN NEWS

Treasury opposes plan to curb foreign banks

been strongly opposed by the Federal Reserve and the US

The measure would require regulators to focus on whether foreign governments practise fairness, and would let regulators bar a foreign bank's expansion if the Treasury had found that US groups were denied access to markets in that foreign country. It is spon-sored by Senator Don Riegle. Senate Banking Committee's Democratic chairman. Senator Jake Garn, the committee's top Republican, and most of the committee members.

The proposals have been put

forward because of concern that US banks have lost their international competitiveness. Mr David Mulford, Treasury Under secretary for International Affairs, told the committee yesterday that, while US banks had lost a major competitive position", the administration opposed the limited reciprocity in the proposal in view of the risk of retaliation. The

CONGRESSIONAL proposals, which have wide support and could limit the expansion of foreign banks in the US, have

tion preferred to "encourage other countries to open and liberalise their markets, to our mutual advantage, rather than threaten to deny foreign firms

access to our own."
Mr Alan Greenspan, chairman of the Foderal Reserve, has warned that any such mea-sure would be "clearly counterproductive." It would "invite retaliation and would not be very effective in any case." He said that the globalisation of financial markets meant that most of the business which for-eign banks do with US customers could be done offshore.

To the "limited extent" that the closure of US markets to foreigners might be effective, the result would be reduced pressure on US banks and policymakers to implement policles necessary to improve the underlying competitiveness of domestic financial institutions.

approved only a few minor measures, leaving more contro-versial items to last. However,

the PMDB, as the dominant

voice in Congress, has now made clear that it will approve

the items with a few modifica-

Mr Collor's controversial

proposal to begin a Thatcherite

privatisation campaign, for instance, now seems certain of

a majority of PMDB votes. Con-

gress had thrown out several privatisation proposals during the previous Government of

quet on the money supply.

Collor battles Congress

By John Barham in Brasilia

PRESIDENT Fernando Collor de Mello is locked in a battle of wills with Congress to win approval for the drastic antiinflation measures he intro-duced in Brazil on March 15.

The president and his ministers say inflation will revive if Congress dilutes the policies. Congress members, who face elections in October, say they are determined to impose numerous changes, both to avoid an economic recession and reassert their prerogatives. Intense negotiations between leaders of the majority Brazil-

ian Democratic Movement Party (PMDB), other opposition parties and those supporting the president, aim to reach an early consensus on the policies and vote on them well before the deadline at the end of next

far. Congress has

brewery beats strike THE brewery that makes Mexico's Corona beer, a lead-ing export that soared in popu-larity during the 1980s, was back in operation after enough

established patterns of mone-tary and capital flows."
Rejecting moves that might increase protectionism. Mr Mulford said the administrastriking workers ended a sev-en-week strike for higher wages, Reuter reports from Mexico City. Mexico's largest brewery, Cerveceria Modelo in Mexico

City, said striking workers returned to their jobs, joining new employees hired to replace the strikers.

Meanwhile, the Nissan Mexicana plant remained idle after 3.500 workers began a strike on Monday when contract negotiations over pay and ben-

biggest

Surinam ponders adjustment plan

efits broke down.

Cash-starved Surinam plans to implement an economic adjustment programme that may include a devaluation and inflation-slashing measures, government officials said, Reu-ter reports from Paramaribo.

The European Community is sponsoring preparation of the adjustment programme being considered by the former

Dutch colony.
Officials said the programme should seek to reduce the country's reliance on bauxite and encourage non-tradi-tional exports such as shoes, alcohol and soap.

Cuba may look to world markets

Cuba will sell its sugar and nickel on the international market if the Soviet Union and other traditional East European trading partners stop buying them, a senior Cuban official said, Reuter reports from Havana.

"If there are difficulties, we will go out into the world market and sell sugar and nickel," Juan Escalona, president of Cuba's National Assembly, told a news conference.

The PMOB is also welding a consensus over the central issue of the Government's Mr Escalona predicted Cuba's economic relations with its traditional trading freezing of \$115bn in private assets. The party would probably want to allow savers parpartners in Eastern Europe tial access to their blocked would not continue at the same overall level as previfunds and loosen the tourni-

Mexico's

HE probable future President of Peru, Mr Mario Vargas Liosa, closed his campaign in Lima on Wednesday night to fireworks, chanting and rapturous acceleration from an impressive acclaim from an impressive crowd. In an emotional speech, the 54-year-old novelist turned politician promised peace and

modernity for Peru.

Despite the enthusiasm of the Lima faithful, Mr Vargas Llosa's metamorphosis from writer to head of state is unlikely to be complete by the end of polling on Sunday.

Polls have given him a clear lead with more than 42 per cent of the vote. But outright election as president requires a majority of all votes cast - and with up to a quarter of all bal-lots expected to be blank, spoiled or invalid, through dis-enchantment, error or fear of terrorist reprisals - most poll-sters predict he will have to face a run-off in eight weeks time. Peruvian law bans publica-

tion of opinion surveys in the last fortnight before election. Insider polls and speculation, however, are the stuff of life in Lima. In the past week the hot money has been on Alberto Fujimori, a political debutante and former rector of Lima's Agrarian University. Some unofficial surveys put this little-known son of Japanese immigrants in second place in Lima because of his appeal as an honest independent.

The most likely runner-up to Mr Vargas Llosa remains Mr Luis Alva Castro of the governing American Popular Revolu-



Amid confetti, Vargas Llosa hails cheers that few writers know

tionary Alliance (Apra), who was Finance Minister for the first two boom years of the

Apra's historic support from 30 per cent of the electorate has slipped during the past couple of years. This is a direct result of unparalleled economic mismanagement by the government of President Alan Garcia. This has led to hyperinflation This has led to hyperinflation and an economic contraction last year of 14 per cent. All the same Apra still seems likely to hold upwards of 20 per cent of

The former "united" left is split between two antagonistic factions. The remains of the original United Left, led by Mr Henry Pease, a mild-mannered academic, appears caught in a time-warp with its anti-Ameri-

Vargas Llosa on the verge of Peru victory

An outright win may be elusive but voters are ready for change, writes Sally Bowen

can and pro-Cuban slogans.
The avuncular Mr Alfonso
Barrantes leads the breakaway Socialist Left in promoting "caring" issues, promising free milk for needy children and distributing bags of his cam-paign symbol – the bean. Mr Vargas Democratic Front alliance (Fredemo), is com-

posed of the novelist's new Freedom Movement and two older parties, Popular Action and the Popular Christian Party. It has led from the out-

set.

Its campaign, masterminded by American publicity agency—Sawyer Miller—began nine months ago. A commanding early lead has been eroded and Mr Vargas Llosa has twice in the past fortnight appealed vainly for curbs on Fredemo candidates' individual advertising campaigns for parliamening campaigns for parliamentary seats under the preferential voting system. Certain wealthy Fredemo bankers and industrialists have been accused by President Garcia of Transiting Preside "vomiting propaganda." But the so-called "millionaires' campaign" seems to have backfired, arousing distaste among

poor Peruvians.

Peru's ailing economy has dominated the election campaign from start to finish. Mr Vargas Llosa has pledged to cut annual inflation from more than 27 per cent to ten per cent within a year. He plans to do this through extensive deregu-lation and liberalisation. It will be accompanied by a tough economic adjustment pro-

gramme. Fredemo's proposals to reactivate the private sector, restructure the bureaucracy, reform taxes to cover the fiscal deficit, realign exchange rates and encourage exports and for-eign investment have proved attractive to voters. Indeed he has forced the campaign agenda. Sund Nevertheless, Mr Vargas sive.

extreme poverty.

The presidential run-off would take place in early June.
A leading Lima political analyst said last week. Statistically, there is no possibility of Vargas Llosa losing the second round. But in human terms, there is that chance."

Llosa's call for a mandate to initiate an economic "shock"

programme alarms poorer voters. The United Nations has

estimated that almost five mil-lion Peruvians are living in

The novelist temporarily The noverst temporarily resigned his candidacy last May – only three weeks after accepting it – because of differences with his alliance partners. He can be quick to anger when provoked, giving up unnecessary advantages to his opponents. Nothing has so united the fractured Apra united the fractured Apra party in the past-few months as Mr Vargas Llosa's ill-judged verbal attack on cabinet minis-ters as "buffoons and scoun-drels."

Another problem for Fre-Another problem for fre-demo is the possibility of an alliance between the first round losers. While both Mr Pease and Mr Barrantes publicly discount it at present, Mr Alva Castro is reportedly attempting to negotiate such an agreement. This would involve complete equality between collaborating parties and accords with unions and professional groupings. Opposi-tion to Fredemo's proposed economic shock just might form sufficient basis for some alliance, however unlikely, if Sunday's result is inconclu-

Panama 'to embrace extensive privatisation'

By Lionel Barber in Washington

PANAMA will soon unveil far-reaching privatisation plans, in a bid to attract foreign investment vital to rebuilding the economy, Vice-President Guillermo Ford

said yesterday. He said in an interview that the new government in Pan-ama intended to sell cement factories, sugar mills and the state airline. Foreign banks and businesses will be wooed of invest in capital-intensive aid package for Panama.

The package - which also contains aid to the incoming government of Nicaragua to invest in capital-intensive projects such as a new con-

private enterprise," said Mr Ford, who was the opposition leader beaten bloody in front of the world's TV cameras last year during demonstrations against the then dictator in Panama, General Manuel

Noriega. Now Planning and Economy Minister, he arrived in Washington this week as the US Congress edged towards approval of a \$500m emergency

has been approved by the House of Representatives but is stuck in the Senate. Mr Ford declined to criticise the US, and said he hoped for

final approval in the next two weeks. "We are not begging for money," he said. But the delays are holding up Panama's repayment of arrears totalling \$540m to the World Bank and the IMF.

This repayment is the pre-requisite for a debt rescheduling package with the Paris Club of sovereign creditors and commercial bank creditors.

Panama is providing \$130m to settle the arrears. The US aid package contains \$130m, and Europeans and Japanese are putting up \$130m, with the balance in the form of a \$150m bridge loan from the US Trea-

A new banking law requir-ing Panama's banks to keep records of cash transactions of more than \$10,000 would help eliminate drug-related money laundering, Mr Ford said.

The vice-president added that a recent ruling by the Panamanian Supreme Court showed that the authorities there have adequate powers pursue coded bank accounts in Panama while maintaining necessary bank confidentiality. "We want to be competitive;

we don't want to be dirty."

Three magistrates are trying to track down the illegal fortunes accumulated by senior members of the Panamanian Defence Forces under General Noriega, said Mr Ford. Unofficial estimates suggest \$200m to \$700m may have been siphoned off by the PDF, "but there is no way of checking this."

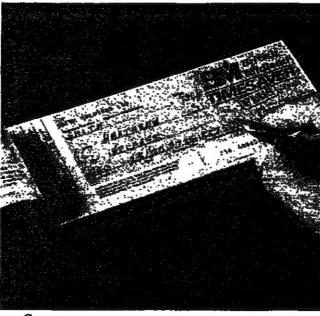
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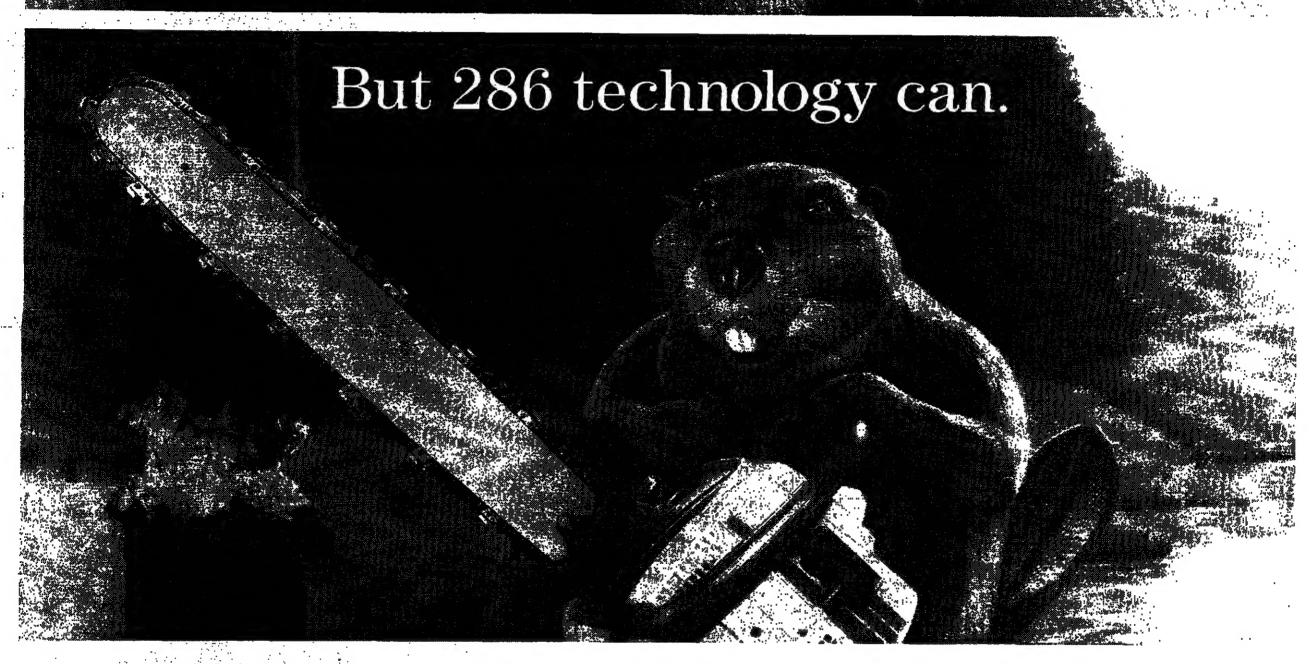
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The M290S is compatible with MS-DOS, MS-OS/2 and Xenix. It comes with a choice of 20, 40 or 100 Mb hard disk, and a 3½" disk as standard. There are also options for a 5¼" disk and a magnetic tape streamer.

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AMERICAN NEWS

Licking liquor, combatting crack

Lionel Barber tests America's attitudes to drug dangers

URING a recent swing through the Mid-West, Mr William Bennett paid a visit to Boys' Town, the home for disturbed children outside Omaha made famous in the film starring Spencer Tracey and James Cagney.

Tracey and James Cagney.

A rumbustious conservative who serves as President George Bush's chief drug policy co-ordinator, Mr Bennett had come to Omaha, television cameras trailing, to attend a meeting of the National Compiesion on Days Fran Schools mission on Drug-Free Schools, of which he is co-chairman.

Yet even the best-laid plans miscarry. Mr Bennett was stunned to hear fellow members report on regional surveys showing the number one drug concern among parents to be alcohol abuse. Since many people, including Mr Bennett, have argued consistently that the greatest threat to US youth is cocaine, or crack-cocaine,

this was a painful surprise. Mr Bennett responded by warning commission members that they were forgetting their "homework assignment" and risked losing credibility if they focussed on alcohol. Unim-pressed by tales of drunken teenagers rampaging through schools with baseball bats and knives, Mr Bennett let it be known that he is the "drug

czar, not the health czar". Corn-rich communities in the Mid-West have always taken their hard liquor seriously, but the shift in public attention outside Washington towards alcohol abuse appears to run deeper. Some 15m Americans suffer from alcohol-ism or alcohol dependence more than five times the official estimates of regular cocaine or crack cocaine use, and more than 30 times the

estimates of heroin addicts. Two thirds of the 1.7m Americans seeking treatment under "substance abuse" programmes reported that alcohol was their most serious prob-lem, according to a recent sur-vey by the National Association of State Alcohol and Drug

Abuse Directors. As Ms Jan Smaby, chief drug policy co-ordinator in Minnesota, says: "Alcohol is our most serious problem. We are below the national average in the use and abuse of illegal

drugs."
Mr Bennett, who once took the late rock star Janis Joplin out on a blind date, becomes restive when asked why his well as illegal drugs. He recalls an understanding with Congress, which created the post of "Drug Czar" in 1988, that legal drugs such as alcohol

were not part of his turf. "This is a distraction," he says. What galls Mr Bennett is that the alcohol abuse issue is surfacing, amid evidence that fewer Americans are using illegal drugs than was the case five years ago. The core prob-lem lies in chronic, addictive drug use - mainly of cocaine - among lower-income black people and Hispanics.

Mr Bennett, who served for three years as President Reathree years as President Rea-gan's Education Secretary, believes the answer to this apparent "ghettoisation" is first to win back the streets, to guarantee that "the Bad Guys see the Good Guys winning." He cites, with relish, the methods of Mr Darryl Gates, Los Angeles police chief. Mr Gates identified 210

major drug-dealing spots in the city which qualified as virtual "no-go areas"; today, Mr Gates claims to have control over 70 spots, meaning that no drug-related crimes were reported

over three months.

"It's like a military operation," says the Drug Czar, without caring to speculate where the drug dealers have

One place is Omaha, Middle America incarnate, where the local police chief reports that local police chief reports that 3.242 drug-related arrests took place in 1988 and 1989. Last year, 24 people, including several LA gang members, were indicted in a big investigation by the FBI and Nebraska state of West-coast sponsored drug trafficking in the city. In the Bennett scheme of

things, a community's second line of defence comes from the "Invisible Men and Women"
who use morals rather than
guns to fight the drug dealers
— men such as Mr Joe Edmundson, a wheelchair-bound black man who has run a wrestling and youth club in Omaha for the past 20 years. He says he has saved many a teenager from the gangs, but he warned Mr Bennett: "We

There are huge rewards to be gained from illegal drug trafficking, Mr Bennett agrees. But he argues that this is "unfair" competition, which the government has no business trying to outbid. However, as Drug Czar, he has succeeded in increasing federal aid to the states for prevention and treatment of drug abuse. Inside the administration, he secured a \$10.6 bn budget total for this fiscal year, a \$1bn increase which he believes will be enough to stare down Democrats in Congress.

ven so, opponents argue that Mr Bennett has short-changed treatment in favour of law-and-order, that he is blinkered in his approach to treatment (he will not countenance state provision of clean needles to heroin addicts, despite evidence that contami-nated needles are helping to spread the AIDS virus), and that he is inclined to quote Kant, Hume and St Augustine rather than apply his mind to tough medical issues such as the nature of addiction.

director of the Institute of Black Chemical Dependence in Minnesota and a member of the National Commission on Drug-Free Schools, argues that the administration is making a "strategic policy mistake" by not grouping alcohol with hard-drug addiction. "Most addicts are garbage mouths – they will take anything," says

Mr Bell. Mr Bennett acknowledges this may be true, recalling an encounter in Harlem Hospital, New York, where one of the patients was reported to have sprayed insect-killer on his crack cocaine in order to pro-duce a greater "high". Yet the Drug Czar's decree is final: This is no time for opening a second front in the war on illegal drugs. Cocaine remains Public Enemy Number One.

OVERSEAS NEWS

Business turns bullish about West Bengal

David Housego examines the start of an industrial revival in a Marxist Indian state

panies and foreign firms, including Siemens, Philips and Pepsi-Cola, to attract fresh investment to West Bengal In

investment to West Bengal in the case of Mr Reg Brealey, the British financier with ambi-tious plans to rejuvenate bank-rupt jute mills, he even got the government to waive the nor-mal ceiling on foreigners'

mai ceiling on loreigners'
equity holdings.

As yet West Bengal's industrial revival is more a gleam in
the eye than a reality. Mr Basu
himself admits that power cuts
in Calcuita — the major deterrent to fresh investment —
have worsened over the past
six months. Many of the other

six months. Many of the other

familiar problems of the city remain, including decaying buildings, uncleared piles of

trash, low labour productivity,

a state bureaucracy submerged in paper and telephones that

eastern seaport which has long been a symbol of industrial decay and decline, businessmen are talking of the beginnings of an industrial

Executions

overshadow

Indonesian

aid meeting

By John Murray Brown in

THE ANNUAL meeting of

Indonesian and Dutch aid offi-cials in Jakarta today looks set to be overshadowed by the execution in February of four elderly Indonesian commu-nists, sentenced more than 20

years ago for their part in an alleged coup d'état. The Netherlands govern-

ment, under some domestic pressure, earlier threatened to cut its \$100m annual assistance programme, the first action taken against its former colony for human rights abuses. This week the Dutch regime condensed the oversure.

again condemned the execu-tions. The EC has also issued a

tions. The EC has also issued a formal protest.

Indonesia is looking to finance its 1990-91 budget by \$6.3bn in foreign aid receipts-providing vital balance of payments support and making up 70 per cent of capital investment. The Dutch have three to withdraw \$27m in special conditions.

ened to withdraw \$27m in spe-

cial budgetary assistance. Indonesia has shown little

sign of softening its position ahead of today's visit to Jak-arta by Mr Jan Pronk, the

Dutch Co-operation Minister

and the chairman of IGGI,

Indonesia's main aid consor

revival.

The most tangible sign of what Mr Jyoti Basu, the Marxist chief minister of West Bengal calls the "change in climate," has been the announcement that two of the country's largest private sector groups — the Taias and Reliance Industries — are to invest Res20bn (F1 Jbn) and ReS2.5bn Rs30bn (£1.1bn) and Rs2.5bn

respectively in a new petro-chemical complex and a syn-thetic fibres plant.

This marks the first major industrial investment that has taken place in the state - once the industrial heartland of

India – in over 20 years.

In anticipation of the spinoffs from these projects and other planned ventures, the region's battered engineering industry last week organised a seminar on the "Industrial Resurgence in West Bengal." Almost parallel with this Mr Basu's Marxist government brought in last week its most pro-business budget in 13 years of rule.

Mr Sanjeev Goenka, vice president of RPG Enterprises
- the Calcutta-based Goenka group - and one of the optimists among the city's entre-preneurs, said: "Sentiment has turned bullish for Bengal. It is now up to the government of the state to capitalise on the new-found confidence of the

corporate sector."

Most observers agree that West Bengal's long recession

- marked by the bankruptcy
of many of the large local
groups and the withdrawal of
the bulk of British investment bottomed out about three years ago. But the more recent turnabout in the industrial cli-mate is due to two factors. The first was the defeat of Mr Rajiv Gandhi's Congress

party in the November general election. The party had increasingly discouraged com-panies and state-owned finan-cial institutions from investing in West Bengai as part of its effort to isolate Mr Basu's Marxist government and topple

By contrast Mr Basu is now a powerful voice in Delhi, where Prime Minister V. P. Singh's administration depends on the support of the Marxists for its parliamentary

The second factor is Mr Basu's own conversion to the virtues of market economics. He is reported to have told a recent visitor: "We criticised capitalism but the capitalism we criticised no longer exists. Capitalism has changed and we have to change."

What has struck businessmen has been his intensive lobbying among both Indian com-

work only intermittently.

It is largely because of these factors that many of the best-BANGLADESH known local groups - Apeejay, S. K. Birla, ITC, and Macneill and Magor (M&M) - are hesi-tant about making new investtant about making new invest-ments. An exception is RPG Enterprises which is investing Rsi@n in a new 500MW power station for the Calcutta Elec-tricity Supply Corporation that it controls and Rs@n in vari-ous other projects. For all his belief in market economics, Mr Basu's indus-trial strategy still depends on a

economics, her basis influs-trial strategy still depends on a single mammoth industrial project. The last such venture in Bengal was the loss-making, state-owned Durgapur steel

plant.
The main guarantee that the proposed Haldia petrochemical complex does not end up as a white elephant is that the Tata group - India's largest private conglomerate - will have inde-pendent management control and 49 per cent of the equity.
The West Bengal government will hold 26 per cent with the rest being held by the public, thus making the enterprise accountable to outside share-holders.

The logic for the plant is the surging demand in India for petrochemicals and plastic products. Reliance will be building its synthetic fibres plant downstream and RPG will be making further invest-ments as well. With Haldia;

south of Calcutta, virtually a Green field site, the hope is to establish a major new indus-trial belt. Mr Basu claims that trial belt. Mr Basu claims that 150,000 jobs could be created.

Apart from petrochemicals Mr Basu wants to develop electronics and food processing. Recent visits to Hong Kong and Singapore have evidently demonstrated to him the potential of export-led, labour-intensive industrial growth. Neighbouring Bangladesh is earning \$700m a year from manufacturing garments while West Bengal has virtually no garments industry at all. "We are very backward in the garments sector though we have a lot of tailors," said Mr Basu.

Businessmen in Calcutta are impressed by Mr Basu's readi-

impressed by Mr Basu's readiness to tackle the state's prob-lems. His new emphasis on industry also comes after an impressive performance in reforming agriculture. Food output has been growing in recent years at 5 per cent a year, one of the highest rates

year, one of the mignest rates in India.

Better living conditions in the villages have reduced the migration to Calcutta that ten years ago seemed likely to throttle the city. Conditions have also improved in Calcutta itself, which is this year celebrating its 300th anniversary. brating its 300th anniversary. There are fewer pavement dwellers, the streets are a little cleaner and there is certainly

Last year we invested £3 billion in Britain. on where's it all cone

To be quite honest, a lot of it has just disappeared.

Of all the money British Telecom invested last year, some £1 billion of it went, quite literally, into a hole in the ground.

Thousands of kilometres of optical fibres, for example, vanished, never to be seen again.

By the end of the year, in fact, all UK trunk calls will be carried digitally. Local lines are being replaced too.

But although the investment remains unseen, it will be heard.

Connections will be faster. And more reliable. Crossed lines will become a thing of the past.

Above ground, we've been putting our money into new exchanges, and improved computing power.

Last year over £2 billion was spent on network modernisation alone.

And as local exchanges become digital, (we're modernising two a day) three-way calling, call diversion, and automated alarm calls will become universally available.

Digital communications will allow faster transmission of data and pictures too.

The benefits to business are obvious.

An advanced economy needs a telecommunications network to match.

Building one from scratch would be hard enough.

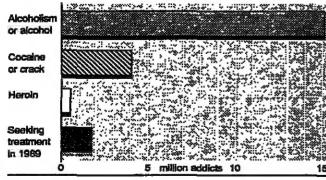
But modernising the one we've already got is like turning a Tiger Moth into an Airbus. In mid air.

It can be done.

It just takes time.

And a great deal of money, of course.

US drug dependence



Colombian drug barons threaten to kill senator

COLOMBIA'S powerful drug barons, declaring themselves rebels with a political cause, have handed down a new and violent challenge, Reuter reports from Peoptis

reports from Bogota.

The drug traffickers, who use the name "the Extradituse the name the Extraortables" because they are wanted by authorities in the US, claimed responsibility for the current kidnap of a prominent senator and said they would execute him if any harm came to two detained colleagues.

They also piedged to deto-

They also pledged to deto-nate a bomb in a wealthy sub-urb of Bogota because the authorities had failed to meet their demand to free two other detainees.
Police denied they were hold-

ing any of the four men. As the traffickers made the threat, President Virgilio Barco appeared to make a big concession to Mr Pablo Escobar, reputed head of the Medellin cocaine cartel and the most-

wanted drug trafficker.

RCN radio in Colombia quoted Mr Barco as saying in Strasbourg, during his 10-day European tour, that Mr Escobar could be tried in Colombia if he bear of the proper in This colombia in the proper in This colombia in the property in This colombia in This colombia in the property in This colombia in This colombia in the property in This colombia in the property in the pr If he turned himself in. This would be a shift from the government's previous policy of extraditing drug-traffickers to the US to face trial.

Mr Escobar and other drug

barons have offered to surren-der if the government guaran-teed they would not be extra-

Robert Graham adds: Mr Barco is due to arrive in the UK tomorrow. On Monday he will be have a key role in the opening of a three-day interna-tional conference on how to cope with the threat posed by cocaine, organised by the Brit-ish Government and backed by the UN. The latest moves by the drugs traffickers appear designed to embarrass him and

OVERSEAS NEWS

shut down lotteries board

IN COMPLIANCE with "Islamic values," the Malay: sian Government has ordered the permanent closure, within the next six months, of one of the country's oldest institutions, the Social and Welfare Services Lotteries Board, writes Lim Slong Hoon in Kuala Lumpur.

Lotteries were introduced in 1950, seven years before Malaysia's independence from Britain Draws are now held every few months on tickets sold for M\$2 (70 cents) each. The first prize fetches M\$2m, and each draw provides M\$6.5m (\$2.4m) in total prize

Profits to the board, \$43.7m between 1985 and June 1988, are used in welfare aid pro-

The order to close was formally announced by the Ministry of Finance in a statement a week into the Ramadhan fast-ing month in a step, it said, to curb gambling and to make "concurrent the assimilation of Islamic values in the country." Unaffected by the order are other government-sanctioned gambling activities in the few privately operated lotteries, the turf club, and the Genting

mountain-top casino from where Moslems are prohibited

Malaysia to Likud refuses to concede defeat

tions. He belongs to a five-

member dissident Likud fac-tion led by Mr Yitzhak Modai

which Mr Shamir has strug-gled desperately to keep within Likud ranks.

Mr Modai, previously a bitter

foe of Mr Peres, seemed to be leaning Likud's way. But his price for loyalty, including a hefty bank guarantee to under-

pin any promises made by Mr. Shamir, was high Mr Peres has refused to say

either whether Mr Sharir, or another of the Modai faction or

some other hitherto unher-

alded Knesset member or

deals struck by Mr Shamir and

Mr. Peres respectively.

Meanwhile, Israeli security forces shot dead a 16-year old Palestinian boy and wounded

19 others in a surge of clashes in the occupied West Bank and Gaza Strip. More than 630 Pal-

estinians have been killed by Israeli forces and Palestinians

have killed nearly 200 fellow

Arabs and 44 Jews.

By Hugh Carnegy in Jerusalem

MR YITZHAK SHAMIR, leader of Israel's hardline Likud Party, yesterday refused to concede defeat and continued the battle to prevent Mr Shi-mon Peres from winning a par-liamentary majority that would enable the Labour Party leader to supplant him as Prime Minister. Mr Peres, eager to revive US proposals for Israeli-Palestin-

an peace talks stalled when a Likud-Labour coalition col-lapsed last month, said on Wednesday he had secured sufficient support in the 120-seat Knesset to form a Labour-led Government. Parliament was expected to convene on Sunday or Wednesday to decide the

Likud has flatly refused to concede defeat. Yesterday it managed to prise out of hiding Mr Avraham Sharir, a disaf-fected former Likud minister widely believed to be the person Mr Peres was depending on to break a 60-60 deadlock in the Knesset either by joining a Labour government or by abstaining in a vote to estab-

Mr Sharir, a maverick figure left out of government by Mr Shamir in 1988, met Mr Moshe Katsav, the Transport Minister and a Shamir confidente, but declined to declare his inten-

Tiananmen sealed off by police

A HEAVY police presence deterred Peking citizens dur-ing yesterday's festival of the dead from mourning those killed in last year's military crackdown, but deflant stu-dents said they had held ceremonies in secret, Reuter reports from Peking.

In spite of blanket security, many citizens and students were jubilant at news that leading dissident Chai Ling had evaded a nationwide search and fled China after nearly 10 months on the run. Western diplomats said the situation in Peking was akin to martial law. Armed police sealed off the capital's central Tiananmen Square, patrolled in motorcycle convoys and stood at junctions

aided Knesset member or group has pledged to give him the extra support he needs.

Muddying the already murky waters yesterday was growing restiveness among some Likud backbenchers and left-wing parties allied to Labour who said they were so disgusted by the level of haggling going on that they might not support deals struck by Mr. Shamir and Qingming, the day when Chinese traditionally mourn their dead, has proved a tin-derbox of protest in the past. Government circulars forbidding any open expression of grief have been read out to work units in Peking over the last few days,

Leaflets have circulated through campuses calling on people to wear black arm-bands or white flowers to

mourn the dead.
Students at Beijing University said they had held mourning ceremonies in their dormi-tories.



ands took to the streets of Hong Kong to mourn the victims of the crackdown on Tiananmen square protests

China nears launch of first western telecom satellite

By John Elliott in Hong Kong

THE COUNTDOWN has begun trolled by Mr Li Ka-shing at Xichang in the south west-ern Chinese province of Sichuan for the planned launch at 7.49pm tomorrow of a Long March III rocket carrying a private sector communi-cations satellite called AsiaSat 1. It is owned by a consortium of Chinese, Hong Kong and British companies.

This is the first western communications satellite, and the heaviest payload, to be carried on a Chinese rocket. After the recent failures of Ariane and Intelsat satellites, a lot of prestige is hanging on the \$120m (£73m) project because a successful launch by the China Great Wall Industry Corpora-tion would boost the country's growing reputation in the

space industry.
AsiaSat 1 is also the first private sector satellite designed

It is expected to handle telecommunications traffic for Asian countries such as Burma, Nepal, Mongolia and possibly Japan and carry tele-vision programmes for an area with 2.5bn people ranging from the Gulf States to Japan.

The satellite is owned by Asia Satellite Telecommunications, which was formed two years ago. It is owned in three equal shares by Cable and Wireless of the UK, the parent company of Hong Kong Tele-communications; the Pekingbased China International Trust and Investment Corporation; and Hutchison Whampoa. a Hong Kong company conwhich is trying to build up a regionally based international

communications group.

Designed and built by Hughes Aircraft of the US. AsiaSat 1 was originally the Wester VI which failed to enter geostationary orbit after its launch by the US space shuttle Challenger in 1984. It has been rebuilt and modified by Hughes at a total cost of about

Mr Terry Seddon, AsiaSat's chief executive officer, said that Westar VI was selected because it was available one year earlier than a new satel-lite. China was chosen for the launch because there were queues of up to two or three years elsewhere, and because its price of \$30m was at least 30 per cent cheaper than other

offers. Burma has signed a full lease agreement for 1% of the satellite's 24 transponders for television and telecommunications transmissions, and Capi-tal Communications of Hong Kong has reserved two for music video programmes financed by advertising. The company expects to

break even within three or four years and plans to launch a second satellite, probably also supplied by Hughes, in 1994 if tomorrow's exercise is successful. Insurance has been partially provided by the People's Insurance Company of China, with reinsurance in world markets organised through Faber

Jordan wins IMF approval of reform

JORDAN has won IMF ments due on loans from gov-approval for its progress on a ernment creditors in 1991 and year-old economic reform plan, clearing the way for payment of the next tranche of a \$77m standby credit, an official statement said yesterday, Reuter reports from Amman.

The Finance Ministry and central bank, after five days of talks with the International Monetary Fund, said: "The two sides agreed on all the subjects discussed."

Completion of the IMF's first review of the reform programme was expected to lead to disbursement of the remaining \$44m of an IMF standby credit granted in July, half of which would be drawn down in

the first half. The accord with the IMF would make it easier to obtain and draw down loans worth \$325m from the World Bank, Japan's Overseas Economic Co-operation Fund and West

Germany. It would help Jordan res-chedule about \$640m in pay-

to reschedule as much as possible of roughly \$450m in inter-est due on other foreign loans in the same year, it said. The review should have been

completed in November, but languished while a new government steered an austerity budget for 1990 through the freshly elected parliament. Jordan, which has an \$8bn

foreign debt, sought IMF help a year ago. The immediate result was IMF-agreed price rises which caused riots in which 12 people

The statement said Jordan nd the IMF agreed fully on monetary and economic poli-

cies to be followed this year.

These included a target for real growth of 2.5 per cent, limits on the budget deficit, main-taining a stable exchange rate for the dinar and restricting money supply growth to bring inflation down to a maximum of 10 per cent.

NEWS IN BRIEF

Thailand plans to ease exchange controls

THE THAI central bank plans to relax strict controls on export of foreign exchange to encourage foreign investment in Thailand,

the bank said yesterday, AP reports from Bangkok.

The relaxation is expected within the next three months following consultations between the central bank - the Bank of Thailand - and the Finance Ministry.

Currently, businessmen in Thailand must apply to the central bank to take money out of the country.

The bank said the move to ease restrictions was in line with Thailand's attempt to become a major financial centre

The Bangkok Post newspaper yesterday quoted the central bank governor, Chavalit Thanachanan, as saying the controls have not stemmed the flight of capital from Thailand.

IMF backs Jordan reforms

JORDAN has won IMF approval for its progress on a year-old economic reform plan, clearing the way for payment of the next tranche of a \$77m standby credit, an official statement said

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The finance ministry and central bank, after five days of talks with the International Monetary Fund, said: "The two sides agreed on all the subjects discussed."

Completion of the IMF's first review of the reform programme

was expected to lead to disbursement of the remaining \$4m of an IMF standby credit granted in July, half of which would be drawn down in the first half.

The accord with the IMF would make it easier to obtain and draw down loans worth \$325m from the World Bank, Japan's Overseas Economic Co-operation Fund and West Germany.

Moves to release French hostage

Mr Abu Nidal's Palestinian extremist Fatah Revolutionary Council (FRC) said yesterday it was making contacts "with concerned parties" to bring about the release of a French woman and her family held hostage for the past 29 months, writes Lara Marlowe in Beirut.

The statement came just over two weeks after France was reported to have delivered three Mirage fighter planes to Libya.

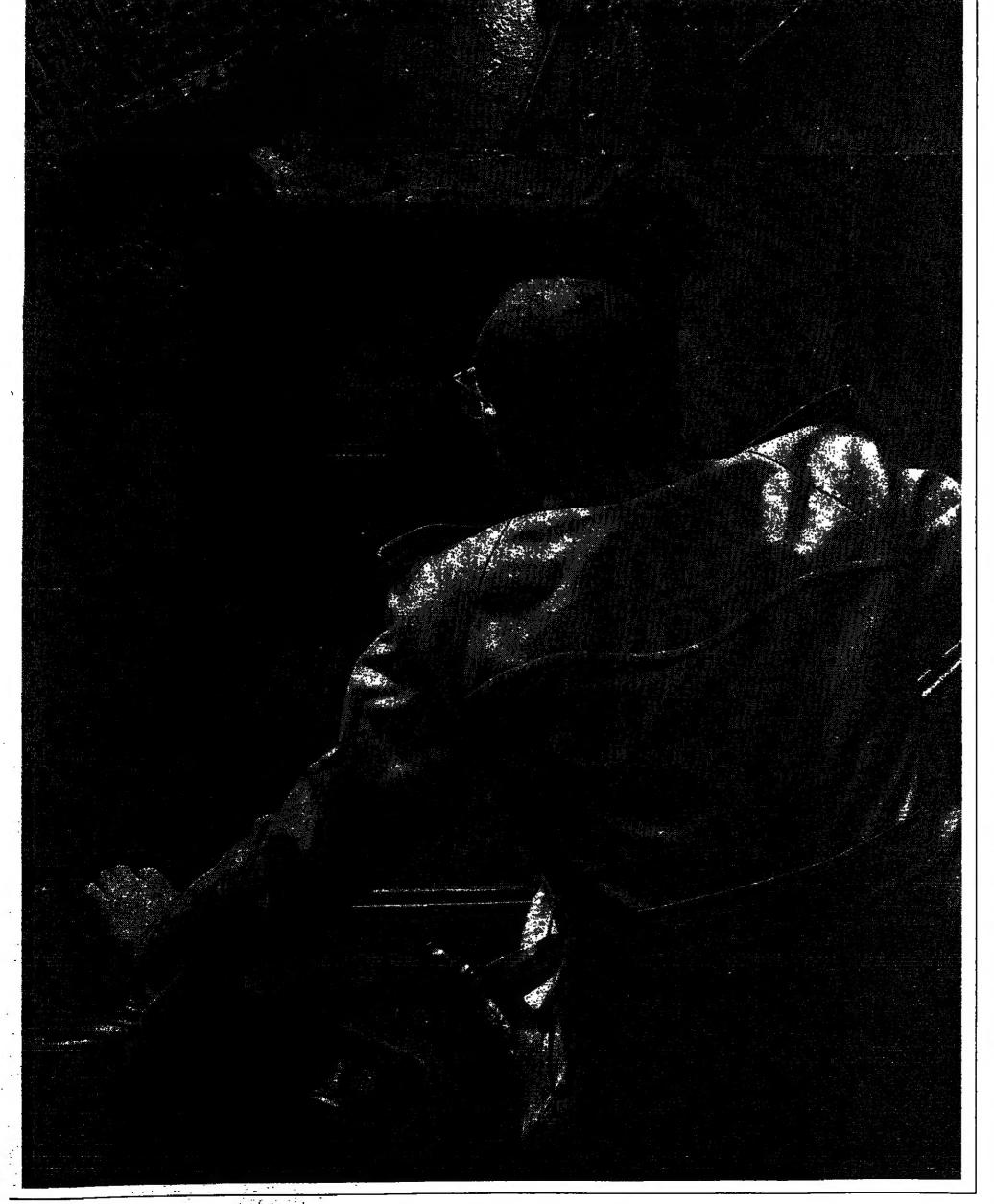
The woman, Jacqueline Valente, 32, is widely believed to be held in Libya rather than Lebanon. The statement signed by Walld Khaled, the FRC's Beirut spokesman, was made one day after Col Muammer Gadaffi, the Libyan leader, called for Moslems to release foreign hostages before the end of the Moslem feast of

Ramadan on April 26. Ms Valente, her two daughters and five Belgians were seized from the yacht off the coast of Gaza on November 8, 1987.

Beirut ceasefire respect ordered

Mr Samir Geagea, the Christian militia leader, and GeagMichel Aoun have ordered their fighters in Beirut to respect a ceasefire called by the Lebanese Maronite Catholic Church on Wednesday night, writes Lara Marlowe in Beirut.

A council of 20 clergymen said that the power struggle between the two men threatened the Christians' "very existence" in Leba-non and called on both leaders to leave Lebanon if they could not



WORLD TRADE NEWS

EC adds its weight to moves to formalise Gatt

Top trade official denies that interest in multilateral issues is declining, writes Peter Montagnon

nations should eventu-ally consider converting the General Agreement on Tar iffs and Trade (Gatt) into a fully-fledged international organi-sation like the International Monetary Fund and World Bank, Mr Frans Andriessen, the European Community's top trade official, said in an inter-

view.

His remarks add weight to a growing body of opinion which believes that a successful Uru-guay Round will force institutional change on the Gart. The Round will impose broad extra responsibilities for example, in supervision of trade in ser-vices, on to a body whose legal

basis is still only that of a pro-visional trade agreement. Negotiating a formal legal status for the Gart would be difficult, however, because of likely opposition from develop-ing countries. It would have to wait until after the Uruguay Round was over, Mr Andries-

Elsewhere, he warned that to be successful the Round would have to bring relief from the

unilateral approach of Section 301 of the US Trade Act. He also predicted a photo-finish, saying that Europe would not be ready to consider which of its priorities to trade off for a successful overall conclusion until much closer to the end of



A central part of his message was to rebut criticism from in and outside the Community that Europe had become so preoccupied with its own inte-gration and with East bloc reform that it had lost interest in the multilateral trading sys-

In London last month, Mr Renato Ruggiero, Italy's Trade Minister, said Europe's lack of leadership had put it on the defensive in the Round. Mr Andriessen said such

criticism was "without any ground." Europe had taken many initiatives in the Round, most recently this week with a radical proposal to formally incorporate intellectual prop-erty protection into the Articles of the Gatt. He said that Europe's record showed that it had been an active player in the Round, and that it was up to member states to decide how much interest they wanted to show. "Some people have the view that the Council (of Ministers) should be more involved in the

Uruguay Round. It's up to the Council to discuss it."

Mr Andriessen said the one point where he did not disagree with Mr Ruggiero was in the general need for institu-tional reform of the Gatt, though there were differences on both timing and nuance over how far reform should go.

"It's better to get a general engagement to go in that direc-tion and then develop it after we have finished the Uruguay Round," he said. "We would Round," he said. "We would need all our effort on the substance now.

The issue of legal reform of the Gatt would not require the immediate launch of a new Round next year but might become the focus of ministerial meetings of the Geneva-based body which are expected to take place more frequently once the Round is complete, he

One area where Europe might appear to be on the defensive was farm reform, Mr Andriessen added, Europe was prepared to negotiate reform. But the task was being made more difficult by the US

Should your analysts

get their data from

one source or knot?

because it was both making unrealistic demands for reform in Gatt and threatening a tough new farm bill with increased export enhancement credits and additional "set-aside" incentives to farmers to take land out of production. Mr Andriessen said that as

Commissioner responsible for trade it was up to him to take the overall lead in negotiating for the EC in the Uruguay

So far the EC had managed to co-ordinate its position on agriculture well, he said, but he acknowledged the need to strike a balance between his role and that of Mr Ray Mac-Sharry, the Irish Commissioner responsible for farming.
"It is practice in the Commu-

nity that agricultural matters are very largely dealt with by the Agriculture Commissioner," he said. "We have to work out a formula which will make it possible that the overall responsibility (for the Round) is not affected in a negative way by sectoral negotia-

He added that the EC did not regard agreement to cut farm support as a possible trade-off for achieving other more important priorities in the

With an irony that will not be lost on Mr Ruggiero, who faces demands for protection in this sector, he said liberalisa-



Andriessen: warning

tion of world trade in textiles was a European priority. Others included trade in services, intellectual property and improved Gatt rules, particularly with regard to dispute settlement.

He said that the EC had always adopted a global approach to the negotiations. This meant that items on the agenda could not be negotiated without reference to progress

in all the others.

"We will stick to that, which means there will be an accent on the final negotiation," he said in a remark which appeared to dash Gatt hopes of substantial progress in the talks by mid-year. One objective of the forth-

coming trade ministers' meet-ing in Mexico would be to rally ing in Mexico would be to raily the apparently flagging sup-port of developing countries for the Round. This remained a concern of the Community, despite its new tough line on intellectual property.

Acknowledging the claim of

many developing countries that World Intellectual Prop-erty Organisation (WIPO) rather than Gatt should set rules in this area, Mr Andries-sen said: "We are still prepared to do a lot of work in WIPO." However, he added that there had to be a greater differentiation between developing countries, with the more advanced ones taking on addi-tional responsibilities towards the multilateral trading sys-

Warning that the present round of trade talks between the US and Japan could lead to Washington winning exclusive concessions, he said that a suc-cessful Round would have to put an end to US unilateralism.

Without a clear declaration now that unilateralism was unacceptable, it would be "extremely difficult" for Gatt to negotiate improvements to its dispute settlement system. "You can't give one contracting party its own way of dealing with disputes, if everyone else is obliged to use the common way of dispute settlement," he said.

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NEWS

Industrialists back bid to win through on Uruguay Round

By Lucy Kellaway in Brussels

A STAR-STUDDED cast of industrialists yesterday put their weight behind efforts to achieve a successful outcome to the Uruguay Round of Gatt

talks.
After a meeting with Mr
Frans Andriessen. EC External
Trade Commissioner, Viscount
Etienne Davignon, representing the European Round Table
of industrialists, said that the most important thing would be to increase the number of sig-natories to the agreement. Mr Carlos Ferrer, vice-president of Unice, the employers' federa-tion, called for:

 predictability and transparency of the rules, which should be extended to the developing countries:

 improvement of the process for settling disputes;

extension of rules to cover services, investment and intel-

lectual property;

• removal of non-tariff barriers, to provide better access;
• closer co-ordination of commercial, economic and monetary policies, involving tighter

links between the IMF, Gatt and the World Bank.

Mr Andriessen welcomed the support of industry. In reply to a question, he said he was "very unhappy" about the hos-tile Gatt panel ruling on the EC's "screwdriver" law - a ruling he said concerned the letter and not the spirit of anti-circumvention rules

But no final decision had yet been taken on the EC response, he stated. Widespread circum-vention existed, and there was a need to solve the problem.

Meanwhile, the European Bureau of Consumers' Unions said "a yawning gap existed between myth and reality" on the EC's implementation of trade rules, especially on anti-dumping measures.

It accused the Commission of foot-dragging on agricultural negotiations within the Gatt, and called for a more liberal approach to negotiations on cars, textiles, anti-dumping, and on opening the market to Eastern Europe.

Farm trade reform still long way off

CRUCIAL negotiations on the

CRUCIAL negotiations on the reform of world agricultural trade have made practically no progress since the beginning of the year.

This became apparent yesterday, when the group negotiating on agriculture in the Uruguay Round received an 80-page document from the Gatt secretariat elaborating on the widely varying proposals for reform tabled by the four big farm trading blocs last year.

year.
The US, the European Community, Japan and the Cairns
Group of 14 farm-exporting countries, replying to ques-tions from the secretariat, have firmed the positions they had already taken on three basic

issues. These are: eliminating subsidies on farm exports, reducing protection at the border against imports of agricultural goods, and curbing the internal supports paid to farmers by

In particular, the report serves to highlight the enor-mous gap still separating the US and the EC. Delegates said the three-month clarification exercise conducted by the sec retariat had sharpened the edges on the key issues and should lead to more effective

negotiating in future. But trade officials acknowledged that no convergence of views had so far occurred. Only in talks on co-ordinating health and safety measures was agreement within sight.

Agricultural reform is a core issue for Gatt's trade-liberalis ing Uruguay Round, scheduled to be completed in December. The US and other farm exporting countries have stressed that without agreement on agriculture, they will not accept other liberalisation mea-

Negotiators are working to a July 31 deadline to come up with a general framework for farm trade reform, with details to be filled in over the ensuing three or four months.

The secretariat's compendium brings out the differences between the US and the Community in all the three areas

Basic to the differences is Hasic to the differences is
the EC's demand that an aggregate measure of support —
SMU or support measurement
unit in Brussels' terminology
— covering both domestic supports to farmers and border
measures must be used to

which progressive reductions will be made. Within the SMU, governments would have considerable flexibility in deciding how to meet reduction targets.

establish the benchmark from

Washington proposes sepa-rate methods for the three areas. It wants non-tariff barriers converted into tariffs to afford a simple, clear-cut basis for reducing import protection in successive steps year by year. This is the "tariffication" concept also backed by the

Cairns group.
Yet, when pressed by the secretariat to provide practical examples of tariffication for dairy products, sugar and beef, the US said it had not yet completed work on the methodolo-

gical issues involved Brussels says that import protection should be handled under its SMU concept but that it is prepared to consider some element of tariffication, if specific conditions are met

These are that US deficiency payments to termers are converted into tariffs; that the EC be allowed to "rebalance" cuts in internal supports to farmers with higher tariff charges; and that there should be a variable element in the tariffs, to take account of variations in exchange rates and fluctua-

tions in world market prices.

These conditions are anath ema to the US. It regards deficiency payments as purely internal supports; its soyabean farmers see rebalancing as a means for the EC to introduce tariffs on feedstock imports

where none exists at presen The secretariat's report sig nals no changes in positions on export subsidies. The US wants them completely phased out in five years while the EC consid-ers export refunds to be an integral part of its double-pric-ing system which should be handled within the SMU con-

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French deal gives STC way into signals market

STC of the UK has won a "landmark" military order from France for equipment to receive navigation signals from US Navstar satellites - a business set to generate £1bn worldwide in the next five years, David White writes.

live years, David White writes.

Its £2m contract with the state owned Aerospatiale, part of a programme to update the French air force fleet of Transall transport aircraft, is more significant than its size suggests. It was won against two French companies, Aerospatiale's own joint venture with Thomson-CSF — Sextant Avionique — and TRT, an electronics company recently bought by Thomson-CSF from Philips, and is the largest European deal for Global Positioning System (GPS) equipment linked to the Navstar satellite network.

The network, to be fully in place in 1993, will pinpeint posi-tions and altitudes, and will have wide civilian spin-offs.

Ericsson signs SKr6bn Mexican pact

Effessor, the Swedish telecommunications group, has signed a SKr6bn (£582m) framework agreement to supply AXE digital switching systems and equipment to Mexico over the next five years, John Burton reports from Stockholm.

The deal, the largest AXE order in Latin America and one of the higgest Ericsson has received for the system abroad, was signed with the Mexican Telephone Administration (Telmex) in February, but only disclosed yesterday.

The first part of the pact will consist of supplying AXE systems and power equipment, valued at SKr1.1bn, in 1991.

Daewoo in Burmese ventures

Daewoo of South Korea has formed joint ventures with two Burmese enterprises to make electronic goods and textiles in

Burmese enterprises to make electronic goods and textiles in Burma mainly for export, Chit Tun reports from Rangoon. It also has a permit to build a wholly-owned five-star hotel in Rangoon for \$60m (£25m).

Daewoo is the first South Korean company to set up in Burma slace the 1986 military take-over. The first venture, Daewoo Electronic Myanmar, will make 70,000 TV sets, 63,000 tape recorders and 4,000 refrigerators a year. The second joint venture, Myanmar-Daewoo International, aims to make 864,000 garments in the first year.

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You can an Each reader by the companies he own

Watershed for Vauxhall UK

GM strategy of European growth follows profits

By Kevin Done, Motor Industry Correspondent

GENERAL Motors' decision to invest £160m in a new engine plant in the UK rather than at a rival site in West Germany is a watershed for its UK Vaux-hall operations, which have staged a dramatic financial

recovery in recent years.

At the same time it represents a further siginifcant expansion of GM's European operations which are currently one of the main sources of General Motors worldwide profits as the US car giant struggles to return its core North American automotive operations to profit.

GM's UK operations have faced stiff competition for the project from West Germany, where GM had considered building the plant at Kaiserslautern, where it already has extensive operations. GM's decision is a major vote of confidence in its Vauxhall operations, which have staged a dramatic financial recovery

in the last three years. Vauxhall achieved record car sales in the UK last year and has emerged as the fastest

growing leading car maker in he UK new car market. GM's decision to site the new engine plant at Ellesmere Port will also open the way for the introduction of a far-reaching package of labour reforms at the plant, which had been agreed by the workforce in return for the investment.

A substantial factor behind GM's decision was also its wish to balance more closely the distribution of its components sourcing with the distribution of its sales in Europe in order to avoid damaging exchange rate fluctuations.

Its sourcing was previously heavily based in West Germany, but in recent years it has been seeking lower cost sources, such as the UK. Following its substantial with-drawal from UK manufactur-ing in the strike-ridden years of the 1970s, the decision is also a sign of its wish to estab-lish a closer relationship with the UK, which has been

heavily dominated in recent years by Ford, GM's arch US rival.

side's reputation for left-wing, sectarian politics and difficult labour relations. MR GEORGE ALCOCK, chairman of the Merseyside Chamber of Commerce, was scheduled to go to to a cele-bratory dinner in Chester last

night hosted by Vauxhall's

"I'll be telling anyone who

wants to listen that this engine plant is no flash in the

pan." Mr Alcock, who is also chairman of the Grosvenor group of edible oil and animal

feed companies, said yester-day. "I was at the Stanlow refi-

nery last week and Shell reck-oned their investment now at over £2bn. It's the second big-

gest in Europe after Rotter-

Both Vauxhall and Shell are

part of the Merseyside economy, which runs up both sides of the river past Widnes and Runcorn and stretches from the Welsh border to St Helens.

The image Mr Alcock strives to counter is based on Mersey-

There sometimes seems a perverse pride at being the best at being the worst. Liverpool city council is usually in turmoil, revolt or both. Mr Frank Field, a Labour moderate MP, is fighting for political life in Birkenhead. Dockers and ambulancemen displayed and ambulancemen displayed the UK's greatest militancy in disputes last year. Merseyside has Britain's heaviest concentration of large

Reflections across the Mersey

Ian Hamilton Fazey on the GM plant decision

scale male unemployment. The figures are 19.5 per cent in Liverpool, 14.5 per cent in Wirral and Chester, 13.8 per cent in St Helens and Wigan, and 12.1 per cent in Widnes and Runcorn, a total of 81,747 in February, more than 48,000 of them in Liverpool alone.

"Is it safe?" is the question every potential investor asks. Vauxhall's new engine plant is seen as an answer. Mr Keith chamber, says: "And that is on top of £800m which Ford is putting into Halewood. At Kirkby, Delco Electronics makes parts for every General Motors car in the world pro-duced outside the Americas,"

be adds. Royal Insurance has expanded its life business in Liver-pool and now employs 4,000. "We have been here 150 years. This is our home and we will remain here." Mr Roger Pri-deaux, public affairs manager, said yesterday. Yet Merseyside is a paradox.

Ford invests, yet last week announced that investment in new technology will also destroy nearly 3,000 jobs over five years. At St Helens, Pilkington is a world leader in flat glass, but cut its workforce from 18,000 to 7,000 in getting there. Mersey Docks is successful again, but with 700 dockers

Bank Governor says policy mistakes added to inflation

By Andrew Marshall, Economics Staff, in London

ish inflation over the past three years, according to Mr Robin Leigh-Pemberton, Gover-nor of the Bank of England, and as a consequence there is no alternative to tight mone-

tary policy.
Entry to the Exchange Rate
Mechanism of the European
Monetary System was "no soft
option," he said last night.
In one of the fullest defences

of current monetary policy he has delivered, the Governor said: "It is clear from the rise in inflation over the past two or three years that something has gone quite badly wrong policy mistakes and forecasting errors played a

This was partly due to the inadequacies of statistical data but "interest rates were reduced over a period when we now see they clearly should not have been."

The Governor pointed, however, to the success of current tight monetary policies in Britain. But he also warned that inflation would respond last to tight monetary policy, mainly because of continued pressure for wage increases.

Relaxing policy was not pos-

POLICY MISTAKES have sible, Mr Leigh-Pemberton contributed to the rise in Brit said, because "there can be no doubt that lower interest rates would add to the inflationary pressures on the economy."
The Governor discussed possi ble alternatives to high interest rates. Credit controls would not work, he said, because the removal of exchange controls meant that any restrictions could be circumvented by going offshore. Reserve ratios

were an unneccessary alterna-tive to existing mechanisms. The main problem with all of these options was the exchange rate, Mr Leigh-Pemberton said. "Even supposing domestic demand management could satisfactorily be achieved at a lower level of interest rates, it might not be possible to reduce them if there were a risk that the exchange market would be unsettled."

Full membership of the EMS "could play an important part." It would possibly allow part." It would possibly allow lower interest rates without damaging the currency. But he pointed out the strict disciplines which would be involved in entry to the ERM.

"If membership is to mean anything, realignments would have to be regarded as a last and not a first resort."

Heron took

By Raymond Hughes, Law **Courts Correspondent** MR GERALD RONSON'S

Heron group bought shares in both Guinness and Argyll during their takeover battle for

Distillers in 1986, the Guinness Heron bought 225m of Guinness shares which were later sold at a loss of £817,778. About

£6m was spent on Argyll shares, on which an overall

loss was also made, Mr Gerald Jospe told Southwark Crown Court.

Guinness, Mr Anthony Parnes, a City stockbroker, and Sir

Jack Lyons, the millionaire

Jack Lyons, the millionaire financier. They deny charges arising from an allegedly unlawful share support operation mounted by Guinness during the battle for Distillers.

Mr Jospe said that on January 23 1986, Mr Parnes had told him he had hought 150 000

him he had bought 150,000 Guinness shares on NIGC's

going to arrange the purchas-ing through me."

"He said we were going to buy a large amount of Guin-ness shares and that he was

Mr Jospe said he had asked Mr Ronson if that was a valid instruction and Mr Ronson had

On about April 10 1986, Mr Jospe said, Mr Parnes had told him that Heron would be

spending up to £25m on Guinness shares.
After Guinness's bid had succeeded Mr Parnes had said

the shares should be transferred to a nominee company. Mr Jospe had checked with Mr

Mr Jospe replied that he would not have thought he needed to be told more than he

needed in order to carry out his functions.

Mr Timothy Cassel, QC, for Mr Ronson, suggested that Mr Ronson's attitude had been that if Mr Parnes wanted Mr

Jospe to do something Mr Jospe should do it. Mr Jospe agreed. Mr Michael Marks, commer-

cial director of Heron Interna-tional, said that in May 1986, on Mr Ronson's instructions, he had ordered an invoice for

£2.5m to be sent to Guinness by Heron Managements, a

group service company. He said he believed the invoice

wording, for services ren-dered, year ended March 31 1987, had come from Mr Ron-

shares in

Argyll

ment Trading.

In Brief Hollywood threatens

legal action against ITV

television ITV companies are facing the threat of legal action from Hollywood film distribu-tors following a two week advertising campaign empha-sising that "movies are free on ITV"

The campaign was designed to counter the attractions of Mr Rupert Murdoch's Sky Mov-ies and the British Satellite Broadcasting film channel to be launched at the end of this

month.
The commercial emphasised that films such Wall Street, Broadcast News, Fatal Attraction and Top Gun would all be seen for "free" on ITV within the next 2½ years.
It is believed that Mr Murdoch's Twentieth Century Fox threatened legal action over

threatened legal action over the advertising campaign.

Rainham go-ahead

The Department of the Environment gave the go ahead for a £2bn film studios and theme park development to be built on Rainham Marshes on the outskirts of east London by the mid-1990s.

The project, if it goes ahead as planned, will be Britain's biggest ever leisure development and has given a much-needed boost to Britain's leisure indus-

GUINNESS TRIAL Labour tax call Jury hears

The Labour Party urged the Government to move further in the direction of using tax incentives to encourage com-mercial banks to ease the Third World debt crisis.

Engineering campaign Engineering unions intensified their campaign for shorter working hours by choosing 34 factories – including the Bees-ton, Nottingham, plant of GPT, the telecommunications company - where strike ballots are to be held.

Poll tax case

The 20 local authorities facing the threat of poll tax capping intend to choose one or two representative councils to mount a challenge to the legality of the Government's move. Following talks between coun-cil leaders and local authority associations, legal advisers have been asked to decide how a legal test case could best be launched.

Mr Jospe, a director of National Insurance and Guarantee Corporation, part of the Heron group, said that between February 4 and April 15 1986, Argyll shares had been pur-N Sea gas find Hamilton Brothers, the US oil chased by NIGC and another Heron company, HH Investin the southern North Sea, 6km east of the Ravenspurn North gas field. Those purchases had been

made as part of normal invest-N-working practices ment activity, on the recom-mendations of stockbrokers British Nuclear Fuels is dis-cussing with its unions changes to working practices which will allow its Sellafield Rowe & Pitman, who had been Argyll's brokers, and Scrim-geour Vickers, he said. Mr Jospe was a witness at the trial of Mr Ronson, Mr Ernest Saunders, former chair-man and chief executive of nuclear reprocessing plant to cut workers' exposures to radi-

Depositors lose

Depositors in the failed lale of Man Savings and Investment Bank which crashed in 1982 with debts of over £40m, yesterday lost their court battle to recover damages against for-mer members of the island's

Magazine buy-out

New Statesman and Society has given up the search for a single left-of-centre financial saviour and instead opted for a management buyout accompanied by a share restructuring.

Appeal decision

The Court of Appeal reserved its decision on applications by two Irishmen and a woman for leave to appeal against their conviction of conspiracy to murder politician Tom King and persons unknown but gave them leave to appeal against 25 years prison sentences. Hospital infection

Ronson, who had said that, if Ronson, who had said that, if that was what Mr Parnes wanted, Mr Jospe should go ahead. The shares were transferred to Eagle Holdings and later sold at a loss.

Mrs Barbara Mills, QC, prosecuting, asked whether, as a director of NIGC, Mr Jospe would not have expected to be told about an indemnity and a success fee.

The Consumers' Association claimed at least one in every 20 patients picked up an infection while staying in hospital. The association, in the latest edition of its magazine Which way to Health, said the longer people stayed in hospital the greater the chance of picking up an infection.

Plessey research cut The General Electric Company, which this week announced it was to take over the bulk of was to take over the bulk of the Plessey electronics group, is to end Plessey's participa-tion in two superconductor research projects.

ICI prosecution

The Health and Safety Executive is to prosecute Imperial Chemicals Industries, the world's biggest manufacturer of commercial explosives, concerning the explosion last March at an industrial estate in Peterborough in which a fireman was killed and over 100 people injured.

Tax collection

The Inland Revenue is failing to collect on time as much as 7 per cent of the taxes and duties it should be getting from the public in any one year, accord-



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Of course, you shouldn't believe everything you read in the papers, even if they do all say the same thing. Instead, why not test drive both cars? That way you can make up your own mind. Leave yourself plenty of time, though. With the Carlton costing £7,310 less than the BMW, you'll have enough money left to make it worthwhile testing an Astra as well.

THE CARLTON GSi 3000 24v.



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Danish food chain eyes **UK** market

By Maggie Urry

NETTO, the Danish limited-line, discount-price food retailer is studying ways to enter the UK market, following the arrival of Aldi, the West German discounter which is expected to counter which is expected to counter the statement of the state which is expected to open its first store in the UK this month. The sector is dominated in the UK by Kwik Save.

Mr Henrik Gundelach, gen-eral manager of Dansk Super-marked, which owns Netto and two other food retail chains in Denmark, told an international retail conference organ-ised by Goldman Sachs, the securities house, that Netto had not decided whether to enter the UK market through acquisition, forming a joint venture or setting up a chain

UK grocery groups consider the market to be intensely competitive already, but Netto sees the profit margins of UK food retailers as attractive compared to those in the Dan-ish grocery market - ch has been dogged by price wars and

thus low gross margins.
In Denmark, Netto operates from shops of 3,500 sq ft and sells only 650 lines, with the emphasis on packaged groceries, dairy products and fruit and vegetables in season. It has a 3.6 per cent market

Most companies 'favour' Britain joining the EMS

By Andrew Marshall, Economics Staff

MORE THAN two thirds of British companies believe the pound should enter the exchange rate mechanism of the European Monetary Syspublished today.

The survey, prepared for KPMG Peat Marwick McLin-tock, also found interest growing in doing business with western Europe and exporting to eastern Europe, among the 158 British companies inter-viewed, all of which had turn-

over greater than £25m.
Seventy eight per cent of respondents said they would like to see the pound as a member of the exchange rate mechanism of the EMS, with 26 per cent regarding it as very important.

The EMS would contribute to greater financial stability and stabilise the pound, 41 per cent of respondents said, while 18 per cent said it would give the UK closer links to Europe. On wider economic issues. the most important area of concern was interest rates. This seems to indicate that companies believe that EMS entry would relieve the pressure on UK rates. The survey

indicated that 68 per cent of responding companies competed internationally, and believed that service and qual-ity were the main factors contributing to competitive advan-tage. Companies in the south were much more likely to see their business as international than those in the North.

Continental Europe was seen as the area where the greatest competitive threat would come from, according to 42 per cent of respondents. Forty-one per cent had tried to establish a partner in Continental Europe

in the last five years.

A surprisingly high proportion of companies – 39 per cent – said they had not changed their plans as a result of the EC's plans to create a single internal market by 1993. Of those who had, 22 per cent said the increased accessibility of markets was the main factor, with 20 per cent adducing

increased competition.

Nearly half the responding companies saw recent developments in eastern Europe as a positive factor for their businesses, with the vast majority of seeing eastern Europe as market opportunity. But the party remains as

The Greens come down to earth

Ralph Atkins on the chill winds blowing at a spring conference

SECURITY was tight at Wolverhampton civic hall in the English midlands on the eve of the Green Party's spring conference.

Cars had been banned from the precincts, sniffer dogs had searched for bombs. The stage

was set for a drum-thumping spectacle. If only it had all been for the Green Party - and not the military band concert due that night in the same Six months after its autumn

conference when triumphant Greens feted the world media and basked in European election glory, the party was brought back to earth with a bump yesterday.

No more than 200 members on the one minute of the cone minute.

gathered for the one-minute "attunement" at the conference opening; the television lights were no longer there. On even the most optimistic interpreta-tion of the opinion polls the party has manifestly failed to build on momentum generated

After a dismal score in the Mid-Staffordshire by-election, support stands at a measly 5 per cent - compared with 15 per cent in June. Without a miracle in May's local elec-tions, the party looks set to return to where it has Jain for most of its 16 years - on the fringe of party politics, treated affectionately as slightly loony.

uncompromising as ever, bashing away at its warning of impending environmental gloom. It remains trapped by its cumbersome constitution whereby conference grinds through the minutiae of ecologically sound energy policies with little time for issues of concern on the doorstep such as beating inflation or lowering interest rates.

The party has failed to capitalise on its strength as a movement that genuinely puts the envi-ronment ahead of all other considerations. It has failed to sell what is potentially a rich seam of "green alternatives" which even opponents admit have a robust internal logic – such as proposals for energy conserva-tion, alternative economic indi-

cators or recycling.

At national level the Green party is no longer a threat. "The no-growth party has failed to grow," smirked one Labour frontbencher. Conservatives dismiss the party out of hand alongside the Liberal Democrats and SDP.

The frustration has begun to rub with many members - most notably Mrs Sara Parkin, the 43-year-old former nurse and party "speaker" who has the potential to be the Greens greatest electoral asset Greens greatest electoral asset. She has charm and political astuteness and is unafraid to lecture a Nato officers' training

course or hector an inquisitive local company director in a Wolverhampton pub.

The Green Party, she believes, has to be a political party – not a single issue pressure group, or a green think tank or forum for scientific debate. There is no time to debate. There is no time to explore how damaged the envi-

ronment is.

"If you are driving a car towards a cliff you put the brakes on and try and steer in a different direction. Let's not just try and measure how for it. just try and measure how far it is from the edge," she says. Others are also concerned. Ms Jean Lambert, the Green party's represenative in the European Parliament, said: "A lot of organisational changes need to be made. We are into the next stage of our development. There are a lot of

demands on us."

ithout changes, she believes "we will be on the sidelines." The struggle to reform the party is going to be hard, however.
Green politics is in danger of
being strangled by procedural
gobbledegook – if the conference agenda is any guide.
Mighty ideas on the environment are threatened by "death
by confusion" under a constitu-

by confusion" under a constitution which aims to give as many of the 19,000 members a say in running its affairs. It is A constitutional conference

Mrs Parkin says Britain needs a "spiritual rebellion"

climatic change within the party - and not just in the

is planned for July but will have to look for reforms that can be implemented under the existing bureaucratic arrangements. There is a substantial group within the party opposed to change, prefering a decentralised, anarchic structure.

onference gets bogged down into small-scale workshops and informal discussions without any conclusion or decisions. And a move towards a single leader is firmly ruled out. Mrs Parkin herself shies away from taking a domineering position and is unlikely to stand as an MP. At the same time it is easy to mesent the green manifesto as

present the green manifesto as hopelessly idealistic, Mrs Margaret Thatcher has already fired the first shots with her condemnation of "airy-fairy" environmentalists.

and talks of peoples aspirations to live in "rose-covered cot-tages" rather than being squashed like sardines on the London underground". With the party's built-in interia and the harsh realities of an electoral system that encourages a two-party system, the Greens are likely to have to readjust to their lower profile. If change is to be brought about it will take a large-scale

Nicoll in crucial health meetings

MANAGERS throughout the National Health Service are being called to a cancial series of meetings beginning today to be told that the implementa-tion of the Covernment's

tion of the Covernment's health reforms is in their hands, writes Alai Pike.

The NHS, Euripe's largest civilian employer is about to undergo one of the biggest programmes of change attempted by any organisation. The latest leforms are designed to introduce a system of funding based in competitive contracts, efficiency, productivity and valuator-money. ductivity and value for money.
Mr Duncan Nihol, NHS
chief executive, pictured

above, said: "There's no point in some managers, estricts or hospitals imagining that if they ignore what isgoing on, and leave the running to others who are more enfusiastic they will not feel theeffect."

VOLVO

Annual General Meeting of AB Volvo

The Annual General Meeting of the shareholders of AB Volvo will be held in Scandinavium, Main entrance from Valhallagatan 1, Göteborg (Sweden) at 4:30 p.m., Wednesday, April 25, 1990.

> Matters to come before the Meeting, as prescribed by law and the Company's Articles of Association, shall include: presentation of the accounts and annual report for the year 1989; adoption of the Income Statement and Balance Sheet of AB Volvo as well as the Consolidated Income Statement and Consolidated Balance Sheet; disposition of the profit as shown in the Balance Sheet adopted; discharge of the Board of Directors and Managing Director from liability; determination of the number of members and deputy members to be elected by the Meeting to serve on the Board of Directors; approval of fees to be paid to the Board and auditors; and the election of Board members, deputy members, auditors, and deputy auditors.

> The Annual General Meeting shall also take action with respect to authorization for the Board of Directors to sell to the Renault Group of France 25 percent of the Volvo Cars business, 45 percent of the Volvo Truck and Volvo Bus businesses, within the framework of a future agreement with Renault.

> In addition to the matters listed above, the Meeting shall consider the proposal of the Board of Directors with respect to a change in the alien ownership prohibition clause in the Articles of Association as follows:

Present wording:

"6§. Only a certain proportion of Company shares — at all times corresponding to less than 40 percent of the entire share capital and less than 24 percent of the voting rights for all the shares, may be acquired by subscription or transfer by a control subject of the type referred to in the Swedish Act (1982:617) concerning acquisition by non-Swedish subjects of Swedish Companies, etc".

Proposed wording:

"6§. Only a certain proportion of Company shares — at all times corresponding to less than 40 percent of the entire share capital and less than 30 percent of the voting rights for all the shares, may be acquired by subscription or transfer by a control subject of the type referred to in the Swedish

Act (1982:617) concerning acquisition by non-Swedish subjects of Swedish Companies, etc".

In addition, the Annual General Meeting shall take action on the proposal to make additional grants in the amounts of SEK 25 million each to the Volvo Research Foundation and the Volvo Educational Foundation.

The Annual General Meeting shall also consider the proposal of the Board of Directors that AB Volvo shall raise a convertible subordinated debenture loan in an amount of approximately 800 million Swedish kronor through issuance to employees of convertible debenture certificates. The loan will carry an annual fixed rate of interest which - depending on the market rate — is currently estimated to be around 12.5 percent. The conversion price shall be approximately 140 percent of the market price for AB Volvo Series B restricted shares during a specified period prior to the Annual General Meeting. Upon full conversion, the share capital of the Company will increase by approximately 42 million Swedish kronor, equal to a dilution of about 2.1 percent of the Company's shares and to about 0.5 percent of the voting rights in the Company. The precise terms of the loan, the nominal amount of the debenture, interest rate and conversion price will be set by the Board of Directors not later than one week prior to the Annual General Meeting.

Only persons who are permanently employed in the Volvo Group on May 28, 1990 - with the exception of the Provendor Group - shall be entitled to subscribe for convertible debenture certificates. In this connection, subscription by employees in the Group's subsidiaries outside Sweden is subject to the requirement that subscriptions of convertible debenture certificates may be made under the laws of the host country and that, in the opinion of the Board of Directors, such subscriptions can be effected at reasonable administrative and financial costs.

Qualified persons shall have the right to subscribe for convertible debenture certificates in a nominal amount corresponding to not fewer than 25 shares and not more than 300 shares, with a guaranteed allocation of 25 shares.

The convertible debenture certificates shall be issued at a price equal to the nominal amount of the certificates.

The convertible debenture certificates shall be subscribed during the period beginning May 2, 1990 up to and including May 28, 1990.

The Board of Directors reserves the right to extend the subscription period and, in connection therewith, allow the employees designated above, to subscribe for additional debenture certificates in a nominal amount corresponding to not more than 300 shares, as well as to allow Stiftelsen Volvoresultat (the Volvo Employee Bonus Fund) to subscribe for debenture

Payment for convertible debenture certificates subscribed and allocated shall be made in cash at one time in the nominal amount of the certificates, not later than August 15, 1990.

Holders of debenture certificates shall have the right to convert their certificates to AB Volvo Series B shares during the period beginning August 17, 1992 up to and including March 15,

The convertible debenture certificates fall due for payment on March 31, 1995 to the degree that prior conversion has not occurred.

The Board's proposal to issue convertible debenture certificates, will be available at the Head Office of AB Volvo in Göteborg beginning Wednesday April 18, 1990 for shareholders who wish to examine these materials, which will also be sent to shareholders who so request.

The debenture issue will not be made available in the US or to US persons.

Information on the planned alliance between Volvo and Renault will be sent to shareholders in connection with the distribution of the Volvo Annual Report 1989.

Right to participate in Meeting

Participation in Volvo's Annual General Meeting is limited to shareholders who are recorded in the share register on April 12, 1990 and who advise Volvo, no later than 12:00 noon, (Swedish local time) Friday, April 20, 1990, of their intention to participate.

Share register

Volvo's computerized share register is maintained by Värdepapperscentralen VPC AB (Swedish Securities Register

Volvo shares are registered in the names of either their owners or trustees. Only owner-registered shareholdings are listed in the names of shareholders in the share register.

Volvo Group operations in brief	1988	1989
Sales, SEK M	96,639	- 90,972
Income before allocations, taxes and minority interests, SEK M	8,243	7,011
Return on capital employed, percent	17.2	13.8
Income per share, SEK	52.80	45,20
Dividend per share, SEK (1989 proposed)	14.00	15.50
Number of employees, December 31	78,614	78,690
Salaries, wages and social costs, SEK M	15,434	16,875
Research and development costs, SEK M	5,139	6,176
Capital expenditures for property, plant and equipment, SEK M	3,948	6,281

To be entitled to participate in the Annual General Meeting, owners of trustee must have their shares registered in their own names.

To assure that such shares are reregistered in ample time, the holders of trustee-registered shares should request that the bank or broker acting as custodian of the shares register them (temporarily) several banking days prior to April 12, 1990. Trustees normally charge a fee for this service.

Notice of intention to participate

Notice of intention to participate in the Meeting may be given, no later than 12:00 noon, April 20, 1990, by telephone:

+46-31 59 00 00 +46-31 59 21 50

or in writing, to:

AB Volvo Legal Department \$-405 08 Göteborg, Sweden

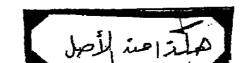
In providing such notice, a shareholder should state his or her name, personal registration number (where applicable), address and telephone

Shareholders who wish to appoint a proxy to act on their behalf at the meeting should notify AB Volvo well in advance of the meeting, giving the name of the proxy. A proxy need not be a shareholder of AB Volvo.

April 30, 1990 has been proposed by the Board of Directors as the record date for the payment of dividends. Payment is expected to be made through VPC on May 8, 1990.

By order of the Board of AB Volvo

Claes Beyer, Secretary to the Board AB Volvo S-405-08 Göteborg, Sweden



FINANCIAL TIMES



Fresh attention is being paid to property

management, which was once neglected

in the public and private sectors. It can reduce costs, open up new streams of revenue and increase

the net worth of a company,

says Paul Cheeseright

An essential efficiency

SLOWLY but surely the perception of property management is changing. The force of economic circumstances is ensuring that what has been seen as a bring necessity to be ignored waenever possible is not simply a matter of chang-ing the light bulbs or polishing the brass late.

Rather property manage-ment is becoming increasingly recognise as a vital part of asset mnagement; it can suhance the efficiency of a company and reduce its costs or opennew streams of revenue andincrease its net worth.

There are two reasons for this. Th surge in property values from 1986 to 1988 inevitably drev attention to the value locked ato land holdings, espe-cially tose which might have becom surplus to a company's operational requirements. This was relected in the amount of industial companies entering joint rentures with property developers in the hope of bringeg about, for example, a

new hopping centre.
The most controversial indutrial land have been associstd with British Aerospace. whee plans for land once used by byal Ordnance drew attenassociated with turning passive assets into active assets. At the same time, rising property values made companies with extensive but underused holdings more attractive. The attraction of Storehouse when it was a takeover target was just as much its retail. properties as its retailing operations. Hence the decision operations. Hence the decision to take properties out of the group and place them under the control of a joint venture company set up with London & Edinburgh Trust, the property group. Active property management is one way of erecting barriers against corporate predators.

As the rise in values was running in parallel with more innovative methods of property run in ways that liberated capi-tal for the property owner, allowing funds to be pushed into the mainstream business. This has been particularly eviient in the retail sector. At its simplest level, this has involved sale-and-leaseback deals, a practice followed by Kinglisher and Remers.

The second reason for changing attitudes towards property management has been associated with rising costs of accommodation, an inevitable conSimply because rents have risen, because service charges have tended to increase, the need to keep a more careful watch on expenditure has become obvious. •

For larger businesses, at times of expansion and growing profits, the cost of accommodation has not been an issue. It has just been absorbed. But now that companies are having to come to terms with the effects of the rise in rents simultaneously with a downturn in the economy, the question of accommodation costs becomes important. This is one reason why some companies have chosen to move from the congested and expensive south-east.

Analyses by chartered sureyors give a taste of the rise in costs. In the year to June 1989, Healey & Baker calcu-lated that the average rise in rental costs for offices throughout UK town centres was 30 per cent. Jones Lang Wootton charted a 35 per cent increase in service charges for air-condi-tioned office buildings between 1983 and 1988 and 42 per cent

During the year to last Feb ruary, industrial properties had a 23.1 per cent rental growth, offices had a rental growth of 17.6 per cent and retail properties had one of 11.6 per cent, according to the

Investment Property Databank, Against this background it is not surprising companies are paying more attention to the ment of costs. But it is not only companies. The pro-cess of more active property management has spread into

the public sector as well.

A succession of reports from the National Audit Office and the Audit Commission has shown that the public sector property managers, whether it be local councils, the Property Services Agency or the Crown Estate, are striving to adapt to new cost-conscious conditions,

In the public sector, the moves have been directed towards bringing into property management private sector techniques. Hence the movement of the PSA towards commercial status by its transfor-mation initially to a trading fund with commercial accounts and eventually to a privatised company coupled with the rela-tive freedom granted to individual government departments to choose whether or not they wish the PSA to han-die their accommodation problems. Hence, too, the introduction of private sector managers

block might reasonably claim

into the Crown Estate. away from the gross ineffi-ciency which has been described in detail by official



PROPERTY MANAGEMENT

it is in the public sector, shows equally a haphazard approach

to property matters.
A Reading University report for the Royal Institution of Chartered Surveyors, published at the end of 1989, showed property needs tended to be subordinated to the operational needs of companies rather than integrated with them. Thus there were complaints by the property managers of the difficulties of fitting

needs with the longer lead time which is necessary to secure the related property

Just as in the public sector, official reports noted sloppy management systems for property, so the Reading report noted the inability of many companies to maintain property management accounts. Many companies, the Reading researchers found, did not

tunity cost of the property they occupied. That is, they did not understand what the costs to the company would be if it had to find similar accommodation in the open market.

The common element in both the public and private sectors is criticism of the lack of defined objectives for prop-erty and often the lack of resources to carry them through. Few authorities, com-

plained the Audit Commission two years ago in a report on how local bodies were handling around £100bn of assets, "have clearly stated reasons for holding property. In many authorities the distinction between the categories of property is non-existent or blurred. Property should be categorised and the purpose for which it is held clearly stated so that appropriate performance measures can be set."

in this survey

☐ The public sector . ☐ Private sector assets ☐ Looking after buildings ... ☐ Property Services Agency 3 ■ Management techniques ...3

If the injunction was valid then it remains valid now and can be applied across the private and public sectors. But old habits are changing as economic and political conditions

One of the catalysts for the change of habits is the spread of the property management industry itself. There has been a proliferation of computers systems designed to organise maintenance schedules: if there is a single besetting problem in both public and private sectors it is the tendency to delay maintenance expenditure so that eventually capital So there has been the emergence of computer packages sauch as Premis from Property Management Systems, Skyline from Fraser Williams and Estateman from Simon Houlston, And, in a more specialised way, the elaboration of systems for organising staff movements within a building by Decision Graphics.

Side by side with the sale of systems for the use of theoccupier, specialised companies such as Facilities and Project Management have emerged to compete with the chartered surveying groups which have traditionally sold management services. At the same time, US property management specialists like Tishman West have moved into what is, by American standards, an under-devel-

The hiring of the specialist management companies means that an occupier can hand over as much of the management as desires to the point that its building can become like an office hotel for its exclusive

The use of specialist management companies will become more common as the nature of properties changes. Management of a single building occupled for a single purpose by a single occupier is much sim-pler than the running of a building with diverse occu-pants and diverse aims. But, just as the simple exam-

ple of mixing retail use and office use shows, landlords are finding that one activity can promote the establishment of others. Leisure facilities may complement the shopping in a retail complex. It is at this point that property management and asset management intertwine. The more imaginatively the assets are used, the greater the need for rigorous property management.

John Brennan looks at Walt Disney's 'magical' formula

Making the assets sweat

WHEN Walt Disney selected Clando, Florida, for his sec-ad "Magic Kingdom" he splained the decision on two asic grounds. First, Florida ad the visitor throughput in he shape of the East Coast snowbird" tourists flying outh from the northern win-ers. Second, less obviously but equally important, he was able to acquire sufficient land to benefit from the "halo" effect of the development of Disneyworld and scope to build the

later Epcot centre.
Disney had watched the owners of sites around his Disneyland centre in Los Angeles grow rich on trade generated by his visitors. In Florida, he made sure that there was suffi-cient albow-room for the Dis-ney Organisation to capitalise upon the new business

Today, the Disney Organisa-tion provides a text-book study of "asset enhancement", a de-odorised version of that more familiar Harvard Business School favourite of "making the assets sweat". Before Disney there were amusement parks. Post-Disney much the same mix of rides and shows can be seen as a magnet to

Restaurants and shops on site are backed up by hotels and conference and exhibition centres. The shops have stretched way out of the parks, into Disney's own retail chain and beyond into mail-order sales and some 15,000 licensing contracts for branded products

worldwide.

The message for active property managers is not merely in Disney's capacity to get two dollars from an asset that generated only one before, but the fact that this can be achieved without diluting the quality of the products, the standard of the parks, or the attraction value to the visitors.

That message is now beginning to influence the managers of more prosaic property assets on both sides of the Atlantic. There is nothing revolutionary in the notion that buildings are merely a backdrop and a frame for the activity of people. What is changing is the degree to which property owners are beginning to accept that, to make buildings commercially successful, they need to understand those activities and adapt to them. There are enough obsolete, low-rented former "prime" 1960s and 1970s office blocks and customeraverse shop centres in investment portiolis to provide expensive eminders of what happens when the world moves happens happ

were financed by long-term savings institutions who expected compound rental growth on non-management leases to more than make up for initial yields well below inflation rates. Obsolescence is the virus that has destroyed those expec-tations and which feeds upon failure to match building space

commercial building designs towards the creation increasingly more flexible internal space. The "core and shell" office block, a construction envelope into which occu-piers place their own preferred interior, is merely the most expensive variant of a general

direct lineage from the medi-eval scriptorium, or the often palatial civic offices of the 18th century. But it is only really since the age of the steel frame building, the typewriter, tele-phone, and Elisha Otis's safety spring on a hoist to create the senger lift, that the office as an isolated place of clerical to changing tenant demand. At one level this has forced work has become so distinctive a part of the scenery.

Given the need to make

buildings adapt to people rather than the other way round, this comparatively brief era of dedicated building is fading without undue ceremony. Hotels are reverting to their traditional status as overnight gathering places, where retail-



Epoct centre. Florida: text-book study of easet enhance

custom.

buildings. At another level, and with far wider application, it is the approach to the use of

space that has changed. UK planning law has moved more into line with the realities of a market where industry no longer automatically equates to smoke stack factories. The ubiquitous "BI" business class has enabled properties ranging from farm barns to surplus, multi-storey indus-trial buildings to be adapted to fresh uses and thereby win a new commercial life. But it is the multiple use of properties that best illustrates the change from static renting to active

management of space. Multi-use space has a far longer tradition than properties developed for a single activity. There are always exceptions to disprove the point, but for all practical purposes manufacturing process only congregated in specialist factories during the industrial revolution, and self-contained (as opposed to

shift towards provision of flexi-ble space within commercial and business facilities generate as much or more revenue than the provision of bed space. Airport properties are managed less as neutral machines to facilitate the passage of people between ground and air, more as international shopping malls and visitor service cen-tres designed to win travellers'

> Industrial and retail property have been the sectors most visibly affected by this shift from the specific. Traditional factory space has been sacrificed to changing work patterns since the 1950s, but that functional switch from difficult access multi-storey buildings to more flexible "shell" space proved to be only the start of a progressive change in the nature of properties to

house "blue-collar" workers. As it has become increasingly difficult to apply such historic job categories as office and factory worker, so the distinctions between office and factory buildings has become blurred. To compete for quality tenants these days the developtake seriously the need to landscape and to maintain the general environment of the site. The workforce in clogs at the factory gate has translated into the staff with adequate car perking. The buildings, and the standard of building management, have to reflect that or risk losing their competitive-

Successful shopping centres no longer have a few hundred pounds management budget spent on an occasional sweeping of the common parts. The contrast between the bleak, concrete-faced town-centre markets of the immediate post-war development phases and the multi-screen cinema. playgrounds and leisure facilities at MetroCentre in Gates-bead is sufficiently dramatic to underline the difference between retail properties built for functional shopping and a new generation of visitor-

Much of the "retail revolution" in Britain of the 1980s can be ascribed to the stores groups' recognition that task shopping could be won on the ease of access, price and choice, but that the better margin and increasingly important volume of discretionary spending would not pass into shop tills unless shops competed for customers' leisure time. The speciality shopping cen-

spending centres.

tres that have transformed outdated buildings and rundown ceeded by winning visitors' leisure time in competition with everything from cleaning the car to an evening watching

Just as in the Disney parks. the shoppers and the restau-rant customers don't have to be there, they want to be there. And, winning that marketing battle calls for a level of property management that has more in common with the showman than the historic. rudimentary skills of physical building maintenance and periodic lease renewal.

Forthcoming

surveys City of London property surveys can be obtained from The Financial Times, Hamber One, Southwark Eridge, London, SE1 9HL. Telephone. 01.873.3337, (direct fine to

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BRITAIN'S huge public estates are crumbling. A spate of government-sponsored reports has shown up the awful state of many schools, colleges, council

housing and hospitals. Some are so bad that there are health and safety hazards: ing efficiency and in some huildings maintenance is so expensive that it would be

cheaper to rebuild. Eighteen years ago a government report's concluded "building maintenance is of great significance to the economy, not only because of the scale of expenditure involved but also because of the importance of ensuring that the nation's stock of buildings as a factor of production and as accommoda tion, is utilised as effectively as possible. This importance needs to be recognised more clearly [by] senior manage-ment in the public sector."

The same report concluded that "the problems of building maintenance arise at the initial

struction". Now, especially with privati-sation of many formerly pub-licly-owned estates, these mes-

Public estates crumbling

Council houses have a history of neglect, says Richard Catt

sages are coming home with a vengeance. It is popular to blame much of the neglect on the original architects or their clients. But this does not excuse the neglect which must now be dealt with, not least because in many cases balance sheets throw up the potential loss of value of vital property

The November 1986 Audit Commission report Improving council house maintenance gave the message that "the maintenance of council houses affects not only the quality of life of families living in them but also the value of the public assets involved. Yet, there has been a history of neglect of the main tenance of many of the 4.8m council houses in England and Wales."

in spite of annual expendi-ture of around £425 for every dwelling - more than £2bn a year - a backlog of maintenance work has built up which could well cost over £10bn to

Sales of council houses to tenants may have had an effect on the overall scale of the problem and inevitably the dwellings in better condition were sold.

The vast National Health Service Estate, according to the October 1988 National Audit Office report Estate management in the National Health Service, extends over 50,000 acres of land, 2,000 hospitals and thousands of other buildings, which alterether are ings, which altogether are worth £13bn. The estate then cost £1.5bn a year to operate In 1983 architect Cari Davies

was commissioned to "consider means which will ensure that health authorities identify underused and surplus land and property and where appro-priate dispose of it in ways benefit for the service"; Mr Davies' report showed alarmtion about the NHS Estate its value, use, condition and even the amount held - was lacking. The backlog of maintenance, however, was estimated

As a result, the NHS Management Board was estab-lished, together with the Estate and Property Management Directorate - headed by chartered surveyor Idris Pearce charged with preparing poli-cies and guidance for the menth authorities.

Mr Pearce found that there

was a lamentable lack of understanding of what property management required. staff in charge were not highly regarded and some "had been concerned with technical excellence at the expense of the need of the users." But

accounts to give comparative performance data and hardly

any of the 500 or so interviewed by the researchers could quote the opportunity cost of their buildings. Current market rents are often thought

irrelevant, particularly where companies own freeholds, yet they could be crucial to raising additional income through

"Many sit on property which could be exploited to a much

greater degree by redevelop-ment, refurbishment, restruct-uring of leases or even by mov-

ing from unnecessarily

Two broad solutions are

suggested. The first, which

would lead off any manage-ment textbook, is that direc-

tors must define operational

objectives and targets within

which property can be managed according to specific

aims. Property managers require the authority and the

tools to do this, however. They must be brought higher up the

executive pecking order and have computerised monitoring systems at their fingertips, giv-

ing a solid base for long-term

planning. The main problem left to overcome is the long

lead times necessary to max-imise value. It can take two or

three years to plan, construct

and move into new premises and companies rarely look that far ahead because market con-

ditions can change so rapidly.

responsibility for buildings.

Agents are commonly used to

manage assets but this often

restricts them to routine rent payment, maintenance and repair rather than an integral

part of advance planning and

target setting. Property audits

and management contracts are gradually being accepted, but there is still a long way to go. Managing Operational Assets. Department of Land Manage-

ment, University of Reading.

David Lawson

The alternative, quite naturally pushed by property con-sultants, is to contract out

expensive accommodation.

says Mr Howard.

many estate managers were sitting on gold mines and should bring strategic property management to the NHS, with the same flair in property deals as their commercial counterparts, and free the potential

embodied in the Estate. Now the maintenance backlog is being whittled away; sales of redundant land are running at about £300m a year, a central data base has been established for all the NHS listed buildings and special training courses estab-lished for senior staff. Partnerships with developers will enable the NHS to participate

in profits and rental growth.

Last November, a survey of the state of 84 polytechnics and colleges, commissioned by the Polytechnics and Colleges Funding Council, recom-mended that £626m was needed "to restore the building stock to a condition from which it

can be maintained with regular planned and cyclical maintenance programmes".

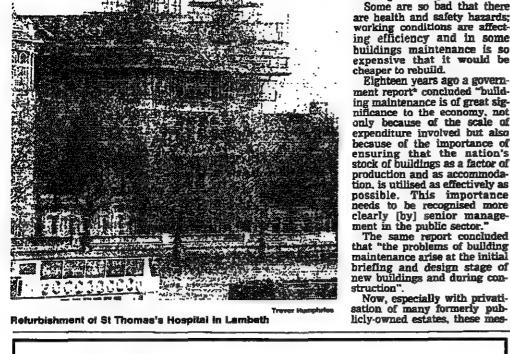
The money should be spent over five years to restore the buildings to a serviceable condition, according to the authors of the report, building surveyors and architects Hunter & Pariners.

Of the total, £75m is needed immediately to comply with essential health and safety reg ulations, and £188m for urgent structural repairs.

The report states that most defective buildings were constructed during the 1960s at the peak of post-war school and college construction.

The architects expected that with continuing prosperity resources would be available now, 20 or 30 years after their buildings were first built, to replace them. The result is the institutions are now faced with painful decisions about remedial works and large-scale renewal and replatements of parts of the buildings, and indeed replacement of whole individual buildings.

* Building mainterance: the report of the committee, HMSO,



PRIVATE SECTOR ASSETS

Misunderstood and underrated

A POSER for company chairmen: what do you use every day, makes up a large part of your net worth but is practically never mentioned? It drains resources, can save your bacon in a takeover bid but generates yawns if ever mentioned at board meetings.

The answer is all around you. Buildings are the most misunderstood, undervalued and badly run assets in busi-nesses which are not primarily based on property development or investment. They keep out the rain, keep in the air-condi-tioning but otherwise are generally a nuisance - a non-productive expense better spent on the main purpose of shuf-fling paper or manufacturing

Rarely will a property sp cialist be found sitting at a boardroom table pontificating on long-term strategy. Yet more than half the companies recently investigated by a Reading University* research team had close to a third of their asset value tied up in

These sleeping assets usually come to the fore only at critical times. Moving or taking on new premises, for instance. concentrates the mind wonder fully. Prospective tenants or buyers are much more demanding about what they want nowadays. Gone are the times when developers could palm off any old speculative

But standards seem to slip when a company is well established. Directors rarely keep up to date with the real value of their premises, particularly if they own freeholds. They are often knocked off balance when a bid appears out of nowhere from someone who has spotted the undervaluation in a share price.

"In an environment where

company takeovers are almost

an everyday occurrence, a company unaware of the extent, value or potential of its property assets is increasingly vulnerable," says Richard Maidment, management partner at Jones Lang Wootton.
This hidden deficiency has been most obviously exposed in public sector deals carried out in the harsh light of the political arena. Uproar over the government's sale of Royal Ordnance and the Rover Group sprang from the huge profit British Aeruspace might make from unrealised value tied up in redundant sites. Paul Orchard-Lisle of Healey & Paker muses that a property Baker muses that a property expert on the Ordnance board might never have allowed mat-

ters to get this far, and subsequent privatisations have been

carefully planned to allow for

development potential and save politician's blushes. The electricity sell-off, for instance, will not include Bankside power station and Sudbury House, two prime central Lon-

don sites.
Public companies are more likely to be guilty of similar shortcomings because they have even less well-defined policy objectives covering their bricks and mortar. Yet they are quick to revalue assets as a counter to unwelcome take-over hids. This may be justifiable but it demonstrates how negligent directors are in squeezing the best performance from buildings at other

Large organisations such as Boots, ICI or GRE take their responsibilities more seriously.

Directors rarely keep up to date with the real value of their promises

departments, other with a spe-cialist at board level. They develop strategies and main-

tain assets efficiently. But the vast majority of con panies don't know what their assets are worth or how to make them work better. "They are neither large enough to have a property department nor appreciative enough to take expert advice," says John Howard, senior director of the management department at Debenham Tewson & Chin-

Even if the takeover threat never comes, they often get caught out by more mundane but expensive - repair problems or rent reviews. "The most expensive way to acquire or deal with operational property is to make hasty, umprofessional decisions which have little or no regard for the company's overall development aims," says Mr Howard.

Ideally, each business should have a five-year rolling pro-

have a five-year rolling programme which attempts to anticipate changes in operational needs, property values and maintenance costs. Rising energy prices alone have dras-tically affected the viability of many buildings while business rates appear to have caught a large number of companies on the hop even though property specialists were fairly accu-rately predicting the scale of increase two years ago.

Obsolescence is becoming

commorplace as premises age into inefficiency, but the pro-cess may be hidden from inexpert eyes. Few companies keep a property inventory, let alone run a computerised manage-

ment system, according to the Reading University investiga-tion. Only the higgest have property management LOOKING AFTER BUILDINGS

Outsiders still resisted

HIGH interest rates, rising utilities costs and the revolu-tion in information technology have all given the facilities management industry a boost. However, there is still a resistance to effective facilities management in the UK which has been identified as the result of a reluctance to hand over managerial control to out-

Tony Thomson, of architects and space-planners DEGW, attempts to define facilities management as "the manage-ment of business accommodation through time in the most cost-affective way to meet organisational objectives... Although he admits this is a

statement of an objective rather than a watertight definition it does lead to the first

stage in effective coporate facilities management, which is the decision wheter to employ an integrated strvices contractor or facilities manager or whether to manage

everything in-house.
The variety of skills needed to manage all the sevices required by a modern office building are growing at sch a rate that in-house management is unlikely to be the best-olu-tion for any but the larges cornon for any but the larges cor-porations. The fully privaised electricity industry, for instance, now presents large users with at least 14 poteinal suppliers and in four years' this will also apply to compa-nies using 100 kilowattar more of power a year. Webt. more of power a year. Wething up the best deal and negli-Continued on Page 3

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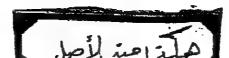
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PROPERTY MANAGEMENT 3

PROPERTY SERVICES AGENCY

Focus of cynicism

THE trainee construction manager was looking glum. Work rates were not the problem; renovation of the courthouse he was working on had been running well ahead of schedule. "They will say it is due to the mild winter, not efficiency," he said, "After all, we are the Property Services Agency, so we cannot possibly be efficient, can we?"

The question needed no answer. The PSA has been the focus of private sector cynicism ever since it was set up 20 years ago to handle all the state's landlord and estate duties. Finally, it is set to be wound up. The design, maintenance and management services were hived off this week and will be sold - probably after 1992 when they have established themselves.

The private sector will claim the work it always felt was its birthright. And an enormous

LDINGS

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1.00

Continued from Page 2 ating a good contract with the supply contract is simpler for a specialist firm than it is for a single consumer.
This applies to the whole

range of service contracts. The point is that it is not simply a matter of finding the cheapest contract. Mr Thomson believes: "Most building occupiers are really more interested in quality of service. If you simply want the cheapest contact then the easiest way of achieving this is not to clean the building at all." Firms representing a number of clients are generally in a stronger position to negotiate with contractors and have the clout to ensure a high level

Many contractors are pre-pared to send their own facilities manager into the building. According to Lionel Prodgers of Facilities and Property Man-agement: "All buildings of a significant size, say 185,000 aq it plus, should have an executive facilities manager. We can either provide someone direct or liaise with the in-house

He believes the current genration of computerised facilities management systems make out-of-house management a more attractive proposition because they can co-ordinate service charges in a way that enables the client to monitor the budget closely. Modern energy management

systems are designed specifically to take advantage of cheap rates of power, monitor

PSA is the largest building consultancy in Britain, with 8.000 properties to look after, an annual turnover of more than £3bn and a workforce numbering close to 27,000.

Ironically, almost everyone else working on the courthouse besides the white-helmeted manager was privatised long ago. Three quarters of the PSA's work was already con-tracted out, and just about all the new construction. Nor is the agency being sold because of poor work and inefficiency. it won more than 20 design prizes last year and the trade unions estimate design costs as 20 per cent less than the private sector. The government refuses to confirm such superiority because it says the PSA had no commercial accounting

system to judge by. The next couple of years will show who was right, PSA loy-

and control consumption while at the same time keeping upto the minute figures on costs, also controlling lighting management systems throughout the building.

Although it seems to make sense to take advantage of the new management systems to cut costs there is a resistance on the part of UK companies which contrasts with their rivals in the US, Scandinavia or Germany.
While most companies might

be happy to use a fully integrated utilities and services system to reduce and monitor costs they might be reluctant to surrender control at board level. If a consultant does a thorough to be to the surrender to the surrender to be to the surrender to the surr thorough job he is likely to examine the client's property interests and see how space can best be used, be prepared to offer advice on where the company locates its operations, what information technology it uses, how its premises are designed and dovetail facilities management with the management of the firm's human

For companies who do not have in-house expertise, addressing the question of facilities management can dis-turb a horner's nest of issues and many are reluctant to "take outside advice on what can very easily amount to a total restructuring where information technology is used to relocate company operations and shed staff

Tony Glover

summoned his company's consultants for a crucial breakfast meeting. Determined to prove a worthy replacement for the legendary Zachary Megadev, his late lamented uncle, he cleverly hides the fact that his knowledge of the property business is miniscule.

JULIAN MEGADEV has

Item one: The Crystal Tower. Fifteen stories of mock-Georgian, high-tech office space, approved by Prince Charles and now ready for letting.
"Hold out for a single tenant. of course. Much simpler that way," he says.

alists or private sector critics, but it will probably make no

difference. Decisions are being

made in line with other privati

sations, on the philosophical basis of what functions should

manager comes in. Apart from

the Crown Suppliers section, a management buy-out seems

likely, with shares going to staff in a manner similar to the

National Freight Corporation.

Not something to be glum about, surely? "Perhaps not,

but I don't know if I will still

have a job by then because the staff is being slimmed down."

staff to explain the pros and cons of the PSA. More than

enough words have poured into Hansard over the last cou-

ple of years as the governmen

has fought a running battle to push through its latest privati-

sation. Lord Graham, Labour's spokesman, summed up the

opposition view with the stan-

dard argument against almost every privatisation during the second reading of the Lords debate on the enabling Bill.

The government was

hell-bent on privatising a pub-

licly-owned service for purely

doctrinal purposes," he said. Ministers had "twisted facts.

kicked public servants in a

sensitive place and ignored the security of the realm."

Ministers see things differ-

ently. They preach the need to

bring a breath of market com-

petition into what they con-

sider a protected department. This means separating land-

lord functions from services

such as management and design, which can be tested

against private sector alterna-

tives in line with the financial management initiative

launched as far back as 1981,

according to Chris Patten, the

Environment Secretary. Government landlord func-

tions will not be privatised.

They will remain in the rump of the PSA, called Property

Holdings, with a workforce of around 1,700. Meanwhile, gov-

ernment departments have

een "untied" from the PSA so

they can choose whether to use

outside management and

Service functions will be

handled by four operating divi-sions: PSA Projects - looking

after large construction, project management and design; PSA Building Management -

estate surveying, maintenance

and small projects; Specialist Services 'Carrie civil engineering, quantity surveying and build-ing surveying, international —

The core of the Design Direc-

operating divisions and also sell its services to the private sector. Some ministries have

already tendered out their services. Mr Oliver Jones of Symonds Facilities Manage-

ment, which has taken over 48 buildings for the Department of Social Security Midlands

area, says the private sector is expecting a lot more business. The changes fall short, how-ever, of the radical restructur-

ing many observers expected. The Centre for Policy Studies,

usually an advance party for

usually an advance party for government thinking, called for emasculation of the PSA into a subsidiary role as a mere estate agent to the Treasury. Government departments should assume complete control of their buildings and support services, negotiating commercial leases and tendering out management contracts. It

design contractors.

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legitimately be private.

The agency team keeps quiet. They are not about to admit there is little chance of a big letting in this market. Bet-ter to let a few months go by and then suggest a floor-byfloor campaign. The property managers are more courageous, desensitised by years of battling with tough landlords and obstreperous tenants.

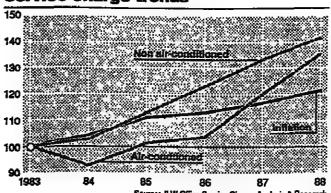
"Simpler, yes, but more expensive in the long run," says the senior woman. "Single tenants are supposed to look after repairs and maintenance but they never do it properly. Split the place up and we can manage it, making sure all that expensive air-conditioning and electronic equipment is properly serviced as well as handling the security, cleaning and so on."

Her juniors cringe. The fees will impress the partners but they are not looking forward to babying a building designed without any consultation. The atrium will be impossible to clean and the glorious public concourse will upset tenants when they see the service

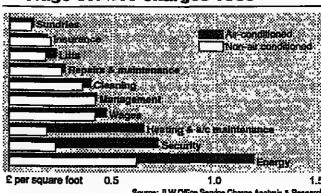
"Right. Let's look into that again later," blusters Mr Megadev. Item two: Beewun Park.

"That's a very pretty high-tech estate off the M848. I'm glad to see that one or two buildings are let but my wife says the red and yellow stripes she designed for the doors are starting to peel. Don't we have lots of managers there to look

Service charge trends







David Lawson examines management techniques

More sophisticated systems

"Industrial tenants usually do their own mainteget onto our contractors." "OK. Final item: the Spend-

more Centre, our prize-winning retail extravaganza. We seem to be paying hundreds of managers there, and the fountains are still leaking into the empty shop units. What are they all

"Ah yes. Rather a bad design fault there, I'm afraid. Not our department," continued the voluble manager, realising why the senior partner had offered her the Megadev meeting. "But we need all those people to run the centre. There is the car park to look after, security against crowds from the foot ball stadium next door, englneers to look after the air-conditioning and escalators between the seven levels and all the tenants to service when our agency colleagues find some. I'll get a plumber." Exit a relieved Mr Megadev

to the golf-course.
The scenario is far-fetched but not without some meaning. Management responsibilities vary widely according to property type and letting patterns.

A single-tenanted office block will require less attention from the landlord because leases put the responsibility for repairs and maintenance with the rentpayer, says John Howard, Debenham Tewson & Chinnocks' management head. That tenant will often employ its own manager to run the buildings, perhaps tendering this task out to the same sort of surveyors that a landlord would employ.

A shopping centre is at the other end of the spectrum, demanding a sophisticated management system which covers everything from rent-collecting to unblocking the toilets Industrial estates and business parks fall somewhere in the middle. Tenants usually take responsibility for their own sites, leaving the landlord to worry about such things as landscaping, road maintenance and lighting.

There is a shift of emphasis to more sophisticated management of all forms of property. Computerised systems are almost mandatory for keeping track of rent collection and reviews in multi-let developments. Business parks and shopping centres are becoming

require much higher service standards. More intensive use of office buildings is reflected in average service charges, which rose by a third in airconditioned buildings and more than 40 per cent in other blocks between 1982 and 1988, says the latest Office Service Charge Analysis and Research (Oscar) report by Jones Lang Wootton, Management costs have almost doubled in nonair-conditioned offices, partly because advisers are becoming more involved in day-to-day administration and recommen-dations on health, safety and procurement of contractors.

Yet, tenants who control their own management bear much of the blame for the deteriorating standards of UK commercial property, according to a study by the Royal Institution of Chartered Sur-Institution of Chartered Surveyors. Their priorities lie with maximising the use of premises for the least expenditure. "Maintenance is frequently deferred until unavoidable," says the RICS. This is why landlords usually keep a watching brief on even the largest single tenants.
Not all problems should be

more involved in the planning of large buildings, influencing choices as widespread as the durability of paints to the fea-sibility of "non-rentable" areas such as community facilities, parking and public spaces. Speculative development is

ever. Managers are still strug-gling against a legacy of build-ing design over the last 20 years which took scant

account of maintenance and

well-known building in the

City of London, for instance, which cannot be reached by

cleaning cradles because of an

overhang in the facade," says David Pugh of JLW Corporate Property Management Services. "And a 1970s hospital with no drainage point for the cooling towers. Needless to

say, legionella was rampant."
Managers are now becoming

all the better for it, says Mr Pugh. "In the 1970s we had the investor building, the 1980s was the decade of the corporate occupant; the 1990s, I hope, will give more attention to the viewpoint of both the individual office worker and the managers and service con-

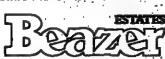
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out management contracts, it said in a 1988 study. The government chose a middle route recommended by advisers Price Waterhouse, retaining the landlord functions and easing the Crown Suppliers and services sections

into full competition.

in the end, other political hot potatoes may decide whether the PSA's service departments are fully privatised. Commercial accounting will not be in place until next year and a flotation will not be feasible until mid-1992. By then a general election could have put a smile back on the face of our trainee manager.

David Lawson

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THE PROPERTY MARKET

Investment chances in Barcelona

By Paul Cheeseright

16

arcelona tickles the property palate but it could very well end up leaving a nasty taste in the mouth of an unwary devel-oper or investor from abroad.

On the attractive side are rents which have been moving up by about 25 per cent a year for the last five years. In spite of continuing demand for office accommodation there is limited capacity for meeting it in the traditional central business

Jones Lang Wootton (JLW), the chartered surveyors, says the amount of office space on a per capita basis is lower than the European

Community average.

A succession of British property groups has looked at the Spanish market. Heron has been active in it for more than 15 years. Higgs & Hill

for more than 15 years. Higgs & Hill has a small office project under construction, funded by the Norwich Union, in central Barcelona.

After three years of study, Hammerson has started a £40m project to buy and refurbish a 1950s office building, also in the central business district, the Paseo de Gracia. Top monthly rental in central Barcelona has been moving towards Pta4,000 (£22.56) per square metre. Hammerson used this figure as

the basis for its appraisal of a scheme which will change a building used by one occupier, an insur-ance subsidiary of Banco Exterior. into a multi-tenanted complex with

80,000 sq ft of space.

The company has been given planning permission for the refur-

bishment.

But the Hammerson purchase highlights some of the difficulties with the Barcelona market.

Purchase from a financial institution, for example, is relatively easy and not so much different from buying elsewhere in Europe.

But when a building comes from other hands, the situation may well be different. This was not a hoop through which Hammerson had to through which Hammerson had to

Much of Barcelona's property, often 19th century buildings with often 19th century buildings with narrow street frontages and deep interiors, remains in family hands.

The market is not very active so sales have to be prised out and price haggling is often impossible.

"The global price cannot be negotiated. The vendor often sets a price

and refuses to move," says Mr Benoit du Passage, the JLW agent in Barcelona.

TOTAL RETURNS Office Year to February 1990 Quarter to February 1990 Month of February 1990

difficult for a potential purchaser to measure up a building. It is likely too that there will be two prices for a building one for

public consumption and another for private dealing.

The capital gains tax liability on a sale is likely to be extensive if the building has been in family hands

for decades.

The simplest way out for the vendor is to declare one price for official purposes — say, half the value of the building — and have the rest of the money discreetly paid off-

The problem here, however, is that there is a tax on the difference in value of a building without planning permission for refurbishment or redevelopment and the value after the permission has been obtained. If the publicly-declared purchase is too low then the buyer's tax liability increases later on. Such idiosyncrasies make the

market difficult for those who come in from outside not prepared to establish local teams. Barcelona is not a city into which to rush, buy the first available building and catch the next flight

In a broader sense, investment is difficult because this is a market with few reference points. Until 1985 the leasing laws allowed ten-ants the right of unlimited occupation. If a lease agreement was signed 40 or 50 years ago, the rental income would be lower than the cost of running the building.

Not surprisingly, there was no investment market.

Since the law changed in 1985, however, the market has considerably freed up but the difficulty of moving tenants with existing occupation rights keeps the market narrow. Although there is talk of office yields of about 6.75 per cent, moving down to 6.5 per cent, the evidence is sparse.

dence is sparse.

Many city centre offices are in buildings mixed with residential use, have no air-conditioning and use, nave no air-conditioning and are not equipped to cope with the demands of modern office technology. Local analysts believe the Hammerson building will be a vital new reference point for the market, both in terms of yields — less than 6.5 per cent — and rents. It will be a modern office building in an area where there are few competitors.

The city authorities are trying to

The city authorities are trying to encourage new office development outside the traditional central location but, suggests Mr du Passage, the expectation of developers is that rents will run at about 80 per cent of central city levels. He does not think that is realistic: to attract tenants they should be more like half. However, Barcelona appears to be

entering a phase of decentralised development which Paris has been through with La Défense and which London is going through with the Highly-developed city centres with ageing buildings prompt the need for modern buildings but often there is only the space available to

Waterfront: gearing up for the 1992 Olympics create them outside the traditional areas. As a result, in crude terms, a choice emerges between quality and location. La Défense has shown that the new locations can take over 10 years to become established in their

own right.

The Barcelona equivalent of the London Docklands is the old industrial area by the waterfront which will be the site of the Olympic village for the 1992 Games.

Part of this transformation is the construction of a hotel and about

400,000 sq ft of offices by G. Ware Travelstead, the US developer. Mr. Travelstead had to hand over the construction stage of the first Canary Wharf scheme in the Dock-lands to Olympia & York in 1887. The Travelstead offices in Barce-lona are scheduled for completion

lona are scheduled for completion. in 1993 and their impact on the market is awaited with some curiosity. The annual take-up of offices in Barcelona has been running at about 1m sq ft a year so the arrival, in a short space of time, of about five months, supply in a district which has never before attracted offices could have a large effect on

offices could have a large effect on the market.

But this will not be all.

Around the railway station, being readied to take the high speed. French TGV train, it is expected that secondary office area will develop. It is the uncertainties which the establishment of new office areas create which leads developers such as Hammerson to stick to the city centres.



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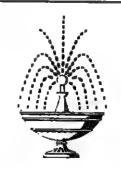
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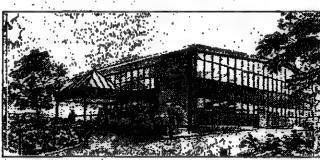
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Sugar Corporation Limited through The Central Tender Board Committee of Minst
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ntained in the tender document permit offers of spares which have ristics and provide equal performance and quality to those stated. ments can be obtained from the office of C. Czamkow inc., 75 Wall Street, New York, NY 10005, United States of America or The Guyena Sugar.

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The tenderer shall furnish as part of his tender, a tender bond in favour of The

Tendens shall be in English, submitted in displicate, and delivered in Plain scaled envelopes, which in no way identify the tender, to The Chairman of The Central Tender Board Committee at the appropriate address below. Tenders close at 14:00 hours local time on the 20th June, 1990. Tender

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tatives may be present at the opening of the tenders. Central Tender Board Committee Rehabilitation of Sugar Factories

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interested persons may contact the institute in writing to request the necessary instructions for the preparation of a standard offer form, no later than April 30, 1990.

This announcement does not constitute an offer to the public in accordance with article 1336 of the Italian Civil Code, nor a promise to the public in accordance with article 1989 of the Italian Civil Code.

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April 6. 1990

CANADIAN WORTH ATLANTIC WESTBOUND FREIGHT CONFERENCE CONFERENCE
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NOTICE TO SHIPPERS
AND CONSIGNEES
BURKER ADJUSTMENT FACTOR

NOTICE IS HEREBY GIVEN, pursuant to section 48(2) of the insolvency Act 1985, that a meeting of the unsecured creditors of the above-named company will be held at CRIB. HOUSE, 55 SHEEP ST, NORTHAMP, TON, NN1 2NF on 10 APRIL 1990 at 11 00 am/ for the purpose of having laid beginne it a copy of the report prepared by the administrative roceivers) under section 48 of the said Act. The meeting may, if it thinks it, establish a committee to exercise the functions conferred on creditors' committees by or under the Act. Creditors are only omitted to vote if.

(a) they have delivered total at the address shown aboverience, no later than noon on 9 April 1980, written details of the debts they claim has been duly admitted under the provisions of Fulle 3.11 of the insolvency fluies 1989; and 11 of the insolvency fluies 1989; and the provisions of mile 3.11 of the insolvency fluies 1989; and the residuo intends to be used on its or her behalf?

Please note that the original proxy signed by or on behalf of the creditor meet be lodged at the address mentioned; cholosopies (including laxed toples) are not acceptable. The Member Lines of the above Conferences operating services between the United Kingdom, Northern Ireland and the Republic of Ireland and Certadian Martitine, St. Levrence River and Great Lakes Pons would rater shippers and consignées to the press announcement in Fabruary 1990 and would advise that as a result of the Lines' March review of Bunker Copts the Bunker Adjustment Factor will be reduced with effect imm fat May 1990 to the following levels:

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April 1990

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MMC INVITES EVIDENCE ON THE ACQUISITION BY BRITISH AIRWAYS PLC (BA) OF A 20 PER CENT SHARE IN SABENA WORLD AIRLINES (SWA)

The Monopolies and Mergers Commission has been asked to investigate the acquisition by British Airways plc (BA) of a 20 percent stake in Sabena World Airlines (SWA). (The Secretary of State has decided not to refer to the MMC the acquisition by Korlinkille Luchtvaartmaatschappij (KLM) of a 20 per cent stake in SWA). Koninkiljke Luchtvaartmaatschappij (KLM) of a 20 per cent stake in SWA).

The Commission will be studying the possible effects on competition in the market for international air services to and from the UK. In making his decision, the Secretary of State has taken into account the fact that the European Commission is also considering the arrangements under which BA and KLM have each taken a 20 per cent stake in SWA. He considers that there are specifically UK competition concerns that merit an MMC investigation.

investigation.

The Commission would like evidence in writing by 20th April 1990, to be sent to: The Reference Secretary (BA/SWA Inquiry). Monopolies and Mengers Commission. New Court. 48 Carey Street. London WC2A 2JT.

BUSINESS PARKS

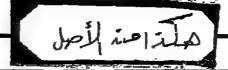
The Financial Times proposes to publish this survey on: 11 May 1990

Copy Date : 30 April 1990 For a full editorial synopsis and advertisement details, please

PETER SHIELDS on 01-873 3284

or write to him at:

Number One, Southwark Bridge, London SE1 9HL



Astronomers have been aiting impaliently since the iginal launch date in 1983 for as a to send the Space. Teleope into orbit and, they hope, a off a scientific revolution. Office and a scientific revolution hich some enthusiasts say and rival the one that followed Galileo's use of the first lescope 400 years ago.

Three hundred miles above the earth's observable above

so means looking further

ick into the past.
The Space Telescope should able to detect bright objects ose to the edges of the uni-irse, perhaps as far away as ion light years. The light left tem only a few hundred mil-on years after the original Big ang, when the first stars and alaxies were still forming. By udying the young universe, stronomers hope to gain a ew understanding of its orims and evolution.

They will also use the tele-ope to investigate objects far loser to home. One of the lost intriguing projects will be search nearby stars for rbiting planets, which cannot a seen clearly from observatoes on the earth because their a haze and refraction in the mosphere. The number and type of planets found will give stronomers a better idea of he chances of life existing sewhere in the universe.

Work on the Space Telescope egan in 1877, after the Euroean Space Agency (Esa) greed to join Nasa in the project. Esa has contributed 15 per Complex - ent of the \$2bn costs.

A series of financial and control and control and control difficulties forced ass to put back the launch ate - originally set for Octor 1983 - five times. The pace Telescope was finally ing prepared for a launch in tober 1986 when the Chal-nger disaster threw the hole Shuttle programme into N 22.710N N moil. The talescope had to alt a further three and a half ars before Nasa could allote it a place on Discovery. For many participants in the oject, the long delay has en an unmitigated waste of

is is elected to earth's obscuring atmoelescope will "see" seven mes deeper into the universe mes deeper into the universe an has been possible with he most powerful terrestrial servatories. Because of the me light takes to travel, loking further out into space

say that it has not deteriorated significantly during the delay. But Nasa and Esa have used the extra time to take advan-tage of technological progress and upgrade some parts of the Space Telescope, including the computing and communica-tions systems The two solar arrays, which unfurl in space to convert sunlight into 4.5 kW of electric

power for the telescope and its instruments, were returned from the US to their manufacturer, British Aerospace in Bristol, to be refitted with new high-performance solar cells in 1988. At the same time they were protected against possible corrosion in orbit by stray oxygen atoms escaping from the earth's atmosphere.

The telescope itself weighs 11 tompes and is about the size. high-performance solar cells in

of a single-decker bus. Light comes into the top of the telescope, is reflected by a 2.4 metre (94 inch) primary mirror on to a smaller secondary mirror and then into the instru-

The main mirror, made by Perkin Kimer in the US, is polished so amouthly that no bumps in the glass stick up more than 8 nanometres (billionths of a metre). That is equivalent to the area of North America having no hill more than three inches high.

The control system uses fly-wheels spinning at varying speeds to point the telescope accurately at the star or galaxy being studied. The guidance mechanism is so precise that it could distinguish the two sides of a human hair one mile away, to borrow another of the lilustrations with which Space Telescope astronomers love to impress lay people.

The Space Shuttle Discovery is due to lift off Clive Cookson reports on the powerful Hubble from Cape Canaveral Space Telescope, to be launched on Tuesday with the

ubble Space Telescope, the rigest, most expensive—and ost delayed—payload ever unched by a shuttle. Astronomers have been like the content of the content o of the universe

time. The most complex instru-ment on the telescope, the European Faint Object Camera, was completed in 1983 and has spent the subsequent six and a half years taking occasional test pictures. Although the camera was originally designed to have an operating life of five years. Esa scientists

> instruments: two cameras, two spectrographs and a photome ter. One is European and the

other four American. • The European Faint Object Camera uses a sophisticated television camera tube with an image intensifier to detect, count and record the location of individual photons (particles of light). By building up an image gradually over many hours, it could detect the light of a small candle at the distance of the moon.

The Wide Field/Planetary

Camera (WFPC) is broadly simflar to the European Camera, with a wider field of view. It cannot study such faint objects but will give better general pic-tures. "The improvement in picture quality and resolution over the best ground-based over the best ground-based images will be like taking off a pair of badly scratched sunglasses," says Bob Thomson of the Institute of Astronomy, Cambridge. "It is expected that WFPC Images will adorn the covers of most astronomy journals for the next decade, and nais for the next decade, and

rightly so."

The Faint Object Spectroelescope astronomers love to graph and High Resolution appress lay people. Spectrograph will spread out There are live scientific the incident light according to

its wavelength. This spectroscopic analysis will give new information about the chemical evolution of the universe. • The High Speed Photometer is an extremely sensitive light meter, recording changes in brightness from objects such as pulsars that vary rapidly with time.

Observation time on the telescope is heavily oversub-scribed. The Space Telescope Science Institute in Baltimore, which is scheduling the various observations, has allocated 1,200 hours in the first year, astronomers had requested a total of 11,000 hours.

The institute, with a staff of 400, will welcome visiting astronomers from all over the world. Space Telescope data will be stored on optical disk there. But observers need not travel to Baltimore; they can choose to receive their data on magnetic tape at their home institutions. They will have a year to analyse and publish their observations before the institute makes them available to everyone else.

One of the largest groups of European observers is in Cambridge, home of the university's institute of Astronomy and

the Royal Greenwich Observatory (recently relocated from
Herstmonceux, Susser). The
objects they will be looking for
include:

• Massive black holes at the
centre of elliptical galaxies.
• The powerhouses at the
core of active galaxies that are
signified and the core of active galaxies that are
signified almost unimaginable

core of active galaries that are ejecting almost unimaginable amounts of energy in the form of vast jets of hot gas.

• Entirely new classes of object, by scanning random bits of the sky and using image analysis to detect unusual radiation actions. ation patterns.

Nasa expects to take two or three months after the launch to test and calibrate all the equipment, before the serious astronomy can begin. But it hopes to interrupt the calibra-tion process after about a month to take a few pretty pic-tures of known objects for pub-licity purposes.

licity purposes.

The Space Telescope has a planned lifetime of 15 years. "It is the first of a new breed of spacecraft designed for in-orbit maintenance to provide astronomers with a long lived and updatable observatory," says Robin Laurance, Esa project

A Nasa Shuttle will visit the A Nasa Shuttle will visit the telescope every five years to install new solar arrays in place of the original pair, which are bound to be damaged over time by radiation. Astronauts will replace the arrays and any instruments or components that require updating or repair, while the telescope is mounted on a maintenance platform inside

maintenance platform inside the shuttle's payload bay. The telescope is named after Edwin Hubble, the great Amer-ican astronomer who would have celebrated his 100th birthday last November. He laid the foundations for modern cosmology by proving that other galaxies lie beyond our Milky Way and that the universe is

rpanding.
It is almost certainly over-optimistic to expect the Space Telescope to lead to a cosmo-logical revolution of Galilean proportions. But there is a reasonable chance that its observations could inspire another

Craig Mackay of Cambridge's Institute of Astronomy sees the project in aesthetic terms. "The Hubble Space Telescope will let us see for the first time the true beauty of the heavens, unaffected by the distortions produced in the atmosphere of the planet earth. The new data that it will produce the contract the planet earth that it will produce the contract of the planet earth. duce on the objects we know of already will be tremendously exciting. We can only guess at For example, researchers at

Sparks still flying over cold fusion

Clive Cookson updates the Fleischmann-Pons controversy one year after their announcement

ast Raster, in the confused aftermath of the astonishing announce-ment by Martin Fleischmann and Stanley Pons that they had achieved cold nuclear fusion, one thing seemed clear: their test-tube fusion experi-ment at the University of Utah was so straightforward that the hundreds of other labora-tories around the world trying to replicate it were bound to establish whether the claim was valid within a few

A year later, the "truth" about cold fusion remains elu-

Rarly suggestions that the process could be developed quickly into a cheap, clean and unlimited energy source for the next century have proved to be very over-optimistic. But there is a widespread impression, particularly in the UK, that the whole affair was

a ghastly scientific mistake and that only Pleischmann, Pons and a small hand of true believers are still pursuing cold fusion. "That's definitely a wrong impression," says David Worledge of the Electric Power Research Institute (EPRI) in California.

Twenty-five reputable research groups have so far reported positive evidence for at least one of the three signs of nuclear fusion – output of heat, tritium or neutrons – according to a tally by scien-tists at Los Alamos National Laboratory in New Mexico. Some of them presented their results to the first annual conference on cold fusion in Salt Lake City last weekend.

"On belance, the results were a massive confirmation of the generation of excess heat - and a confirmation that neutrons are generated at low rates," Fleischmann says. Worledge, an "open-minded" participant at the conference, was "impressed by the evident quality of a good fraction of the experimental work and the emount of care that is now being taken, in contrast to the hasty work done last year."

Los Alamos found, as they refined their neutron-counting apparatus and the background level of neutrons decreased, that the positive signals from

neutron "bursts" held up,
EPRI, the co-operative
research body of the US electricity supply industry, is giving \$1m-\$2m in new grants for cold fusion research this year. The US Department of Energy is expected to spend a similar amount, even though an expert panel recently advised against any "special funding" of cold fusion research by federal government.

Some scientists who have been consistently sceptical about cold fusion, such as Richard Petrasso of the Massachusetts Institute of Technology (MIT), went to the Utah meeting and came away still sceptical, though saying that there were some unexplained events taking place in Fleischmann-Pons experiments which deserved further investigation. ing unequivocal evidence of nuclear products associated

with heat," Petrasso said.
Scientists who have already dismissed cold fusion as a complete delusion did not bother to come to the conference. They will have seen a negative paper in the science journal Nature by a team of physicists at the University of Utah, who monitored cold fusion cells in Pons's chemistry laboratory for five weeks and found no trace of neutrons being given off. (Fleischmann, Pons and their supporters are particularly angry about what they see as the consistently hostile attitude of Nature, whose editorial last week was headed "Farewell [not fond] to cold fusion".)

The central issue now facing supporters of cold fusion is why the process seems so capricious. Some scientists who have detected signs of fusion say that their experi-ments run for days or even weeks without any results, and then suddenly give off bursts of neutrons and/or tritium and/or heat. Not only is

the timing of this activity completely unpredictable but there is no clear correlation between the three signs of fusion.

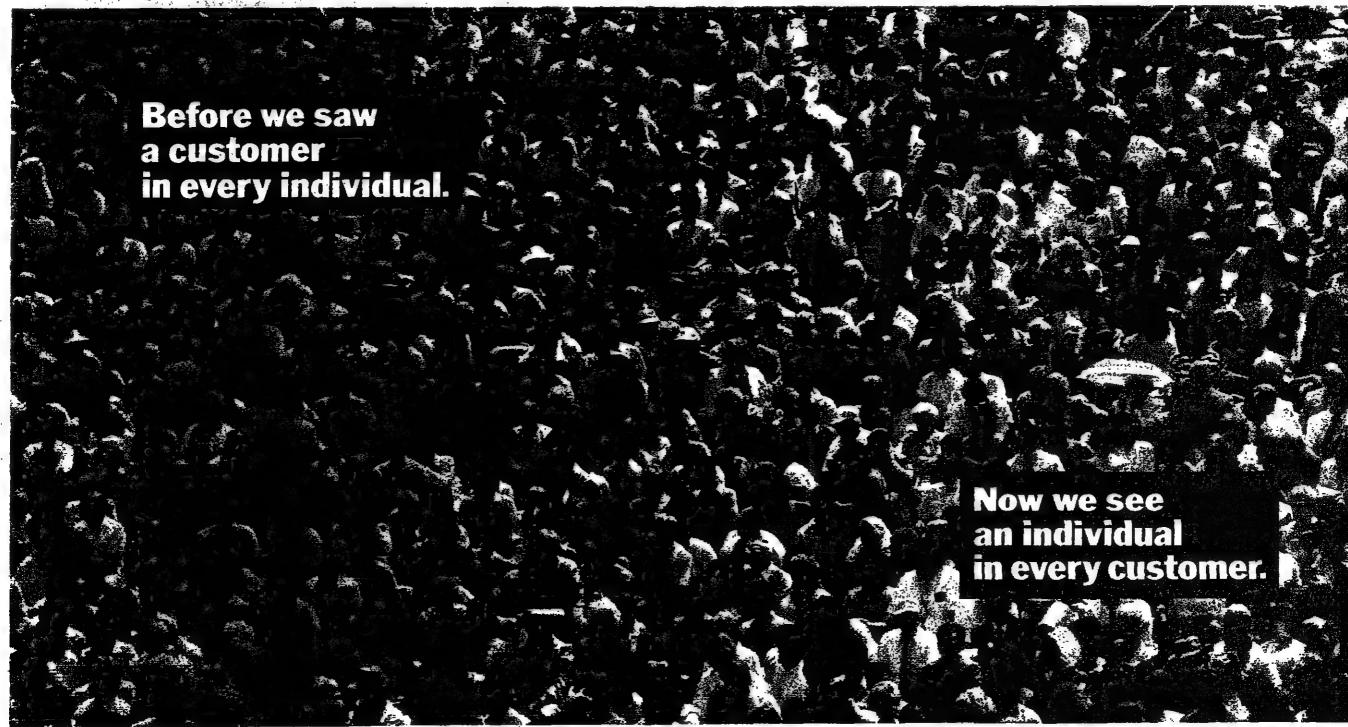
The non-reproducibility of the evidence enables the sceptics to dismiss occasional positive results as uncontrolled background effects or random variations in a difficult experiment done repeatedly. The apparatus is not as simple as most people assumed when Fleischmann and Pons first announced their experiments; sophisticated instruments are required to measure the signs

of activity. For the believers, non-reproducibility is a challenge but not an insuperable obstacle. Bob Huggins, a materials scientist at Stanford University who has measured excess heat output from cold fusion conference that the pioneers of semiconductor research found it difficult to reproduce their results until they understood the subtle effects of impurities in their materials.

According to the conventional theories of physics, nuclear fusion is impossible in a Fleischmann-Pons cell, in which electric current pass through palladium metal immersed in a tube of heavy water. Deuterons (nuclei o heavy hydrogen) could not be squeezed together tightly enough to react with one another; an extremely high temperature or immense pres-

sure is required for fusion. But some distinguished the oretical physicists, including Julian Schwinger of the University of California, Los Angeles, and Peter Hagelstein of MIT, came to the Utah conference. They are working out novel theories to show how cold fusion could occur in the

palladium lattice.
Scientists from Japan, India
and Italy were there too, reporting positive results. Hideo Ikegami, who is heading Japan's cold fusion programme, said that 40 Japanese groups were working on government-funded cold fusion



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hen three out of five department heads suddenly acquire the word client in their titles, it is a sure sign that a company is trying to change its image. That is precisely what happened recently at Midland Bank, where senior managers have attempted a turnround in one of the bank's least noticed busi-

Eighteen months ago Midland Bank's global custody business had the reputation among clients and competitors of being badly run and was in danger of losing money. Global custody is a specialist bank-ing service which involves settling securities transactions undertaken by the bank's clients, safe keeping of client assets and reporting back to them on the performance of their investment portfolios on a world-wide basis. The business is heavily dependent on electronic systems.

Custody, far from being treated as a single business unit within Midland, was spread over at least five branches of the bank's operations. A complicated corporate history had led to diverse operating procedures and 11 different computer systems. The scale of the problem was such that the bank found it impossible

accurately to establish the amount of assets it held in custody. Senior managers realised they had a problem when Midland's reputation in the custody market went into steep decline during 1987 and 1988, a period during which US banks were making a strong push for such business in the UK. Although none of the domestic clearing banks had strong reputations for quality of service in custody, Midland could not shake off the charge from rivals that

its was particularly poor.
Existing clients were voicing their unhappiness, while the bank was finding it impossible to win new business against the increasingly US-dominated competition. Other UK clearing banks were running

into similar problems.

Midland decided that a radical change was needed in the custody business area. One manager who had experience of the way US banks like Chase Manhattan and State Street ran their custody departments suggested that a senior US banker be hired to tackle the challenge.

After a frustratingly long search, Kerry Alberti was brought in in mid-1986 from the London branch of the US Bankers Trust group to head a new securities services division. He found a business in great need

of attention. "The product simply wasn't competitive. While we were evenly matched on pricing, we didn't have the breadth of product of our rivals, and we weren't offering clients the services they really

wanted," he says.

Alberti talked directly to the clients and found a common set of complaints. They all felt Midland did not put sufficient emphasis on cus-tomer service. Inquiries about particGlobal custody

Midland rebuilds a reputation

Andrew Freeman describes the UK bank's strategy to win back customers to a specialist operation

ular transactions, for example, whether settlement of a deal was likely to fail, were not dealt with speedily.

"It was mainly a problem of atti-tude," says Alberti. "The staff had an inferiority complex. They thought of themselves as mere back-office

Alberti's immediate priorities were to enforce an awareness of profit and loss among the staff and to recruit further senior personnel with expertise in global custody. Within a few months, a new group of managers had been hired from competitors in London and was addressing the problems identified by

Richard Warner was hired from Chase Manhattan in London where he had worked for 18 years. His brief as head of client services and custody for foreign securities was to expand Midland's product line and expant initial sproduct the and in particular to bring in contractual settlement date accounting (CSDA), a method of settlementby which customers are paid or debited for their transactions according to an agreed timetable, facilitating management of cash positions. This was to replace a system whereby clients had to wait for their cash until transactions had actually been set-

"I found some things that dis-mayed me and others that pleased me. There was a lack of customer focus and realisation about how much global custody as a product was changing. But the existing staff were very good technically. Their knowledge had been applied to ensure an internally slick operation, rather than to give customers what they really wanted." To address the cultural problem of

the low status felt by the custody staff Midland initiated a series of training programmes emphasising the importance of customer services. Staff were reminded and are still reminded that customers are paying their salaries. They were encouraged to engage in more dialogue with cli-ents to find out what was needed and to build a greater rapport with people who had previously been voices at the end of a telephone between 9 am and 5 pm.
One major client, the Henderson

group of unit trusts with £600m of assets under custody with Midland. noticed a definite change. Harriet Younger, finance and administration director, says she was impressed by the bank's willingness to listen to Henderson's requirements, "We gave them an 11-point wish list at the start of 1989, and were very pleased



by the response." Younger says Midland had been in imminent danger of losing the account, but that the combination of new management and quick reactions to requests demonstrated an improved attitude that helped the bank to keep the business. In particular, she cites Midland's agreement to a request for the introduction of client liaison officers as evidence of

ther clients are more circumspect; this suggests that they were persuaded more by Midland's apparent commitment to the custody business than by any immediately noticeable pick-up in

service levels.

Nevertheless, six months after the new management began its programme, CSDA had been introduced. as well as a system to allow the contractual payment of dividend income on equity holdings, bringing Midland up to, and in some cases beyond, the capabilities of its competitors. The bank says it began to receive encouraging reports from its main customers.

One significant weakness identified by Warner was Midland's net-work of sub-custodian banks, a vital element of any global custody operation. Sub-custodians act as agents for the global custodian in local mar-

"The network had grown up in a haphazard fashion out of Midland's historic correspondent banking links," he says. This refers to inter-national links where banks offer each other reciprocal services in their home markets, in roughly 35 countries, Midland had more than 120 sub-custodians, an average of over 3 banks per market. This had led to the custody operation becoming inherently inefficient, unable to benefit from strong relations with an

Midland embarked on a rationalisation of its sub-custodian network. It created a team of six specialists which visited existing sub-custodians in order to review the quality and cost of service provided in each market. The results were decisive. In the French market for example, Midland fired all five of its sub-custodians and replaced them with a single new partner. So far, the bank has cut out over half its sub-custodians, and still has several markets to

individual bank in a particular mar-

During the same period a drive to integrate the bank's computer systems was also under way. It was vital that Midland introduced greater efficiency, both to save money, and more important to allow it to achieve the flexibility

demanded by clients.
As Alberti says: "At the tactical

level we worked to improve existing systems by reducing 11 different systems down to two. Strategically, the aim was to replace all the old systems with a single global custody and master custody system called

The first client began using Pioneer in January and Midland is alming to have all its clients on the system by the middle of this year. In developing Pioneer, the bank faced one of its hardest decisions; whether to buy an existing system, or build its own product from scratch.

fter an extensive search, Midland found that Vista Con-cepts in the US had just modified a system for use in the UK by Bank of New York and it decided to buy a customised version of this offshore product. The version required further tinkering to suit Midland's requirements, but it was significantly cheaper than the in-house alternative

Alberti will not say exactly how much Midland has spent on systems, but accepts that a figure of around £6m spread over 2 ½ years is not too inaccurate. "Customers used to view our systems as a weakness. Now they are a strength," he says. One immediate benefit of the reor-

ganisation was that Midland could accurately assess its total assets under custody. It currently has \$65bn, of which \$42bn is for UK domestic clients. Of the \$23bn of so-called international assets. \$15bn are international assets, while \$5n consists of UK assets held for non-UK clients. This knowledge gave the bank a clearer idea of its

strengths and weaknesses.
One area where Midland was proving particularly vulnerable was in the UK market, where 90 per cant of its business was for unit trusts where the bank had a trustee role involving fiduciary responsibilities in addition to custody. US banks, notably Chase Manhattan and Citi bank, had been making a successful attack on the dominance of this sector by UK clearing banks, and there had been some high-profile defec-

tions by large unit trust groups.

The US competitors marketed a more comprehensive product package and were competing aggressively on price.

Early on in its recovery, Midland itself lost two large unit trust clients, Fidelity and Allied Dunbar, both of which felt the bank had not made enough progress in competing with US banks.

Given the way unit trust business was melting away from other UK clearers like Royal Bank of Scotland and Lloyds Bank, Midland was lucky not to suffer worse losses. However, at the time, the wider impression that the bank's operations were in trouble was strengthened.

The internal changes were an essential precursor to an attempt to try to rebuild Midland's securities services business.

Midland decided to play to its strengths, and use its existing mar-ket share to consolidate its unit trust business and seek new clients.
At the same time, it decided to compete aggressively in the market to provide global custody for UK pension funds

One of the main obstacles Midland had to overcome was the damaging perception held by the market that it had been in trouble. Following steps taken by Chase Manhattan and Man-ufacturers Hanover during similar times of trouble, Midland stopped marketing its services when the

scale of its problems became clear.
It withdrew from advertising and concentrated on its existing clients. Managers argued that it would have been more damaging to take on new business than to allow Midland's profile to evaporate while problems vere sorted out.

David Miller, hired from the US

bank State Street to be head of client relations, admits that 18 months ago Midland would not have been recommended by its own clients on the strength of its securities services. However, he argues that the bank

is beginning to win new business from existing clients which use more than one custodian. "We aim to be the most recommended provider in the custody business; and we think " we are starting to achieve that,"

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ANNOUNCEMENT THE MINISTRY OF PETROLEUM AND MINERAL RESOURCES. THE DIRECTORATE GENERAL OF MINERAL RESOURCES (DGMR), JEDDAH, KINGDOM OF SAUDI ARABIA

The Directorate General of Mineral Resources (DGMR), the Ministry of Petroleum and Mineral Resources of the Kingdom of Saudi Arabia at Jeddah Invites specialized companies to bid for an exploration licence to carry on further investigations on Magnesite in the Zarghat area, 160 km southwest of Hall city and on the road of Hall/Al-Madinah al-Munawwarah. The licence shall be granted in accordance with the Saudi Arabian Mining Code and for a maximum period of four (4) years.

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> Deputy Minister for Mineral Resources PO Box 345 Jeddah-21191

Applications shall be made on the special forms prepared by DGMR and must include the prescribed fees of 1,000 (One thousand) Saudi Riyals. Applications must also be accompanied by a technical report as prescribed by the

Selection of the successful applicant shall be made in accordance with the provisions of the Saudi Arabian Mining Code, the applicable financial rules and regulations of the Kingdom of Saudi Arabia, the public policy considerations deemed appropriate by the (DGMR) and the financial and technical ability of the applicant. The (DGMR) shall not be oblided or bound to accept any offer.

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FT LAW REPORTS

ourses Negligent surveyor must pay losses

SON SON Justice Fargularson and Sir John Megaw):

March 16 1990

1 SURVEYOR who negligently alnes a house for mortgage surposes so that its forced sale alne is less than the amount the ent, is liable in damages for the mortgagee's entire loss, neluding unpaid interest at the default rate stipulated in the mortgage agreement.

The Court of Appeal so held when dismissing an appeal by he defendant, Mr Alastair Gibon, a chartered surveyor, from the Westminster County Court entering judgment for the plaintiff, Swingcastle Ltd, for

M.136.

LORD JUSTICE NEILL said that in 1985 Mr and Mrs Clark lived at 36 North Road, Autenhaw, Manchester. The property was charged to a building society and a finance company.

Mr and Mrs Clark wished to obtain a loan to repay the charges. They approached brokers who instructed Mr Gibson to make a survey and prepare a valuation.

He gave a written valuation, addressed to the brokers' "lending principals," stating that the forced sale value was \$18,000. On February 11 1986, Swingcastle, a finance company, lent Mr and Mrs Clark \$10,000 secured on the property. The loan was used to pay off the charges and pay the brokers' \$2,000 fee.

Under the agreement between Mr and Mrs Clark and Swingcastle, repayment was to be over 10 years at 36.52 percent interest. In the event of default the rate would be increased to 45.619 per cent. Mr and Mrs Clark fell into arrears almost at once. They failed to pay the instalment due on April 11 1985. Interest then became payable at the higher rate of 45.619 per cent.

Swingcastle issued possession proceedings and obtained a suspended possession order. Mr and Mrs Clark gave up possession in June 1986. Swiigcastle sold the property for 212,000.

At date of sale, sums due from Mr and Mrs Clark to Swingcastle for unpaid principal and interest, disbursements, commission and costs, less the 112,000 sale price, totalled

01-486 7466

URCES

IS DGMR

27,136. Mr Gibson's valuation was made negligently. Had Swingcastle known the property would only realise \$12,000 it would not have made the

On September 4 1987 Swingcastle issued a writ against Mr Gibson. Judge Harris gave judgment for £7,136, representing the sum due from Mr and Mrs Clark to Swingcastle on date of sale. Mr Gibson appealed. The question was as to the correct measure of damages where money had been lent in reliance on the negli-

gent valuation of property. In Bazter v Gapp [1939] 2 KB 271, estate agents valued a property at £1,800 for mortgage purposes. The defendants advised an advance of £1,200 on first mortgage and £150 on second mortgage. The mortgagor defaulted.

The mortgagee took possession and sold the property for £850. He claimed damages against the estate agents.

Lord Justice Goddard, sitting

Lord Justice Goddard, sitting as an additional judge, decided liability in favour of the mort gages. He concluded the mortgages was entitled to recover the whole loss suffered as a result of entering into the

He was therefore entitled to recover not only the expense which he had incurred following repossession, namely expenses of abortive sales, insurance premiums, upkeep, and expenses and disbursements, but also the principal sum advanced to the mortgagor and interest not paid under the mortgage since the last payment.

The defendants appealed. The Court of Appeal rejected their argument that the damages should be limited to the difference between valuation figure and the true value of the property at time of valuation. It approved Lord Justice Godard's method of assessment. Lord Justice Mackinnon said "the measure of damages in such a case as the present is that which the plaintiff has lost by being led into a disastrous investment."

The point in the present appeal was whether Swingcastle was entitled to recover interest at the default rate stipulated in the mortgage or whether it was restricted to the ordinary commercial rate of interest.

It was argued for Mr Gibson

 It was wrong to allow Swingcastle to recover interest at the mortgage rate because to do so had the same effect as if Mr Gibson had warranted performance of the mortgage obli-

The true measure of damages was the net loss suffered and expenses incurred as a result of making the loan, less sums recovered from the borrowers or proceeds of sale;

If Swingcastle was to recover an additional sum to

recover an additional sum to represent loss of use of money for landing elsewhere, it would have been necessary for it to prove the money would have been lent to another borrower there was no evidence to

support that loss;

• Baxter v Gapp was of no assistance on the question of proper interest rate because the question was never argued before Lord Justice Goddard and was not considered in the

Court of Appeal.

There was force in those criticisms. Nevertheless, the present court was bound by Baxter of Gapp.

In the Court of Appeal.

In the Court of Appeal, detailed argument was directed to measure of damages and, even if no reference was made to interest rate, it was impossible to exclude that one element of the award from the general approval given to the judge's method of assessment.

of the award from the general approval given to the judge's method of assessment.

The present appeal would be dismissed on the ground that the court was bound by authority and that Judge Harris was right to assess damages in the way that he did.

If the matter was free from authority and one applied the principle that damages should put the injured party in the same position as he would have been in had he not sustained the injury, it was necessary to distinguish between two types of negligent mortgage valuation case.

The first was where the evi-

The first was where the syldence might establish that, had a proper valuation been made, the foan would have been smaller. There the measure of damages would be the difference between the sum lent and the sum which would have been lent on a proper valuation.

In the second type of case, the avidence might establish that had a proper valuation been made, the lenders would not have made the loan at all to those particular borrowers. That was the position in Bax-

ter v Gapp and the present case. In such a case the prima facie measure of damages would be the same as in the

first type of case.

But if the claim was for damages for negligence and the actual loss suffered exceeded the prima facie measure, there was no reason why, subject to proof, the lender should not recover the actual loss suffered as a result of making the loan. Recovery on that basis seemed to accord with general rules relating to measure of damages in tort.

On that basis the lender would be awarded (a) the amount advanced less the aggregate of any sum recovered from the borrower and on realisation of the security, and (b) any expenses incurred in realising the security or maintaining its value until disposal.

As to whether in the second type of case the lender could recover any sum for loss of use of the money, a number of approaches were possible: 1. The lender could be awarded unpaid interest owed when the

security was realised - that was to treat the valuer as guarantor of the loan contract and should be rejected;

2. He could be awarded a sum equivalent to the amount he would have earned in interest on another loan - such an award should not be made in the absence of evidence that

the money lent would have been used for another transaction;
3. He could be awarded a sum equivalent to interest which would have been earned if the money had been placed on

deposit;
4. He could be awarded a sum
to represent loss of opportunity
to invest elsewhere.
No concluded view was
expressed about those methods
of assessment. None of the last

expressed about those methods of assessment. None of the last three methods would necessarily be right to suit all cases. It would depend on the svidence. In the present case, the court was bound by the decision in Baxter v Gapp.

The appeal was dismissed.

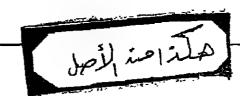
Lord Justice Farquharson

and Sir John Megaw gave concurring judgments.

For Swingcastle: Peter Wulmick (Brand, Montague)

For Mr Gibson: Roger Toulson QC and Roger Stewart (Reynolds Porter Chamberlain)

Rachel Davies



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6 7 8 9 10 11 12

Leningrad Symphony Orchestra conducted by Alexander Dimitri-yev with Eliso Virsaladze (piano). Borodin, Rachmaninov, Shosta-

kovich (Mon). Barbican Hall (638

ROYELT (MUH): Batteless Hair (ed. 8891).
City of Loudon Sinfonia conducted by Richard Hickox. Nancy Argenta (soprano), Michael Chance (counter-tenor), Mark Tucker (tenor). Bach St. Matthew Passion (Tues). Barbican Hall (638 8891).

Ventsislav Yankoff (piano), Bee-

ventsissay Yankon (piano), beethoven, Schubert, Chopin, Bartok (Mon). Salle Gaveau (45632030). London Symphony Orchestra with the Tallis Chamber Choir conducted by Jeffrey Tate: Handel's Messiah (Mon,Tue). Chate-lat (10720201).

le((4028323). Orchestre Philharmonique de Radio France with the Radio

France Choir conducted by Nello

Santi: Verdi's Forza del Destino in concert version (Wed), Chate-

Theo Adam (bass) accompanied by Rudolf Dunckel (piano) sing-

ing Beethoven, Schubert, Schu-mann and Strauss (Sat). Théatre Royal de la Monnaie.

Bayarian Radio Orchesiza and-Choir under Leonard Bernstein with singers Arisen Auger, Fred-erica von Stade and Cornelius Hauptmann, Mozart (Set), Herku-

recital. Chopin (Mon). Herkules-seal der Residenz.

Luigi Alberto Bianchi (violin) playing Bach, Paganini and Kreisler (Wed). Couservatorio G. Verdi (76001755).

OPERA AND BALLET

Boyal Opera, Covent Garden

A newly staged production (in old sets) of *Die Meistersinger* by John Cox introduces two

renowned Wagner portrayals – Bernd Weikl's Hans Sachs

and Hermann Prey's Beckmes:

to London audiences. Christoph von Dohnanyi conducts,

and the cast also includes Beiner Goldberg, Felicity Lott, Gwynne Howell and Robert Gambill.

Bastille Opera. The newly mau-

gurated opera totale periodical an integral varsion of Les Troyens by Berlioz (Sat). (40011789). Paris Opera. Roland Petit arrives with Carmen, The Young Man and Death and Debussy for Seven Dancers at the Palais Garnier (47495371).

(474:5371). Théâtre de la Ville, Jean-Claude Galotta and the Group Emile Dubois perform *Les Musières* de Subal (42742277).

Théâtre Royal de la Monnale.

Théâtre Royal de la Monnale. The Monnaie Opera in a new production of Wagner's Lohengrin with Josef Protschka (Lohengrin), Harald Stamm (Konig Heinrich) Tina Kiberg (Elsa) staging by Anja Silja, sets by Adrianne Lobel. Sylvain Cambreling conducts the Monnaie symphony orchestra and chorus

symphony orchestra and chorus.
(Fri. Wed. Sun).
Forest-National. Lodz Grand
Theatre of Poland performs
Verdi's Nabucco with Romusid
Tesarowicz (Fri. Sat).

Teatro la Fenice. The Béjart bal-

let of Lausanne in Ring um den Ring (Ring around the Ring),

based on Wagner's Ring cycle. Choreography by Maurice Béjart and sets and costumes by Peter Sykora (opens Tues) (5210161).

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Spanish National Orchestra and Choir, with Escolania Nuestra Senora del Recuerdo conducted by Hans-Martin Schneidt. Bach programme (Fri-Sun). Auditorio Nacional de Musica (337 01 00). Nacional de Musica (337 01 w). Eliot Fisk (guitar). Frescobaldi, Bach, Castelmovo-Tedesco, Paganini (Frl). Auditorio Nacional de Musica (337 01 00). Pilar Lorengar (soprano) with Miguel Zanetti (piano). Teatro Lirico Nacional la Zarzuela (Sun). (425 篇 5).

Liceu's Symphony Orchestra and Chotr. Beethoven's Missa Solemnis. Gran Teatre del Liceu (Tues, Wed) (318 92 77).

New York Philharmonic con-ducted by Charles Dutott with Joshua Bell (violin). Stravinsky, Prokofiev. Shostakovich (Tue); Leonard Slatkin conducting with Joseph Alessi (trombone). Haydn, Creston, Elgar (Thur). (874 6770).

National Symphony Orchestra conducted by Hugh Wolff with Stephen Hough (piano). Haydn, Beethoven, Lutoslawski (Mon); James Conlon conducting with Mirella Freni (soprano). Verdi, Tchaikovsky, Rimsky-Korsakov (Thur). Kennedy Center Concart Hall (467 4600).

Kiyoshi Shomura (guitar). Villa-Lobos, Torrega, Granados. (Mon). Suntory Hall (289 9999). Chicago Symphony Orchestra, Bruckner Symphony No 8. (Wed). Mozart, Shostakovich. Tokyo Bunka Kaikan (Thur). Suntory

Bunka Kaikan (Thur), Suntory
Hall (299 1995),
Mstislav Rostropovich, with the
New Japan Philharmonic Orchestra, conducted by Seiji Ozawa.
Tokyo Bunka Kaikan (Wed),
Bunkamura, Orchard Hall (Thur)
(499 1531).

Teatro Regio. Pasquali Grossi's production of *La Traviata* con-ducted by Roberto Abbade, with Nelly Miriciolu, Renato Bruson MarioCarrara (8815.241).

Opera. Aids has a strong cast Opera. Aida has a strong cast led by Anna Tomowa-Sintow in the title role, Brona Bagiloni, Giorgio Lamberti, Michael Sylvaster and Ingvar Wixell. Hoffmanns Brathhungen, in Giancarlo del Monaco's production with Faye Robinson, Iris Vermillion, Nell Shicoff and Michael Burt. A Straubalen ballet amening. Agoni Der Feuervogeli Le Socré graphed by Maurice Béjart and George Balanchine and another ballet Romeo and Juliet.

Opera. Ein Sommernachtstraum Matthäus Passion, both with John Neuemeier choreography Harry Kupfer's controversial new Tannhäuser production i new Tannhäuser production is well sung by Rene Kolio in the title role, Waltraud Meier, Linda Plech and Andreas Schmidt.

Opera. Die Walkure, part of the new Ring cycle in a co-produc-tion with the Düsseldorf Opera, produced by Kurt Horres, will have its premiere this week. The cast features renowned Wagner portrayals by Paul Frey, Mat-thias Hoelle, Bodo Brinkmann, Nadine Secunde, Gabriele Schnaut and Hanna Schwarz. conducted by Hans Wallat.

Opera. The new lively Barbier von Sevilla production by Willy Decker has been well received. Singers include Ernesto Palacio, Bruno Practico, Jennifer Larmore, Alberto Rinaldi and Luigi Roni. Also Coppelia. Teatro Alla Scala. A totally Japa-nese production of Puccini's Madama Butterfly, by Keita Asarl, with sets by Ichiro Takada and choreography by HidejoKan-zaki. Adriana Morelli and Paolo Gavanelli lead the cast. (80.91.26).

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Metropolitan Opera. Franco Zaf-firelli's new production of Don Giovanni continues, conducted by James Levine with Carol Vaness, Karita Mattila and Jerry Hadley. Harmann Michael con-ducts Otto Schenk's production of Die Fledermans

ARTS

EXHIBITIONS

The Tate Gallery. The entire permanent collection has been rehung so that the visitor may now take a natural circuit through the newly restored gal-leries, from 16th century British painting through to the the most recent of modern international art. It is a curatorial triumph. The Barbican. Scottish Art Since 1900 — a brick and effective calcbration of what has always been a most vigorous and distinctive national school, yet one which has for far too long been not so much under rated as underknown in the southern Kingdom. There are still gaps and over-rapid transitions, but the show nevertheless makes its point very well. Daily until April 16; spon-sored by Flemings.

Grand Paiais. Soliman Le Magnifique. A treasure trove of gold-smiths' work, miniatures, ceramics and textiles recalls the ics and textiles recalls the splendour of the reign of Soliman "the shadow of god on earth". whose Ottoman Empire stretched in the 16th century from the Caucasus to the gates of Vienna and from Algeria to the Persian Guif. Deep blue, red and green, patterned with gold shines from a portrait of Soliman. Arabesones wind and unwind in a portrait of Soliman. Arabesques wind and unwind in manuscripts, flower motifs combine with peacocks and dragons on blue, white and turquols plates and dishes. Closed Tua, Wed late closing, ends May 14

(42205410).
Musée d'Orsay. The Pragmented Body. Parts of the human body, or the incomplete body form the leading strand of an exhibition. leading strand of an exhibition-beginning with ex-votos and reli-quaries and culminating ina cele-bration of Degas, Bourdelle, Maillol and especially of Rodin with his masterly transition from realistic to abstract sculpture. Ends June 3, closed Mon, entrance Quai Anatole France (40494814).

(40494814). Centre Georges Pompidou. Paval Nikolaievitch Filonov. A solitaryfigure of the Russian avant-garde, he refutes cubism and futurism as contrary to nature's — and art's — organic development. "Every atom" of the surface of the 50 paintings and 150 drawings is given intense attention and basks in the light of idyllic harmony in cruel contrast to his own deatiny. Closed Tue. ends April 30 (42771233). Husse d'art moderne de la VIIIs de Paris. Kees Van Dongen. 132 works retrace the career of the painter who, as one of the France enjoys provoking the public with figure of the Russian enjoys provoking the public with daring juxtapositions of violent colours, charcoal contours and green shadows. The Dutch-born artist goes further and shocks with crotic subjects and poses, only to subside later into portrat-ture of the elegant and famous. 11, Ave President Wilson, Closed Mon. late closing Wed. Ends

June 17 (47236127) .

Musées Royaux D'Art et D'Histoire. The Enigma of the Easter Islands is partially deciphered in this exhibition of photographs and artifacts. Closed Monday ends April 29. Musee d'Art Moderne. Retrospec-tive of the Belgian abstract/ex-pressionist artist Englebert Van Anderlacht (1918-1961). Closed Monday, ends May 13.

Pelezzo Grasel. Andy Warhol Retrospective. 250 works from the major exhibition organised by Kynaston McShine for the Moma in New York last spring, to which have been added about a dozen from private Italian col-lections.

Museo Correr. Jacopo Palma il Giovane (1548-1628). On show for the first time is one of the two albums of Palma drawings owned by the 18th century collec-tor Anton Maria Zanetti (the other is in the British Museum) recently acquired by the museum, together with a selection of paintings, mainly of biblical and mythological subjects. Ends April 29.

Villa Medici. Self portraits from

the Uffizi - from Andrea del

Sartoto Chagall. Thirty works from the collection started by Cardinal Leopoldo de Medici in the 17th century, marking changes in style and taste over 300 years. Particularly interest-ing is the flerce and uncompro-mising self-portrait painted by Ingres in 1858. Until April 15. Braccio di Carlo Magno in Piazza San Pietro: Michelangelo and the Sistine Chapel. This exhibi-tion marks the end of a 10-year tion marks the end of a 10-year stint by Vatican restorers on the cailing of the Sistine Chapel and the beginning of an estimated further four years' work on The Last Judgment. Remarkable for the exceptionally generous opening hours (open every day except Wed and on Sat from 9.30am to 11.00pm) and handsome catalogue as well as a rich some catalogue as well as a rich collection of drawings by Raphael, Rubens, Annibale Car-racci, showing clearly Michelangelo's powerfulinfluence, the exhibition also carefully docu-ments the techniques used and the difficulties encountered by the restorer. Particularly interesting is the 1541 copy of The Last Judgment, by Marcello Ven-usti, lent by the Capodimonte

Madrid

Museum in Nanies.

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Conceptual art: a perspective.
Overall view of this relatively
unknown movement which is
nevertheless continually nourishing contemporary art production.
Works range from mid-60s to
early 70s. Ends April 29.

Museo Picasso. Cubist works belonging to the National Gallery of Prague – Kramar Collection. The show includes 17 paintings by Picaseo together with an important selection of works by Czech and French artists. Ends April 29.

Steatliche Kunsthalle, Budapes ter Strasse 42: Leser Segall (1891-1957) around 350 paintings, drawings, sculptures and graphics of the Brasilian painter, born in Wilma, are to be exhibited

Landesmuseum. Merc Chegall (1889-1985), who died in 1986 was one of the most polular artists of the 20th century. Around 106 of his works, not shown in public before are to be only seen in Mains until April 23. The gouaches, water-colours, pastels and paintings present themes of the old testament.

Saarbrücken Galaria, Growins the Move. Retrospective of Paul Klee (1879-1940) in honour of the 50th anniversary of his death with around 190 oll paintings, water colours and drawings from all periods, to be seen until May 27. This is one of the most com-prehensive Klee exhibitions ever.

Kunstsforum. Works by the Romantics, ranging from Caspar David Friedrich to Adolph

Museum für Volkerkunde has a marvellously exotic exhibition a lial venen, focusing on the world around the Queen of Sheba. Ends June 10.

New York

New York Public Library. More than 125 documents of the Aboli-tionist Movement, including photographs, letters and rare books, tographs, letters and rare books, display the spirit and drive of the long effort to free the slaves. Ends Sept 15.

Jan Krugier Gallery. Graphics from the Marina Picasso Collection are on display under the title Picasso's Women, until April 28. 41 E. 57th (755 7288). Centre for International Contemporary Arts. Large-scale works in pastel and compressed charcoal by 31-year-old British artist David Oliphant, is the first of a series of four shows of young David Oliphant, is the first of a series of four shows of young British artists slated for this new, well-received arts institution. Ends April 21.

Museum of Modern Art. In its serious, thorough way the museum gives its version of the history of photography, showing off earlier image-developing techniques along with 275 photographs. Ends May 29.

Washington National Gallery. A joint Soviet-American collaboration brings together Matisse's fruitful and arguably pivotal work in Morocco during his visit in 1912-13 including 23 paintings and 45 drawings among them 1912-13 incinning 25 paintings and 45 drawings, among them the famous Moroccan Triptych from the Pushkin Museum, never before exhibited in America. Ends June 3. National Museum of Women in the Arts. The first major retro-spective of the work of Dame Elizabeth Frink includes 60

sculptures and 25 drawings, including monumental bronze casts of male figures, portraits and animals in characteristic roughly textured heroic poses. Ends July 4.

Chicago

Chicago Historical Society. The Land of Lincoln does its most famous citizen proud in the exhi-bition A House Divided. America in the Age of Lincoln, with documents, mementoes and personal ments, mementoes and personal effects of the Great Emancipator. Chicago Historical Society. A special exhibit of Frank Lloyd Wright's designs for at-glass windows, furniture and silver shows why the details completed the Wright look. Ends June 17.

Tokyo

Tokyo National Museum. National Treasures of Japan. Painting, sculpture, calligraphy, craftwork, archaeological artefacts, from prehistoric times to the Edo Period. This is the first opportunity in 30 years to see as many as 200 of Japan's greatest works of art in one place.

est works of art in one place.

Opens April 10.

National Museum of Western

Art. Bruegel and Dutch Landscape. 56 paintings on loan from
the National Gallery in Prague.

The centreplece is Plater Bruegel
the Elder's magnificent Haymaking, with its wealth of circumstantial detail, and the focus is
on the development of landscape. on the development of landscape beginnings in about 1500 to the mid 17th century. Closed Mon-

days. Identisu Musaum, In Pursuit of the Dragon: Tradition and Transition in Ming Ceramics. Major examples of Chinese porclain drawn from the museum's own extensive collection. Closed Mondays.

Posters from the Grandvil Collection. Works by Lautrec and Mucha, as well as by artists of the Art Deco and Pop Art periods. Closed Mondays.

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Wagner and Messiaen

DAY IPRIL 618

मासर ८०

eded by Messiaen's Et exspecto esurrectionem mortuorum! Itpay not be fair to insist that mong today's leading conduc-ors only Simon Raitle could ersuade the London Philharnonic into such a concert; but inly Rattle, surely, could have -nade such a balanced success of both its parts.

While it was obviously the

Wagner that turned this into in Occasion — it marked Ratin Occasion — it marked Ratie's first approach to The Ring
in London, the first local exhiin Notan, and the return after a
ong absence of Rita Hunter—
he slowly huilt never a he slowly-built power and neaven-opening climactic excl-ation of the Messiaen should not be forgotten. (The hall's iry acoustics took the final tages of the slow crescendo very near to crossing the lis-ener's pain threshold.) And here was thematic sense to he programme, of a typically Rattle-like freshness - two sharply contrasted ways of dominating vast tracts of space

From Die Walküre we heard the Ride joined to "War es so schmählich." The former sounded, as usual, banal withput voices (one ungratefully wished the concert sponsors, Bain and Co, had enabled the LPO to go the whole hog and the opera's entire third act, complete with Valkyrie roupe); the latter, introduced by the orchestra's marvellously liquid obos and cor anglais, immediately lifted the experience onto a higher plane - in every bar, indeed, the depth and weight of tone,

ussday two episodes from the tously puffed up, reminded us that this is London's most stylistically attuned Bruckner orchestra

> In concert, a conductor's approach to operatic drama is bound to be compromised, and therefore Tuesday's Walkure excerpts count only partially as evidence of the Rattle Ringto come. Even so, they left one longing for it. The instinctive qualities of this conductor's musicianship were married with his dramatic flair and his ability to make music sing, lightly and tenderly, to outline a wholly fresh and personal view of the Wagnerian universe, yet one in which the old values of long line, long-sighted paragraphs, and slowly swelling climaxes had not been

It was deeply moving to hear the Hunter Brümhilde again the weight and sustaining power of the voice may now be reduced, in the middle register particularly, but the unforced shaping of line (complete with those profoundly musical portamentos) remains wonderful, indeed incomparable Mr indeed incomparable. Mr White's rich-grained bass-bari-tone took a while to find its focus, and was not always used with wise economy (like the conductor he has yet to tackle this Ring opera in the theatre). At his best — in magnificent long stretches of the Farewell — he convinced me that for all - he convinced me that, for all their virtues, none of the day's other leading Wotans command so natural a combination of vocal beauty, nobility, and musicianly lyricism.

Max Loppert

Beside Herself

and time!

Twice in as many months the alter ego has stalked the stage at the Royal Court, both times in plays by women and in both ases expressing the break-up of the female identity under the pressures of modern life. Whereas in My Bear's a Suit-case, Clare McIntyre's surly Chris had a medieval saint and ı young gunman in tow, Sarah Daniels' Evelyn is bullied and perated by wild-eyed incarna-

ion of Eve.

Both plays contain passages

if fiercely funny writing and

oth are structurally unresolved, McIntyre appending a

postscript while Daniels has stuck on a foreword of a gaggle of mythically misrepresented women - from Delilah to the nameless Lot's wife — gossip-ing in a supermarket aiale. In both cases, these oddly dislo-cated scenes seem to embody the kernel of the plays, almost as if these two very different

writers are groping for the same rebuttal of received ideas of structure.
From the heavily punning smalitalk of the supermarket Daniels switches to a vandalised community care hostel where her play unfolds, with characteristic fury, on a cata-logue of abuse by the male establishment: Evelyn, a middle-aged MP's wife and compulaive committee sitter, has sub-limated her rage at the sexual stamperings of her retired consultant father in the ritual of doing his weekly shopping, doggedly ignoring the hysteri-cal jabbering of her Eva. Her

experience is mirrored in a sec-ond drama of child molestation

played out by the hostel-cleaner, Lil, and her daughter,

a young nurse who walked out years earlier when the atten-tions of her stapfather grew too

Men, with the honourable exception of an elderly homosexual (a winning Tenniel Evans) who dies unnoticed in Evans) who dies unnoticed in mid-play, are poinpons, prejudiced and dangerous fools whose stupidity takes many different guises — from the hypocrisy of the "caring" cleric (Mark Tandy), to the smooth sanctimony of the consultant psychiatrist (Des McAlser) and the platitudinous cant of the social worker (Nick Dunning). The ultimate weapon of this repressive cartel is the refusal to believe the stories of its victims, forcing the victims. tims, forcing the victims women - to shoulder the guilt.

Homophobia, mental health care, the phoneyness of family values all take a battering in a first act that is far too diverse in its targets to strike any one in the bullseys. In the second, the picture begins to settle and a pursuit of reconciliation to emerge - Evelyn with herself and June Watson's touching Lil with the daughter she lost Dinah Stabb brings a remark-able humanity to the middle-aged, middle-class Evelyn, who could so easily become a cipher of reactionary womanhood, meshing well with the glitter eyed anger of Marion Bailey's Eve in what, under Jules Wright's direction for the Women's Playhouse Trust, emerges as a desperately flawed, desperately watchable

Claire Armitstead

study.

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ARTS

Still-lives with good ancestry

Tt was Jorge Luis Borges who said that each writer or artist creates his own precursors. Whether one es it to be an universal believes it to be an universal truth or not, it certainly seems to apply to the late Eliot Hodg-kin. Bearing witness is the cur-rent show devoted to him as both painter and collector at Hazlitt, Gooden & Fox in St James's (until April 10).

These unassuming and These unassuming and impeccably well-mannered still-lives, carefully composed and painstakingly executed, find ancestral voices in any number of the exquisite Old Master and modern paintings, drawings, prints and bronzes that gracs Hazlitt's upper gallery. They are, with noble exceptions mastervieces on a exceptions, masterpieces on a minor key. Hodgkin - a kinsman of

Hodgkin — a kinsman of both Roger Fry and Howard Hodgkin — launched his career as a stage painter and muralist. His early paintings embraced a wide range of subjects from landscapes to portraits; flowers to topography. Around 1937 he seems to have taken up painting in tempera, using a racipe — the yolk of one egg, 10 drops of spike oil of lavendar, three drops of poppy oil, and so on — supplied by his friend and former teacher Maxwell Armfield. The medium, which allows for no corrections or change of heart, corrections or change of heart, proved a perfect means to his intensely focused ends.

Those contemporaries who also turned to tempera, Edward Wadsworth and Tristram Hillier among them, seemed eager to exploit the surreal potential of hyper-real-ism. There are no such over-tones in Hodgkin's Pre-Raphae-lite-style truth to nature. In the paintings of London war-time bomb sites so great is his absorption in the myriad weeds and wild flowers grow-ing around the debris, that the gaping buildings become curi-

ously unemotive.
Glorious, botanically correct
specimens in St Swithin's
churchyard in the City rise to
almost crowd out St Paul's and the architectural carnage. Elsewhere, in "And this is the Din-ing Room," our attention keeps returning to the rolled up car-pet covered, like the ground, in a blanket of snow that might almost have come from the hand of Hokusai

Still-life was Eliot Hodgkin's real métier. "In so far as I have any conscious purpose," he wrote in 1947, "it is to show the beauty of natural objects which are normally thought uninteresting or even unsitrac-tive: such things as brussel sprouts (few would disagree), turnips, onions, pebbles and flints, bulbs, dead leaves, bleached vertebrae, an old boot cast up by the tide." cast up by the tide."
Evidence of the keenness of

r Hodgkin's eye is the wad of spiked white and yellow receipts hanging by string from a nail, which the artist spotted one day in the Royal Academy office and took away to paint. Every crisp or curling hole-punched edge is faithfully even obsessively - recorded in what is affectively a modern

reworking of a typical 17th or 18th century trompe-l'oeil.
The artist depicts baskets of currants or porcelain bowls of lychees and kumquats with the eye of a 17th century Dutch or Flemish miniaturist. Studies of little wickerwork baskets filled with eggs have the delicacy of any 18th century French

draughtsman. The collection amassed by Eliot Hodgkin and his wife was catholic, and constantly changing. At any one time it might have included any choice object from a Benin head to the two Degas bronze prancing horses here, and could embrace both Ingres and Delacroix, and Watteau, Hokussi and Kathe Kollwitz

It would be unfair to claim every piece a reflection of his artistic personality, but there is much that is, Philipp-Ferdinand de Hamilton's pair of toadstool studies, for one from the 18th century, or a supremely subtle Morandi still-life of bottles from our own. Perhaps the tour de force of any of these petit-maitres is the covetable Hollar etching of a pile of fur muffs and gloves

In many ways, the etchings make the most interesting group, with ruined cottages om Rembrandt and Graham Sutherland, atmospheric interiors by Keene and Peter Milton, and a thoughtful juxtaposition of a Morandi still-life tondo beside Hockney's round boiling

Susan Moore

THEATRE ROYAL BRISTOL

Here is a practical contribution towards the Government's wish for more teaching of Brit-ish history. All that most people know about King George III is that he was mad, yet in his same moments he was a keen patron of the arts and he knew and cared about advances in science, naval and military achievement and agriculture. Nick Dear, as he showed us lately in his RSC version of Hogarth, likes to base a por-trait on eccentricity and introduce other qualities as sub-

plots. So his George III, rightly promoted to the main Bristol stage after last year's run at the New Vic studio, offers every imaginable problem. The King is not only mad, he is over 80 years old, deaf and blind. What has survived from his earlier life is his manic chatter. Alone in the room at Windsor Castle where his doc-

tors keep him confined, straitjacketed if necessary, he has no one to talk to, so he talks to the courtiers he imagines He talks about Handel (he can still pick out a tune from the Water Music on his harpsi-

chord), Mozart with his "unpardonable brilliance," Sir George Baker and the other doctors who tend him, the Navy, the French revolution, the planet Uranus. He is sad about his "having lost America," he remembers with sympathy the madwoman who tried to kill him, he is kept from sleep by nightmares about the Irish Catholics, he recalls the death of Nelson, he condemns the excessive price of mutton, he expresses some very damaging views about what we know as democracy. Patrick Malabide does it all with as much certainty as if he were blind and deaf and octo-

genarian himself. His slow, questing movements know where they are going, but not quite how to get there, and old feelings take the face over unbidden as the King's mind slides into the old subjects. Perhaps the voice might be made to sound a little older. A black page who looks after him (Marcus Powell) is so gentle in his occasional guidance that he might be no more than an idea in the royal mind, until as the King reviews his life, the boy sings Handel's "See the con-quering hero" in a voice of

Anabel Temple has designed the room where the King does everything but sleep, and the director is Paul Unwin. After a week at Bristol, the production (which plays for 90 minutes, with no interval) goes to the Royal Court.

B.A. Young

The Fire Raisers

THE DUKE OF CAMBRIDGE

At first, this Triton production of Max Frisch's play has you wondering "what's the point of all this?" Bourgeois Mr Biedermann is callous enough to sack a colleague and silly enough, at a time of much urban arsonry, to invite into his home a suspicious character who wears arsonry on his sleeve. So? Is it just a cartoon story to show that people who live in tinder boxes shouldn't invite arsonists in? And, as directed by Sally Hall, there's so much heavy comic mime that you wonder if the play hasn't just become an excuse for physical jinks. At first.

Then the point of the play's ruling metaphor hits you like a cosh: fire-raisers, incendiaries, agitators. Next, its very obviousness, Python-style, becomes part of the comedy, fatuous, part of the comedy, fatuous, complacent bourgeois, refusing to recognise fire-raisers as such while all the evidence keeps piling up. Finally, mime clinches the obviousness: a long ludicrous dinner-party, full of party-piece games whereby the guest proletariat arsonists keep demonstrating what they are right into the

faces of their hosts. Here is miming on the edge of a vol-

And that's only Part One. Part Two takes the play on to other metaphysical planes, but maintains the comedy. (Bledermann reflects on the virtue of his past life: "I didn't covet my neighbour's house. Or if I did, I bought it.")

The Triton staging has obvious flaws. Part One begins too slowly, Part Two seldom makes physical action so cru-cial, and Biedermann (Tony Austin) is too young and too pallid to make his unseeing, platitudinous complacency as funny as it might be. All the actors show that they could do with more experience, but Schmitz (Dusty Gedge) and Eisenring (Paul Hunter), the two revolting proles, dominate whenever they're on. Their forceful physical acting lacks refinement - and that's the

Sandra Hall is Biedermann's wife Babette (she gives the feast); she's very plainly, and often amusingly, a student in the Julie Walters school of

lampooned. (Great school.) And nest work from the three females of the houndlike male firewarden chorus: Leslie Saketkoo, Lucy Crichton and Maggi Morrison. All three double in small roles; Morrison makes a memorably whimpering and simian academic.

acaemic.

The last few days have provided good chances to catch 20th-century European plays about the effect of proletariat revolution — Figaro gets divorced, Marya and now this. None of them could have been written in this country. And yet especially when they talk yet, especially when they talk of the class system, they hit hard bere.

In The Fire Raisers, destructive agitators take advantage of blind, middle-class hypocrisy and make it complicit in their action. The firemen speak of the recordences of property it is the sacredness of property. It is fortuitous that this staging should have opened four days after London's poll-tax riots; but it would be hard right now not to trace a connection.

Alastair Macaulav

More Szymanowski

PURCELL ROOM

On the South Bank there are attractive pendants to the cur-rent Szymanowski festival, in the form of recitals which juxtapose his smaller pieces -songs this month, piano music and his two string quartets in May - with comparable music by others.

Iain Burnside has devised the song-recitals with apt imagination, and also accompanies them. From his notes one learned that Szymanowski wrote his extravagant Songs for a Fairy Princess for his col-oratura sister (to lyrics by another sister), as also the role of Rozana in King Roger: not many people know that.

Elleen Huise is one of the very few sopranos who dares

to perform these high-exotic songs, and on Tuesday she soared and tinkled with seductive brilliance. One would call it a tour de force, had it not sounded so easy. She shared the programme

with Fiona Kimm's pungent mezzo, to whom Rakhmaninov's "Vocalise" offered more than Szymanowski's "Vocal-ise-Etude" did to Miss Hulse –

the distinction between the titles says it all.

Between them they sang more Rakhmaninov, to some purpose if not with much romantic sweep, and by comparison Szymanowski's "experimental" harmonies in his Three Songs on 32 seemed. Three Songs op. 32 seemed merely guessy. Miss Hulse chattered fluently through the Four Russian Songs of Stravinsky, cleverly included to predict Symposius and the Symposius of Stravinsky. dict Szymanowski's next, "back-to-the-roots" phase.

Though Miss Kimm's timbre is an intriguing pleasure in itself, she brimmed with less

than her usual incisive confi-dence, and in Mussorgsky's Sunless cycle - which, to be candid, should have blown the candid, should have blown the rest of the programme out of the water – that was a disappointment. She rose halfway to the two biggest songs at the end, "Elegy" and "On the River", which latter can and should be mentioned in the same breath as the "Gute Nacht" of Schubert's Schöne

Otherwise, she picked her cautious way through the cycle a constant half-beat behind her planist (who entirely missed the huge sigh of the descend-ing cadence in the final song), and in exceedingly reticent Russian. The effect was of a third-generation carbon copy.

David Murray

London City Ballet

SABLER'S WELLS

What a misnomer. Whereas NYCB, as the world well knows, is one of the most sub-lime expressions of NY, little LCB, however, is in no serious way representative of L. It is, in many ways, provincial, and means to be. And not good individual innovative provincial, like the late-lamented Kent Opera, but bisnd ingratiating dated provincial - like a junior form of Northern Ballet Theatre. True, London City Ballet's repertory is more sub-stantial, and its ensemble much more decently trained. than ten years ago. But that repertory and the company's style are still designed primar-ily to gratify audiences which have had little exposure to more sophisticated examples of choreography or technique.

Thus Transfigured Night, a tale of a sister's vindictiveness by Frank Staff, may just impress you if you (a) had not previously thought dance could illustrate this kind of psychological drams (b) have not seen the far superior exam-ples choreographed by Staff's old colleague Antony Tudor – in particular, Pillor of Fire, an older work made to the same Schoenberg score. By their gestural characteristics, shall ye

know their psyches, says this choreographic school. The jeal-ous sister of *Transfigured Night* is repressed, so she keeps her arms tense, her legwork parallel. The young sister is happy in young love, so she has turnout and flowing phrases. The whole treatment is inch-deep as both psychology and dance. And LCB's performance emphasised the hammy gestural side. With more strongly etched dance phrasing, these characters might acquire more dimension. The revival of David Lich-

respectable. The impishness of Kim Miller's girl with pigtails and the delicate effects of Simon Horrill's travesty headmistress are especially welcome after the coarse acting that blighted London Festival Ballet's version some years back. But this is a ballet, and it requires dancing yet more refined if it is not to seem foolishly twee. As for Jack Carter's Three Dancers to Japanese Music, its mock-Japanoiserie is

ine's Graduation Ball is

vehicle for some titillating

aggression (by men) and manipulation (of women). After the schoolgiri gigglings of Grad. Ball and the female stereotypes (gooey lovebird and vengeful bitch) of Trans-figured Night, this kind of kinky-passive view of women is the last thing we need to see.

Ballet is by no means a miso gynistic art, but how alarming that provincial ballet fre quently reduces women to one trite stereotype after another. LCB proved this even in the grand old warhorse Pas de deux in *Le Corsuire*. Stanislav Tchassov, badly cramped by the tiny Wells stage, is a strong Bolshoy type - rather bland, but appealingly expansive. But Marian St Claire's tough, expert account of the ballerina role does nothing to show the luscious glorification of womanhood and of chivalry that can make this duet mov-ing as well as exciting. And the her eyes is the most provincial thing of the evening.

Alastair Macaulay

SALEROOM

Still buyers for rare works

major impressionist and 20th century art have been all over the place, creating sensational-ist headlines that the art market has crumpled. In fact the situation is more complex. Undoubtedly the euphoria of last summer has disappeared, and demand has slackened, but there are buyers around for

This week's London sales of

good and rare works. The appearance of expansive Japanese collectors in 1989 fueled most of the price appreciation: now a collapsing stock market, and a declining yen, have created caution among Tokyo dealers. But they are still active. Sotheby's sale on Tuesday night was not a success, being 36 per cent unsold, but the Japanese bought an unprecedented two thirds by value, and paid a record £3.74m for a painting by Chagall. It was the Americans, also with economic worries, who sat on their hands, not acquiring a

single lot And the Japanese can hardly be blamed for the even more disastrous Sotheby's auction on Wednesday when the Costakis collection of Russian avant-garde pictures was 76 per cent unsold, making it one of the biggest auction room failures ever. It is a handful of Germans and Americans who

buy this art. In complete contrast Christie's sale yesterday of Russian art of the same period, roughly 1905-1925, did extremely well, totalling £1.2m, and 98 per cent sold. This was fresh material bought in the 1920s by the Geronly now re-emerging on the market. Presumably the buyers concentrated their funds on Christie's, with its conservative estimates, rather than Sotheby's. The top price, just on target at the lower end of forecast, was the £506,000 paid for "Colour Dynamic Composi-tion" by Aleksandra Exter, a work of 1916 incorporating both Cubist and Italian Furturist elements. "Counter relief" by Vladimir Baranov-Rossiné, an assemblage of painted

Sotheby's had another Russian set back yesterday when the Sokolov archive, material relating to the murder of the Czar and his family in 1918, was unsold at £300,000, just below forecast. The feeling was that dealers held off because they want the material to return to the Soviet Union and negotiations are underway.

But in contrast again, Sotheby's auction of contemporary art did very well, totalling £14.4m with 12 per cent unsold. There were auction records of £357,000 for a female nude by Lucian Freud and of £2.5m for "La Calipette" by Dubuffet.

into the trade on Wednesday night when it achieved a record total for one of its modern picture auctions of £3.25m, with 19 per cent unsold. A Salvador Dali went for £291,500 and two Max Ernst oils, in their original frames, made £154,000 and £148,500 to a European dealer.

ARTS GUIDE Ente Nazionale

THEATRE

Anything Goes (Prince Edward). Cole Porter's silly ocean-going 1980s musical has four or five 1890s musical has four or five marvellous songs and Elaine Paige failing to emulate Ethel Merman. Jerry Zak's desperately bright production comes from the Lincoln Center in New York and is undemanding fare (734 8951, cc 836 2428).

Jeffrey Bernard is Unwell (Apollo). Tom Conti has taken over as the alcoholic journalist over as the alcoholic journalist who embodies a Falstaffian, nay-saying life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's high-light, from Bernard's own writ-ing, Ned Sherrin directs.

(437 2563). Another Time (Wyndham's). New Ronald Harwood play, directed by Elijah Moshinsky, bout a white South African family in Cape Town and Maids Vale, Albert Finney plays father and concert pianist son across 35 years, suggesting that talent is a means of escape and a reason for not going back. Janet Suzman and Sara Kestelman are electrifying in support (867 1116).

New York

Cat on a Hot Tin Roof (Eugens O'Neill), Kathleen Turner, whose statuesque good looks embody Tennessee Williams' vibrant character Maggie, is surrounded by an excellent supporting cast in Howard Davies' production. Grapes of Wrath (Cort). The Steppenwolf company's interpretation of the Steinbeck epic novel has taken a long time to reach New York from Chicago; the wait was worth it, with the 1930s brought alive in its squalour as well as its test of human strength. Gary Sinise as Tom Joad stands out in Frank Galati's

Heidi Chronicles (Plymouth). Mendy Wasserstein's award-win-ning drama covering 20 years in the life of a successful Ameri-can haby boomer goes from sup-port for Eugene McCarthy's pres-idential aspirations to electoral ambitions in the 1980s, accompa-nied by the musical and emo-tional flavour of the period (239 6200). Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical;

it also introduces a new belter in the Merman tradition, Tyne Daly, as the bossy, tireless and tuneful Rose, who shamelessly leads her daughter into burlesque while rejecting a personal life for herself (246 0102). Grand Hotel (Martin Beck). Tommy Tune, Broadway's pres-ent musical doctor, directs this remake of the Garbo film to at least shake the bones of this inert depiction of lives crisscross ing in an elegant, but somewhat random setting (246 0102). Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musical in contrast with the elaborate original a decade ago emphasises the descent into madness of Bob Gunton as the demon barber

of Fleet Street (239 6200). Jerome Robbins' Broadway

(Imperial). Anyone attracted by the notion of three hours of film

trailer previews will adore this compendium of Robbins' directed

and choreographed plays of the past 40 years, including On the Toun, West Side Story and Gypsy. The lustre of the credits is dimmed by the brevity of each piece, with a contemporary crew of Broadway aspirants who lack the multi-talents that inspired the beyday of the musical. Cats (Winter Garden), Still a cais (winter Garden), still a sell-out, Trevor Num's produc-tion of T.S. Eliot's children's poetry set to music is visually startling and choreographically feline (239 6262). Les Misérables (Broadway). The

magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (256 6200).
Phantom of the Opera (Majestic).
Stuffed with Maria Bjornson's
gilded sets, Phantom rocks with
Andrew Lloyd Webber's haunting melodies in this mega-trans-

fer from London (239 6200). The Cemetary Club (Eisenhower). Elizabeth Franz, Eileen Heckart and Doris Belak star in new playwright Ivan Men-chell's comedy of three widows who meet monthly to visit their husbands' graves. Ends April

29 (467 4600). Chicago

Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryers in a busy hairdressing establishment (988 9000). I'm Not Rappaport (Briar St). Shelley Berman, one-time stan dup comic, now plays Nat, Herb Gardner's memorable Central Park character who gags his way

through the 1986 Tony Award winner (348 4000).

The Good Times are Killing Me (Body Politic). This City Lit production of Lynda Barry's first play captures an American childhood with poignant zaniness (871 300).

Tokyo

(360 1151). Hamlet (Ginza Hakuhinkan

Theatre). Yuri Lyubimov's con-troversial production was origi-nally seen in Britain and has since been on a world tour. The acting tends to be upstaged by Hanshin (Theatre Apple, Shin-juku). Revival of the 1988 play by Hideki Noda, the darling of Japan's fringe. Wordplay, frenetic action and acrobatics form the basis of Noda's style, and

way revue and 1978 Tony award winner, based on the music and times of the late great Fats Waller. The all-American cast is led by Andre De Shields, who starred in the original New York and London productions. MZA, Ariake (529 5187).

Among those appearing is his son, 76-year-old Living National Treasure Utaemon VI. Ends April

can be enjoyed by those with only a minimum of Japanese (5478 0771). Ain't Misbehavin'. Lively Broad-

April 6-12

Kabuki. Kabuki-za (541 3131): two lavish mixed programmes (11am, 4.30pm) to mark the 50th anniversary of the death of the great Kabuki actor Utaemon V.

King Lear (Tokyo Globe Theatre). The Renaissance Theatre Company, led by Kenneth Branagh, (with Richard Briers cast surprisingly in the title role).

the continuously moving curtain that dominates the set (535 0555).

man dealer Kurt Benedikt and

wood, almost doubled its estimate at £308,000.

Phillips put some backbone

Antony Thorncroft

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FINANCIAL TIMES

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Friday April 6 1990

The US leads in clean air

THE OVERWHELMING approval by the United States Senate this week of the Clean Air Act means that the most important legislation affecting US industry in a decade is now almost certain to become law. It will introduce sweeping changes to environmental con-trols on US industry. Car mak-ers, electricity utilities, coal companies and plants in a range of heavy industries from oil refining to chemicals will bear the brunt of the proposals to cut down on emissions into the atmosphere.

The costs of complying with the Act could damage the com-petitiveness of companies which form the backbone of US industrial strength. That, at least, is the argument deployed by the army of lobbyists who have been mobilised to fight the Act. Their more extreme claims can safely be dismissed as special pleading. Yet there is no doubt that the Act will have a profound impact on the country's industrial structure and on some of its most important industries.

indeed, the differential burden of the measures contained in the Act has dominated the horse-trading - not least between the White House and Senate leaders - which has resulted in substantial changes to the original proposals. Mid-western and Appalachian states are angry that they will have to pay for reductions in smog and acid rain in northeastern and Pacific states. They fear that the price will be fewer jobs in power utilities, mines, chemicals plants, steel works and car factories,

Stamp of compromise

The measure which has emerged from the Senate, and which is likely to be amended further by the House of Repre-sentatives before passing into law this summer, bears the stamp of compromise. The oil and motor industries, for example, succeeded in killing a move to force them to intro-duce methanol as an alternative to petrol for cars. But they could still be obliged to phase in cleaner, reformulated petrol in the nine most smog-ridden cities from the mid-1990s.

ronmentalists and even fewer on the radical right who

quate scientific justification for much of the Act. But the very set to approve such sweeping reforms after more than a decade of abortive attempts at legislation on the issue reflects the environmental groundswell

now running through the US.
And where the US leads other countries are likely to follow. Claims by some of the Act's supporters that it will deliver the cleanest environment in the world should be treated sceptically. Many of the Act's detailed provisions, like the requirement on coal-burn-ing power stations to install expensive sulphur cleaning equipment to combat acid rain find their parallel in plans already agreed by the European Community.

Large package

Yet few other countries have tried to introduce such a large package of anti-pollution measures in one go. Many other industrialised countries, including the UK and France, are debating how to tighten regulations on industrial pollution. The fact that business in the world's largest economy is facing comprehensive curbs on its polluting activities will dent the credibility of attempts by industrialists in other coun-tries to resist stricter environ-

Moreover, some provisions of the Clean Air Act will help to place the US in the vanguard of moves to improve the envi-ronment in the 1990s. One example is the encouragement it gives to find cleaner fuels for motor vehicles. Another is the proposal to combat acid rain through a system of tradable permits, which will give power utilities a direct economic incentive to cut sulphur emis-

While the Act may add to the burdens on US business, therefore, it could also bring US industry some competitive advantages. Car manufactur-ers, for example, should look on the stricter tailpipe emis-sions and incentives to experiment with cleaner fuels as an opportunity, as well as a cost, Companies with experience of the new measures in the US to respond quickly and flexibly as similar provisions are intro-

Private finance for roads

THE THATCHER Government's proposals for privately financed toll roads and river crossings, announced this week, are a reminder of the limited scope for introducing private capital to this branch of construction. Privately financed projects would be most valuable if they were able to introduce an element of competition into the identifica-tion of opportunities for constructing new roads and developing methods of design and construction: in other words, if the road building business could be made more like other businesses and if its efficiency could be enhanced by introduc-

ing new sources of ideas. In practice, private finance seems likely to play a more modest role, as the provider of a marginal increase in the size of a road network that has been planned by the Department of Transport. The roads which are built with private money are likely to be roads which would have been built in any case, perhaps a little later, with public money; any net increase in the size of the road programme would be represented by schemes which were lower in the Department of Transport's list of priorities, and could be brought into the

Despite its long opposition to the idea, the Treasury now seems willing to accept that private finance can supplement public finance in road building. But if the contribution from the private sector became substantial, this would imply a reduced need for public expenditure, and the public contribu-tion could then be expected to

Dependence on tolls

The dependence of the road builders on tolls to recoup their investment will inevita-bly concentrate their schemes. on to the busiest routes. Drivers who have a choice between free and toll roads will only use the latter if the time saving is substantial; and it is likely to be substantial only where free roads are congested - or, as with a river crossing, where they involve a lengthy detour. The scope for toll roads must be smaller in the UK than in France or Italy, because the main motorway network is free, and competition for tolls is therefore stronger.

The nature of the road build

ing process inhibits private sector involvement in its planning. The complications of the planning procedures alone are a substantial deterrent to a private sector proposal for a new road; the promoter would have to be prepared to spend years consulting local interests on possible routes, and then to pilot his scheme through a pub lic enquiry, if there were any objections to the selected route

Protracted process

Such a protracted process cannot make a new road an attractive investment: at its conclusion, a company would still have to compete for the right to build the road it had planned. The Government has recognised that this uncertainty may deter proposals, and has therefore to compen-sate a promoter if a road is rejected at a public planning

enquiry.
It is significant that the largest new scheme proposed by outsiders has come from a consortium of local authorities and private sector companies: this proposal is for a new motorway to north east England, running to the east of the existing A1 (M) trunk road and using the under utilised Humber Bridge. So far, at least, most proposals from the private sector have been for smaller and more specialized

schemes. The marginal nature of the contribution that private finance can make to road building suggests that the case for its use is not very strong. But the results, so far as they go, should be beneficial: they might not add many new ideas and resources to the road building programme but they would add to rather than subtract from the available supply. Some more routes would have extra capacity, reducing con-gestion and accidents. Some new ideas might be tried out on the standard to which roads can most economically be built. A few new ideas might be floated for routes on which new roads could usefully be constructed. The Department of Transport's proposal should

be regarded as a modest experi-

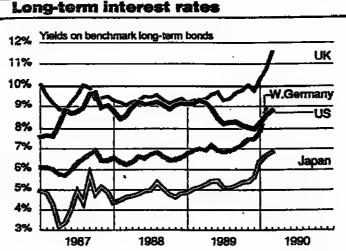
ment that is worth a try, but

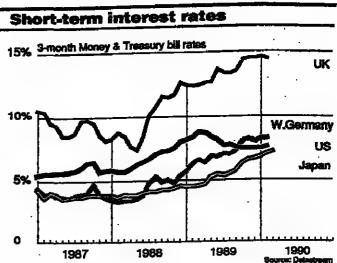
nothing to get too excited

UK US Japan W.Germany

1988

1989





he Group of Seven has become a rich nations' club in search of a role. The finance ministers and central bank governors of the US,

Consumer price inflation

Japan, West Germany, France, Britain, Italy and Canada meet in the new finance ministry in the drab district of Bercy in Paris tomorrow more as observers than movers of global economic developments.

1987

Admittedly, the meeting has gained more purpose as it has drawn closer. It seems likely that the disarray in Japanese financial markets will top the agenda, with Mr Theo Waigel, West Germany's finance minister, providing the supporting feature with an update of progress towards Ger-man monetary union. It is no longer considered impossible that a state-ment to bolster the sliding yen will follow the talks.

But such an outcome will do nothing to reduce the impression that the G7 is now capable of little more than ad hoc responses to global economic problems. As recently as a year ago, it could still be considered an embryonic directorate for managing the

world economy.

There has always been some doubt about the point of tomorrow's meeting. It was conceived as a bonus for the big countries during a weekend in which the finance ministers of more than 30 nations would be in Paris for a signing ceremony setting up the new European Bank for Reconstruc-tion and Development to aid eastern Europe. By the time it became clear that negotiations over the bank, the G7 meeting had been widely can-vassed and its abandonment would have meant a loss of face for the French Government.

There followed a period in which G7 officialdom scrambled around to find an agenda. It was suggested that the meeting should tackle relatively minor problems such as the EBRD or the control of the cont the vexed issues of increasing the resources and dealing with the arrears of the International Monetary Fund. These points, may still feature in tomorrow's talks if time allows.

But the ministers will be meeting in a period of momentous change. The 28 cent slide in the Tokyo stock marper cent slide in the Tokyo stock mar-ket since the beginning of this year, the steep drop in the value of the yen; the planned monetary and political union of the two Germanys; the economies under way in eastern Europe; growing economic and political problems of the Soviet Union; and the step-up in long-term interest rates have radically altered the outlook for 1990 and beyond.

The yen's decline has been precipi-

tate. It fell 13.6 per cent in trade weighted terms in 1989 and a further 9.3 per cent so far this year. Although Japan still runs a \$50bn a year current account surplus with the US, the yen-dollar rate is near Y160 against the trading range of about Y120 to Y140, thought to have been estab-lished in the February 1987 Louvre

Peter Norman looks at tomorrow's meeting of G7 finance ministers and central bankers

Japan moves to centre stage

Accord to stabilise leading currencies.

That the yen should now look like topping the G7 agenda owes a lot to some skillul positioning by the Japanese in recent days. A week ago, Tokyo financial markets were shaken by reports, later formally denied, that the Japanese Ministry of Finance had put pressure on Tokyo banks and securities houses not to buy dollars and US bonds. This week the Tokyo stock market has fallen sharply amid reports, also denied, that insurance firms planned a big sell-off of shares and that Japanese brokers are in trouble. The reports may have worked to Japan's advantage in so far as they have instilled fears of contagion from Japan's equity market slide in other

1990

G7 countries.

During this period, Mr Ryutaro Hashimoto, the Japanese Finance Minister, has been careful to play down expectations that the G7 can help the yen. Two weeks ago he met Mr Nicholas Brady, the US Treasury Secretary in Los Angeles, and came away with no visible demonstration that Washington would help either by larger-scale intervention or by cutting interest rates. Both of these options are resisted by several Federal rve governors.

In the meantime, however, the US and Japan have been negotiating over trade problems in the so-called Structural Impediments Initiative talks in Washington. The Japanese may hope for some support from the US in Paris in return for concessions over trade. It is far from clear whether the G7 will rally round to support the yen. While France and Italy may be sympathetic to Japan's plight, in part because they are anxious to maintain the principle of active currency management by the big powers, West Germany takes the view that Japan is largely the author of its own misfor-tune. The German view is that Japan should raise its interest rates to curb inflationary pressures and resolve differences between the Ministry of Finance and the Bank of Japan.

Britain appears to have no firm opinions, though it is inclined to lean to the West German viewpoint. in the past, such divisions might have tempted a British Chancellor to act as honest broker. Mr John Major is more likely to take a back seat role, in this, his first G7 meeting, to avoid closing out options in the future.

The US has indicated that tomorrow's meeting will end without a com-munique. However, there will be no news black-out. Mr Pierre Bérégovoy of France and other finance ministers plan to brief the press. Commentators in Washington have suggested that a joint US-Japanese statement about the yen will be issued, although European officials are sceptical whether this will happen or if it does, whether it could help sase the tension on

The G7 meeting is therefore likely to have only a limited impact, in marked contrast with the apparent achievements of international economic policy co-operation in recent

But the law of diminishing returns has been corroding joint policy action since September 1985. That was when Mr James Baker, then US Treasury Secretary, threw aside the benign neglect towards the dollar's value of the early Reagan years and reached agreement with four of the US's lead-

That Japan is coming to Paris with a weakened currency and falling stock market can be partly attributed to the Louvre Accord

ing trading partners to push the then The 1985 Plaza Agreement between the US, Japan, West Germany, France and Britain was both the start and the high point of what became known as policy co-ordination. Growing current account imbalances, increasing trade protectionism in the US, faltering US growth and fears of a worsening of the Third World debt crisis meant each of the Group of Five nations stood to gain from the dollar's

The subsequent Louvre Accord of February 1987, in which the G5 plus Canada and Italy sought to stabilise currencies, and the later co-operative action of the G7 to steady world stock markets after the October 1987 crash have proven to be mixed blessings.

The Louvre Accord, while intended to preserve economic growth by creating an environment of stable exchange rates to encourage investment, had to be sustained by large central bank intervention in its first year. The associated increase in global liquidity helped sow the seeds of revived inflationary pressure in the world economy.

Interest rate cuts in the leading industrial countries after the 1987 crash cemented the G7's reputation

for crisis management but at the cost of giving an extra push to inflation, notably in Britain.

By 1988, the Louvre Accord had already undergone considerable revision. It had evolved into a softer system in which the unpublished margins of fluctuation for member gins of fluctuation for member currencies had become more flexible. In parallel, nations such as the US and West Germany and later Britain focused more on domestic economic policy problems as inflation rates crept higher against a background of unexpectedly buoyant economic activ-ity in the industrialised world. That Japan is coming to Paris with

a weakened currency and failing stock market can be partly attributed to the Louvre Accord. It opted for low interest rates and an expansionary monetury policy as part of a pact to lift its own domestic demand and restrain the rise of the yen against the dollar. Like Britain before it, Japan has learned that financial markets international policy co-ordination, Both countries - Britain in 1988 and Japan in 1989 - cut interest rates in the interests of currency stability to levels incompatible with controlling inflation. First Britain and now Japan have suffered a loss of international confidence in their currencies.

As the charts show, inflation has turned out to be a growing and stub-born problem. But the waning of international co-ordination also reflects changes in priorities and personalities in the G7 nations. The G-7 finance ministers and cen-

tral bankers have other pressing

Mr Brady has to tackle the ballooning losses in the US savings and loans system. In West Germany, Finance Minister Theo Waigel and Mr Karl Otto Pöhl, the Bundesbank president, are fully occupied with the plans to forge a currency union with East Germany. The challenges posed by European Monetary Union are more important for the French and Italian ministers than G7 currency stability.

Political changes have removed

ministers than G7 currency stability.

Political changes have removed supporters of G7 co-operation.

The decision to co-ordinate policies with the aim of stabilising exchange rates was promoted primarily by Mr. Baker, Mr. Nigel Lawson, the former British Chancellor, and Mr. Gerhard Stoltenberg, West German Finance Minister until early 1999.

Minister until early 1989.

Mr Baker left the US Treasury to fight President Bush's election campaign in 1988 and is now US Secretary of State. Mr Brady, his successor, leaves most international monetary matters to Mr David Mulford, the Treasury's Under Secretary for International Affairs.

Since taking over as Chancellor last October, Mr Major has spent most of his time steering the British economy and has yet to turn his attention to broad international economic affairs.

Mr Waigel has shown none of Mr Stoltenberg's enthusiasm for international financial statesmanship, having an important second job as head of the Christian Social Union party. Mr Hans Tletmeyer, for many years the powerful state secretary in the West German Finance Ministry responsible for G7 matters, has left to join the

Bundesbank directorate and been appointed Chancellor Helmut Kohl's personal adviser on German economic and monetary union. Co-ordination has been made more difficult by diverging views on policy between the finance ministries and central banks in two of the "big

three" G7 economies. In the US, the Treasury is far less concerned about inflation and far more worried about slow growth than is the Federal Reserve. In Japan, the more serious split between the Bank of Japan and the Ministry of Finance led to protracted delays before last led to protracted delays before last month's one percentage point increase to 5.75 per cent in the official

discount rate. The type of contact that does exist bankers no doubt gives the group a continued capability for crisis management. This has not been triggered so far by Japan's financial problems, which have largely been confined within its borders in spite of all the talk of global markets.

But the decline of international co-

ordination may be stacking up prob-lems for the future. One of these is increased protectionist pressure in the US, which could reach critical proportions, if, as seems likely, Japan's foreign trade surpluses rise again on the strength of the present low value of the yen.

The scale on the HDI

■ The United Nations is about to launch a new world eco-nomic indicator. Called the numan development index (HDI), it will measure not only gross national product per head, but also how countries apply their resources in such matters as health, education and the distribution of income. It will come from the United

Nations Development Programme, whose administrator, William H Draper III, was in London yesterday. Draper describes the UNDP as "the least known and most univer-sal of the UN agencies." It has a unique network of contacts around the world," he says.

Draper is an American who

used to organise the launching of high technology companies in Silicon Valley. He learned about developing countries when he became chairman of the US Export-Import Bank. He was appointed UNDP administrator in 1986 and recently agreed to serve a second four-year term. The first thing he noticed

about UNDP, he says, was that t didn't have much money. It is currently working on about \$1.26bn a year. But it does have the network. "Whereas the World Bank supplies the hardware, we supply the software, the advice on training, organisation and

management.
"We help governments. We're there. We don't leave if a country has a coup, or if it doesn't fit the US/UK pattern of human rights." But he adds that human rights will become more of an issue. Indeed they will, if the new index goes on developing. The new index will confine itself to economic and social develop-

enough.
It will show, for instance. that Sri Lanka makes the best of an income per head of only \$400, a life expectancy of 71 and an adult literacy rate of 87 per cent. Bolivia is a success

ments, which is difficult

OBSERVER

story and China will come out quite well. However, there is another component on the way that will be added to the index next year. It will attempt to mea-

sure human freedom. The methodology has not yet been established, but, says Draper, "we shall publish a ranking

That could be could be quite controversial. So could the first index to be published next month. It is "gender-sensitive. which means that it will pay a lot of attention to the rol of women in development.

Take to tents ■ Brig Oubridge, a 38-year-old cillor, revealed his own method for avoiding paying the poll tax at the party's conference in Wolverhampton yesterday. He has been declared exempt because he lives in a teepee in west Wales.

Management art **E** "I once gave a lecture on The Art of Management", says Christopher Wiscarson. "It was subtitled: How Picasso Would Have Handled Life Assurance. And it was in Sun City." There was another called Sales Fig-

ures in Venetian Art. Wiscarson is giving up his post of chief executive of Save & Prosper Insurances to become group director, Europe on the board of Lloyds Abbey "It's not a vastly better job."

he admits, but he wants more to do with Europe. He might not have been here at all. Wiscarson left Britain for South Africa on the day of the 1979 general election. "It was a pretty grim sort of place then," he says. In South Africa he worked

in life assurance for a subsidiary of De Beers, and extended

PASS PORT Control (BANX) "Under distinguishing marks

it gives his bank balance."

his knowledge of art. He was sent to a management course at Harvard, where he decided that South Africa, with its riots and arson, was not what it used to be. The future was in the US or Britain: he came home to Save & Prosper. in Johannesburg he was a liberal. "You would be if you had to deal with house pur-chase loans in Soweto." At home he is a Conservative. He lives in Michael Heseltine's constituency where his wife is an active helper. She gives lectures to women whose husbands seem to be married to

their company. Now 39, Wiscarson will be looking for acquisitions for Lloyds Abbey Life in Spain and Italy.

Chope chopped ■ On the French side of the Channel, where pictures of chanting demonstrators in Trafalgar Square and broken shop windows in Regent street fill the nightly television news. almost everyone is convinced that the poll tax is a monumental mistake of a kind that could only be made by the British. But Christopher Chope, the junior Environment Minister in charge of local taxation, yesterday made a brave attempt to convince the French that

all was not as bad as it seemed. "The community charge is nothing like as unpopular as reading their newspapers," he told a conference on local government organised by the Institut La Boétie, a businessmen's think tank.

"A lot of people have been celebrating the abolition of local rates – probably quietly and in private, away from the television cameras. Those who are demonstrating are those who in the past never had to pay a penny."

Chope did not convince all of his audience, and he certainly seems to have failed to convince Michel Rocard, the

French Prime Minister, who closed the conference. The French Government is now backtracking rapidly from a reform of local taxation voted in last year's finance bill and due to take effect next year.

It would replace part of the present housing tax by a local income tax. Studies carried out by the Finance Ministry, however, show that nearly 5m people who escaped the housing tax, most of them poor and many of them old, would have to pay an average of FFr300 each under the new system. The French know how to retreat

Human error

when necessary.

Minister?"

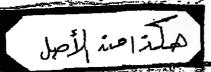
■ The Sunday Press in Dublin has been obliged to apologise to the heavily bearded Proinsias De Rossa, a Member of the European Parliament who also belongs to the Dail. A cap-tion under his photograph three weeks ago read: "Prospective Monster?" Expressing regret at the embarrassment and inconvenience caused, the newspaper points out that it should have been; "Prospective

A DECADE OF CHALLENGE == AND OPPORTUNITY?

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Property Solutions for the 1990's



is nice to be affilient, and even nicer if you also have a clear con-

is wonderful to visit large departat stores, our 20th century temples lesire, but the experience is better he streets through which you ride as are swept clean. Most Westernwith good jobs own motorised riots boasting more power and urious speed than Nero could have amed of, but the moment can be alled by a sudden realisation that mad emperor might have recoged some of today's indigent pedesins. It is delicious to sample the its of private enterprise, but dispir-ing if a glance through the window eals human casualties living in

dboard boxes. sentiments similar to these are nmonplace. Their political expres-n is a familiar phrase, "social mar-economy." Others will do as well "Christian democracy," say, or n, in some of its many modifica-ns, "social democracy." The Scandi-vian model of the latter is proving and too unproductive

have a certain future, but overall differences are more matters of mantics than of substance. I am, in ort, referring to the post-war norm much of western Europe, a geo-aphical entity that includes the

itish Isles.
If the above is right, the lateatcherite striving towards unalacted economic liberalism is a blip in itain's history. We are witnessing a rurn to the norm. Between 1980 and 38 the British Government increas-gly drew its ideas on social policy om the American New Right; in the 90s, with President Reagan gone d the New Right no longer in the cendancy, the elastic is returning to former shape. This explains why rge numbers of voters have been so luctant to accept parts of the post-87 Conservative programme, such the proposed creation of a simuted market within the health serce, the system of opting-out for hools, the notion of loans to studies. ants, and especially the poll tax. It ay explain why we are seeing a rash socially-aware policies, such as a dek £100m for the homeless, or a

ansport in London, or, in the Bud-int a variety of concessions to low inners and those of little wealth. The Prime Minister knows all this, ut by temperament she is out of tune ith the post-war consensus. That plains her many years of success; it also why those years may be draw-g to a close as the norm reasserts self. She may have read the social arket economy script but she has t properly understood it, or if she the has not liked it. She speaks

le language of a populist economic
leral. Addressing party workers at a

inference in Cheltenham last Satury
lich we live." It was a fine-sounding see of oratory. It acknowledged the sire for good schools, a health ser-ce, and litter-free streets, but it did at dwell on social means of provid-g these. "We put our faith in peo-2." she said, "in the millions of peoPOLITICS TODAY

Why the affluent are uncomfortable

By Joe Rogaly

ple who spend what they earn - not what other people earn." These people "make sacrifices for their young family or their elderly parents, help their neighbours and take care of their neighbourhoods." They are, said Mrs Thatcher, "the sort of people I grew up with." She is clear about their recition in her firmement. position in her firmament. "These are the people whom I became leader of this party to defend, the people who gave us their trust."

A few hours later, people quite unlike the sort she grew up with, marched in central London, protest-ing against the poll tax. Some of them threw stones at the police; a few over-turned cars and set them ablaze; there was some looting. The courts are dealing with the thugs, as they should. The question is, what are we to make

The question is, what are we to make of the many peaceful protesters whose demonstration provided an opportunity for troublemakers?

Much of the force behind the antipoll tax campaigns is self-interested; people who resent high charges are yelping. Some of the disaffected are new home-owners, skilled workers, members of the rising lower middle classes. They regard a high poll tax, more onerous than the property tax that preceded it, as the last straw after a year of vaulting mortgage rates and falls in the value of the houses that the Government encouraged them to buy. Together with older Conservatives they have bean seen protesting outside the most respectable of town halls, in the most manicured of towns.

cured of towns.

There is an additional force at work here — the seuse that the tax is not here — the sense that the tax is not fair. Many wealthy people are uncomfortable paying the same as, say, their cleaning ladies. Thus the Queen will shoulder the burden of poll tax on behalf of her private and state employees; the Duke of Westminster and other assorted nobles and millionalize will follow suit

aires will follow suit.

The irony is heavy. In her Chelten-ham speech the Prime Minister attacked socialism on the ground that it "regards ordinary human beings as the raw material for its schemes of the raw material for its schemes of social change." Granted. Yet some of the Thatcherite ideological policies of the 1980s have constituted a vast, probably failed, experiment in liberal. New Right social engineering. The rules for social security, housing benefit, unemployment benefit, pensions and other elements of the "social" part of the social market economy



have all been tightened up, and cut where possible. The common thread has been an attempt to induce a sense of prudence, thrift, and, with luck, the work ethic.

The most piquant example is the Social Fund. It provides loans where formerly there were one-off grants for emergencies, such as a new cooker or a replacement bed following loss by fire, flood, or other misfortune. The fund is having the effect of turning some paupers into debtors, and cutting others off without hope of assis-tance save from private charities. The idea, explained by ideologues advising the Government, is that even the poor should learn to manage their own budgets, making sacrifices on this item to pay for that. Not all of this is bad. The old sys-tem of grants was exploited by people

who came to know how to work it. Its annual cost rocketed. There is a case for asking welfare recipients to make

the best possible use of their money. There is an even stronger case for "workfare" - demanding that the right to social security carries the obligation of willingness to work where work is available, or receive training where only that is on offer. What has

gone wrong is that these notions have been allowed to inspire policies that in practice can be unnecessarily

The most extreme example is the poll tax, with its provision that even the poorest individual must pay at least 20 per cent of the going rate. The theory is that this will deter voters from electing high-spending councils, but that they are free to do so if they are willing to pay for the conse-quences of their actions. Even that theory has been revealed as meaning-less this week, as the Government has put an enforced ceiling on the expenditure of 20 councils, most of them Labour-run, and none of them Conservative. Tory profligates were filtered out by a mathematical formula more ingenious than Albert Einstein could

have devised if he sat down with a hundred calculators.

The Government has made statistical analyses of the condition of the worst off members of our society difficult. cult, partly because it dislikes setting a "poverty line" that only appears to increase the numbers defined as poor, and partly out of a general parsimony with funds for statistical services. It is, however, axiomatic that state benefits, which are tied to the growth in prices, have risen more slowly than average earnings and have fallen well behind, relatively speaking, as post-tax incomes of the affluent have rocketed. Council house rents have increased sharply; charges for various services have been used more extensively and raised where possible. This cocktail of disciplines for the lower income groups tells the story: there are people at the bottom, some of

them badly off, many of them young and poorly educated, who might reasonably see little or no chance of joining the aspiring or affluent majority. The analyses in the Archbishop of Canterbury's recent update report*, supports this view. Its observations cannot be dismissed merely by sneering at church "interference." One element in New Right thinking

is that the worst cases should be helped by private charity as well as the state. For this reason the Budget contained further tax reliefs for chari-table giving. A booklet to be pub-lished on Monday by the Child Pov-erty Action Group# rehearses the argument that this approach denies citizenship "rights" to people on low incomes. I would dispute that there is such a thing as a "right" to an income of a certain level, but the CPAG is on firm ground when it suggests that the life of a person without money or hope of it in a polity built on consumer supremacy is that of an out-sider. Charities have a part to play, but at the end of the day there will always be a need for that "social" factor, for which read taxpayers'

None of the above constitutes an argument for indiscriminately throwing money at every problem, or a return to the days of heavy-deficit budgets. The arguments against such an approach have been won by Mrs Thatcher. The areas for early debate marginal increases in public spending and general taxation apart – are: priorities within the expenditure total, the social expenditure rules, and the best route towards replacement of the regressive community charge. The Government's arguments have not been won in any of these . That is why the social engineering of the 1980s can no longer be sus-tained, and why many of those who enjoy the affluence created in the decade just passed have started to feel discomfited as the new one opens: *Living Faith in the City; Church House Bookshop, Great Smith Street, SWIP 3BN

#The Exclusive Society - Citizenship and the poor, Ruth Lister, CPAG, 1-5 Bath Street, ECIV 9PY

LOMBARD

The insularity of Europe

By Peter Riddell

"EUROPE'S got to be careful. You guys are getting so insuiar. You're forgetting the rest of the globe." This remark by a senior administration official closely involved with Nato and East/West issues may seem far-fetched to Europeans used to thinking of themselves as having a global view and of the US as inward-looking, even at times neo-isolationist.

Yet it reflects a growing view among Washington poli-cy-makers that the upheavals in Europe are leading to a nar-rowing of vision.

US Treasury officials returned from a recent visit to

Europe concerned that their opposite numbers in Rome, Bonn, Paris and London were preoccupied with internal mat-ters. A desire to see wider matters discussed was one reason why Mr Nicholas Brady, the US Treasury Secretary, pushed for the weekend meeting of the Group of Seven finance minis-ters in Paris.

The introspection of Euro-pean ministers is understandable: a lot is going on. In Washington's view, Europeans are consequently not thinking about other issues - the C7 co-ordination of economic policies, relations with Japan and Pacific Rim countries, or regional disputes such as those

in the Middle East. This view is, of course, in part self-serving. What appears to Washington as European insularity may seem to Paris or Bonn to be a difference of opin-ion across the Atlantic. The US, for instance, would have preferred not to have a separate new bank for eastern Europe. And US officials view the world from their own distinctive standpoint, through the haze of the Beltway. How-ever much we may all celebrate the demise of the old communist regimes in eastern Europe or of the Sandinistas, not everyone has to adopt the

US system in all its splendour. There is a fashionable tendency to write off the US and the Bush administration as irrelevant and boring. But that is to confuse style with sub-stance. President Bush is undoubtedly low key, and generally cautious. But his administration remains actively involved throughout the world. The US is in many ways now the only global power, at least

politically. The Bush administration has taken a leading role on several international issues - acting, for instance, as an intermedi-ary in trade and broader eco-nomic discussions with Japan.

Judging by the number of foreign visits to Washington in the past few weeks, the US still has a crucial role not only, obviously, in East/West relations, but also, for example, in the Middle East peace process, Cambodia, Angola and Afghan-istan, as well as in various Latin American issues.

Washington's close links with Bonn led to the two-plus-four formula (the two Germanys plus the four wartime allies) for discussing the future of Germany. This has avoided an open split with the Soviet Union and eased some of the previous public doubts of Britain and France. Elsewhere, the story is less

the American Big Stick -though some in Panama and Nicaragua might disagree than a firm handshake. The watchword is global partner-

ship.
There are already moves to create closer links with the European Community, both at ministerial and commission level, while the Structural Impediment Initiative talks could be the embryo of a better US/Japanese understanding.

Mr James Baker, the Secre-tary of State, last week in Dal-las sought to define a new role for the US in the international arena - the "promotion and consolidation of democracy" now that the post-war policy of containing communism has largely succeeded.

Mr Baker's main torget was

domestic, to counter any revival of isolat onlam -"some say we should retire mission accomplished" — and to ensuré continued political support for an active US involvement in world affairs. While Mr Baker's specch was vague and begged several ques-tions (for instance, over policy

towards China), it reflected the belief of the current adminis-tration that "there is no substitute for American leadership." There is no challenge yet from

LETTERS

Botching the tunnel link Britain and the ERM

From Mr Nigel Seymer.
Sir, In the light of Andrew
Faylor's report ("Channel rail ink needs £1bn state aid." april 4) there seems a grave langer that a bad compromise, will be botched up and adopted by the Government, to the satstaction of BR's planners (who save painted themselves into a orner on the question of the ink) and their private sector

out are prepared to "row dong" with BR provided that Ibn of public money goes into he project). The nation as a whole will

partners (who were brought nto the planning process too

ate to have any real influence,

the loser from such a com-The injection of public funds s, the partners claim, justified cause the link will provide xtra capacity for commuter ervices. But is this the best vay to spend fibn on improv-ng Network SouthEast? And vill Kent commuters to the ity and Docklands benefit om services that would overhoot these areas, taking peole (at premium fares?) to ither Waterloo or Kings

ross? Or would they be better

served by a route that crossed change at Barking with the

London bypass route, running via Stansted Airport to connect with the east coast main line at Peterborough, with a freight only extension from March across Lincolnshire reaching a terminal in Humberside or South Yorkshire. Will the ben-efit to the north of that possibility be given adequate weight by the Government? And are they satisfied that BR was

they satisfied that BR was right to design the route for passenger traffic only?

Is there a danger that BR's plans are being rushed ahead because the BR Property Board wants to get its King's Cross redevelopment plans settled?

Surply the recent High Court Surely the recent High Court decision over the rightful own-ership of the land involved (which went against BR) gives Cecil Parkinson a splendid excuse to call a halt and order a thorough review of link pro-posals other than BR's.

the Thames well to the east of London, and afforded inter-

Sir, Joe Rogaly ("Taking ref-uge on the world stage," March 30) illustrates how politics can distort the assessment of a Fenchurch Street services? Such a route would also cre-sts the possibility of building a major economic issue. He says:
"The ERM (exchange rate mechanism) has become a symbol of European fidelity. If you are for entry you are properly European; if you are against it you are Mrs Thatcher."

The debate is often presented like this but it is not the

est way to discuss whether Britain should enter. Nationalism and European-

From Mr.C. Whiteside.

ism are irrelevant to the question of whether the ERM would help the British economy, which depends on the relative merits of fixed versus floating exchange rates. Whether we could sustain British membership at all would not depend on how committed to Europe we are. It would depend on whether the ERM can be both flexible enough to adjust for any structural differences between British and continental economies yet rigid enough to convince markets that target exchange rates will stick. In 1972 British participation

in the forerunner to the Euro-

pean Monetary System, the snake in the tunnel, was a short-lived failure: other coun-tries which also failed to keep their currencies within snake targets have learned to cope with the ERM, but the pound is traded on world currency markets far more extensively than any of these currencies, so it is open question whether

Britain can do likewise. It makes even less sense to interpret the debate on European monetary integration in terms of nationalism versus Europeanism when you realise that some opponents of the esent ERM are more sympathetic to European Monetary Union (Emu) than some supporters of British entry to the ERM. If I were guardedly in favour of Emu but had serious reservations about ERM, would that make me more or less European than a strong sup-porter of ERM who was opposed to monetary union?

It is time to move this debate away from political symbols and towards the real issues. Christopher Whiteside, 41 Queens Crescent,

St Albans, Hertfordshire

Telephone pricing: the danger of even greater distortions

rom Mr Robin Mansell. Sir, Hugo Dixon's story Telephone users overbarged by world cartel operaon," April 3) makes many ood points. But the explana-on as to why prices do not ecline with costs is anything

ut straightforward. More competition will help reduce unjustified monopostic profits earned by the tajor telephone companies on iternational services. Howver, it will also exacerbate roblems which have to do ith the "true costs" of interational calling and the politi-al and economic judgments as

) who should bear them.
The cost of an international all is not only that of using a ansatlantic cable or a satelte circuit between internaonal gateways. Most long dis-ince telephone calls have to e originated and terminated national public networks. be costs of network switching nd transmission need to be

iken into account. In the US, where competition as really taken hold, a good roportion of these costs are ot the responsibility of AT&T r the other long distance carriers. A substantial share has been passed on to the residen-tial and business subscribers, local tariffs have risen, and this is considered fair. In other countries, it is not. A share of these costs enters into the tele-phone companies' calculation of the accounting rate and not so astonishingly - their share of the "costs" of an inter-

national call is higher. More competition will have several effects. Prices will decline and business users who make substantial numbers of calls using the public network will be beneficiaries. There will be a stimulus to the use of information services with spin-off effects to the whole economy. But once competition erodes the monopoly rents, it will start to have uneven consequences. There will not be a

perfectly competitive market. Telecommunications is part of the social infrastructure. Companies that include a share of the costs of their

domestic networks in the cal-culation of accounting "costs" - because a call that cannot be terminated is no call at all and to keep the price of local undercut by companies in national markets where policymakers take a different view. Competition will not be an equitable arbitrator. International long distance competitors will offer cheaper services. But the costs of national networks are going to be borne by someone. The end result? More, but uneven, interna-

tional competition means radical changes in universal tele-phone service policy. Countries that compete effectively for international traffic are likely to be those where the price of local service rises most quickly. This is a difficult balancing act. It is the concern of policymakers, the major tele-phone companies, and their competitors - not just the largest telecoms users. Abolishing the cartel, without effective price regulation, is a rec-

ipe for even greater distortions among national economies. Robin Mansell, Science Policy Research Unit, University of Sussex, Brighton, Sussex

From Mr Richard Waterbury. Sir, Hugo Dixon offers a calling from rising - will be long-term solution which will

only be valid for call routeings between those few modern industrial countries prepared to introduce a second international telephone operator Even then, as seen by the UK's practice of insisting on a unified accounting rate (parallel accounting), there may be no incentive for market forces to drive costs and prices down. The only real solution would

appear to be the scrapping of the current accounting arrangements, to be replaced by a system based on the costs of the latest technologies. This cannot come from the "international telephone cartel," but only from governments which predominantly still own their national telephone companies. Unless such a moratorium is

declared individual international telephone operators, especially British Telecom, will not be able to reduce unilaterally their accounting rates to reflect their current costs to all other countries, with the possi-ble exceptions of AT&T, Australia and Sweden which are particularly disadvantaged by the current system. Richard Waterbury,

46 The Little Boltons, SW10

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FINANCIAL TIMES

Friday April 6 1990



US group wins radical labour agreement

GM to build £160m engine plant in Britain

By Kevin Done, Motor Industry Correspondent, in London

GENERAL MOTORS of the US. the world's leading car maker. is to invest £160m (\$262m) to build an engine plant in the UK in a further step in the expansion of its operations in west and east Europe.

In return for the investment, it has won trade union support for a radical labour agreement which will be one of the most flexible and advanced labour deals made at a European car

The engine plant, which will be built beside GM's Vauxhall car assembly factory at Ellesmere Port, Cheshire, in north-west England, will produce a range of top-of-the-line V6 engines for use in GM's European executive cars in the 1990s including the luxury car

mobile, the Swedish car maker. GM's acquisition of a 50 per cent stake and management control in Saab late last year is one of a series of recent European expansion moves which include:

 Building an engine plant and small-volume car assembly plant in Hungary;
• Formation of a joint ven-

ture with Wartburg, the East German car maker, that is expected to lead to the assem-bly of up to 150,000 GM cars a year in East Germany: Building a small volume car assembly plant in Turkey to start production this autumn.

The investment at Ellesmere Port, which will be GM's sole European source for the new V6 engines, marks a watershed for the US group.

It reverses its earlier signifi-cant retrenchment from manu-facturing in the UK, where it had made huge losses for nearly 20 years until the late

The UK site was chosen against fierce competition from a rival GM site at Kaiserslautern, one of GM's leading West German engine and components plants.
GM will still have a consider-

able trade deficit in the UK, but it said the new plant would improve the British motor improve the British motor industry's massive £6.5bn trade deficit by about £100m a year. Most of the engines will be exported to GM assembly plants in continental Europe. The move is seen by the UK Government as a further vote

of confidence in the future of

Design and engineering and much of its engine and trans-mission manufacturing had been concentrated in West Ger-

the motor industry in Britain, which has attracted a series of

big recent investments by international automotive

GM's investment reverses

the long years of retrenchment

in which it had progressively closed its British Vauxhall and

Bedford design and engineer-ing operations, its engine and

transmission manufacturing

and its Bedford truck

GM stopped making engines in the UK in 1984 with the clo-

facility at Ellesmere Port, leav-ing only car and van assembly in Luton, near London, and car assembly at Ellesmere Port.

Mr Paul Tosch, chairman and chief executive of Vauxhall, GM's main UK subsidiary said the engine plant would have an initial output of 85,000 engines a year on three-shift, 24 hours-a-day working.

The plant, which is scheduled to be commissioned in late 1992, will create initially about 300 jobs in an area of high unemployment.

However the 4,700-strong Ellesmere Port workforce is expected to fall significantly in coming years as productivity and automation are increased. Background, Page 10

ANC moves

broad-based

nearer to

coalition

By Patti Waldmeir

in Cape Town

East German parliament picks president

By Leslie Colitt in East Berlin

EAST GERMANY'S first, and almost certainly last, freely elected parliament was consti-tuted yesterday to the ringing call of "God protect our Ger-

man Fatherland." The appeal to the Almighty was made by Mr Lothar Piche, a member of the ultra-conservative German Social Union. As the most senior deputy in the Volkskammer (parliament), he opened the historic session somewhat incongruously beneath the old East German Communist hammer and compass emblem.

The new parliament called on Mr Lothar de Maizière, head of the Christian Democrats (CDU), the largest party, to form a government. A widely based coallition with the Social Democrats (SPD) is expected to

The Volkskammer, which was elected on March 18, also voted to abolish the Council of State long headed by Mr Erich Honecker, the deposed Com-munist leader. In its place, a President of East Germany is to be elected at a later session. Dr Sabine Bergmann-Pohl, a member of the CDU, was elected president of the Volk-skammer. In the absence of a

Government, she automatically becomes East Germany's top elected official. However, she is unlikely to preside over parlia-ment for much more than a year before it is dissolved by German unification.

A 43-year-old lung specialist and devout Catholic, she represents continuity of a sort. She was a member of the old parlia ment in which the CDU, a loyal ally of the Communists, was apportioned seats. As the new head of the Volkskammer, she

Joint action on

bank. The Cartel Office has made clear that it would be

deeply critical of a Deutsche

stringent as in the West. The caretaker East German Gov-

ernment has announced an

East Berlin equivalent of the Cartel Office called the Office

for Protection of Competition which will administer a compe

tition law largely similar to the

West German code.
Assuming the new East Ber

lin coalition agrees, the office employ about 60 people and will be run by Mr Gunter Halm

who was previously at the Min-istry for Light Industry.

As a sign that initial condi-tions in East Germany will be more lax, the draft East Ger-man law states that the block-

ing of mergers which create a

monopoly position is discretionary, not mandatory as for

the Cartel Office.

monopolies

Continued from Page 1



Parliamentary president Sabine Bermann-Pohl with Christian Democrat leader Lother de Maizière

is the second woman to lead a German parliament, along with Ms Rita Süssmuth who presides over the Bundestag in

"It would be nice if I could head an all-German parliament together with Frau Süssmuth,"

In a sure sign of approaching German unity, all but one of the five candidates for the post of Volkskammer president had a doctorate. This, however, considerably slowed down the

counting of votes as the "Doctor" was read out along with the name of the candidate each

time a vote was counted. The Volkskammer also voted to set up an investigating com-mission which is to examine damaging charges that some 10 per cent of the MPs elected on March 18 were informers of the all-pervasive Stasi state police, which is not yet wholly dis-

banded.

East Berlin newspaper, showed men with dark glasses and turned-up-collars seated among the new MPs in the chamber.

A scathing cartoon in yesterday's Berliner Zeitung, the

Earlier in the day, deputies broke new ground by attending an ecumenical service in Gethsemane Church, a centre of opposition to the old regime. Mr Gregor Gysl, head of the Democratic Socialist Party, the successor to the Communist Party, remarked afterwards that he was "deeply moved."

The new pact - along with

Japanese agreements reached in the past 10 days to open its

markets to foreign satellites,

supercomputers and telecom-

munications equipment - may ease pressure from Congress

Senator Max Baucus, a Mon-

tana Democrat and trade "hawk." yesterday praised the Japanese for being willing to

However, like others on Cap-

itol Hill, he said the real test of the SII pact would be in its

ability to actually reduce the \$49bn trade deficit with Japan.

make concessions.

US and Japan agree on plans

I's retail distribution system,

spend more on housing on pub-lic works and toughen enforce-

ment of anticompetitive prac-

tices by Japanese businessmen.
What is being called an
"interim report" is likely to
contain President Bush's plans
to provide tax credits for per-

sonal savings. Improve the US

education system and strengthen the Gramm-Rud-

man budget balancing law. Both sides have agreed to follow up in July with a final

report, which will contain fur-

ther plans to remove structural

obstacles to trade, and to estab-

lish a monitoring regime.

Bank takeover which gave the bank untrammelled power in East Germany.

Mr Kartte knows that the urgent demands for capital to restructure the East German economy mean that competi-tion standards cannot be as their contentious bilateral trad-

marked by an unprecedented involvement by the nations' two leaders.

After meeting last month to discuss trade issues with US President George Bush, Mr Toshiki Kaifu, Japan's Prime Minister, set his Government on a course of intensive discus-sions which led to several concessions and pledges to open the Japanese market.

While the Japanese stock market and yen were taking a battering, on Wednesday Presi-dent Bush met Mr Nobu Mat-sunaga, former ambassador to envoy sent by Prime Minister Kaifu to oversee the talks. The details of the SII agree-ment were to be announced

Sir Leon said yesterday that one way of preventing damaging monopolies would be to ensure that companies from and Tokyo last night. other European countries build up markets in East Germany.

WORLDWIDE WEATHER

to improve trade relationship

By Nancy Dunne in Washington

US and Japanese negotiators yesterday ended four days of hard bargaining and struck agreement on a series of proposals designed to improve

ing relationship.
The fourth round of the so-called Structural Impediments Initiative (SII) was

simultaneously in Washingtor It is believed that Tokyo has agreed to ease restrictions or

Date set for summit

Continued from Page 1

for any more than a bare-bones working summit, according to some reports. However, the Soviet leader, a star turn in his soviet leader, a star turn in his two previous visits to the US. has agreed in principle to speak at Brown University, in Providence, Rhode Island, at the end of May.

Initial fears that the Lithu-ania crisis could sour the talks between Mr. Briker, and Mr.

between Mr Baker and Mr Shevardnadze have been quietened, if not dispelled, by Soviet assurances that the dispute over the Baltic state's independence can be resolved "through dialogue." Mr Shevardnadze, who

arrived carrying a letter from Mr Gorbachev, will meet Mr Bush at the White House today The US President, after some hesitation, sent Mr Gorbachev a personal note last week, urging a peaceful resolu-tion in Lithuania and assuring the Soviet leader that the US was not trying to exploit his

difficulties.

• Mr Alexander Bessmertnykh, a highly experienced career diplomat, is expected shortly to replace Mr Yuri Dubinin as the Soviet ambassador to the US. Mr Dubinin, who has been in Washington since 1986, is expected to move to

Travelling on business in Yugoslavia?

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THE African National Congress (ANC) yesterday moved a step closer towards establishing a broad-based coalition to represent black South Africa when several homeland leaders refused to attend a meeting with Mr F. W. de Elerk, the South African President. A further sign of support for the ANC emerged when Pro-ANC army officers overthrew

the Government of Venda, the nominally independent home-land in north-eastern Trans-

Although Pretoria has made clear that it expects a wide range of representatives of black South Africa to take part in talks on a new consti-tution, the ANC would prefer to present the Government with a single negotiating team representing a broad range of

organisations.

As Mr Nelson Mandela, deputy president of the ANC, met
President de Klerk in Cape Town last night for talks aimed at tackling worsening violence in black township and homelands, it emerged that the Venda Government had resigned and been replaced by army officers sym-

pathetic to the ANC. Earlier, Mr de Klerk's plans to meet leaders of the counto meet leaders of the country's self-governing black homelands failed when four of the six leaders boycotted the meeting. Mr de Klerk told a press conference he believed the boycott, which was announced only hours before talks were due to start, had been prompted by the ANC. Mr de Klerk said he would reise the matter with Mr Man-

raise the matter with Mr Man-dela during their talks, and he hinted that he believed the ANC had used intimidation to prevent some leaders from

tending.
The meeting went ahead yesterday with only the Chief
Ministers of KwaZulu and the tiny QwaQwa homeland attending, along with political leaders from the white, col-oured (mixed race) and Indian houses of South Africa's segre-

gated parliament.
One of these leaders, Rev
Alian Hendrickse of the coloured Labour Party, said Mr Mandela telephoned him on the eve of the talks to ask him not to attend. He declined to do so, but says he succeeded in arguing that the talks be limited to the issue of violence only, rather than following the original agenda: a discussion of obstacles to negotiations on

a new constitution.

Appearing at a joint press conference with Mr de Klerk after the meeting, Chief Mangosufhu Buthelezi, Chief Minister of KwaZulu and the most powerful homeland leader, said he had not been seked to said he had not been asked to

boycott the talks.
Chief Buthelezi's followers
in Natal province have
recently fought bloody battles with supporters of the ANC and attempts to bring Chief Buthelezi and Mr Mandela together to discuss the vio-lence have so far failed.

Many ANC leaders wish to isolate Chief Buthelezi, whom they accuse of collaborating

with Pretoria, by forging a coalition of black leaders which excludes him. However Mr Mandela is understood to believe that some compromise must be reached with Chief Buthelezi, whose Inkatha political organisation claims

1.5m members.
The failure of yesterday's talks with homeland leaders illustrates the ANC's growing strength in black homelands, iargely rural areas which have traditionally tended towards conservatism. Last month, the Government of the Ciskei homeland was overthrown in a pro-ANC coup.

The going rate

for German unity

It is perhaps unsurprising that German monetary union should be proving so deeply contentious, given the way it is being hustled through on political rather than economic grounds. But at least it now seems clear that the Bundes-bank's proposal of modified two-for-one conversion repre-sents one extreme of the bar-gaining process. The most likely outcome now looks to be a further modified version of the same, with extra concessions for wages and pensions.

For the bond market, much still depends on the precise nature of the compromise. As

the West German economics minister said yesterday, the aim is that the real purchasing power of East Germans should be maintained without West Germans paying more taxes. This would be achieved at one to one, but only at the cost of an inflationary increase in the money supply. At two to one, if the promise on taxes were serious - and ahead of an elec-tion, it might be - the only obvious short term solution

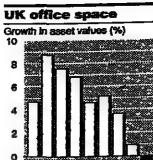
would be increased borrowing by the West German Govern-

Neither option is calculated to appeal to the West German bond market, which is becalmed in irresolution accordingly. Yields have come back from their 9 per cent peak to under 8.5 per cent, but this could be a matter of exhaustion rather than optimism. By some estimates, the West Ger-man budget deficit could more than double this year to DM50bn, or more than 2 per cent of GDP. Thereafter, higher productivity and tax yields might take over; but the mar-ket is right to worry about what happens between now and then, especially if the Bundesbank feels called upon to reassert its bruised author-

Rosehaugh

Olympia & York's stealthy purchase of one-twelfth of Rosehaugh is a bullish signal for UK property shares. But it should be kept in perspective. A £29m stake is petty cash for the Reichmanns, and shrinks in importance alongside O&Y's 19 per cent holding in Santa Fe Pacific, worth \$600m. In any case, share buying by foreign magnates is driven by value systems different from the average British fund manag-

O&Y's move illustrates a pattern shown by the bid for LET by the Swedish insurer SPP, or last summer's spate of takeovers. Forty per cent-plus dis-counts to net asset value



among UK property shares can render them irresistible to overseas institutions wanting a position in London property for the 1990s. For O&Y, the small outlay on the Rosehaugh shares enhances its chances of one day controlling Broadgate. Broadgate's value is shown by the fact that even in a soft City property market, some 400,000 square feet have been let in the

last six months at around £45 per square foot.
For domestic UK investors, things are different. Pension funds and insurers have 13 per cent of their funds in real estate, so their need for strategic buying of property shares is negligible; and they can see how office and retail values are dropping The property sector's outperformance of the FT-A All-Share suggests investors are taking a punt on further bids; but for the rally to last, the market needs more opportunistic bids like that for Laing, or Mr Ritblat must come out of the closet with decent restructuring proposals for British Land.

GrandMet

On the day Grand Metropoli-tan's formal proposals on the Elders deal drop through shareholders' letter boxes, it is possible to look back and won-der what on earth the fuse was about In simple terms. Grand about. In simple terms, Grand-Met is selling its breweries for a net £256m — a shade above book value — and borrowing a further £450m against the value of its pubs. It makes sense that the group should get rid of a mediocre brewing busi-ness and concentrate on things it does better. But was it worth upsetting shareholders over a relatively minor transaction?

In presentational terms it looks rather different. Stated gearing drops by 30 percentage points or so, since the new debt is used to pay off the old. The new debt itself, being nonrecourse and off-balance sheet, duly vanishes. At the same time, GrandMet can try its hand at enlivening the run-down Courage pub estate; though it is worth recalling that GrandMet made rather a mess of its own pub management last year. None of this matters much by comparison with the real core businesses of wines, spirits and food. But by continuous leaks — and by the abortive proposal to take a stake in Elders — GrandMet managed for months to get the market thinking of little else. market thinking of little else. It is an object lesson in the fact that investor relations can be important after all.

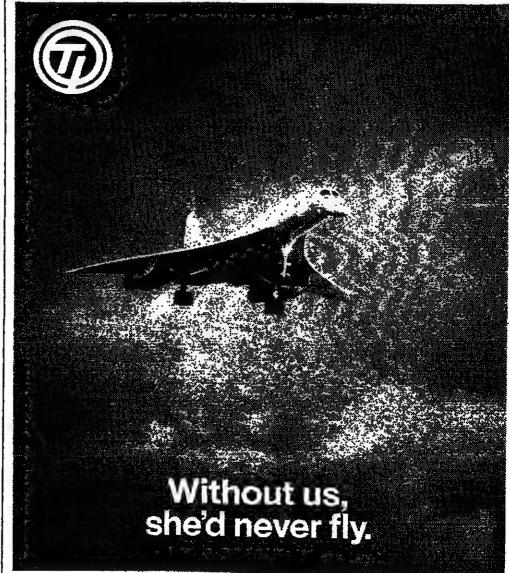
PEPs

The corporate sector is doing its best to foster the Govern-ment's doctrine of wider share ownership. Smith & Nephew, the twenty-second company to launch a corporate PEP, has devised some investor-friendly twists. By issuing new shares, the company saves investors from stamp duty and dealing charges and the spread is halved by using the mid-price.

Management costs are also reliable to the spread in the spread is halved by using the mid-price. atively low. The 0.5 per cent annual charge, which only applies from the second year onwards, compares with the 1.75 per cent initial fee and 1.25 per cent management charge on Lonrho's recently estab-

But the scheme is most likely to prove attractive to Smith & Nephew employees, who will find it a tax-efficient means of holding their ESOPs. For small investors, who can have only one PEP plan a year, putting all their funds into a single share is a high-risk strategy. And although the Smith & Nephew scheme will doubtless be copied by other companies, it is doubtful whether it will make much more then a marginal differmore than a marginal difference to individual share ownership, or any particular com-pany's share register. A similar BAT scheme drew only 1,000 participants and investment trusts have found that savings

schemes take a long time to build up a significant holding. The problem with promoting popular capitalism is that small investors are better placed in collective investment vehicles. There are few votes in giving incentives to rich investors to buy shares, espe-cially as they need no encouragement. Making the investment institutions more accountable to their policy-holders and beneficiaries might make a more desirable



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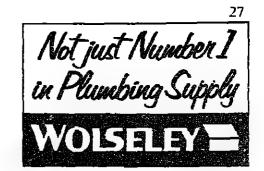
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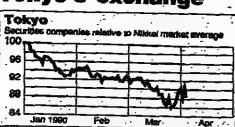
Friday April 6 1990



INSIDE

Battling rumours at Tokyo's exchange

Tel. 01-936 2233 Telex 25916



Officials of the Tokyo Stock Exchange called a hurried press conference yesterday to deny. rumours that some smaller Japanese securities companies were on the verge of bank-ruptcy. After the official denials, the Nikkel average recovered an early fall of almost 1,200 points to finish just 193.88 down at 28,249. Stefan Wagstyl reports. Page 32

Maxtor rides to the rescue.

MiniScribe, the struggling US disk drive manufacturer, has come through a rough year which saw the resignation of its chairman and chief executive, a series of shareholder suits, and an internal inquiry which alleged to have uncovered evidence of fraud. However, Mextor, another US disk drive company, plans to buy the company for \$46m and, hopefully, a brighter future beckons, reports Louise Kehoe.

To mine or not to mine



Mining to most environmentalists means big open pits, deserted towns and scarred landscapes - everything that is negative. But is this a balanced picture? convention of the Prospectors and Developers have heard an alternative view - that mining generates wealth and supports every activity which protects the human race. Page 40

Japanese head for Fifth Avenue Saks Fifth Avenue, that legend of New York

shopping chic, is having a sale and the Japa-nese are looking to buy. BAT industries is selfing its US retail subsidiary and yesterday the Shuwa Corporation revealed its interest in the store. Other interested parties include Salar management and US General Cinema. Page 36

Hands on, hands off managing



Volvo's proposed deal with state-controlled Procordia underlines the den's ruling Social Democrats as they forge shead with a programme of partial privatisation. Robert Taylor reports on the Government's efforts to dilute

public ownership, yet still retain control of industrial enterprises in the public sector through a new state-controlled holding company. Page 30

Market Statistics

FT-A Indices FT int bond service Financial futures Foreign exchanges London recent issu

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Bridge Oil	30	
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Christiania Bank	28	Saks Fifth Avenue
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Canadians take 8% stake in Rosehaugh

THE FINANCIAL TIMES LIMITED 1990

OLYMPIA & YORK, the privately owned Canadian preperty and investment group, has accumulated an 8.25 per cent stake in Rosehaugh; the British property group in the throes of financial

The Rosehaugh share price advanced on Tuesday and Wednesday, by which time the share purchases had been completed. Yesterday an early rise of 20p was wiped out leaving the price unchanged on the day at 279p, valuing the O&Y stake at £29m (\$17.7m) and the company at £284m.

O&Y becomes the second sig-nificant North American share-holder in Rosehaugh. JMB Realty of Chicago has 4.9 per cent. Speculation that O&Y might bid for Rosehaugh was widespread last year when the share price was more than dou-ble its present level.



Tentacles spread from Canary Wharf

Paul Cheeseright on the growing power of O&Y over London's property developments

hudders of excitement went through the stock market when Olympia & York of Canada disclosed its stake in Bosehaugh. Here, after all, was the prospect of the large and rich buying out the smaller and recently impoverished. Here was a big overseas group taking advantage of the lowly-rated and poorly performing property sec-

But it was all short-lived. The last sentence of the statement brought back the more habitual attitude of market indifference: O&Y "has no present intention" of making an offer. Like the rest of the property sector, it will probably wait to see how Rose-haugh's affairs unfold.

How OaY will use its stake in Rosehaugh is not clear. A mere 8.25 per cent of the equity does and Rosehaugh, which heard of its new shareholder only late on Wednesday, does not know either. What the stake does is to underpin Rosehaugh. Even the Reichmann brothers, who control O&Y, with pockets believed to be billions of dollars deep, do not spend up to £29m (\$46m) to back

Rosebaugh is seeking to over-come a liquidity problem, first with a fully subscribed £125m rights issue and second with some more property sales. Man-sgement of the sprawling group has become more assertive in recent months. But "no present intention" suggests that an offer could be more appropriate later. That would be consistent with the style which O&V has adopted since it returned to the British property sector in mid-1987 and property sector in mid-1987 and took over the Canary Wharf project in London Docklands from G. Ware Travelstead.

Gradually but surely O&Y has spread out its tentacles, assuming a greater degree of potential influence over the London office

In just the same way it assumed a position of power in the New York office market from the time it bought its first buildings in 1976 to the time, 10 years later, when it completed the World Financial Centre. The Reichmann brothers are now the tan. Canary Wharf - a whole new commercial community if tenants sign up - is its biggest project so far with, as its core, 10m square feet of offices, equivalent to a seventh of the City of

London's existing space.
But O&Y has not stopped at Canary Wharf. It has bought sites and entered into joint ventures on land adjacent or near to the project. It is involved with Trafalgar House at Port East, next door, in a retail and leisure com-plex. And it has tied up with Regalian Properties, its neigh-

bour on the other side, in a largely residential development at Heron Quays. The Canadian group is also involved with Jacobs Island Company on a mixed scheme at Surrey Quays, facing Canary Wharf from the south side of the River Thames. O&Y, in short, has become the

biggest commercial property developer in London Docklands and, as such, the pivotal player in the Government's showcase inner-city revival project. It is said that the brothers are welcome in Downing Street – the Reichmanns need the Govern-ment and the Government needs

et there have also been equity investments which the in with this strategy. equity stakes can both don Docklands and give it a sleeping role in developments in other parts of central London.

The first and most significant of these was the purchase of one third of Stanhope Properties for £137m in May 1988. The second, at under a quarter of that price, was the 8.25 per cent stake in

Rosehaugh. Now Rosehaugh and Stanhope are linked, in what seems to have become a rather sour association, through Rosehaugh Stanhope Developments (RSD). They are responsible for the Broadgate

office complex, the largest of the City of London office developments, which they own with Brit-ish Rail Property Board. They also have Ludgate, another large City development on BR land, under construction, and they have, for the mid-1990s, another alliance at Kings Cross. Here a redevelopment of derelict land on the scale of Canary Wharf will

Further, the two have Docklands projects on the Isle of Dogs, not far from Canary Wharf. RSD is also haggling with the London Docklands Development Corporation about the terms for a

gigantic redevelopment, further

east, on part of the Royal Docks. Rosehaugh, however, is withdrawing from this project.
Involvement with Rosehaugh and Stanhope, through Broadgate stake in the City property sector which, the Reichmanns do not cease to stress, is seen as complementary to Canary Wharf. But the tactics adopted to find ten-

O&Y becomes a competitor of City landlords. Merrill Lynch, the securities house, agreed to go to Canary Wharf not long after leasing new premises in the City. The terms under which it will move have never been disclosed but prenever been disclosed, but pre-sumably O&Y will take responsi-bility for 20-plus years remaining

ants for Canary Wharf mean that

on Merrill's lease. By seeking to shuffle companies from one location to another and taking some of the financial responsibility for doing so, O&Y's tentacles stretch from Docklands into the City.

&Y in this respect is following the same techniques it used to draw tenants to the World Financial Centre in New York. It hought companies out of their existing buildings and installed them in O&Y premises. The result was that, over several years, the O&Y

office portfolio grew sharply. In London, O&Y appears to be going down the equity route instead, not least because it is cheaper to buy into companies on the stock market than it is to buy

their properties individually.

The point about all this is that its own account through its investments, first in Stanhope and now in Rosehaugh, is either taking, or getting into position where it can take, a role or influence in the three largest London property projects for the

it is assuming a position of power in the property sector equal or greater than that of the traditional landlords. Whether the power is fragile or solid depends on whether Canary Wharf is vibrant community or white elephant.

Hambros rejects Norwegian claim

By Karen Fossii in Oslo

HAMBROS Bank of the UK yesterday rejected a claim by two court-appointed Norwegian lawyers for NKr650m (\$99m) in damages in connection with an inquiry into the fortune of the late Mr Hilmar Reksten, whose shipping empire coilapsed in the

late 1970s.

The bank is alleged to have played a key role in building up the Reksten family's foreign activities which the lawyers, Mr Kristian Roll and Mr Jens Kristian Thune, claim were financed

by illegal funds.

The case, which has been running for almost 30 years, is a saga of truly Nordic proportions.

Mr Reksten, who died of cancer in 1980, is accused of moving out of Norway the fortune he earned as a tanker owner during the Middle East wars of the 1970's.
This, it is alleged, deprived several creditors which are said to be owed about NKr3bn, and the Norwegian state-owned Guarantee Institute for Export Credit, which claims it is owed NKr890m. Hambros was allegedly implicated when Mr Ashjoern Lunde, Reksten's New York lawyer, testified in a New York court about the central role

together with Hambros. The Reksten trustees and offcial receivers are expected, in

he played in the Reksten affair

cial receivers are expected, in court, to seek damages in a three-pronged strategy:

NKr300m for the role which Hambros allegedly played in illegally rescuing Reksten from bankruptcy in 1975. It is claimed that Reksten's debt was covered by the Panama-based company Iceland Shipping, when the rescue funds had actually come from Mr Reksten's hidden fortune.

 NKr300m for the losses which Hambros allegedly caused Reksten's creditors. NKr50m for the role which

Hambros allegedly played in obstructing investigations into the affair and for allegedly misleading investigators. In a writ of summons to the

Osio city court the two lawyers claim Hambros misled Reksten's creditors and Norwegian authorities in an alleged fraudulent

ties in an alleged fraudulent cover operation.

Hambros said yesterday that the lawyers' formal claim disclosed no basis upon which the action could properly be brought. "[Hambros] continues totally to reject any liability... and, without at this time admitting the jurisdiction of the court, repeats that the bank will defend the action rights and defend the action vigorously and seek all remedies to which it is entitled," the bank said.

Canal Plus launches formal bid for Belgian film channel group

By Raymond Snoddy in London

CANAL PLUS, the successful French pay television company, has made a formal bid for Filmnet, a Belgian-based film channel company broadcasting to

cix European companies.

Canal Plus, which last month announced a 22.9 per cent increase in net profits to FFr761m (\$133.5m), has made the bid in a joint venture with Scandinavian Mr Claude Ravilly, Canal Plus

finance director, said yesterday the company was still waiting for a response from Esselte, the com-pany that controls Filmnet. Filmnet, which is believed to be losing money, has an esti-mated 400,000 subscribers for its channel broadcast on the Astra

"We think our group is in the best position to make the best offer. It is not an easy thing to do. It [Filmnet] requires a great

est example of Canal Plus mov-ing out from its French base where it has 29m subscribers to try to dominate the pay televi-sion market in continental

Europe, In West Germany, Mr Ravilly said, permission had been given for the purchase of Teleclub, a German pay television channel and the creation of a new channel, Première, in a joint venture with Bertelsmann, the international publisher and Mr Leo Kirsch, the German film dis-

Canal Plus, which specialises in films and special sports events, began a pay television service in Belgium last year and a Spanish service is due to start later this year. From the sum-mer, Canal Plus will also be available from the French broad-

deal of financial support," Mr Ravilly said. The French company has, how-ever, decided to stay out of the pay television market in the UK because of the intense competition generated by the launch of Mr Rupert Murdoch's Sky Televi-sion and the launch at the end of this month of British Satellite Broadcasting. It did however take a 10 per cent stake in TVS Enter-tainment at the time of the ITV company's \$320m purchase of

MTM in the US.

Mr Ravilly said he was a little disappointed at how things had gone at TVS and had decided to write off FFr45m of the FFr270m investment. "We are still confident that TVS management will be able to improve the situation at MTM," said Mr Ravilly. He added that, if things did not improve the said of the ways to be added the ways. improve by the end of the year, Canal Plus would begin to take a more active role at TVS.

APV rises 17 per cent to £60m

By Clare Pearson in London

APV, the UK food and drink processing equipment manufacturer, yesterday reported a 17.7 per cent increase in pre-tax profits to £60.6m (\$98m) for the year to good December.

to end-December.

This was in line with expectations but the company disappointed the City of London by revealing a balance sheet that cast a shadow over the bright picture presented by its profit and loss account.

There was disappointment, too, at the tone of the statement from Sir Peter Cazalet, who took over as chairman last autumn, on cur-rent year prospects. He said that he was "moderately optimistic." The shares eased 10p to 184p.
The balance sheet showed

shareholders' funds shrinking during the year from £180m to £1312m. This was the result of were bigger than expected. The printing machinery business was sold in February last year to Rockwell, the US-based conglomerate, for £85.3m.

APV, which spent £17m on acquisitions during 1989, also wrote off £40m worth of goodwill. Working capital rose sharply from £117.3m to £171.7m. There was a big increase in stocks. attributed partly to reorganisa-tions and partly to a build-up at one project in the Soviet Union. Gearing finished the year at 42 per cent, down 3 per cent. Mr Neil French, finance director, said the company was mak-

ing strenuous efforts to tighten

financial controls through

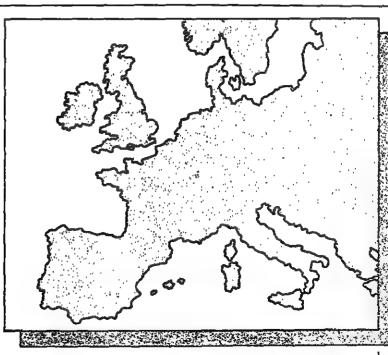
improved reporting systems and incentives for managers. On the trading outlook, Sir

Peter pointed to the growth in markets outside the UK and the international nature of the business. But he noted that higher interest rates were dampening the capital expenditure plans of customers in the UK, where 18 per cent of sales are made.

Turnover rose 5 per cent to 2844m (£806m). But if the sales of the printing machinery business are excluded from the 1988 figure, the increase was 14.2 per cent from £739.7m.

Earnings per share worked through at 14.1p (12p). The final dividend is lifted to 3.4p (3p), making 5.4p (4.8p) for the year.

The best performing business reguments were dry food and it. segments were dry food and li-



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INTERNATIONAL COMPANIES AND FINANCE

aims to pre-empt merger

By Karen Fossii in Oslo

FOKUS Bank, a medium-sized Norwegian bank, said yester-day that it had purchased a 30 per cent stake in Soerlands-banken, another medium-sized Norwegian bank which agreed on Wednesday to merge with Christiania Bank. Norway's second largest bank, with a view to pre-empting the Chris-tiania/Soerlandsbanken deal.

"We intend to put forward a proposal to merge with Soerthat we will at least have to match Christiania's offer," Mr Terje Svendsen, general man-ager of Fokus, explained.

A senior executive with Christiania admitted yesterday his bank was taken by sur-prise with Fokus' move. How-ever, he did not see the development as a threat to the merger plans as both boards bad by yesterday endorsed

their merger. Fokus' purchase of a 30 per cent stake in Soerlandsbanken gives it voting rights of only 10 per cent. However, it is believed that

Fokus is unlikely to succeed in a counter-offer for Soerlands-banken, as the deal with Christiania has already received the unofficial blessing of finance ministry authorities, which must approve all

bank mergers. Fokus Bank had not informed the authorities of its intention to launch a counter proposal for Soerlandsbanken. Final ratification of the Christiania/Soerlandsbanken merger is expected soon from the two banks' boards of repre-

sentatives.

Fokus Bank had an operating profit of NKr715m (\$108m) in 1989, loan losses of NKr538m and net profits of NKr167m. The banks ruled out any chance of a merger between the three of them.

ABB to combine control units

ASEA Brown Boverl, the Swiss/Swedish engineering group, said it plans to combine its US power plant emissions control businesses into one business, AP-DJ reports.

Fokus Bank | Shares in Boots fall as Halfords chief quits

By Maggie Urry

A RASH of management moves at Boots, the retailer and pharmaceutical manufacturer. left the shares down 7p at 259p

The market was particularly concerned by the resignation of Mr Ian Staples, managing director of the Halfords chain of car part and bicycle shops. Boots acquired the chain last summer as part of its £900m (SI.4hn) takeover of the Ward White retail group. It was felt that Mr Staples

was the mainstay of the Halfords management team. which Boots has described as the best part of Ward White. The early returement of Mr Peter Courtney, Boots' finance director was also announced yesterday. He is 57 and will stay until the end of June, by which time the annual report will have been published. Mr Courtney said he felt it was an appropriate time to hand over

to his successor - Mr David Thompson, 47, currently group financial controller. Also leaving is Mr Martin Meech, Halfords' property director who is going to join

the board of another retail

company.
One analyst said the series of moves was unsettling, but Boots said it was coincidence that they were all announced yesterday. It was already known that Mr Robert Gunn, Boots' chairman, is to retire in the summer. Mr Staples is leaving to pursue a new venture outside the retail sector. He will be replaced by Mr Brian Whalan, managing director of the 350-store chain,

Boots Opticians.

Mr Staples built up the Halfords business and analysts said there was a suspicion that he had found Boots' style Boots said yesterday that

Halfords had a strong management team of "dedicated, long-term retailers, very much in the Boots mould."

Boots said Mr Whalan's experience in building up the opticians chain fitted him for the Halfords role and

the Halfords role, and dismissed as "a load of tosh" a suggestion that someone who sells spectacles may not be able to sell bicycles. Mr Staples and Mr Meech are

not expected to receive compensation payments. However, three directors who left Payless and A G Stanley, the do-it-yourself chains which also belong to Ward White, last November are thought to have received

Boots is still negotiating compensation terms with Mr Philip Birch, the former

Rising interest rates cause dip at Frankfurt merchant bank

By Katharine Campbell in Frankfurt

BERLINER Handels-und Frankfurter Bank, the Frankfurt-based merchant bank, vesterday reported a dip in total operating profits in spite of strong growth in its invest-ment banking services.

This was a result of the rising domestic interest rates affecting both margins and trading profits, as well as higher costs in some areas. Group partial operating profits at DM211m (\$124m) fell 5.8

per cent from the previous year, although the bank points out that the figure represents a 3.8 per cent increase when the sale of Frankfurter Kreditbank – a leasing and industrial credit operation in which BHF had 80 per cent and which was sold to the Dutch Amsterdam-Rotterdam Bank – is taken into account. At parent level. partial operating profits amounted to DM157m. a 2.7 per

cent increase on 1988. While BHF does not disclose total operating profits, Mr Klaus Subjetzki, a BHF management partner, explained that trading profits had fallen considerably compared with 1988, which had been an exceptionally good year. He said the bank had crystal-

lised some losses by selling fixed-income securities earlier in the year, correctly anticipat-ing falling bond prices, but that further write-downs had still been necessary at the end of December. The adverse interest rate climate meant that net interest income at both group and parent level fell back, down 2.5 per cent to

DM397m at group level. However, group fee income rose almost 30 per cent to DM227m with strong contribu-tions from stockbroking busi-Restructuring among the

international investment banking components in London, Tokyo and New York have been successful although Tokyo still makes a loss. Although BHF is suffering less than in previous years

from mounting personnel costs, overall costs still rose 8.9 per cent within the group and 9.3 per cent at the parent bank. Mr Subjetzki particularly cited the expense of preparing for the new computerised options exchange, the Deutsche Ter-minbörse. Group net profit rose 6.1 per

cent to DM92.1m and the bank

intends to pay an unchanged dividend of DM12. Mr Subjetzki said the interest rate environment had worsend for the bank at the begin-ning of 1990 with the accompanying adverse effects on margins. But he hoped for cost improvements, now that the DTB equipment had been paid for, and continued strong growth in investment banking

at home and abroad. Unlike the big commercial banks, BHF has no plans for an extensive network in East Germany, instead it will initially use an office in Leipzig to pro-vide merchant banking ser-

Citicorp to take 2% of Agnelli company

By Our Financial Staff

CITICORP. the US banking group, is to acquire the equivalent of a 2 per cent stake in ifil Finanziaria di Partecipazioni, a key financial holding company of Italy's Agnelli family, by investing L30bn (\$24m) in ordinary and savings

Ifil also announced a plan to raise roughly L363bn in new capital for new investment opportunities.

The holding company said it

concluded the agreement with Citicorp as part of its "strat-egy to extend shareholdings to prestigious international part-

Other international institu-tions holding Ifil stakes include Daiwa Bank of Japan with 1.5 per cent, the Kuwaiti government pension fund Public Institution for Social Secu-rity (PIFSS) with 6.9 per cent, and Kredletbank of Luxem-

and Kredictions of Luxembourg with 2.9 per cent.

Ifil said it would also ask shareholders to approve an increase in the number of directors on the board to provide for representation from Citicorp and PIFSS.

Turning to the capital operation Ifil said it would issue a

tion, Ifil said it would issue a combination of ordinary and savings shares both with and without warrants. The new shares would be issued on the basis of five new shares for every 25 in hand of the same category at a price of L5,600 for ordinary shares and L3,300 for savings shares. Every five new shares would carry a warrant for an additional share of the same category. Istituto Finanziario Indus-

triale (Ifi), another important Agnelli financial holding which controls 52 per cent of Ifil, said it would fully subscribe to its portion of the capital increase. Milan merchant bank Mediobanca has agreed to organise subscription to the rest of the increase, Ifil said.

• Enimont Spa made a profit of between L700bn and L800bn in 1989, its first year of opera-tion, said Gabriel Cagliari, chairman of state energy group Ente Nazionale Idrocar-buri (ENI) which holds a 40 per cent stake in the chemicals company, Reuter reports from

Turkey obstructs sale to French cement group

By George Graham in Paris

TURKEY'S administrative court has ruled against the sale of five state-owned cement works to Ciments Français, the French cement group. The court ruled that the sale

contravened the terms of a 1987 decree on privatisation, which gave priority to domes-tic buyers, and upheld a suit from opposition members of narliament seeking the cancellation of the privatisation.

Ciments Français said, how-ever, that the sale itself had not been cancelled, since the administrative court had no authority to cancel a private contract; only the government resolution authorising the sale was cancelled.

The French company said it had filed an appeal against the judgment to the Turkish council of state.

Ciments Français agreed last September to buy the five works for a total of \$105m. It has already paid \$85m of this, as agreed, and taken over management of the plants, besides beginning on an ambitious investment programme agreed with the Turkish Government as a condition of the sale.

The company, which made FFr1bn (\$174m) net profits last year on sales of FFr12.5bn. has also recently expanded its interests in Turkey through the creation of a joint venture engineering company with a subsidiary of Citosan, the state engineering group, the purchase of 60 per cent of Anadolu Cimento, a private sector Cimento, a private sector cement works near Istanbul, and the acquisition of Betoya.

a producer of industrial con-crete components.

Danish insurer moves to block rivals' influence

By Hilary Barnes in Copenhagen

TOPDANMARK, Denmark's third largest insurance group, is adopting a corporate struc-ture specifically designed to prevent competitors from obtaining a big enough minor-ity shareholding to block corporate decisions. The group also announced a collaboration agreement with Swedish insurer Wasa in order to strengthen the position of the

groups in Europe.
Wasa will obtain a 5 per cent equity holding in Top as part of the deal. Aided by good weather. Topdarmark increased net profits from DE-220m (245m) to DE-242m in the deal of the d DKr302m (\$48m) to DKr442m in 1989, when the result on primary operations increas from DKr137m to DKr345m and the capital gain on securities slipped from DKr165m to

Earnings per share were up from DKr188 to DKr231 and return on equity rose from 19 to 21 per cent.

The collaboration with Wasa

comprises joint product devel-opment, technical development and joint marketing, and a

joint development and invest ment company, which will have an initial capital of

DKr100m.

"Joining forces will give us far greater opportunities to establish a profile as attractive working partners in the new structural framework taking shape in Europe," said Mr Henning Birk, Top's chief executive.

Danish competitor Tryg Insurance has built up a share-holding in Topdanmark which is close to the level at which it could be used to block a decision to increase capital. "We will not allow competitors to place a stranglehold on our activities," said Mr Birk.

The group's parent company, Topdanmark, will be converted into a formal holding company and a parent company will be established with a controlling interest in the former parent. The change will not affect the status of the 310,000 shareholders but it will prevent big shareholders exerting an adverse influence, said Topdan-

NEWS IN BRIEF Stake in La Générale 'may be sold'

By Our Financial Staff

MR Carlo De Benedetti, the Italian financier, is mulling a scheme to sell his 15.4 per cent stake in Société Générale de Belgique (La Générale), the Belgian industrial holding company, according to a Bel-

gian newspaper. L'Echo de la Bourse, a French-language Belgian daily, said the De Benedetti stake would be broken into three portions of 5 per cent each and sold to Japanese and

West German investors.

The report said the Sumitomo group of Japan was one possible buyer, but did not say who the other investors may

La Générale made no comment on the report. A spokesman for Mr De Benedetti said he had regularly stated his intention of selling his stake.

Mr De Benedetti has maintained that he would not sell in the selling his stake. his stake on the open market, or without consulting other

shareholders. He has also said he regarded La Générale as a good long-term investment, and thus would wait until it was financially advantageous to dispose of his stake.

The first Aktien Gesellschaft (AG), or joint stock company, was formed in East Germany as VEB Elektromaschinenbau Dresden changed its owner-ship structure and name, the East German state-owned

news service ADN reported.
The electrical machinery company is now called VEM-Antriebstechnik AG and has paid-in capital of 500m Marks, ADN said. VEM acts as a holding concern for 15 subsidiaries, which are set up as companies with limited liabil-ity. All shares of VEM will belong to the East German agency for trustee manage-ment of public property as long as there is no legal basis for a public stock offering, ADN quoted Mr Heiner Rubarth VEM Chairman as saying.

■Union de Transports Aeriens (UTA), the French airline group, said its consolidated net profit for 1989 fell to-FFr243m from FFr749m in

This announcement appears as a matter of record only

March 1990

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Agent Bank

Banco di Rolli

Scandinavian London Branch



At their meeting on March 30, 1990 the Board of Directors of Accor, presided over by Messrs DUBRULE and

PELISSON, finalised their results.

IN FF MILLIONS	Year 1988	Year 1989	in %
Total sales managed	16,395.3	19,919.1	+ 21.5
Group share of net income, excluding exceptional items	469.5	606.1	+ 29.1
Exceptional items (net)	101.3	130.4	+ 28.7
• Cash-flow	1246.0	1683.4	+ 35.1
Net earnings per share (1)	F 29.22	F 34.94	+ 19.6

• Since 1983, the year ACCOR was founded, the annual average increase in total sales has been 16.1% and earnings 36.8%, while stockholders equity has increased by a factor of 8.2.

Net pre-tax earnings compared to consolidated sales rose to 10.1% in 1989 compared to 4.2% In 1983.

The increase in net profit for the year is due mainly to:

- an excellent year for tourism in Europe in a favourable economic climate which resulted in a significant increase in occupancy rates and turnover throughout the Accor Group's hotel chains (Sofitel, Novotel, Mercure, Ibis/Urbis, Formule 1) and an increase in the number of customers for the Group's restaurants (L'Arche, Meda's, Boeuf Jardinier, Courte-Paille, Lenôtre...);

- the acceleration in activity of the Group's more recently developed European hotel subsidiaries; - the fine performance of the service voucher sector (Ticket Restaurant) in virtually each of the 12 countries where

this product has been made available - a situation which confirms ACCOR as the world leader in this activity, with more than 4.2 million daily users.

The Board of Directors will recommend that the annual Shareholders Meeting declare a dividend of FF 12.50 per share plus a tax credit of FF 6.25 as opposed to FF 10.50 and a tax credit of FF 5.25 in 1989 (+19.0%). The Board will also recommend that the dividend, which will be payable on July 2, 1990, be paid by a stock distribution at a value equivalent to 90 % of the average opening quoted prices during the last 20 stock market sessions preceding the Annual General Meeting.

DEVELOPMENT AND PERSPECTIVES

IN 1989 • In the hotel sector 109 new hotels with 10,800 rooms were opened and at the end of the year, 856 hotels (98,995 rooms) were operated or under construction.

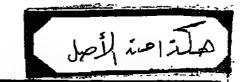
• 340 new restaurants representing a mix of commercial outlets as well as institutional catering establishments

brought the total number of restaurants in operation to 2,712. More than a million new users per day were added to those already benefitting from ACCOR service vouchers, raising the total value of vouchers issued annually from FF 8.9 billion to nearly FF 12 billion.

At the end of 1989 the Group employed 66,000 people.

 Continued growth is planned with more than 120 hotel openings representing 12,000 rooms scheduled, mainly in Europe (Italy, the U.K., Spain and France) and the Far-East, new restaurants (principally Pizza del Arte, L'Arche and Boeuf Jardinier), the introduction of service vouchers into new countries and an increase in the number of in-

• Target earnings for the Group's share of consolidated net income is FF 806 million, an increase of 33 % over 1989, representing FF 41.00 per share - 17.4 % more than in 1989 - after taking into account the capital increase of FF 1.9 billion at the beginning of 1990.



INTERNATIONAL COMPANIES AND FINANCE

Laidlaw up

to strong

By Bernard Simon

waste units

A STRONG performance by

chemical waste management

subsidiaries helped Laidlaw,

the Canadian waste manage-

ment and school bus group

which is a sizeable share-holder in ADT, the British

security and vehicle auction company, lift earnings by 43 per cent in the three months to

Net income jumped to C\$60.3m (U\$\$51.7m) from C\$42m a year earlier. The increase per share, from 21 cents to 24 cents, was more modest, making it difficult for Laddew to solviers its broate of

Laidlaw to achieve its target of a 25 per cent annual improve-

ment in per-share earnings.

Revenues advanced to C\$440.4m from C\$326.3m.

For the first six months,

Laidlaw's income climbed to

C\$121.5m or 51 cents from C\$84.9m or 43 cents while rev-

enues moved up to C\$864.3m

from C\$677.9m. Mr Michael DeGroote, Laid-

mr michael Detroote, Laid-law chief executive, said yes-terday that ADT, in which Laidlaw has a 27.6 per cent stake, contributed about one-fifth of total profits.

He added that Laidlaw was

not affected by ADT's pre-

ferred share issue, announced earlier this week, to refinance

its interest in BAA, the British

February 28.

43% thanks

ke in Circle K negotiates rérale six-month respite to De Solvallow reorganisation By Karen Zagor in New York

US convenience store chain which has been on the brink of filing for bankruptcy protections. tion, has reached an agreement with its creditors which will company's banks, a steering give it a seven-month respite committee for holders of its

in which to reorganise.
The Phoenix, Arizona-based company has signed a prelimih in company was signed the senior agreement with senior creditors and its largest shareholder for a moratorium on debt until October 31 or sucressful completion of the company's financial restructuring, whichever comes sooner.
The company's troubles stem

from an aggressive expansion programme, when it quadru-pled its store-base during a six year period.

The expansion was financed mainly with debt, and Circle K now has more than \$1.1bn of long-term debt. Furthermore, the increasingly competitive environment in the US convenience store market has cut

into its earnings. The company recently reported a third quarter loss of \$28.1m or 69 cents a share, compared with net profits of \$12.8m or 22 cents the previous

CIRCLE K, the second higgest have traded as high as \$16% last year, yesterday gained \$% to \$1% at mid-day on the New York Stock Exchange.

The agreement is among the \$200m senior secured notes and American Financial, a substan-tial creditor and Circle K's largest shareholder with a 38.

During the seven-month interim period, the banks, note-holders and American Financlai will defer all principal and interest payments and waive any existing defaults under current loan agreements.
The prospective accord gives

the banks the right to veto all interest payments on Circle K's \$510m of subordinated debt. Circle & has agreed to acquire at least 90 per cent of its subordinated debt by the end of October, although the terms of the company's offer to acquire the debt have not been determined.

The company believes it will have sufficient liquidity to meet its trade credit obligations within seven months.

The standstill agreement is

subject to final documentation Shares in Circle K, which and approval of noteholders.

airports company.
The figures include two months condribution from Tri-cil, a Canadian waste manage-ment company which Laidlaw took under its wing in Janu-

Tricil made no contribution to the bottom line, with its earnings offset by financing costs for the C\$182m acquisi-tion. Earnings from school bus operations were lower than expected, largely because of continuing difficulties in hir-ing employees in a tight labour market

By contrast, chemical and solid waste management operations performed strongly, thanks largely to price increases, cost controls and measures taken to dovatall new acquisitions into Laid-law's operations.

Mr Fish said yesterday it

was essential the cuts be made

now "to assure our future via-

bility and our ability to rebuild as a stronger, although smaller, Bank of New England."

Under the new strategy the bank will concentrate on con-

sumer banking, trust and pri-vate banking, and middle mar-ket, small commercial and real

back or eliminated include

large corporate banking out-side New England, leasing and

The capital plan could also include the sale of BNE's Maine and Rhode Island sub-

discount brokerage.

sidiary banks.

MiniScribe anticipates added drive from Maxtor

Louise Kehoe on a welcome sale after a fraught year

BANKRUPTCY court A in Colorado has approved the sale of MiniScribe, the struggling US disk drive manufacturer, for \$46m to Maxtor, another disk drive company based in Calif-

ornia. The sale will allow Standard Chartered Bank, MiniScribe's largest secured creditor, to recoup part of the \$110m in loans it issued to MiniScribe over the past two years. Last month the bank set aside reserves of \$80m against potential losses on the loans. However, unsecured creditors of MiniScribe, including several suppliers, as well as its share-holders, may go empty handed. Maxtor's bid for MiniScribe was one of two entered at a court auction of the company's assets held in Denver, Colo-

rado on Wednesday.

Maxtor will pay \$21.5m in cash and \$20m worth of stock. In addition the bank will receive \$4.5m in cash and receivables from MiniScribe's Hong Kong and Singapore manufacturing operations.
Maxtor outbid Wearnes Technology of Singapore which attempted to acquire only the Singapore and Hong Kong operations.

Maxtor, a supplier of disk drives to computer workstation manufacturers, sees the acquisition as an opportunity to expand into the personal computer segment.

Maxtor plans to operate Min-iScribe as a wholly-owned sub-sidiary. "Our intention is to move swiftly and surely to rebuild the business of MiniS-cribe," said Mr George Scalise, Maxtor's president and chief executive. "We strongly believe in the MiniScribe team and products and expect their complementary customer (base) and markets will further strengthen our industry leader-

ship position." The Maxtor acquisition ends a year-long struggle for sur-vival at MiniScribe following an episode which resulted in allegations of fraud and gross mismanagement against for-

mer executives. MiniScribe's problems first surfaced in February last year when the company's chairman and chief executive resigned after announcing unexpectedly poor financial results, prompt-ing the first of a series of shareholder suits.

Mr Richard Rifenburgh, MiniScribe's current chairman, was brought in to return the company to profitability.

he magnitude of Minis-cribe's problems became evident, however, when the company published the results of an internal investigation which uncovered, it alleged, evidence of financial irregularities amounting to fraud aimed at inflating the company's financial results.

MiniScribe said its financial

sults for the past three years "could not be relied upon." Former MiniScribe executives have denied any wrongdoing.
In an attempt to revitalise
the company, a new management team installed by Mr Rifenburgh, narrowed MiniS-cribe's product line to focus on the high-growth lap-top computer industry.

But MiniScribe faced overwhelming odds. "The financial adjustments resulting from the fraud and the need to establish reserves for the termination of older technology products, severely limited working capital availability and destroyed 1988's previously reported profitability," MiniScribe said.

t the same time, the potential for legal dam-ages from shareholder suits prevented the company from raising capital to increase production of its most promising products. On January 1 MiniScribe

sought the protection of the bankruptcy court and began in earnest to seek a buyer. MiniScribe employees in the

US welcomed the Maxtor acquisition, which they hope will secure their jobs after a period of great uncertainty.

Commenting on the sale, Mr Rifenburgh said: "This has been a long and difficult year for our management team. They have performed in an exceptional manner under very adverse conditions. While I am sorry to see the team breaking up, they can look back on a job

Still to be resolved are the allegations of fraud. The issues of a secret Federal Grand Jury criminal investigation. No

PARINTER BOND FUND S.A. Société Anonyme R.C. Luxembourg B 8849 NOTICE OF MEETING

Notice is hereby given that the twenty-first Ammal General Meeting of PARINTER BOND FUND S.A. will be held at the Registered Office in

Tuesday, 17th April 1998 at 12.00 a.m. for the purpose of considering the following Agenda:

- To receive and adopt the Management Report of the Directors for the year ended 31st December, 1989.
- To receive and adopt the Report of the Auditor for the year ended 31st December, 1989.
- To receive and adopt the Annual Accounts for the year ended 31st December, 1989.
- To approve payment of Director's Fees. To grant discharge to the Directors and the Anditor in respect of the execution of their mandates to 31st December, 1989.
- To appropriate the earnings.
- To receive the resignation and appointment of one Director of the

To transact any other business.

The resolutions will be carried by a majority of those present or repres The shareholders on record on the date of the meeting are emitted to vote or give provies. Provies should arrive at the Registered Office of the Company not later than recently four hours before the meeting.

£200,000,000



(Incorporated in England under the Building Societies Act 1874)

Floating Rate Notes 1993

In accordance with the provisions of the Notes, notice is hereby given. that for the three month interest Period from April 5, 1990 to July 5, 1990 the Notes will carry an interest Rate of 15.35% per annum. The nterest payable on the relevant interest payment date, July 5, 1990 will be £382.70 per £10,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A. London, Agent Bank



£25,000,000

Cheltenham & Gloucester Building Society

Floating Rate Subordinated Notes due 2005

Notice is hereby given that for the six months interest period from April 3, 1990 to October 3, 1990 (183 days) the Notes will carry an interest rate of 15.8%. The interest payable on the relevant interest payment data October 3, 1990 will be £7,921,64 per £100,000 denomination.

The Industrial Bank of Japan. Limited, London,

Chartwell partnership raises Avon stake to 16%

CHARTWELL Associates, a partnership of the Getty and Fisher families, has increased its stake in Avon Products, the world's biggest maker of cos-metics and tolletries, from 10 to 16 per cent of the company's

common stock.

Avon has been a takeover target since last May. The company recently settled a pending proxy fight with Chartwell. whereby Avon agreed to nominate two Chartwell representatives to its board and to form a committee of directors to look at ways to "maximise" shareholder value.

The settlement with Charporate raider, bid \$41 a share twell prompted speculation or \$2.2bn for the company.

year as part of a drastic

losses were part of a new stra-

tegic plan, to be unveiled next

week, which would cut operat-

ing costs and concentrate

resources on its main busi-

Personnel reductions, asset

disposals and other measures were expected to reduce

annual operating expenses by about \$300m when fully imple-

Mr Masaru Kakutani, an

analyst with Moody's Investors

Service, said that while the job

cuts would help the bank in

the medium- to long-term, its

mented, the bank said.

 $\gamma_{i}(t)$

The bank said that the job

that Avon may go private or

undergo restructuring. Chartwell, whose investors include the Fisher real estate family of New York, Mr Gor-don Getty, the off heir, and Mary Kay Corporation, a door-to-door cosmetics com-pany, made the disclosure in a filing with the Securities Exchange Commission. Chartwell's previous 10 per cent of Avon's common stock repre-

sented about 7.5 per cent of

Avon's voting shares. Avon has been improving its balance sheet since last May, when Mr Irwin Jacobs, the cor-

BNE to cut workforce by 33%

BANK of New England, the most critical period would be chairman, who took over in Boston-based bank crippled by the real estate crisis, is to cut more details emerged of its chairman, who took over in March following the dismissal of Mr Walter Connolly, the pre-

\$1.1bn loss for 1989 in late Feb-

ruary and total non-performing

assets of \$2.3bn, some 9.5 per cent of all loans and leases. In

a filing yesterday with the Securities and Exchange Com-

mission it forecast that non-

performing - assets would-

this year, but did not specify

the likely size.

About 1,700 jobs will go immediately, and the bank said that most of the remainder

would be cut through attrition,

consolidation of units or asset

sale review of operations by Mr Lawrence Fish, the bank's new

The cutbacks follow a whole-

rease in the first quarter of

5.600 jobs — one third of its non-performing asset figures. vious head, workforce — by the end of the ... The bank announced a ... Mr Fish

Delta warns of fall due to weak demand

DELTA Air Lines, the third largest US carrier, warned it would report sharply lower fiscal third-quarter profits because of weaker demand for leisure travel and passenger resistance to higher fares, writes Boderick Oram in New

York.
In addition Delta had difficulty in matching its load fac-

home hub of Atlanta picked up traffic in the first few weeks of the Eastern Air Lines' strike. Longer term, Delta should retain much of its increased share in the Atlanta market,

analysts said. For the fiscal third quarter ended March of last year, Delta reported net profits of \$85m or

\$1.73 a share, on revenues of 32.03hn.

Mr Thomas Roeck, chief financial officer, told an analysts' meeting that average revenue per passenger mile would increase modestly during this financial year but the increase in revenues in the latest quarter were more than matched by higher fuel costs.

Compagnie Générale d'Electricité

At its April 4, 1990 meeting, the Board of Directors of Compagnie Générale d'Électricité (CGE) chaired by Pierre SUARD, closed the accounts for fiscal 1989.

The CGE Group achieved consolidated net income of FF 6,955 million for the year on sales of FF 143.9 billion,

an increase of 68 % over the 1988 figure. This performance yielded an income-to-sales ratio of 4.8% as compared to 3.2% in 1988. This growth was primarily

CGE CONSOLIDATED NET INCOME UP 68 % TO 7 BILLION FRANCS

of new shares issued during the year, net earnings per share amounted to FF 51.40. Excluding the effects of changes in accounting methods, net earnings per

share would be FF 40.60, an increase of 26 %. Parent Company net income rose to FF 1,934 million in 1989 as compared to FF 1,257 million for the previous year, an increase of 54 %.

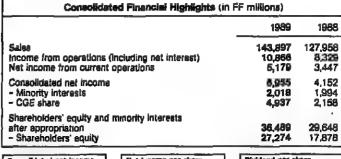
The Board decided to propose that the General Shareholders' Meeting declare a total dividend of FF1,128 million to be paid out on the 102,545,292 shares comprising the Company's capital at December 31, 1989, an increase of 74 % over the FF 646 million paid for 1988. The total dividend corresponds to a per share dividend of FF 11 excluding the tax credit, or a total yleld per share of FF 16.50 including the tax credit, as compared to a FF 9 net dividend and a total yield of FF 13,50 for 1988. This dividend will be payable as of June 30, 1990. The Board decided to propose that the Shareholders' Meeting offer shareholders the option of receiving stock in payment of the dividend.

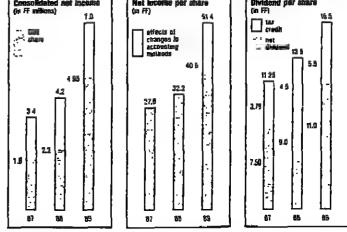
The Board of Directors decided to convene the Annual Shareholders' Meeting to approve the 1989 accounts on June 26, 1990 at 2:30 p.m. at the Palais des Congrès

The Board appointed a new Director, Umberto Ferroni, Chairman of Alcatel Face, the Alcatel NV Italian subsidiary, and will propose that the Shareholders' Meeting approve this appointment.

generated by further improvement in subsidiaries' profitability while changes in accounting methods related to the creation of GEC Alsthom NV - a contribution of FF 1 billion (0.7% of sales) - accounted for the remainder.

Net income excluding minority interests amounted to FF 4,937 million, an advance of 129 %. Despite a substantial dilution of capital stock subsequent to the absorption of Alsthom and of Compagnie Financière Alcatel by CGE and the resulting 43% increase in the number of shares outstanding because





The Board decided to propose that the Meeting approve, effective January 1, 1991, a new corporate identity

ALCATEL ALSTHOM COMPAGNIE GÉNÉRALE D'ÉLECTRICITÉ

in order to bring to the forefront the Company's industrial and operational profile by adopting the names of its principal subsidiaries. From this date, the Company will be identified by its complete new name or by the abbreviated name

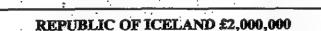
ALCATEL ALSTHOM

The Board furthermore approved enhancing the cooperation between CGE and Dumez through a redistribution of their respective interests in the nuclear and electrical equipment distribution sectors. Before the end of the month, CGE and Dumez will undertake an exchange of shareholdings in these two sectors designed to strengthen the position of each group

in its specific sector of activity. Finally, the Board of Directors approved the principle and terms of a convertible bond issue in the amount of some FF 5 billion which could be floated in the near future, and which would include two tranches, one reserved on a priority basis to shareholders, the other to be placed on the international market. The details of this issue will be published at the time of effective launch.

The Board of Directors declared that it was favorable to the absorption of Compagnie Electro Financière by Générale Occidentale, an operation which was approved in principle and made public this day by the Boards of Directors of the two companies concerned.





81/2 PER CENT STERLING LOAN 1983/92 HAMBROS BANK LIMITED hereby give notice that is accordance with the terms and conditions of the above loan, the redescription for its June 1990 has been effected by the drawing of the undermeablened-boards amounting to £100,000 (nominal). The outstanding balance after the 1st June 1990 tradempures will be £200,000 (nominal). and to Hambros Bank Limited, 41 Tower Hill, London ECSN 4HA, or to the other Paying Agent named on the

Busch surrendered should have attached all summatured compose apparentning thereto. Coupon due 1st June 1990 should be detached and For payment in London, Bands will be received on any business day and must be left three clear business days for

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1989-AYEAROF ACHIBARBARIA



66 Despite a less than favourable economic background the outlook for the North of England Building Society has never been brighter. I am confident that our financial strength allied to the high quality of our Management will enable us to play our full part as a major regional building society during the next decade and beyond. ?? Ronald Shiel - Chairman.

Assets reached £,759.56m an increase of 25.85%

Record pre-tax profit of £.11.70m an increase of 43.38%

Record post-sax profit of £,7.55m, an increase of 44.36%

Record mortgage lending of £.205.01 m an increase of 84.36%

Record net retail investment receipts of £61.72m an increase of 75.74%

General reserve of £42.56m an increase of 21.12%

Liquid assets of £,130.04m being 17,12% of total assets



Principal Office: Fawcett Street, Sunderland SR1 1SA. Telephone 091-565 6272

Member of The Building Societies Association



U.S. \$200,000,000

American Express Bank Ltd. Floating Rate Subordinated Capital Notes Due 1999

Notice is hereby given that for the interest Period 9th April, 1990 to 9th July, 1990 the Notes will bear interest at the rate of 81% per annum. The interest psyable on 9th July, 1990 against Coupon No. 13 will be U.S. \$218,02 per U.S. \$10,000 Nominal and U.S. \$5,450.52 per U.S. \$250,000 Nominal. DATED THIS 5TH DAYOF APRIL 1990



Principal Paying Agent ROYAL BANK OF CANADA **EUROPE LIMITED**

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REPUBLIC OF COLUMNIA US\$50,000,000 PLOATING RATE SERIAL NOTES DUE 1994 PIDAING RATE SERAL NOTES DUE 1994
New Robe of Inherest 92/5% pc
Interest Poyment Date, October 9, 1990
Interest Poydale
185510.21 per US\$10,000 Note on
US\$75310.42 per US\$500,000 Note. April 6, 1990 London By Cribank, N.A. (CSSI Dept.) Agent Bor

March, 1990

INTERNATIONAL COMPANIES AND FINANCE

Evolution of Sweden's state industry

Robert Taylor on the strategy of partial privatisation to dilute public ownership

political opposition in Sweden's Parliament to Volvo's proposed big deal with state-controlled Procordia for the creation of a new food and pharmaceuticals giant under-lines the difficulties of the Government's current industrial strategy of partial privatisa-

Sweden's small state industry sector is being restructured by the ruling Social Democrats in the further evolution of a successful strategy that transformed its commencial restinguishment.

formed its commercial performance during the 1980s.

Mr Rune Molin, Sweden's Industry Minister, wants to create a new state-controlled helding company which will holding company which will cover the industrial enterprises in the public sector.
But this is no backdoor route

to extended nationalisation. Nor does it represent a return to the corporatist days of the state-controlled holding com-pany, the Statsforetag, estab-lished in 1970 as the lynchpin of the country's industrial strategy. On the contrary, Mr Molin's proposal is a natural step in the Social Democratic programme designed to dilute public ownership through a process of partial privatisation first begun by the party on its return to power in 1982. Under the proposals, the state will be able to reduce its controlling interest in any of the holdings where it etill holds a majority. where it still holds a majority of shares to 50 per cent without needing to secure prior parliamentary approval.

The new investment company will cover the existing state-controlled enterprises with a combined share value of SKr25bn (\$4bn). While 85 per cent of the holding company itself will be owned by the state, the remaining 15 per cent is to be sold off in the

form of convertible loans to institutions like the public pen-sion and wage earner funds.
"We want to create a better

management of state compa-nies," explains Mr Molin. "We also want to strengthen their capital base by going out into the market." This means the new company will be able to acquire a portfolio of shares in private companies.

Mr Molin, former deputy

head of the LO, Sweden's blue-collar union confederation, has only been industry minister since January, but has already

given industrial issues a much

higher priority than they have had since the early 1970s.

Sweden's existing state

industry sector remains modest by western European stan-dards, with its main interests now concentrated in forestry,

steel, mining and consumer

products. It employs no more than about 100,000 workers and

its contribution to the gross

national product remains

extremely low.

The six main concerns cov-

ered by the holding company

will be the forestry group NCB; the steel concern SSAB; the

packaging company Assi; the mining enterprise LKAB; and

two larger conglomerates - Celaius, with its core in marine

specialising in consumer prod-

Assi LKAB

SECTOR

Mr Molin also intends to turn FFV, the 100 per cent state-owned company mainly involved in defence, into a limited company in the autumn. It will then join the others under the umbreila of the new enter-prise. He emphasises that a degree of privatisation for FFV will enable the Swedish

SWEDEN'S STATE INDUSTRIAL SECTOR

Traditionally the Social

Democrats have never made the state ownership of industry

a main component of their ide

ology, at least not since the 1920s. Indeed, it was during the

years of non-Socialist govern-ments between 1976 and 1982

that the biggest increase in

direct state intervention took place, mainly to prop up sec-tors in crisis like shipbuilding,

As a result, 10 years ago the state industry sector had become a severe drain on the public funds, with accumulated

losses of nearly SKr3bn in 1981 alone. By 1988, however, its performance had been trans-

formed. All the state-owned

companies are now making a profit - though some of only a

small amount - which totalled SKr4.718bn two years ago.

steel and textiles.

STATE SHARE (%) Equity Votes

Sveriges Geologiska AB (SGAB), Cementa and SIB Invest – will also be covered by the new holding company...

The main reason for the turnaround has been the government's commitment to make the state industry sector financially viable and competitive through a gradual step by step strategy involving the par-tial privatisation of public ownership, structural rational-isation and cost efficiencies. The state reduced its holding in the SSAB steel group to 52

TURNOVER WORKFORCE

still further to 40 per cent before its stock market flota-

The state forestry company NCB was floated on the stock

market in 1988 and now the

state retains 54.5 per cent of its share capital and 62.4 per cent

of the voting rights.

The most significant transformation has taken place in Procordia, the former Statsfor-

etag, which only paid a divi-dend twice in its first 10 years of operation. With the intro-

duction of a new core business

strategy in 1984, the company pulled out of its loss-making

activities in mining, steel, for-estry and textiles and concen-

trated on building up its strength in consumer products

like pharmaceuticals, tobacco, beer, food and hotels.

defence industry to survive more effectively in the 1990's. Three smaller businesses per cent from 75 per cent in 1986, for example, and then last year while retaining a majority of voting shares in the con-cern, cut its share capital down

PROFITS (SKr m)

stock market in the autumn of 1987 in what was then the biggest transaction of its kind.

Last year its sales totalled—

SKr20.569bn and post-tax profits totalled SKr2.282bn. Under the proposed deal with Volvo, signed last December, the state ownership of Procordia will fall to about 33 per cent of the capi-tal and 45.5 per cent of the vot-

ing shares.

There is now the prospect that FFV, Celsius and LKAB will also enjoy the benefits of a more mixed form of ownership. Mr Molin would like to see the revitalised semi-state industry sector playing a more active strategic role as a catalyst for structural change across the Swedish industrial scene. Other proposals in his new industrial strategy include: the

creation of six regional based risk capital companies which will receive up to SKr1.8bn from public funds to contribute to the development of small and medium-sized enterprises; SKr5bn on transport infra-structure improvements; a regional policy designed to concentrate support; and Skr150m to be spent on techni-

cal developments in industry.
In Mr Molin's view Sweden
needs a national industrial strategy to meet the increasing internationalisation of business. His desire for a more coordinated, coherent approach from the centre is understandable, but to many Swedish employers it smacks of the old corporatist attitudes that are

no longer fashionable.

Their feelings may be misplaced, for the Molin policy is no break with the past, but goes with the grain of Sweden's commitment to the mixed economy and the need to blend public and private ownership in the country's

Israel Aircraft Industries out of the red

By Hugh Carnegy in Jerusalem

STATE-OWNED Israel Aircraft industries (IAI), the country's biggest company, returned to profit in 1989 after having been dealt a severe blow three years ago when the Government cancelled a jet fighter project.

The turnround was announced shortly after the successful launch of Israel's

second satellite, powered by an IAI Shavit rocket and developed jointly with the Israel Space Agency. IAI executives said the results showed the company, a mainstay of Israel's big defence sector, was successfully adapting both to the sharp decline in domestic defence demand and slackening military markets abroad. They announced a net profit of \$11.8m after a \$21.2m loss in

1968. Sales were up more than 20 per cent to \$1.28bn. IAI was thrown into reverse

in 1987 when the Government halted plans to build a homegrown jet fighter called the Lavi. The company had sunk \$1.6bn into the project and test-flown two prototypes. The loss of its core programme prompted a traumatic rethink

The company was forced to slim down and redirect its efforts to export markets and civilian products. Since 1987, the workforce has been cut to 16,600 from more than 22,000. Management was restructured, breaking the company into independent aircraft, electronics, technologies and aviation survice dividam.

Emphasis was placed on developing civilian applications of activities, such as aircraft maintenance and conversion, and products such as its unmanned air reconnaissance vehicles. Civilian sales now account for more than 20 per cent of turnover, compared with 10 per cent a decade ago. Exports have risen sharply to

80 per cent of sales. Last year, IAI spent \$45m on research and development and has recently raised \$70m in syndicated loans in the US and Europe to help fund product development. Its continued strategic importance to national security prevents IAI from being included in the Government's privatisation programme, but a minority

March, 1990

stake in Elta, its profitable electronics subsidiary, is due to be put up for sale.

Heavy losses in the Urdan military products division helped restrict Clai Industries

Israel's biggest privatelyowned conglomerate, to a mar-ginal profit in 1989. Clal, which has other activities covering textiles, electronics, insurance and construc-tion, reported an inflationadjusted net profit of Shklm (\$505m), an improvement on

1988 when losses ran to Shk42m But a loss of Shk60m at Urdan, hit by falling demand at home and abroad grevented a stronger recovery.

Group sales were Shk4.4bn of which exports totalled

SA rights offer

ANGLOVAAL, the South African industrial and mining group, is to raise R822.1m (\$309.3m) via its rights offer. Reuter reports from Johanne burg. It said it would offer 30 N class shares at R490 each for every 100 ordinary or N ordinary shares held.

Bridge Oil profit falls by a third

By Bruce Jacques

HIGHER interest charges and losses on its African diamond mine have forced Bridge Oil, the diversified Australian

Equity-accounted net profit fell by almost 33 per cent to A\$16.7m (US\$12.7m) last year near doubling of sales revenue to A\$125.9m from A\$63.2m. The dividend has again been

passed.

The company's interest bill jumped to A\$31.6m from A\$18m, mostly reflecting the purchase of a US subsidiary. But directors said 65 per cent of the purchase price had since

been repaid.

Directors said Bridge's share -of the equity accounted loss of the Aredor diamond project in Guinea was A\$6.3m, due mainly to lower quality production and a 15 per cent price fall in the type of diamonds

This announcement appears as a matter of record only.



United Machinery Group Limited

has acquired the worldwide operations of

EMHART FOOTWEAR MATERIALS



DECRODOME

Forme

IVI

AQUILINE

VICENIE



a division of

The Black & Decker Corporation

The undersigned initiated this transaction and acted as exclusive financial advisor to United Machinery Group Limited.



This announcement appears as a matter of record only.



United Machinery Group Limited

Acquisition of

EMHART FOOTWEAR MATERIALS

a division of The Black & Decker Corporation

£105,000,000 Senior Loan Facilities

Underwritten by

Bankers Trust Company

Lloyds Bank plc Funds provided by

Bankers Trust Company Bank of America NT&SA Lloyds Bank plc The Long-Term Credit Bank of Japan, Limited The Nippon Credit Bank, Ltd.

Barclays Bank PLC

BHF - BANK

Arab Bank Limited

ASLK-CGER Bank Crédit National

Kansallis Banking Group

Deutsche Bank Aktiengesellschaft London Branch

Crédit Agricole The Mitsui Taiyo Kobe Bank, Limited Österreichische Länderbank

> £15,000,000 Mezzanine Loan Facility

Underwritten by **Bankers Trust Company**

Funds provided by

Bankers Trust Company County NatWest Limited Intermediate Capital Group Limited

The undersigned arranged and syndicated this transaction.

Bankers Trust Company

DIVIDEND NOTICE #10

NOTICE is hereby given that the Board of Directors of Agnico-Eagle Mines Limited has declared a dividend of 10¢ (U.S. funds) per share payable on May 1, 1990 to shareholders of record April 3, 1990.

Dated this 3rd day of Sean Boyd



BankAmerica Corporation

U.S.\$400,000,000 Floating Rate Subordinate Capital Notes Due 1997 Holders of Notes of the above issue are hereby notified that for the next interest Sub-period from 9th April, 1990 to 9th May, 1990 the following

will apply: Interest Payment Date: 7th June, 1990.

Rate of Interest for Sub-period: 8,5825% per annum. Interest Amount payable for Sub-period: US\$356,77 per US\$50,000 nominel. Accumulated interest Amount payable: US \$746.35 per US\$50,000 nominal.

ABBEY NATIONAL PLC

(formerly Abbey National

Boilding Society) £42,000,000 Amortising Sub

ordinated Floating Rate Serial Notes due 1997

in accordance with the provisions of the Notes, notice is hereby given as follows:

Interest period: 3rd April, 1990 to 3rd July, 1990

Next Interest Sub-period will be from 9th May, 1990 to 7th June, 1990.

Agent Bank Bank of America International Limited

EXTECAPITAL LIMITER

US S 100,000,000 Increasing Margin Floating Rate

Notes In accordance with the provisions of the Notes, notice is hereby given as follows:

Interest period : 5th April, 1990 to 5th October, 1990 Interest payment date : 5th October, 1990

BANQUE INTERNATIONALE A LUXEMOURG Socité Anogyme

Interest rate: 9.27% per animm Coapon amount: US \$ 47,122.5 per note of US \$ 1,000,000

Interest payment date: 3rd July, 1990 Interest rate: 15.75% per annum Coupon

£39,267.12 per note of £1,000,000

Societé Anonyme AGENT BANK

INTERNATIONAL CAPITAL MARKETS

Nikkei warrants on the increase in Europe

By Deborah Hargreaves

AS THE Tokyo stock market defies brokers' predictions with its wild volatility, another rash of warrants linked to the Nikkei stock index are being issued in

Europe.

The continent has seen the launch of three warrant issues over the last few days and Salomon Brothers is also selling call warrants in the US, which are trading on the American

are training on the American Stock Exchange,
Mitsubishi Finance launched an issue of Im two-year call warrants on the Nikkei in London on Wednesday which followed an issue of 6.5m, three-year call warrants by Salomon Brothers. Société Générale issued 400,000 put warrants on the Nikkei in Switzerland yes-

A call warrant gives the buyer the right to buy the Nikkei when it reaches a certain level and a put warrant the right to sell the index. Mitsubishi says its warrants were planned last week when many European investors believed that the Tokyo stock market was about to calm down, and they were looking to get back

The sharp fall in the Nikkei this week has dampened some of that enthusiasm, but Mitsubishi says it is still selling its warrants to investors who want to make a play on the volatility in the market. A whole range of investors are attracted to Nikkei warrants, but they are heavily marketed to retall clients, particularly in continental Europe.

There continues to be strong demand for Nikkei warrants, and the American Stock Exchange has seen aurging trading levels in those it trades. When Salomon's call warrants made their debut on the exchange on Wednesday they traded 2.9m warrants. The Amer already trades four issues of put warrants on the Nikkei.

The put warrants issued by Société Générale cost SFr.16.60 each. The price on the Mitsubishi issue will be set tonight, based on the closing price of the Nikkei.

CME lists short-term Libor future

By Barbara Durr . in Chicago

Exchange yesterday launched a one-month London inter-bank offered rate (Libor) futures contract.

The listing comes in

The listing comes in response to what the exchange sees as greater demand for shorter-term risk management instruments.

The new contract complements the CME's most actively traded future, the three-month Eurodollar contract, which was introduced in 1981. In essence, it is a shorter-term Eurodollar contract with a different

The CME's Libor futures will compete with the Chicago Board of Trade's (CBOT) US Treasury bond futures for those trying to handle short-term interest-rate risk.

The CME hopes to draw

The CME hopes to draw customers who wish to use spread strategies between its Libor and Eurodollar markets. It had taken note that liquidity in its Eurodollar contract would dry up about a month and a half before the contract expired, and the investment would so

elsewhere.

The CME expects new customers, such as corporate treasurers which must issue short-term commercial paper and credit card companies which must cover their monthly rate payments from card-users, to use the Libor

The face value of the Libor contract will be \$3m. It will trade in the first five consecutive months and the minimum price change, or tick, will be 0.01 or \$25 for

each contract.

Although Mr Barry Sullivan, chairman of the First Chicago Corporation and the First National Bank of Chicago, rang the bell to kick off Libor trading yesterday morning at 9.00am, the contract will normally trade between 7.20am and 2.00pm Chicago

on the last day of irading —
the second London bank
business day immediately
preceding the third
Wednesday of the contract
month — trading will stop at

Like the Eurodoliar contract, Libor futures will be cash settled, with the final settlement price determined by deducting the spot market one-month Libor from 100.00. At the start of trading yesterday, bids and offers ranged narrowly from 91.53 to 9154 for May and from 91.52

Dressed-up loans attract the tax office's attention

anks in the US are closely examining the risks that some Eurobonds, created from repackaging US bank assets, could attract levies of US withhold-

Three large Eurobonds —
two private placements and
one public issue — made up of
repackaged leveraged buy-out
loans have been issued so far.
They have been viewed as providing important opportunities
for banks to take LBO loans off
their balance sheets and to provide Eurobond investors with

highly-rated securities.

The largest such issue is now under consideration by Nomura International, the Japanese securities house. Called Restructured Obligations Backed By Senior Assets, this \$1bn issue would securities a broad spread of senior loans from several US banks.

Another \$143m Eurobond

Another \$143m Eurobond through Merrill Lynch Capital Markets and Manufacturers Hanover, called Capital Values Diversified Loan Corporation, has also been discussed. Tax is not normally withheld from investors when US companies are making interest payments abroad to service foreign securities.

rities.
But this portfolio interest exemption does not apply to interest payments made on bank loans overseat, where a 30 per cent withholding tax is levied. The question is whether these repackaged LBO loans are considered portfolio securities or bank loans by the US internal Revenue Service (IRS). A request for a tax ruling on this issue is understood to have been lodged with the IRS, but any ruling could take months to emerge. The case that withholding tax should not be levied is based partly on the argument that the bank loans have been restructured so significantly that they should no longer be considered loans but portfolio securities.

The second element is that

the issuing vehicle of such Eurobonds is in the Netherlands, with which the US has a double taxation treaty that makes withholding inappropriate. However, the IRS may not accept these arguments.

accept these arguments.

The IRS could say that the vehicle company is a mere conduit for bank loan payments. It may argue that since most holders of such floating rate assets will be banks and since they are issued as bearer bonds, it is impossible to know who the ultimate owners of the

loans are.

According to bankers, worries about this have led at least one bank — Chemical — to insist on indemnities from any withholding tax when it sells its loans to a pool for repackag-

When does a repackaged loan become a security liable to withholding tax? Stephen Fidler on the risk of the tax being levied on some Eurobonds

ing into a Eurobond. Others are examining the issue.

Chemical provided about a quarter of the pool for a \$500m public Eurobond arranged by BNP Capital Markets in December; the only public issue so far. Banque Nationale de Paris or a subsidiary provided an indemnity on this issue.

It felt able to do so because the issue was of registered bonds and sales were limited only to those countries with double taxation treaties with the US, which include most of those in western Europe. This allowed a firm legal opinion that the bonds "will not be subject to withholding tax."

Even if the IRS decided that portfolio exemption did not

apply and that the vehicle company was a conduit, all the investors are in countries where investors would be exempt from the tax. However, bearer bonds, such as the proposed Rosa issue, carry a less definite legal opinion, stating the bonds "should not be subient to withholding tex."

the bonds "should not be subject to withholding tax."

If the IRS did seek to charge the tax, it would probably first seek recourse from the bank or banks selling the loans to the Dutch vehicle company.

The banks would seek to cover this from investors via the vehicle company. Unlike a change in US law or a change in a tax treaty, the withholding tax levy could be backdated to the first day of the issue.

In the first such Eurobond,

where Continental Illinois securitised some of its own portfolio under the name Friends, Continental agreed to gross up interest payments for the benefit of investors if withholding was found to be applicable. Since then, other banks have not been willing to do this.

Mr Adam Lerrick, who runs his own financial engineering company in New York and who worked on the BNP deal at Voute Coats Stuart & O'Grady, a firm since swallowed by First Boston, said the

at Voute Coats Stuart & O'Grady, a firm since swallowed by First Boston, said the BNP deal was structured with the intention of obtaining a firm legal opinion that withholding tax would not be applied unless the law changed. He said deals which provided less certainty about the tax would "kill off years of effort" if the IRS interpreted the tax law unfavourably.

The BNP structure has been criticised in the Eurobond market because the registered bonds have not traded actively in the after market. This is said to be because the market was significantly narrowed – excluding, for example, potential Japanese buyers – and because the registered bonds could not be cleared through Euroclear.

FT INTERNATIONAL BOND SERVICE

Listed are the latest inter	mation	ai bon	ds for	whi	ch th	ere is
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* No information available-prévious day's pric

Straight Books: The yield is the yield to redemption of the mid-pric the amount, issued is in millions of currency units except for Yi bonds where it is in billions. Change on week = Change over price week earlier. Floating Rate Notes: Denominated in dollars unless otherwise lad cased. Coupon shown is minimum, Catte - Date next coupon become effective. Senemel - Marcha phone elements offered cate of these effectives of the property of the cate of the cate of the property of the cate of the cat

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April. 1990

makino

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U.S.\$190,000,000

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with

Warrants

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ISSUE PRICE 100 PER CENT.

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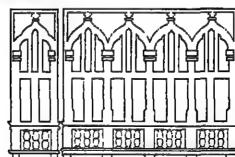
Tokyo Securities Co., (Europe) Ltd.

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March 1990





ECU 80,000,000 Medium Term Loan Facility

BNL Investment Bank plc

Providers

Banca Nazionale del Lavoro International
Banque Internationale à Luxembourg S.A. (London)
Barclays Bank PLC

Commerzbank Aktiengesellschaft (London Branch)
Crédit Agricole

Mitsubishi Trust & Banking Corporation (Europe) S.A. BNL Investment Bank plc

Landesbank Schleswig-Holstein International S.A.
The Bank of Tokyo, Ltd.
The Sanwa Bank, Limited

Ager

Banca Nazionale del Lavoro International

BNL Investment Bank pic



BNL Investment Bank pic

Rumours of firms near bankruptcy denied | Treasuries fall on lower

By Stefan Wagstyl in Tokyo

OFFICIALS of the Tokyo Stock Exchange (TSE) called a hur-ried press conference yesterday to deny rumours that some small and medium-sized Japanese securities companies were

on the verge of bankruptcy. Mr Kazuhiro Nagakawa, a TSE managing director, urged investors to ignore the rumours when making their investment decisions.

His comments at the lunchtime conference helped to restore calm. The Nikkei average, which had fallen by nearly 1.400 points in morning trading to a low for the year of 27,251, recovered most of the lost ground in the afternoon to finish just 193.88 down at

It was the first time in the current market slide that the TSE has made such an appeal. The last time it intervened in this way was in October 1987. Securities companies are known to have suffered losses at the hands of investors, mainly individuals and syndicates of speculative investors, unable or unwilling to pay for stock. Brokers naturally refuse to discuss their own financial

Officials at the Big Four Japancse broking companies said it was almost inconceivable that a large securities company

A LATE, sudden bounce in

Tokyo stock prices boosted the

London and in Switzerland

continued even after the close

By Norma Cohen

could be in trouble. However, there are about 230 stockbroking companies in Japan, including 114 members of the

Mr Takatoshi Okuyama, general manager of the international sales division at Daiwa Securities, said: "Rumours create other rumours in this kind of market. Investors tend to fear the worst."

Brokers extend credit to individual customers only on the collateral. Corporate customers and financial institutions are not allowed to buy stock on brokers' credit - but they can borrow from banks and nonbank financial companies.

Several broking companies will have suffered losses through mistakes. A clerk, for example, may have processed an order wrongly, or traders may have exceeded their posi-tions. Given that equities have risen almost continuously since the early 1980s, employees under the age of 30 have no experience of a bear market.

Some companies, including foreign ones, will have also fallen victim to tricks used by unscrupulous individuals. Unlike their counterparts on Wall Street, Japanese brokers rarely take large blocks of stock on to their books - they first find a buyer. But if the market is collapsing, this can be impossible.

So the dishonest investor, seeking to unload a line of stock through a broker, places a buy order with another broker. The first broker is then able to sell the shares to the second. The investor pockets the money from the sale – and

The Yomiuri Shimbun, a leading daily newspaper, yesterday reported such a swindle involving stock worth Y30bn (\$190m), but it did not name either the brokers or investors

While the Nikkei index has fallen by nearly 30 per cent since the beginning of the year, the prices of stocks associated with speculative syndicates have fallen by as much as 80 per cent. These groups specialise in using borrowed money to amass large stakes in target companies to put pressure on those companies and greenmail them - that is, force them to buy back shares at an inflated price. Some 150 listed compa-nies are estimated to have been on the greenmailers' hit-

Even before the plunge in stock prices, several syndicates were in difficulties. Greenmail-ing had become more difficult

since the plunge in shares in October 1987, partly because a decline in stock exchange trad-ing volumes had made it more difficult to build stakes, partly because the authorities were trying to discourage the prac-

cost of carrying stocks.

Last year Shinwa Kanko Kaihatsu, an Osaka property com-pany, went bankrupt with debts of Y307bn, mostly incurred in lending to affiliates for stock market operations. It was Japan's biggest bank-

tice and partly because rising interest had bumped up the

ruptcy.
Behind these syndicates stand their banks and financ-ing companies, which are probably more vulnerable than stockbrokers to potential huge losses. Senior bankers say that the greatest chance of seeing a financial institution in difficulties is among small banks and non-bank finance companies which lent to speculative investors dealing in equities, land or both.

The extent of losses at financial companies may never emerge if they are contained, although some hints might appear when companies with a financial year-end in March publish their results in May and June. Even serious prob-lems can be kept hidden for

some time - in 1987 when Tateho Chemical wiped out its capital with losses in bond futures, the news emerged about three months after the damage was done.

However, investors are tak-ing no chances. While the Nikkei index has fallen by nearly 30 per cent since the end of 1989, the Nikkei index of bank shares has dropped 32 per cent, the Nikkei securities companies' index 35 per cent and the index of miscellaneous financing companies 41 per cent.

The most important reason for these plunges is the rapid deterioration of trading conditions for financial companies. caused by rising interest rates, falling asset prices and low vol-umes in the stock market. But a certain amount reflects the fact that investors believe some financial companies may be facing serious, if not fatal,

Nomura Securities yesterday denied a US market rumour that the company was facing difficulties in meeting margin requirements on its Chicago futures trading operations, Reuter reports.

A representative quoted. Nomura's senior managing director Junichi Nakano a saying: "The rumour is totally groundless."

burst of activity on Wednesday. A single new issue

Bankers Trust International,

carries a coupon of 13% per cent and is priced at 101.85, to yield 62 basis points over the

comparable maturity govern-

The deal was seen trading at

a discount equal to full fees of less 1%, and was said to have

been reasonably well received.

ment bond.

dollar and profit-taking

By Janet Bush in New York, Deborah Hargreaves in London and George Graham in Paris

US TREASURY bonds gave up us TREASURY bonds gave up some of Wednesday's sharp gains yesterday morning, partly on profit-taking and partly reflecting a lower dollar against the Japanese yen and the relative resilience overnight of the Tokyo stock market.

At midsession, the Trea-sury's benchmark long bond was quoted around '4 point lower for a yield of 8.52 per cent, having closed around a full point higher on Wednes-

day.
The sharp price gains on Wednesday came on rumours that a Japanese financial house would not be able to pay for its stocks purchases Despite a Japanese newspaper reporting that an aggressive speculator could not pay for \$189.75m worth of shares ordered last month, the Nikkei

225 closed only modestly lower.
It recovered from a fall of more than 1,000 to close less than 200 points lower, thereby ending the flight to quality which boosted Treasuries on Wednesday.

COVERNMENT BONDS

At the New York midsession, the dollar was quoted at Y157.60 compared with its high just above Y160.00 at the beginning of the week. There is some nervousness in the cur-rency markets about the Group of Seven meeting at the weekend and any new initiatives to boost the yen which may

The losses in the bond market yesterday morning were modest, given that there appeared to be little basis for the rally on Wednesday. There appears to be solid optimism that today's March employment report will show a deceleration in the rate of job creation compared with the previous two months.

■ UK GILT\$ saw a firmer day yesterday as sterling held its own against the D-Mark and

the dollar.
Some retail buying has returned to the UK Government bond market, but there has been no flood of activity. Investors remain cautious

. AGDA . (*205*)

B.P. (*318)

(7513)

Com. Uni (*462)

(57695)

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Price

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JE TREASURY	8.500 8.500	02/00	99-16 99-18	-03/32 + 13/32	8.57 8.54	8.55 6.52	8.62 6.63
IAPAN No 119	4.000 5.700	6/99 3/07	86.6102 88.0073	+0.074 -0.200	7.22 7.38	7.19 7.18	7.15 6.79
GERMANY	7.125	12/99	91.3500	-0.100	8.46	8.50	8.95
RANCE BYAN OAT	9.000 8.500	02/95 03/00	96.3996 93.5100	+ 0.507	9.95 9.53	10.19 9.66	10.66 10.25
GANADA "	9.250	12/99	88.1000	-0.225	11.30	11.19	10.71
NETHEPLANOS	7,760	01/00	93,8700	-0.105	8.69	8.74	0.15
AUSTRALIA	12.000	7/99	92,1656	+0.888	13.49	13.45	12.45

London closing, "denotes New York morning session Yields; Local market standard Prices: US, UK in 32nds... others in deal

Technical Date(AT) AS Price Source

ahead of key inflation figures next week, such as producer price and retail price indices. Over the longer term, bond investors are worried about UK. inflation and the inflationary implications of this year's pay

The benchmark 11% per cent 2003-07 bond closed % point up on the day at 991 with a yield

of 11.78 per cent.
Although the pound had been weaker during the day, it closed up on the Bank of England's trade-weighted index at 87.9 from the previous day's close of 87.8.

■ JAPANESE government bonds ignored the slide in the Tokyo stock market yesterday and followed the yen as it firmed slightly against the dol-

The benchmark 119 bond was trading on a yield of 7.23-7.21 per cent in late London

trading after closing in Tokyo at 7.25 per cent. Traders said there was pressure on the big four Japanese securities houses to support the bond market while the Government completes its monthly auction.

Terms of the auction were

released yesterday at Y700bn of bonds, carrying a coupon of 6.7 per cent

This is more generous than the 6.4 per cent coupon carried by the March issue and should make April bonds a new bench-

Results of the auction will be released today.

The yen firmed against the

dollar to Y157.6 from the previous day's close of Y158.7.

■ THE FRENCH Government sold FFr9.875bn worth of bonds at its regular monthly auction

The Government took advan-tage of the recent easing in French interest rates - the Bank of France dropped its intervention rates by a quarter of a percentage point this week and sold close to the upper limit of Ffri0hn it had fixed for the sale.

The auction focused on the main 10-year fixed interest rate tapstock, OAT 8.5 per cent 2000. The French Treasury accepted bids for FFr7.425bn - FFr10.2bn was bid for - at a cut-off price of 93.4.

This gave a weighted average yield of 9.54 per cent, 68 basis points lower than at the

March auction.

A further FFr2.45bn of bids were accepted, out of FFr4.25bn tendered for, on the 30-year fixed-rate OAT 8.5 per cent 2019. The cut-off price was 88.8, giving an average yield of

■ THE WEST German bund market was subdued yesterday in the absence of news on uni fication and the proposed exchange rate for East German

The 7% per cent bond was unchanged at this morning's fixing and the futures contract remained stuck in a trading range for most of the day. Activity was light in both futures and the cash market.

market still unsettled by reports

that Japanese investors, with large holdings in the stock, could be sellers. However, towards the close, London became more optimistic towards the outlook for the

Hanson again featured strongly in the day's business, with 1,945 lots traded as leading players continued to offset positions in

the shares.
The Water Package (1,538 lots)

emerged - a C\$100m three-year equity warrant sector of the Eurobond market in brisk trad-Eurobond for Finnish Export Credit. The deal, lead managed by Dealers said that buying in

Late jump in Tokyo gives securities a needed boost

Finnish Export Credit(c)	100	133	101.85	1993	138/78	Bankers Trust Int.
SCHILLINGS Girozentrale-Vienna(a)‡∳	1.560	-16	100	1998	20bp	Girc entrale-Vienne
SWISS FRANCS First City Trust Co.(b)§	(b)	712	(b)	1996	n/a	S.G. Warburg Soditic
#Floating rate notes. #Convertib April 1993 at 100 and on coupon	n dates thereafte	er. Approxin	nately half o	i issue alm	ed at inte	mational investors, b) Exchange

for SFr4000 and in addition there is cash offer of SFr250 New investor can subscribe at SFr4000. Conversion price: CSS.30.

NEW INTERNATIONAL BOND ISSUES

INTERNATIONAL BONDS

of Asian trading, providing a badly needed boost. The sector has seen the value of outstanding securities plummet over the past three months. The bounce-back occurred

during the Tokyo afternoon

shed another 1,200 points. In London, dealers linked the sudden recovery in prices to rumours of a meeting between the key brokerage houses and

EQUITY GROUPS

& SUB-SECTIONS

stocks per section

Metals and Metal Forming (6)

10 Other Industrial Materials (25).

CONSUMER GROUP (176).... Brewers and Distillers (21) 25 Food Manufacturing (20)... 26 Food Retailing (16).... 27 Health and Household (13)

27 Hearth and Troubles 29 Leisure (31) 31 Packaging & Paper (12) 32 Publishing & Printing (16)

Transport (13). Telephone Networks(2)

49 INDUSTRIAL GROUP (482)..

40 OTHER GROUPS (105)

Conglomerates (14).

59 500 SKARE INDEX (500).

68 Merchant Banks (7).

91 Overseas Traders (5)

Investment Trusts (67)

99 ALL-SHARE INDEX (683).

61 FINANCIAL GROUP (111)...

51 Oil & Gas (18)....

1 CAPITAL GODDS (201)

6 Engineering-Aerospace (8).

Flectocals (10)

7 Matars (16) ...

the Ministry of Finance, in which government officials said the stock market had probably had a sufficient price correction.

rency after a local wire service carried the story. Meanwhile, market makers in equity warrants have incurred substantial losses

FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1990. Compiled by the Financial Times Ltd.

in conjunction with the institute of Actuaries and the Facuity of Actuaries

Earning Yield*: (Max)

15.33 17.68

5.58 12 22

10 06

19 01

8 01

14 50

9 72

7.00

+04 11 12

+03 11.11

+0.7

+11 +03 +0.4 +10 +10

+1.7 +0.5 +0.2 +0.3 +0.3 +0.8 +1.1

+0 9 +0 4 +0 2 -0 8 +0 1

+0.5 +1.3 -0.1 -0.6

1219 00 1418 63

1113 49

Thursday April 5 1990

Est. P/E Ratio (Net)

5 29

6.85 -

16 68

The rumours gained cur-

from the warrants over the past few months. One leading firm estimates that some 79 per cent of all the issues it trades are now out of the money, compared with 21 per cent as of December 22.

Mon Apr 2

Index No.

Index No.

3 29 1024 01 1031.60 1021.07 1193 66 13.63 1382 92 1391.29 1381.12 1732.97

13.63 1382 92 1391.29 1381.12 1722 97
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2 66, 574 99 573.56 569 32 574.66
23 01 3260 43 3258 46 3260.40 3618 80
1.82 744 77 745 80 742.59 751 38
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-0.3 | - { 4.85{ - | 10.30|1107.80|1111.57|1103.10|1063.38

That means that for most of the firm's inventory of war-rants, the corresponding stock price is below the exercise

The firm also calculates that each warrant is out of the money by about 13.9 per cent. Last December, the firm's inventory was in the money the exercise price was below the actual stock price - by an average of 22,4 per cent.

Primary market activity yesterday was sluggish after the

ns, Dominion and Foreign Bond

In Germany, the Republic of Turkey's DM250m offering of seven-year Eurobonds rose to trade at 100% against an issue price of 102. The deal carries a coupon of 10 per cent and attracted interest from German retail investors, although the price was considered a bit high. Commerzbank was lead

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

311 144 27 0 35 43 109

LONDON RECENT ISSUES

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FIXED INTEREST STOCKS

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TRADITIONAL OPTIONS

April 12 July 5 July 16

Calls in Amstrad, Amber Day,

First Dealings Last Dealings
Last Declarations 12 27 10.10 For settlement

Aviva Pet., ivernia West, First Aust. Res., Greenall Whitley, Next, Ferranti, Kells Minerals, Sheraton Sec., Stonehill, Premier Tusker Res. Put in Sto

LONDON TRADED OPTIONS

around 30 points throughout the session, extending it towards the close of trading to finish with a premium of 33. The futures contract was sustained by firmness in the underlying equity market on the back of a firm opening on Wall Street. IT WAS A less volatile session than of late on the London options and futures markets. On the Lon-don Traded Options Market, volume eased to 28,473 lots from the 29,634 of the previous day, with calls totalling 12,027 and puts 16,446. The Footsle option traded Wall Street

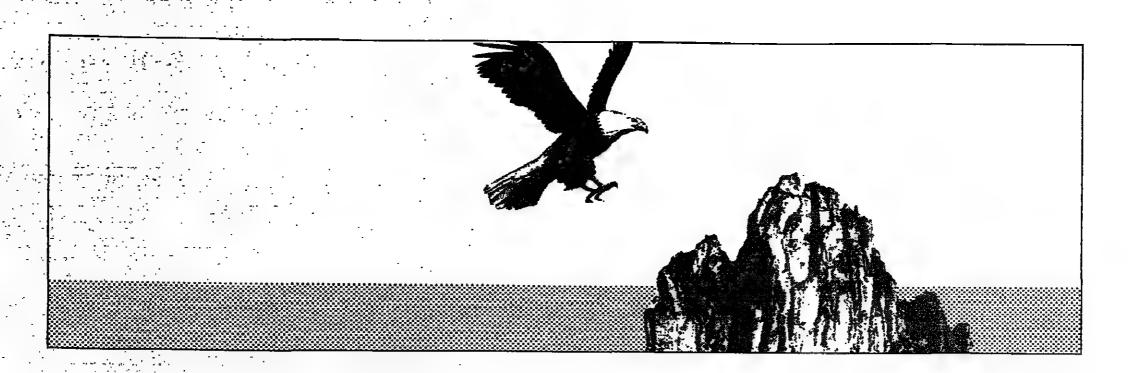
On the share options market, British Telecom and British Petro-leum fought it out during the sea-sion for the honour of heading the actives list. At the close, BP stood 3,188, a sharp fall from Wednesday's 5,808.

Traders commented that the merket had proved "very difficult; no logic to it today." The morning was peppered with extraordinary tales of supposed trading prob-lems in Tokyo, none of which proved in any way true.

The FT-SE June futures contract held on to a premium of

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Day's Day's Day's Change High (a) Low (b) FT-SE 100 SHARE INDEXA .. Wed Apr **FIXED INTEREST** vd adj 1990 to date ro adj Today 11 07 10 97 12 63 11 54 11 13 12 76 11 85 113.45 +0 32 113.09 3 67 1 Up to 5 years . 11 21 12 87 11.92 2 5-15 years 119.63 +0 51 119 02 3 00 10 75 122 23 +0.69 121.40 3 Over 15 years 4.16 4 Irredeemables. 141.62 +0 78 140.53 1 51 119.47 +0 47 118 91 5 All stocks .. 3 43 Index-Linked Inder-Linked 11 inflation rate 5% 12 inflation rate 5% 1 05 13 inflation rate 10% 1.04 14 inflation rate 10% 4 54 4.09 3 57 3.92 6 Up to 5 years 141.40 +0.07 141 30 4.12 3.59 3.94 2.70 3.38 7 Over 5 years |133.58 | +0.39 |133 07 | 134.06 +0.36 |133.58 1.04 15 Debs & 25.68 12.09 5 years. 15.65 14.31 13 63 9 Debentares & Loans ... 95 75 +0 67 | 95 11 | 74.99 -0.14 75.09 1.92 4 Opening inder 2227 2; 9 am 2231 8; 10 am 2228 4; 11 am 2224 8; Noon 2227 7; 1 pm 2232 b; 2 pm 2236 9; 3 pm 2238 7; 4 pm 2238 3; 4 10 pm 2238 2; tal 4 30pm (b) 10 22am t Fiat yield Highs and lows record base dates values and constituent changes are qualished in Saturday issues. A list of constituents is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1 9HL, price 15p, by post 35p.



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UK COMPANY NEWS

Queens Moat rises to £62.4m and shares gain ground in weak market

QUEENS MOAT Houses, the hotels group which earlier this year won a £157m takeover bid for its rival, Norfolk Capital, announced a 48 per cent increase in pre-tax profits for

Profits expanded from £42.19m to £62.42m on turnover 75 per cent ahead at £409.4m (£234.4m).

The results were much in line with the forecast made during the Norfolk bid, but the City was cheered by the group's optimism and pushed Queens Moat's share price up 4p to 92p in a falling

Mr John Bairstow, chairman, said the integration of Nor-folk's hotels had gone very well. "We have had a lot of pluses out of the deal and the warmth of the management's response in the hotels was very

The company was currently considering the future of Norfolk's interests in clubs, which Mr Bairstow said were "not Queens Moat's cup of tea." He said the St James's clubs in London, Paris and Los Angeles investors, be sold outright, or

turned into hotels. Since the start of 1989, Queens Moat had added 27 hotels, including 15 from Norfolk, and was currently build-ing three new ones in Belgium and West Germany. This will

Queens Moat Houses Share price (pence)

ning of the 1980s, it had 15 notels with 983 rooms.

The annual property revalu-ation showed a surplus of £125m at £1.4bn, while assets per share rose from 108p to of Norfolk, Queens Moat estimated that its net assets per share had risen

Interest charges were substantially higher at £30.65m (£12.98m) although the tax charge was proportionately lower at £9.66m (£7.31m).

The final dividend of 1.32p brings the total to 2,28p (1.824p). Fully diluted earnings per share worked out 25 per cent higher at 7.55p (6.03p).

John Bairstow: integration of Norfolk hotels had gone well

have ended the decade on a first class performance. The prospects for 1990 were very good, he added, and the outlook for the 1990s was excel-

Norfolk revealed that its pre-tax profits in 1989 amounted to £5.5m (£5.34m) on

raise its \$1.64bn bid for Norton turnover of £53.2m (£43.6m). These results were not included in Queens Moat's figures. There was a £1.2m extraordinary charge for costs in connection with Balmoral international's proposals.

There is no final dividend as

shareholders accepting the offer before April 20 will rank

for the Queens Moat payment.

The leisure sector has had a

companies - most notably

Mecca and Carlton Communi-

cations - have delivered nasty surprises. That makes Queens

Moat's results all the more

reassuring especially as they were combined with an upbeat

trading statement. Its occu-pancy rates during the year were buoyant as it reaped the rewards of its extensive refur-

bishment programme, and more solid growth seems on the way thanks to Norfolk Cap-

ital. Mr Bairstow is convinced

the acquisition will not dilute earnings although some ana-

lysts are not quite so sure. As

long as the economy holds up, pre-tax profits might reach

£100m enabling earnings per

share to advance to about 9p

and putting Queens Moat on a

prospective multiple of 10. The shares are unlikely to move ahead fast given the doldrums

affecting the sector but they

still look a firm hold if not, as

O COMMENT

MR JOHN CAHILL, chief executive of BTR, has given that the industrial conglom-erate might contemplate taising its \$1.64bn (£1.01bn) offer for Norton Company. Interviewed by the Boston Globe newspaper, Mr Cahill said that corporate projections, available to potential minority investors, could warranted for the Massachu-setts-based abrasives. advanced ceramics and plas-

BTR may

tics manufacturer. Analysts have estimated that the company could be worth up to \$80 a share, com-pared with the offer worth

\$75 a share. The comments come as BTR prepares to go to court to seek a ruling forcing Norton to restore its annual meeting to its originally planned April 26 date. Nor-ton cancelled its meeting when it rejected the bid. calling a special meeting of shareholders for the election of directors on June 26.

A hearing is scheduled for today in Boston's US District

BTR has never denied that closer scrutiny of Norton's position might bring to light information necessitating a reappraisal of its

In his original letter to Mr John Nelson, Norton chair-man and chief executive, dated March 16, Mr Cahill wrote: "We recognise that there may be values inherent in Norton which we are unable to perceive at this public information and the assistance of either Norton's board of directors, other members of management, or

Simon purchase

Simon Engineering has completed the purchase of Hipp Engineering, a Vancou-ver-based pulp and paper engineering design consultancy, for C\$16.5m

John Edwards on S&N's personal equity plan

MITH & NEPHEW, the healthcare group, is harnessing the government's personal equity plan (Pep) as a means of increasing the number of small investors and group amployees having charges.

group employees buying shares in the company.

Under the special corporate Pep launched by the group this week, investors, including employees, will be able to buy shares in the group free of all declares the state of the stat dealing charges and stamp duty costs, while at the same time receiving any dividends or capital gains made tax-free. Mr John Robinson, chief executive of Smith & Nephew, said the scheme was consistent with the group's policy of broadening its shareholder base to include more private

hase to include more private investors and employees. They had already doubled the number of shareholders from 20,000 to 40,000, including over 50 per cent of employees in the group, since they considered this to be good for business.

There are already over 20 corporate Pep schemes includ-ing two of the water companies, Abbey National, Royal Insurance and several other

big groups.
But the Smith & Nephew scheme breaks new ground in that the company will be issu-ing new shares, based on the stock market mid-price, and costs to investors will be kept to a minimum. There is no bid-offer spread to contend with and no management charge in the first year. In subsequent years the management charge will be restricted to only 0.5 per cent of the value of the shares, and those wishing to sell their holdings will pay a low dealing commission (0.5

Low-cost scheme to tempt the

loyal small investor

per cent) plus a £15 handling charge.
Mr Robinson admitted that the scheme would also raise capital for the group; most companies usually have authority to increase the share capital by 2.5 per cent a year without having to go back to shareholders. But that was not the main purpose. Under their Pep scheme, investors would treated like normal shareholders and thus receive the annual report and accounts, and invitation to attend the annual meeting free of charge instead of being charged extra as was the case with many

Mr Richard Cockman, chair-man of management consultants, Cockman Consultants & Partners, which has set up a subsidiary company to manage corporate Peps on behalf of several companies, including Smith & Nephew, said they had started as an adjunct to employee share schemes. But they were now being developed to include existing sharehold-ers and new investors.

Many companies, he said, were concerned that private shareholders were getting a raw deal, with the high level of minimum share dealing com-mission, making it expensive to buy shares in individual

Small shareholders tended to show more loyalty when a company hit difficult times, or was attacked by a hostile take-over bid, and putting them into a corporate Pep, with tax-free benefits, would help lock them in even more.

He added that several other he action that several other big groups planned to launch similar corporate Peps in the near future. So it looked as if the whole idea would steam-roller ahead and provide a powerful boost to the govern-ment's campaign for wider Lonrho introduced a corporate Pep, via Henderson the invest-. ment group, which has already taken in some £850,000 mainly from existing shareholders. Mr. Rob Braber, Lonrho group pen-sions director, said it was not a cheap way of buying shares in the same way as the Smith & Nephew scheme, since they were bought in the normal way. But it seemed an ideal way of helping shareholders to help themselves and the response had been very favour-

However, Mr Keith Lancaster of Eagle Star, which pioneered two corporate Peps, very similar to the Smith & Nephew scheme, in 1987, said they had proved to be some-what of a disaster. The first corporate Pep, offered to 130,000 shareholders and 25,000 staff in the BAT group, had been taken up by only 1,000 shareholders and had been discontinued as a result of the poor response. Another corporate Pep for estate agents, Han-over Druce, launched at the end of 1987, had fared even worse with only nine participants, possibly because it had coincided with the October 1987 stock market crash.

Rex Williams in talks

By John Thornhill

REX WILLIAMS Leisure, the video and entertainments company chaired by Mr Frank Warren, the boxing promoter, revealed yesterday that it was in discussions with a party which might lead to a major restructuring involving an injection of

assets. It is believed that Rex Williams is discussing several options with a private com-

The USM-quoted company, which on Wednesday asked for its shares to be suspended pending an announcement, added that it was continuing with its programme of asset dispos-

The company's shares can-not be relisted until it produces its long-overdue annual report and accounts for the year to May

Unilever to expand animal feeds business

Unilever's animal feeds subsidiary, BOCM Silcock, is to acquire the Blandford and Webb agriculture business at the end of the month for an undisclosed sum.

The Blandford and Webb agriculture operation produces compound animal feeds and distributes arable products and feeds. Turnover of more than £30m is expected for the year to April 30.

Swedes lift Chloride stake to 11.05% By Nikki Tait

Mercurius, the Swedish investment company, has lifted further its holding in Chloride. the UK battery group, to 11.05 per cent.

The stake-building has been

underway since January, and

the Swedes have consistently

declined to comment on the holding. Chloride, which this week issued a profit warning, has said that it is willing to meet its new shareholder, but mainteins that there has been no

Camford board surrender entitlements

By David Owen

THE BOARD of Camford Engineering, the motor components group under threat from a £63.8m bid from Markheath Securities, has surrendered entitlements to payments of at

The payments, contained in service agreements, entitled eight Camford directors including Mr Brian Cox, chairman and Mr Dennis Keech, chief executive - to five years' salary and other benefits in the event of a bidder acquiring 30 per cent of the group's shares. The decision to drop the possible payments followed further pressure from Markheath, the UK investment vehicle of Adelaide Steamship, the Australian industrial and retailing conglomerate.

The Australian-controlled the service contracts last month and vesterday repeated its assertion that the payments were excessive and against shareholders' interests.

Markheath has accumulated a 29.96 per cent stake in the Stevenage-based company over two years. As at the first close, it had received bid acceptances in respect of 0.35 per cent of Camford's shares. Mr Keech vesterday accepted

"unreasonable" but said that

"at the time it was done, it was done in the best interests of shareholders." He said that the waiving of the clause meant that board members with an average of 20 years' service might leave "with nothing." "It means that if Markheath take over, Mr Spalvins (the

group's chairman) could ask me to leave with reasonable Camford shares yesterday slipped briefly below the 305p offer level before recovering to close unchanged at 307p.

The company has until next Tuesday to produce its defence document. The Markheath offer extension runs out today.

Continued growth underlines world-wide leadership in food processing

APV made good progress in 1989. Subachieved in pre-tax profits, earnings per

FINANCIAL HIGHLIGHTS £m PICREASE Sales* 844.4 806.2 4.7% Profit before taxation 60.651.5 17.7% Dividend per share 5.4p 4.8p 12.5% Earnings per ordinary share 14.1p 12.0p 17.5% all in the current year, APV will drive to Improve margins by increased productivity around the world and to maintain

geographically. The changing political scene in the USSR and Eastem Europe has not affected existing orders and holds the promise of further demand for APV's products. North and South America APV is placing strong emphasis on developing managers with an

Although high interest rates are dampening the plans of some UK customers, APV enters 1990 with a record order book well-spread geographically, and across all product categories. The world-wide nature of its business means that APV can be modestly optimistic.

handling of foods. The Annual General Meeting of APV plc will be held at 12.15pm on Tuesday, 15th May 1990 at The Grocers' Hall, Princes Street, London EC2R8AO

For a copy of the Annual Report and Accounts, please contact the Company Secretary, APV plc, 2 Lygon Place, London SW1W WR



The American Stock Exchange is pleased to announce the listing of

NFC plc (ADRs)

April 6, 1990 Symbol: NFC



To find out why this premier transport, logistics. property and services company selected the premier auction market to list its ADRs, call George J. Avril, Executive Director, American Stock Exchange (01) 628-5982.

American Stock Exchange

The world's food engineers.

UK COMPANY NEWS

Australian chief hints that he would welcome pull-out by parent

Remarks fuel Dalgety sale rumours

By Bruce Jacques in Sydney, and David Owen in London

SPECULATION THAT Dalgety, Brower, a US distributor to fast the UK food and agribusiness, food restaurants, and Dalgety group, may sell its 55 per cent. Produce, a UK fresh produce group, may sen as so per cent. Frontier, a can head produce, stake in Australian-based Dal- distributor, are rumoured to be gety Farmers intensified yes high on its disposal list, terday following remarks by But Mr Warren sald yester-Mr Bruce Vaughan, DF chair day that no decision had yet Mr Bruce Vaughan DF chairman, to the effect-that he

ipt the

man, to the effect that he been taken on the sale of any would welcome such a move.

"Whilst we are not unhappy with our English-based share holders," Mr Vaughan was ness, for 287.4m.

"Quoted as saying, "perhaps shareholders closer to home, who have more understanding who have more understanding ment for Dalgety, since it of the needs of rural Australia, may on balance he a better some 150 vertically. of the needs of rural Australia, may, on balance, be a better

However, he ruled out the purchase of anything but a minor stake in DF by Mr Robert Holines à Court, the Australian corporate raider.

In conjunction with Elf Aqui-tains of France, Mr Holmes a Court has acquired about 5 per cent of the parent concern.
Last year, he also gained control of Sherwin Pastoral,
another Australian agribusiness operation that controls about 1 per cent of the country's land-mass.

Under Mr Maurice Warren chief: executive since the shrupt departure of Mr Terry:
Pryce last July, Dalgety has embarked on a review of its artitles

DR which specialises in the the group changes hands handling and marketing of Mr Vaughan also said there wool and livestock, Martin- was no truth in speculation

been taken on the sale of any

DF's principal minority shareholder is ANZ Banking Group, which last year lifted its interest from 21 per cent to 25 per cent, at a cost of about A\$6.3m, valuing the whole company at almost A\$158m

Mr. Vaughan, who is also a director of the Dalgety perent, said ANZ and the staff pension fund were both keen to increase their holding in DF. Others, who had "decades of association" with the Australian group were also likely to be buyers.

DF's articles of association give its own minority share.

give its own minority share-holders pre-emptive rights over the Dalgety stake if any interest of more than 20 per cent in



Maurice Warren: no decision taken yet on sale of any company

that he would lead a management buy-out of the company. "But it's not my intention to stand idly by and see anything happen to our company that's not in the interests of our customers, or of our staffers."
Trading profits from Dal-

gety's Australian operations were ahead 15.5 per cent at £14.1m in the six months to December 31 because of a higher contribution from prop-erty development. But the fullyear total was expected to be lower than in 1988-89.

Vaux sells six hotels for £16m

By Philip Rawstorne

VAUX GROUP, the brewing and leisure company, is selling six of its Swallow hotels to Williamson Hotels, a private company based in Scotland. for £16m

The hotels, with a total of 418 rooms, are located in Aber-deen, Bathgate, and Kilmarnock in Scotland, and in Alnwick, Kendal, and Newcas-tle-upon-Tyne, in England. Contracts for the sale have

been exchanged and comple-tion is expected on May 14. Mr Paul Nicholson, Vaux chairman, said yesterday: "We decided that these six hotels would not match our market-ing profile into the 21st cen-tury. We believe it would be difficult to develop economi-cally the leisure centres and other facilities which are the hallmark of Swallow Hotels, natimark of Swallow Hotels, and which we aim to incorporate in all their properties."

Vaux, which recently acquired the Gosforth Park hotel in Newcastle for £27.3m, and last week opened a luxury Swallow hotel in Birmingham, is believed to be among the

is believed to be among the bidders for Allied-Lyons' chain of Embassy Hotels. The group also announced yesterday that it has sold its estate of four London pubs to Regent Inns for £3.16m to concentrate on pub developmen in northern England.

Filofax records £1m loss and passes the final dividend

By Jane Fuller

FOR FILOFAX Group, the 0.75p (3.45p).

The personal organiser, with one. The company recorded a loss of nearly fim and it tried to kill off the yuppie image of its products with a first foray into promotion that cost £500,000.

Mr David Collischon, chairman of the USM-quoted company, said he was anxious that the company's professional, personal and pocket organisers should not find a new tag to replace the soured upwardly mobile one. He just wanted them to be seen as very useful. Last year high interest rates

had a less than useful effect on the upper end of the market and further down the competition was intense. The pre-tax loss for the year

was £960,000, compared with a profit of £2.72m. Sales fell from £14.7m to £12m and it is proposed to pass the final dividend leaving the year's total at

which Filofax made its name, still accounted for about 80 per cent of sales, the rest coming from the desk and pocket versions, and from the Yard-O-Led

pen and pencil business. Mr Collischon said new ideas to enhance performance would continue to focus on "personal effectiveness". The company was considering going into training people in this, for

example by time management courses and printed guides. In terms of its own effective-ness, it revamped its manage-ment team to reflect the company's change from being demand led (before last year it could sell all it made) to being marketing led. "We have brought in people who are used to FMCG (fast-moving con-

sumer goods).' The workforce was cut from 160 to 140.

Overseas sales, about haif the total, presented a mixed picture: encouraging in the US, France and Scandinavia; still

problematic in Japan. While the retail market in the UK remained difficult, he said the company would address the business market with the professional organ-iser, which costs about £85 compared with the £19.50 to £70

range of the smaller products. This was one of the areas where a partnership or joint venture might help gain access
to the market, said Mr Collischon, who with his family
owns 83 per cent of the shares.
The company has almost nil

gearing and net interest payments for the year were £50,000. The loss per share was

5.2p (earnings of 12p). When Filofax was floated in April 1987, the share price was 120p. Yesterday it was 20p, unchanged on the day.

Associated Fisheries dives to £2.07m

processing and a downturn in the operating profit of the part-nership fishing vessels com-bined to hit Associated Fish-

eries in 1989.

to £109.17m (£127.9m) and the pre-fax profit to £2.07m (£5.08m). Earnings were 10.07p (19.66p) and the dividend is again 6p, with a final payment of 5p.

Although comparing with 15 Investment income rose to months, turnover for 1989 fell \$2.05m (£1.03m) with the help

of £1.06m gain on the sale of investments, mainly in the

There was an extraordinary profit of £1.39m (£6.42m) arising mainly from the sale of the Leyton freehold premises and three warehouses.

Westminster & Country hotel development deal

into the development of hotels and country clubs by buying and country clubs by buying has resigned. Mr Ralph Kanter Arcadian, a company created also joins as a non-executive director, replacing Mr Richard Parkeale, the property and leful sure group acquired in a country clubs by buying has resigned. Mr Ralph Kanter also joins as a non-executive chairman, replacing Mr Leonard Day who has resigned. Mr Ralph Kanter also joins as a non-executive chairman, replacing Mr Leonard Day who has resigned. Mr Ralph Kanter also joins as a non-executive chairman, and country clubs by buying has resigned. Mr Ralph Kanter also joins as a non-executive director, replacing Mr Richard.

Farkdale's chief executive, is joining the board in that capac-ity. Mr Jeremy Priestley, also from Parkdale is appointed as

WESTMINSTER & Country
Properties, the property laves
tor and developer, is moving into the development of hotels

an executive director. Meanwhile, Sir Peter Parker comes
in as non-executive chairman,
into the development of hotels

sure group acquired in a At the same time, the Parkes reverse takeover by Pavilion family are making share disposals at 2050 per share that Mr Robert Breare, who was minster from 52.4 to 22.4 per cent. Some of these have been purchased by the incoming directors.

All-round improvement helps Avonmore rise 39%

Ireland's major food groups, "Country Bacon and Golden yesterday announced an Darry.

dayages of 39 per cant in pretax profits for 1989, from iration was further developed.

Significant wiche quintunities or to 1819'Tess (813'95s) It also said it was acquiring the outstanding 58 per cent of TH Goodwin & Sons for 125.74m, and the assets and

stocks of S Falbo Cheese, of Chicago, for I£1.58m. In the near future it intends to apply for a London listing of its A shares, and has appointed Samuel Montagu as merchant bank advisers and Davy Stockbrokers and Panmure Gordon

as brokers. The increase in profit and turnover - from IF295.44m to 1£403m - occurred across the group. The acquisitions made during the year contributed to

the results; they were Roy's

Significant niche omiortuniti in profitable, secure, long-term markets continued to be

Growth and development of the meat division considerably expanded the product range. Earnings for the year worked through at 8.95p

exploited for consumer prod-ucts and food ingredients.

(7.76p).
The final dividend on the A shares is 1.25p for a 2.5p total, and on the B the payment is 0.5p making 1p for the year. Last year payments of 1.25p and 0.45p respectively reflected the restructuring of the Avon-more Group and the formation of Avonmore Foods.

DIVIDENDS ANNOUNCED

	payment	payment	dividend		year
A-Pacific Res §fin	nii	-	0.5	nii	1
APV	3.4†		3.	5.4	4.8
Autor Patherine	5	May 17 .	. 5	`6'	8★・
Avontnove Foods A., fin	1.25	June 14	: 1.25	2.6	1.25
Avonmore Foods Builn	0.5	June 14	0.45	-1 /	0.45
Baird (Wm)tin	5.151		4.7	8.4	7.55
Seckman (A)int	7.63		1.63*		4.78"
Seradinin	1 .		1.15	1 .	1.15
CSC lav Trust	6.75	· · · · · ·	6.75	10.85	10.95
Filotox §fin	ρÜ	1 - A	2.7	0.75	3.45
Ldn M'chesterfini	8.295	June 8	7.05	12.09†	10.35
Magnetic Mats 9int	0.9	May 11	0.9		3
Molynx	2.25	July 5	2.25	- 3.25t	2.25
Norfolkfin	nilt -	-	0.06	0.21	Ö.54·
Oliver Group	4.75	May 14	4.183*	5.75	5
Queens Mostfin	1.22	May 30	0.976	2.281	1.824*
RICE &	2.25	May 25	2.25	3.75†	3.375
UDO Holdingsint	1.35	June 6	0.9	-	3.4
Vinten	2.55	July 2	3.45	4111	4.9.
Dividerids shown pence	per share	e net exce	ot where	otherwise	stated

Equivalent after allowing for scrip issue, for capital increased by anti-sand/or acquisition issues. SUSM stock. Stunquoted stock. Third market, thow a subsidiary of Queens Moat. The nine months. It is in the contract of t

BOARD I	HEETINGS	
gnies have notified dates to the Stock Exchange usually held for the pur- dividends. Official indica-	FUTURE DA	res
inble as to whether the res or finets and the sub- low are based mainly on as.	Cracley Lloyds Chemists Mejodie Investments	Apr. 26
VARICE	Berry, Birch & Noble	Apr. 19

GR	OUPE C	ONCEPT	
Consolidated resu	its for the fisc	al year ending	
December 31st, 19	989.		
(Milions of French	France)		-
	1988	1989	
Net sales	1,619.3	2,289.7	+ 41%
Operating profit	157.0	213.8	+ 36%

Net profit after tax 88.2 149.6 This has been approved by the Board of Directors of the Paris based Groupe Concept - a European leader of computer services and information technology in the fields of finance, accounting and management during its meeting of April 2nd.



The Company car.

Oliver feels the pinch and falls to £4m

By John Thornhill

OLIVER GROUP, the shoe retailer which is diversifying into other markets, saw a sharp slump in pre-tax profits in 1989 as a result of the harsher economic climate in

Mr Ian Oliver, chairman, blamed the fall on factors outside the company's control and congratulated his staff on the extent to which they had miti-gated the effects of the down-

Pre-tax profits declined from

Pre-tax profits declined from £7.11m to £4.07m in spite of marginally increased sales of £92.45m (£90.83m).

Earnings per share fell heavily to 16.88p (32.21p) although the company increased the total dividend by 15 per cent to 5.75p (5p) after recommending a final of 4.75p.

4.75p.
The company claimed that the Government's anti-infla-tionary policies had depressed sales throughout the year. Sales volumes on a comparable basis were maintained but this was insufficient to pre-vent a reduction in trading profits at a time of high fixed

Oliver Group's shares fell 5p yesterday to 190p.

Property and supermarket conglomerate joins BAT's US auction

More Japanese interest in Saks

A THIRD player, the Japanese Shuwa Corporation, yesterday made public its interest in acquiring Saks Fifth Avenue, one of the US retail subsidiaries of BAT Industries which is currently up for auction. Saks' management, in con-junction with Tobu Department Stores of Japan, and the US General Cinema group have already indicated that they are

interested in the business. In Toyko, a Shuwa official said the group's offer was sub-mitted at roughly the same time as that of the manage-ment/Tobu bid, but gave no financial details. The management/Tobu offer was lodged on about March 9, the date by

bidding was due to be comsince then, BAT's advisers have been drawing up the short-list of interested parties who will go through to the second round of bidding.

The tobacco-based conglom-

erate, which is selling its US retail interests as part of its response to a bid threat from Sir James Goldsmith's Hoylake consortium, has said that it hopes to have sales of all four retail operations completed by end-June; it has already dis-posed of Breneurs. Analysts have estimated that Saks could fetch upwards of \$1bn (£610m). Shuwa, which is not listed, is



Patrick Sheehy: subject of retirement not on the agenda

a fast-growing property and supermarket company, taking in interests in large corporate buildings in central Tokyo and investments in the US. It moved into the Los Angeles property market about 12 years

It has attracted some attention over the past 12 months,

because of its interests in other Japanese retailers. Last summer, it revealed a plan to take over and merge four smaller supermarket companies. prompting two of them, Chujit-suya and Inageya, to try to thwart the bids by issuing new shares to each other. It also declared a 15 per cent stake in

Matsuzakaya, a leading department store group.

Meanwhile, in London BAT glided through a shareholders meeting called to formally approve the demerger of its UK-based Argos catalogue showroom retail subsidiary.

There was only one interven-tion - coming from Mr Anto-nio Von Marx, the distant cousin of Sir James Goldsmith who cropped up, somewhat bizarrely, during the Hoylake bid battle last summer.

Mr Von Mark again pressed his case that BAT should be fully "unbundled", and went on to say that he was looking forward to the retirement of Mr Pat Sheehy, BAT's chairman. When, asked Mr Von More would that he?

man. When, asked Mr von Marx, would that be?
"That's not the subject on the agenda," boomed Mr Sheehy, referring — perhaps accidently — to his questioner as Mr Van Marx. "Well, if there are no further questions or statements to be made . . ."
The small gathering of

The small gathering of shareholders who had turned out - Mr Von Marx included - dutifully gave their unanimous approval to the motion. This means that Argos shares will start trading this morning, and BAT shares will adjust downwards at the same time. Analysts have suggested an opening price of 200p-210p for Argos.

Textile industry problems hold? William Baird advance to 4%

By Alice Rawsthorn

WILLIAM BAIRD, the textile and engineering group, yes-terday announced a 4 per cent increase, from £31.89m to £33.29m, in pre-tax profits for 1989, reflecting the competitive climate in the textile industry.

Mr Donald Parr, chairman, said it had been a "difficult year", although Baird has expanded in textiles in spite of the downturn. Since the start of the year it has bought one lingerie and two clothing companies from Paisley Hyer's receivers.

Group turnover rose to £444.52m (£371.24m) and operating profits to £35.82m (£32.23m). Earnings per share fell to 24.3p (25.6p). The board proposes a final dividend of .15p making a total of 8.4p

(7.55p).

In textiles Baird, like the rest of the industry, suffered the parallel problems of fierce import competition and a slowdown in consumer demand. Its rainwear companies, Dannimac and Telemac, also suffered from the unusually mild weather.

By mild weather.

Baird made operating profits of £23.32m (£21.17m) in textiles on turnover of £335.02m (£272.16m). All the growth came from its acquisitions, which include the Center of Education of taur and JR Clothes men's

than at the same time last

Group investment income slipped to £1.19m (£1.45m)... The group paid £3.73m... (£1.79m) in interest on year end gearing of 12 per cent.

At first glance these results with pedestrian profits growth and a dent in earnings per share — are distinctly disappointing. A second glance shows how well william Baird has withstood the intensely competitive conditions in textiles. In a year when its competitors reported plunging profits, or lurched into losses, Baird was unusual in managing to maintain profits. It has also, had the confidence to take advantage of the bargains around in the troubled textile industry by buying other businesses. The outlook for textiles is now slightly less forbidding. This, combined with Darchem's bulging order book, should produce pre-tax profits of £36m this year. This leaves the shares at 203p on a prospective ple of 8. This might be low on fundamentals, but it will be a long, long time before the stock market is confident enough to invest in textiles again.

William Baird Share price (pence) 180 1988 1989

vear husinesses

Mr Parr said the textile market was still intensely competitive, but there were signs of improvement. The pressure from imports had lessened because of more competitive exchange rates and the contract clothing market – for multiple retailers like Marks and Spencer – was faring well.

Darchem, the engineering division, increased operating profits to £12.5m (£11.06m) on turnover of £109.5m (£99.08m). Darchem has won several significant new contracts and its forward order books are 20 per cent higher

Blagden expands with Belgian purchases

By John Thornhill

BLAGDEN INDUSTRIES, the packaging, chemicals and industrial equipment group, is broadening its interests on the Continent still further with the purchase of two Belgian companies for £6.42m.

Blagden has already bought Moens, a drum reconditioning business, for an initial BFr140m (22.4m) and intends to by Sodepromet Chemicals, a resin manufacturer, for £4.02m. The considerations will be satisfied partly by cash but mostly by the issue of shares.

Moens, a family-run business, reconditions steel and plastic drums at two sites and will complement Blassien's

will complement Blagden's existing drum manufacturing

operations in Belgium, France and the Netherlands. The three senior managers have agree to stay with the company. In 1989, Moens made pre-tax profit of BFr24.4m and at the year end had net tangible

assets of BFr58.6m. Sodepromet Chemicals, which includes the Van Loocke company, is a chemical manufacturing and trading group based near Bruges. This acqui-sition will represent Blagden's chemicals division's first base on the Continent and will help

it expand its distribution net-work in Europe.

It made pre-tax profits of BFr15.7m in 1969 and had net assets of BFr98m.

IN BRIEF

Group has acquired City ordinary shares at 30p per share. City Alarms had pre-tax profits of 258,217 in 1989 and

BARR & WALLACE Arnold Trust has completed the sale of the freehold property, assets and goodwill of Trust Motors Edinburgh, to Applied Capital Investments, a subsidiary of Abercromby Corporation, for

£1m cash. BRITISH VITA's Royalite Plastics subsidiary, has acquired the industrial sheet operations of Courtaulds Advanced Materials for about £2m. Its Vita Interioam subsidiary has also acquired Hans Hoepfner of Goch, West Germany, for about £1m. Hoepfner, which processes foams for packaging. has a turnover approaching

BROMPTON has disposed of four of the six businesses which comprise the services division of its Inspectorate OIS subsidiary. Total consideration is £4.1m and each business has been sold to its management. Net receivables, totalling M2m as at December 31 1989, are not being sold and are being col-lected by Brompton. Negotia-tions are progressing to sell the remaining businessess of the services division – electri-

BROMSGROVE has made forther disposals of surplus property totalling some £2m.

BTP has paid \$2.5m (£1.52m)

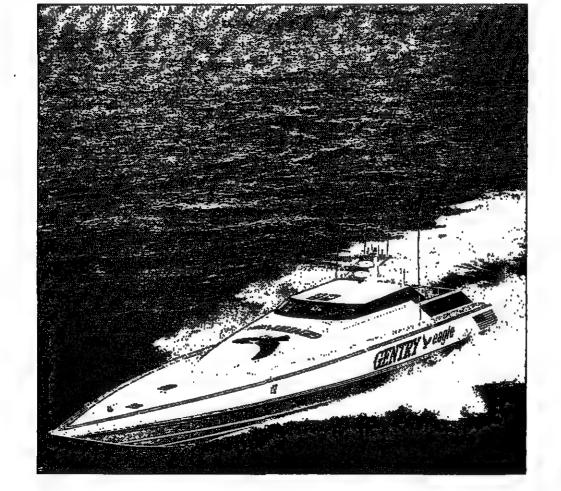
for ALC, a US supplier of flame retardant coatings for aero-plane carpets and wall coverings, based in Calhoun, Geor-gia. ALC has recently achieved

AMBASSADOR Security Bosing approval for its Alarm Systems, for £500,000, ECC GROUP has acquired Lur-satisfied by the issue of 1.67m gain, a Spanish concrete block gain, a Spanish concrete block paving producer with three fac-tories in Navarra, Castille and Madrid. Consideration was

Pta1bn (£5.7m). GOLD & BASE Metal Mines, an investment holding company, reported pre-tax profits of £134,400 (£102,500) for 1989. Earnings per share 0.79p (0.48p). Single final dividend of 0.5 (0.4p) proposed. Net asset value at end of period 18.67p

(15.3p). NORTH WEST Exploration reported a post-tax loss of £1.21m (£2.26m) for 1989. The loss is attributable in part to an exceptional write-off of deferred exploration costs of £735,359. Losses per share amounted to 8.8p (17.5p). The company intends to apply in the near future for admission. to the USM. It currently trades on a matched bargain basis. RECKITT AND COLMAN'S rights issue of convertible capital bonds has been accepted in respect of 157.35m bonds (78.3 per cent). The bonds not taken up have been sold in the market at a premium.

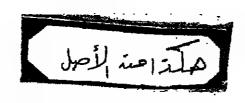
WACE GROUP has acquired; Offset Separations and Offset .: Separations (West), pre-press services companies, for an initial aggregate consideration of \$4.5m (£2.75m). Aggregate pretax profits were \$1.3m on turn-over of \$14.93m in 1989. The initial consideration will be satisfied by issue to the ven-G dors of 377,765 new Wace ordinary, and the balance by \$2.75m cash. A further payment, subject to a maximum of



The Company jet.

12-250 19-555 12-740 CHEQUE SAVINGS ACCOUNTS Moritmum ind deposit 51,0 12-000% 9-360% 12-480% When the balance is £1,000 up to £4,999 10-000% | 7-800% | 10-400% Deposit Accounts

Notice to Lombard Depositors The following interest rates will apply from 6th April 1990



UK COMPANY NEWS

Insurance helps L and M NFC dealings get make small advance

By Eric Short

LONDON AND Manchester Group managed to achieve a small 2.9 per cent rise in pretax profits for the year to the end of December, from £20.21m to £20.79m, in spite of the dull market for mort-

gages. Profits from its mortgage operations dropped from 22.07m to £1.75m and profits from its estate agency opera-tion were slashed from £2.41m to a mere £457,000. Attributable profits for the

year rose by 7 per cent from £14.64m to £15.62m and share-holders will receive a 17 per cent increase in total annual dividends from 10.35p to 12.09p, following a recommended final payment of

8.295p (7.05p).
A tax charge of 25.17m (£5.57m) left earnings per share higher at 13.42p,

against 12.95p.

The Exeter-based group's mainstream life and pensions business continued to prog-ress steadily, with profits ris-ing overall by 20 per cent from £14.08m to £16.88m.

The main contributors were the ordinary branch's

main fund where profits advanced from \$4.39m to \$5.5m and the industrial braich which saw an increase from £3.9m to

The rise in insurance profits was almost negated by the fall in the mortgage business. London and Manchester's estate agency operation, how-ever, appears not to have been so heavily hit by the house market slump as the estate agency operations of other. larger insurance groups which have incurred very heavy losses. The commercial estate agency business was highly profitable in 1989, offsetting the losses on the residential side.

the residential side.

With profit policyholders receive an unchanged normal reversionary bonus on both the ordinary and industrial branch contracts. The benefits of the very good investment returns in 1989 are passed on to policyholders in the form of higher additional reversionary bonus and reversionary bonus and improved terminal bonuses.

The group is restructuring the management of the various funds in the ordinary branch so that they will in future be managed in aggregate. The move reflects the shifting pattern of business and will enable the use of aggregate resources of the aggregate resources of the combined funds to be used to the best advantages of the

O COMMENT

Well established traditional life funds have now grown to a size where they have generated considerable momentum and as such profits will continue to emerge at a steady rate for some years to come even though new business falls drastically. This profits momentum stood London and Manchester in good stead last year, enabling the group to cover the profit downtum on the mortgage and actate the mortgage and estate agency operations and maintain steady dividend growth. However, life profits are going to be needed this year with conditions in the commercial side of estate agency getting tighter and no sign of recovery on the residential side. The advent of Tessas in the Budget introduces a serithe Budget introduces a serious savings competitor to home service companies like London and Manchester and this seriously considering entering the deposit-taking market. But for this year, the momentum from the life funds and an unchanged situation from the mortgage and

estate agency operations should result in a 20 per cent net profit rise to £18m, which is reflected in the share price

rising 6p to 311p.

underway in the US

By David Owen

TRADING IN American Depositary Receipts in NFC, the Bedford-based transport, distribution and travel group, begins on the American Stock Exchange today, some 14 months after the company's London stock market debut No new equity is being issued. The Bank of New York

will act as depositary for the ADRs, which will each represent one NFC ordinary share. According to Mr James Wat-son, chairman-designate of NFC, the listing has been pur-sued mainly to facilitate trading in the company's shares by the expanding band of US employees, and to attract more US institutional shareholders.

The number of US employees

totals 3,000. The US subsidiaries include Allied Van Lines. the Chicago-based removals bution Services of Pennsylva

NFC also hopes to benefit from the promotional spin off of securing a US listing. According to Mr Watson, Amex was selected because of the "red carpet treatment" that it was prepared to

The company expects to make more US acquisitions in line with its aim of generating 40 per cent of profits overseas by the mid-1990s. It will shortly announce the "smallish" pur-chase of a Spanish distribution

Electrocomponents expansion

Electrocomponents, the distributor of electrical and electronic components, yesterday announced two acquisitions for a combined initial consideration of £3.1m, writes Clare Pearson.

Both purchases add to the geographical spread of Misco, Electrocomponents' direct response marketing group of companies selling computer supplies to business. It is paying an initial £2m for

Dabus, a Swedish group, with a further payment depending on pre-tax profits for the year to end-June. Additionally, it is buying 65 per cent of Microbits, a Canadian company, for £1.1m and will acquire a further. ther 5 per cent for £1,000 in

the reshaping of Electrocompo-nents following the sale of its franchised components side for

Queens Moat wins control of Norfolk Capital

THE NAME BEHIND THE NEWS

Charterhouse Bank advised Queens Moat Houses on its successful offer for Norfolk Capital Group

Charterhouse Bank Limited is a member of The Securities Association and The Royal Bank of Scotland Group

Potential Made Possible -

Purchase boosts

with

Vinten THE ACQUISITION of Gruppe Munirotto had a significant inpact on the results of Vinten Goup for the nine months to

December 31 1989. Although in the group for only five months, it contributed £2.28m to an overall trading profit of £5.34m. The preax balance for the period came b £4.4m, compared with 4.87m in the previous full ear. Turnover was £84.86m

Vinten produces avionics, proadcast, and electro optical equipment, while Manfrotto makes photographic and video

camera mounts.
Mr Ron: Marler; shairsian, said the broadcast business had a good year, with trading profits at £2.41m (£3.25m). The military side produced only 2601,000 (£2.43m), reflecting the delivery in the period. Development projects continued

strongly, he added. The current year had started well. The group would benefit from a sound market position in each of its sectors, he said Manfrotto added considerably to the group's commercial interest, giving it a better bal-ance with defence.

Buying Manfrotto was achieved through a 66 per cent increase in capital, and current trading to March 31 1990 showed that annualised carnings would have been up on

Borrowings had soared to 20.3m at December 31, but gearing was already reduced from 182 per cent at the date of acquisition to 142 per cent, and would be further reduced this.

The anticipated tax relief benefits were coming through to be set off against Italianbased profits, and that would favour cash flow for at least five years.

Meantime, it was thought the final dividend should reflect current borrowings; it will be 2.55p for a total of 4p for the period (4.9p for year). Earnings were 10.4p (14.9p) per

Downturn at Anglo Pacific Resources

Pre-tax profits of USM-quoted Anglo Pacific Resources fell to 2631,000 in 1989 and the final dividend is being passed. This means there is no payment for the year, compared with 1p (including a final of

NEWS DIGEST

Turnover dropped to 25.5m (26.05m). Interest received moved ahead to £2.49m (£1.7m), but was offset by a turnround to a loss of £398,000 (profit £88,000) in the associate, and an exceptional deficit of £552,000.

Sherwood hits record £8m

which has interests in lace and garment manufacture, advanced from £6.56m to a record £8.18m pre-tax for

Sales soared to £74.26m (£47.64m) and gross profits rose by £8.62m to £20.53m. Distribu-tion and administration costs, however, took £10.08m (£4.51m)

and interest charges more than additional to 22.25m (21.65m).

After tear of 12.65m (21.65m).

After tear of 12.65m (21.65m).

Sarnings amounted to 35.8p (38p). A final dividend of 5.2p makes a 7.5p (5.5p) total.

Directors said that as USM-quoted Sherwood generated some 45 per cent of sales ated some 45 per cent of sales from overseas it was much less exposed to the uncertainties of the UK economy.

National Industri I£0.2m in the red

Continuing losses in its lighting business resulted in a 1989 pre-tax loss of I£202,000 (£194,000) at National Industri (Ireland) against a profit of E58,000 previously.

The Waterford based maker

of electrical and engineering goods, improved turnover by 15 per cent to 149.21m (188.01m). This was due mainly to an improvement in Irish market conditions, the company said. Last time there were redundancy costs of 1£6,000.
Restructuring reserves totalled 1£1m (£1m debit). Losses per share amounted to 1.63p (0.5p

KCA Drilling lower at £2.14m

Taxable profits at KCA Drilling Group dropped from £2.84m to £2.14m in 1989.

But with an extraordinary credit of £1.43m; attributable profit rose from £2.38m to £3.12m. Earnings per share

were 2.11p (3p).
Following the change of control at the end of last year, when Outline acquired 51.1 per cent of the KCA voting rights, the intention now was to pur-sue an acquisition policy of operating assets and companies. In that context, certain acquisition proposals were cur-rently under detailed review,

The Company health check.

PUBLIC WORKS LOAN BOARD RATES

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ion-quota loans B are 1 per cent higher in each case than non-qu loans A. †Equal instalments of principal. †† Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

TIME TO BUY GOLD? Windsor House 50 Victoria Street SWIH.ONW

EUROMONEY PUBLICATIONS PLC

Notice is hereby given that an Extraordinary General Meeting of the above-named Company will be held at Temple House, Temple Avenue, London EC4Y 0JA on Monday 23 April 1990 at 11 am for the purpose of considering and, if thought fit, passing the following ordinary resolutions which will be

Resolution

 THAT the arrangement proposed to be entered into between the Company and Mr Bance, an
Executive Director of the Company, as outlined in the Appendix to the letter from the Chairman
dated 5 April 1990, produced to the meeting and signed for the purpose of identification by the Chairman of the meeting be and is hereby approved for the purpose of Section 320 of the

THAT, subject to the approval of the Board of the Inland Revenue, the Directors be and are hereby authorised to make the following amendments to the Company's Executive Share Option Scheme ("the Scheme") and to make such changes as are necessary or desirable to obtain the approval of

("the Scheme") and to make such changes as are necessary or desirable to obtain the approval of the Board of Inland Revenue to those amendments:
(a) To insert a definition of "Date of Grant" as follows "the date on which an Option is granted by resolution of the Board".
(b) To insert a definition of "Market Value" as follows "on any day the average (rounded up to the nearest penny) of the middle market quotations of such a share as derived from the Daily Official List of the Stock Exchange for the three immediately preceding Dealing Days".
(c) To delete Rule 3(c) in its entirety and replace it with the following "(c) Options may be granted only within 42 days after the announcement of the Company's half-yearly or annual results".
(d) To amend Rule 4(a) by deleting the words "market value of an Ordinary Share as agreed with the Shares Valuation Division of the Inland Revenue for the purpose of the grant" and replacing with "Market Value of an Ordinary Share".
(e) To delete Rule 6 in its entirety and replace it with the following:
"(a) This Rule 6 shall apply only to options granted on or after approval of this Rule by the Inland Revenue.
"(b) Subject to Rule 14, no option shall be granted under the Scheme which at the Date of Grant

Inland Revenue.

"[b] Subject to Rule 14, no option shall be granted under the Scheme which at the Date of Grant would result in the aggregate number of Ordinary Shares issued and remaining issuable under the Scheme (when aggregated with the number of Ordinary Shares issued and remaining issuable in respect of rights granted under any share incentive scheme or any other share option scheme in the period of 10 years ending on that Date of Grant] exceeding the lower of 1,500,000 and 5% of the Ordinary Shares in issue from time to time."

By order of the Board PW Hewitt

5 April 1990

otes:

A member entitled to attend and vote at this meeting is entitled to appoint one or more proxics to attend and, on a poll, to vote on his behalf. A proxy need not be a member. A form of proxy for use at the meeting is enclosed and if used should be lodged with the Secretary at Nestor House. Playhouse Yard, London EC4V SEX not less than 48 hours before the meeting. Holders of International depositary receipts (IDRs) in respect of ordinary shares in the Company may give directions in writing as to the voting of such ordinary shares on application to Banque International a Luxembourg SA (BIL) of 2 Boulevard Royal, 2953 Luxembourg, attention Securities Department, and by depositing their IDRs with Bit, or any of the agents mentioned on the IDRs. Such instructions must be received by BIL and such deposits must be made not later than 11.00 am on Monday 16 April 1990.

on Monday 16 April 1990.

A copy of the following documents will be available for inspection at the offices of Merrill Lynch International Limited, Ropemaker Place, 25 Ropemaker Street, London EC3Y 9LY until conclusion the Agreement, between EUROMONEY PUBLICATIONS PLC. MR BANCE and THE PETROLEUM ECONOMIST LIMITED signed for the purposes of identification by the

Secretary of the Company.

(iii) the proposed revised rules of the Euromoney Executive Share Option Scheme.

(iiii) the letter from Ernst & Young referred to in the letter from the Chairman dated 5 April 1990.

UK COMPANY NEWS

Heating, engineering and property divisions fall

Acquisitions help RKF to maintain profits of £4.2m

By Jane Fuller

FALLING PROFITS in the heating, engineering and property operations of RKF Group, the USM-quoted miniconglomerate, prevented it from converting its acquisition-led growth into earn-

With turnover for 1989 up 39 per cent to £45.79m, profit before tax stayed flat at £4.19m (£4.08m) and earnings per share fell from 9.13p to 68p. The average number of shares in issue was 55 per cent higher than in 1988.

An operating profit of £5.34m (£4.61m) was shaved down by doubled interest costs of £1.16m as the group's debt rose from £7m to £25m Gearing reached 90 per cent and Mr Bob Francis, chairman, expected it to stay high this year,

Printing and leisure made. operating profits of £2.96m and £1.57m respectively, but the other half of the business

disappointed. Mr Francis said because RKF imported the parts for its industrial and commercial heaters, it had been "caught on the hop" by the falling pound. A price increase and automation was expected to

The group's December pur-chase, Mark, a heating busi-ness based in the Netherlands and the Irish Republic, was on course for a profit of £1.3m this year, he said.

On the engineering side, the subsidiaries making food handling equipment had been "caught short" by delayed contracts. Two factories had been elected according to the state of the state o been closed and £900,000 cut from overheads.

The heating and engineering division's operating profit was halved at £670,000, while sales increased to £18.87m (£16.54m).

Property and development recorded an operating profit of £700,000, a third of the 1988 figure. Mr Francis said the group bad anticipated selling 150 sheltered housing units in 1989, but only 56 had gone. They were now selling at the rate of one a week. RKF had decided to get out

of housing, and the disposal of land and homes was expected to bring in £12m. The sale and leaseback of group prop-erties would bring in a fur-

ther £4m. More than £8m of these funds are earmarked for the group's new leisure division. RKF bought Plessive bought Pleasureworld

last spring in a cash and shares deal which was then worth more than £11m. Its American Theme Park, in Suffolk, and the Sea Life Centre, opened in Norfolk in July. contributed £1.57m in operat-

ing profit.
Mr Joe Larter, chief executive of RKF as he used to be of Pleasureworld, said another Sea Life Centre and a mini steam railway would open in July, and another theme park was being built, at Clea-thorpes in Humberside,

A second tranche of investment - £7m - is going into a modern printing plant in Essex for ET Heron, the magazine printer bought in August 1988. Mr Francis said the move,

from five small locations, would increase Heron's capac ity by 40 per cent and provide scope for labour savings. A final dividend of 2.25p

makes a total of 3.75p (3.375p). The share price, which stood at 148p last July, fell 2p to 63p Laing & Cruickshank, the group's broker, is forecasting pre-tax profits for this year of

between £6.5m and £7m, which gives a prospective p/e

Cairn makes £1.2m and plans rights issue for expansion

By James Buxton, Scottish Correspondent

CAIRN ENERGY, the Edinburgh-based independent oil company, yesterday announced post-tax profits of £1.22m in its first full year of operation and launched a rights issue raising £13.7m to reduce borrowings and finance development.

Cairn, which was created in its present form in mid-1988, achieved sales of \$3.52m in the year to December 31 1989. In the previous six months, to December 31 1988, turnover was £146,339, on which it made a profit of £119,965.

Cairn is issuing 5.3m new ordinary shares at 265p each on the basis of three new shares for every 10 shares held on March 23 1990. Despite the announcement of the rights issue, Cairn's shares were unchanged at 320p.

The company will use the new capital to finance its dril-ling programmes and to repay

some borrowings.

Last May, Cairn paid \$60m for the oil and gas properties of Lignum Oil of the US. It the Gulf of Mexico and has dis-

posed of some onshore proper-ties, reducing its borrowings on the purchase to \$27.4m. Mr Bill Gammell, chief executive, said the gas fields were the said the gas fields were the main source of revenue in 1989. In the UK, Cairn is developing the Palmer's Wood oilfield in Surrey, which is expected to start production at 1,350 barrels per day in July, and is evaluating other discoveries and the rest of the onshore acreage acquired from Conoco in 1988.

In the North Sea, Cairn has a 10 per cent stake in two consortia which won five blocks in the 11th round of UK offshore licensing. Drilling has begun on two of the blocks, with Sub Oil and Conoco as operators Cairn wants to acquire North Sea production which is liable to petroleum revenue tax against which exploration costs can be offset.

costs can be offset.

Cairn said yesterday that
low gas prices in the US would
depress profitability this year,
but would strengthen in the medium term. The oil price outlook was more stable than for some time.

NEWS DIGEST

All-round growth lifts **UDO 43%**

BY PERFORMING well in nearly every area of its opera-tion, UDO Holdings increased pre-tax profit by 43 per cent in the half year to January 31 1990. Turnover rose 11 per cent. In particular, the three

acquisitions in Preston, Cardiff and Middlesbrough had proved their worth and fulfilled expec-tations, said Mr Mike Wright, chairman,

The group provides a full range of reprographic services and sells drawing office and related materials and equipment. Sales came to £31.44m (£28.38m) and profit to £4.59m (£3.32m); the latter included a net £574,000 exceptional gain on the sale of part of the freehold site at Coinbrook.

That sale gave a net inflow of funds of some £4.8m and further strengthened the balance sheet, Mr Wright stated Earnings rose to 10.5p (7.4p) and the interim dividend is

stepped up to 1.85p (0.9p). Lack of bounce as

Beradin dips 20% Beradin Holdings, an investor in natural rubber, oil palm, fresh fruit bunches, cocoa and coconut production in Johore, Malaysia, experienced a 20 per cent fall in profits to £402,432 pre-tax in 1989.

Turnover declined to 2783,692 (1965,524). Estate profits fell to £234,363 (£448,497) but tax took £79,322 less £144,054. Earnings emerged at 1.47p (1.85p) and the dividend for the year is being trimmed from 1.15p to 1p.

Beckman recovers. to £993.000

A Beckman, a textile converter and property investor, returned profits of £993,000 pre-tax for the half year ended December 31, an improvement of 43 per cent on last time's d 2692,000.

Tax of £311,000 (£252,000) left earnings 2p higher at 5.6p. The interim dividend is a sameagain 1.63p after adjusting for the one-for-five scrip,

Exploration Co of Louisiana lower

The 1989 taxable results of Exploration Company of Louis-iana, an oil and gas explorer and producer, were halved as a result of the start-up costs of the gas marketing operations and legal defence costs.

Profits feil from \$2.21m to \$1.12m (£683,000) on total revenues of \$9.32m (\$8.79m). Net income per common and com-mon equivalent shares was I cent, against 2 cents.

The company said that the start-up costs of the gas operations had been \$346,000 with the legal defence costs amounting to \$815,000.

Magnetic Materials doubles to £0.7m

A full six months' contribution from its Krystinel subsidiary helped Magnetic Materials to report taxable profits of £704,000 for the half year to end-December.

The outcome - more than double the £318,000 achieved in the corresponding period of - came on turnover ahead just 6 per cent to £8.28m (£7.79m).

The USM-quoted magnetic components manufacturer acquired Krystinel, a US maker of soft ferrite products, early last year. Mr Eduard Michaelis, chairman, said the group

intended to develop further the business to take "advantage of American and related offshore market opportunities."

A maintained interim dividend of 0.9p is payable from 2.5p (1.2p) earnings per share.

Increased deficit at Chemex Intl

Chemex International, the Third Market-quoted environmental analysis group, announced a pre-tax loss of 2749,952 for the year to and-

September 1989. The deficit compared with losses of £713,347 in the previous 12 months and came on turnover sharply increased at 2525,988 (215,370). Losses per 5p share emerged at 10.5p (9.98p). There is no dividend.

Runciman urges bid rejection

Walter Runcimen has written to shareholders urging them to continue to reject Avena's offer. Mr Garry Runciman, failed to reflect the company's true value, its outstanding performance and its prospects.

He added that shareholders recognised this as shown by the acceptances at the first closing date and the fact that the share price remained above

Organic growth lifts Molynx

Molynx Holdings, the closed circuit television security surveillance group, saw turnover advance 78 per cent and pre-tax profit increase 61 per cant in 1989.

Mr Eric Walters, chairman, said organic growth was the dominant theme, and all group companies made progre

Turnover came to £11.5m (£6.45m) and profit to £1.45m (£899,000). Administrative expenses of £2.45m (£947,000) Clipped growth rate this time.
With earnings at 13p (10.3p)
the dividend is lifted to 3.25p
(2.25p), the final being 2.25p.
Mr Walters said in the light of the group's performance to date a more progressive divi-

dend policy would be adopted. Current year budgets had been set bearing in mind the hesitancy in the long term growth markets; results so far were encouraging, the chairman reported.

CSC shows

little change

Net asset value of the CSC Investment Trust stood at 172.57p at the end of 1989 - a rise of just 3.8 per cent over the

Net revenue amounted to £178,521 (£165,056) and earnings per share to 10.85p (10.03p). The final dividend is held at 6.75p for a maintained total of 10.95p.

Erskine House fund-raising

Prudential Insurance Company of the US will subscribe for 250,000 \$10 cumulative redeemable preferred stock units in Erskine Holdings, the US holding company of Erskine House Group, as part of the fund-raising exercise announced this

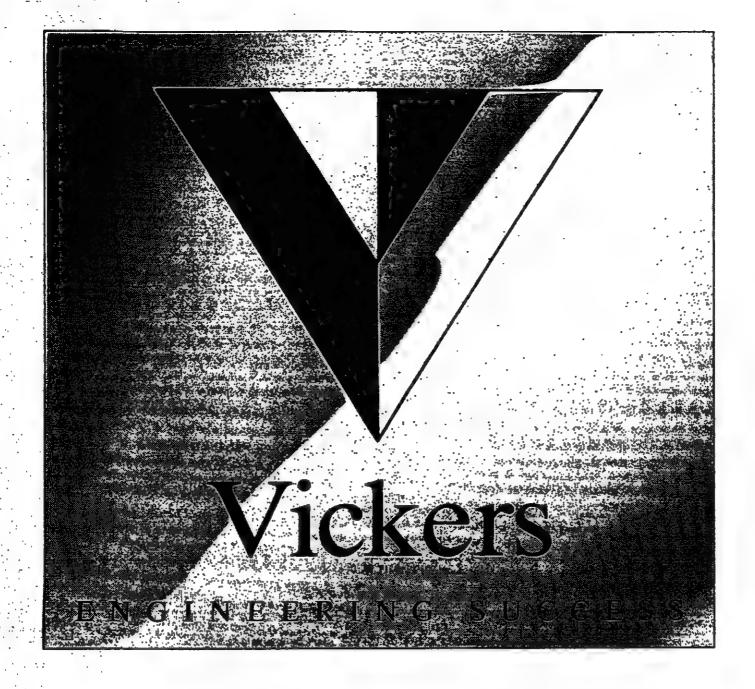
The issue of preferred stock units, with warrants attached, will raise \$25m (£15m) for the UK distributor of facsimile and photocopier machines. They will be redeemed in each of the six years between 2000 and 2065, and carry a fixed dividend of \$9.14 per punit.

A similar deal with Prudential last year involved a sub-

scription for \$35m of guaranteed senior notes in Erskine



The Company think tank.



The Company.

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Over the past six years, our pre-tax profits have grown steadily from £19.5 million to £83.6 million.

Earnings per share have risen with much the same consistency from 5.6p to 23.3p, a compound annual growth rate of 27%.

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COMMODITIES AND AGRICULTURE

Digging in for battles with the environmentalists

North American miners are anxious to promote a cleaner image, reports Kenneth Gooding

skin boots and a straw hat with a freeze-dried rattlesnake bead on the band, William Bell went north to issue dire warnings to his Canadian colleagues about the damage being done to the mining industry by environ-mental extremists in the US.

"Mine Free by '93" is the slo-gan some US environmentalists have adopted, he told the Prospectors and Developers Association of Canada at its gest gathering of its kind in

Mr Bell has been in the min-ing business for most of his working life but the mine they recently named after him in South Carolina he discovered by accident. He stumbled on the sand and rare mineral deposit while out on a dove

Now South Carolina's legislature is considering putting a special tax on minerals which, Mr Bell claimed, will force mines to close and halt exploration. Some states already have such taxes and more are

He suggested that US environmental groups have assembled war chests containing US\$230m to elect politi-clans and defeat the people they see as enemies — including miners. Extremists in the US were setting booby traps for miners and foresters. Campaigners who won the battle against any increase in the use of nuclear power in the US were turning their attention to

fully fought for an end to asbestos mining in the US was now campaigning to eliminate

other targets. One group which successing is the most important endeavour of mankind," he insisted, "Why don't the environmentalists recognise that people are starving to death in their natural environments in the developing countries? They should recognise that mining supports every activity which

ting its priorities wrong. "Min-





protects the human race." Canada is the third-largest of the western world's mining countries and the mining industry has a great deal of political clout. It is becoming more politically active but has a lot more to do before its message comes over as loud and clear and as persuasively as the one from the environmen-

Modern miners acknowledge that the industry has only image. Mr Roy Altken, an executive vice president of Inco of Canada, the world's biggest nickel producer, says: "Let's acknowledge that the public at large think of us as people who work in holes in the ground. They think of big open pits. They think of tailings dumps, they think of blowing



harvest and a new one come along next year. . . Mine a tonne of ore and it is gone forever. We must replace it with the discovery of another ton of ore - that's what explo-

dust, they think of smoke emissions, they think of deserted towns and scarred landscapes, they think of everything that is negative in terms of our envi-ronmental impacts. Let's acknowledge the reality of

The mining industry is already cleaning up its act. Inco, for example, has reduced sulphur dioxide emissions (responsible for acid rain) from its huge Sudbury, Ontario, smelter by 70 per cent from the

mid-1960s and is spending C\$400m to rebuild and reduce the remaining emissions by 60 per cent, thus containing 90 per cent of the sulphur in the

Mr George Miller, president of the Mining Association of Canada, says: "We can't yet claim mining has a neutral or benign impact on the environ-ment. But in future no mines should be opened that can't meet the full cost of environmental protection - including de-commissioning costs."

But the Canadian prospec-tors' convention pro-vided clear evidence that there was one particular subject which still divided members of the mining community and environmentalists, however reasonable they might be and however willing to listen to the other's point of view. This is the question of access

The Prospectors and Developers Association estimates that exploration is currently prohibited or "unreasonably restricted" on more than 10 per cent of Canada's total land mass, equivalent to about the area of Manitoba and Saskatchewan combined. This situation is even more

advanced in the US and the precedent we observe there is cause for the most serious concern," says Mr Robert Ginn, president of the association and a geologist of international

standing.
The Canadian association is particularly worried that proposals by the World Wildlife Fund Canada for 12 per cent of the country to be set aside permanently for conservation, as part of an "endangered spaces" programme, might find their way into law.
Mr Monte Hummel, presi-

dent of the WWFC, bravely confronted the prospectors at the convention to re-state the environmentalists' case. That 12 per cent would be enough to ensure that all types of wildlife and habitat were preserved, undisturbed by industrial development, for future generations of Canadians.

The WWFC wanted a net-work of 305 natural regions of Canada established by the year 2,000. "So far the job is less than half done."

Mr Hummel admitted that he expected this campaign to present possible conflicts with the mining industry "because we advocate no industrial activity in such protected areas. However, WWFC is eager to work with, not against

The problem with the WWFC attitude, the prospectors quickly pointed out, was that "if we don't look, we don't

Exploration very rarely leads even to land disturbance, stressed Mr Jack Garnett, chairman of the Mining Indus-try Land Use Strategy group. He said that, of 1,000 explora-tion projects, only 100 required follow-up investigation, only ten were drilled and only one became a mine.

He leads an organisation set up last year to pull together the efforts of the prospectors' association, the Mining Associ-ation of Canada and all provincial and territorial mining associations, to counterbalance the influence of environmentalists over the question of land use and access.

The miners are constantly reminding their fellow Canadians how much wealth the mineral resources (excluding oil and gas): C\$39bn in exports last year or 25 per cent of the total.

A prospectors' association exercise focussing on the Ontario region, for example, shows that the total land area involved in mine properties is 25,000 acres or 0.01 per cent of the total. The value of mineral production (excluding oil and gas) generated from that small area in 1988 was C\$7.3bn of which \$3.87bn went in taxes.

Flexing its muscles for the possible political battles ahead, the association commissioned some research that showed 70 some research that showed to per cent of Canadians would support minerals exploration in parks, wilderness and recreation areas and 54 per cent would also allow "limited"

mining activity in such areas.
The Canadian miners hope to persuade their legislators to follow the example set by California. Even though it has a strong and well-organised pro-environment lobby, California recognises that paving over an orebody is wasteful. State law decrees that land must be assessed to see what minerals are present and they must be extracted before any develop-ment goes abead.

Mr Ginn, the association's president, points out that each year every North American uses up products containing 40,000 lb of new minerals. Reap a harvest and a new one comes along next year. Draw a bucket of water from a lake or well and it is replaced by normal rainfall. Mine a ton of ore and it is gone forever. We must replace it with the discovery of another ton of ore - that's what exploration is about. If exploration is seriously inhibited, then Canada's economic vitality will be sapped."

Brazil to deregulate commodity exports

By John Barham in Brasilia

BRAZIL INTENDS deregulate its commodity exports, sweeping away virtually all existing controls and red tape. Coffee and sugar, which were the most heavily regulated commodities, will in future be subject only to con-trols designed to prevent domestic shortages.

Details of the new policies are to be unveiled by next week at the latest, said Mr Joao da Cunha, the Assistant National Economy Secretary. Mr da Cunha told Gazeta Mercantil, a Brazilian business newspaper, that "compared with the previous system, it will be a total deregulation."

Shipments of nearly all com-modities have been halted since President Fernando Col-lor de Mello introduced rigid anti-inflation policies on March 15. Sales of coffee and sugar are the most affected as the reforms abolished the Brazilian Coffee Institute and the Sugar

Kenyan President Daniel' 1800 Arap Moi has sacked the top FCIII management of the country's

and Alcohol Institute, which sais oversaw production and exports of coffee and sugar.
The new Agriculture Minis-

ter. Mr Antonio Cabrera Filho, centressured coffee farmers that the Government did not plan to auction the IBC's coffee stocks in the near future. The stocks are valued at about \$30n and their hurried sale would naturally depress prices. Farmers are also pressing for

Farmers are also pressure government support to finance their stocks. Like all other Brazilians, coffee farmers' savings and working capital were fro-zen on March 15.

Cocoa surge continues

By David Blackwell

COCOA PRICES continued this week's surge in London yester-day, taking the second position futures contract to £865 a tonne in early trading -nearly £250 above the 14-year closing low of £622 struck on

February 8.

The increase was picked up in early trading in New York as concern increased over political unrest in the Ivory Coast, the world's biggest producer, and continuing dry weather in both Brazil and the Ivory Coast, leading to fears of

damaged crops.

Profit-taking in the afternoon in London took the price back to £849 a tonne, which still marked a rise of £17 on the day and £70 on the week so far.

the market has changed from ox bearish to bullish in the past 10 days. "Everybody is buying." 15100's sald one yesterday. "Countries have of origin do not have much to \$25 sell. We have broken out of \$250. bearish chart patterns, and there doesn't appear to be a per single bearish factor."

In addition, many observers attiv now believe that the surplus ; voi production this year will not vobe as much as initially expecting ited. And while some traders upon dismiss as irrelevant the International Cocoa Organisation's 10" 81 the cocoa agreement for two need years from September with no like economic provisions, the agreement has lifted the threat that big the 250,000-tonne buffer stock

Meat packers' mergers concentrate the minds of US cattlemen Small producers are falling increasingly under the power of a few big buyers, reports Nancy Dunne

sition binge which drove Wall Street in the last decade has accelerated concentration in the US beef industry, raising fears among small and even medium-sized ranchers that they must grow

In a controversial report released last month, the National Cattlemen's Association predicted that the consolidation process would continue and might be "nearly com-Although it warned against further concentration among the three largest packers, it acknowledged that further consolidation was likely.

Four meat packing companies now account for 69 per cant of the beef slaughtered on enough from smaller packers to control 80 per cent of the

boxed beef which is processed and packed.

Most of the beef that is sup-

plied to the companies increasingly on a contractual basis - comes from feed lots. The number of lots has fallen to 46,000, and about 200 are so vast that they account for more than half of the 26m

tonnes of feed lot products.
According to the NCA
report, the cost and need for capital investment in the industry and the wide range of poorly capitalised producers. It warns: "Competitive forces will probably overpower some producers if they delude them-selves into thinking they can compete with larger commercial operators in the general commodity beef business."

Those who survive must move into "niche marketing" or into joint ventures or contractual arrangements with large well capitalised firms.
Concern about the trend has, for the most part, bypassed Washington. Like the NCA, the Bush Administration generally views big business as necessary for international competi-

Hveness. While the spectre of thousands of industry bankruptcies might seem alarming, the NCA, a traditionally conservative group, failed to recommend strong federal action. and Steve Charter, mediumsized Montana producers who attended the group's annual convention last month, convinced the membership to withhold approval of taskforce recommendations.

The Charters, backed by the Montana-based Western Organisation of Resource Councils. are pushing for a roll-back of

COCOA - Limited FOX

DOFFICE - London FOX

Close Previous High/Low

18203 (15596) lobs of

us Higi

industry concentration, which some analysts say has consoli-dated even more than in the 1920s, when the trust-busters

broke up buyer monopolies. According to the Charters, the system that has evolved is not so much cost-efficient as it is reliant on the US cheap grain policy. Inputs, like drugs d hormones and commercial feed, are expensive and environmentally wasteful

They fear that the beef and pork sectors will go the way of virtually required to offer their product in contractual arrangements with large poultry companies. The lack of competition among buyers has required poultry producers to sell for whatever prices they can get. Mr David Mayer, a producer of 4m lb of chicken a year, recently told beef ranchers in Montana that poultry profits no longer filtered down from the company level.
"Everything we have is mortgaged against our facilities to raise chickens for the processors," Mr Mayer said. "The whole industry is integrated. We have no options

other than contract growing. It's pretty much debt bond-

In the West and Midwest, state governments have grown increasingly alarmed about the survival potential for family Dakota state legislatures last year passed resolutions asking for investigations of the industry: the Minnesota and Iowa legislatures are now consider ing Bills to meet the threat. Congressman Neal Smith, an

lowa Democrat who has warned of industry concentration for years, has little hope that states can reverse the

1583/1542

603/493

525-30 496.5-7,5

WORLD COMMODITIES PRICES

1579-82 1573-5

828-30 801-2

Aluminium, 99.7% purity (\$ per tonne

trend. Limiting ownership of packers in one state, will sim-ply send their operations across state lines, he says.
An official of the Cattlemen Association says the Federal Government should intervene,

as a last resort, to prevent more mergers and acquisitions among the big three meat packers. But the Antitrust Division of the Justice Department shows no more life under the Bush Administration than it did under Reagan's, which mergers and approved them.

Mr Clayton Yeutier, the US

Agriculture Secretary, has lowed that the situation is worthy of careful observation." But an aide to Congress man Smith scoffed at this, say ing administrations for years had been saying the issue "needs some airing" doing nothing about it.

40,876 lots

77.057 lots

10.487 lobs

Ring turnover 7,850 toom

Ring turnover 570 tonn

7,685 jobs

7,028 lots

Prices supplied by Amalgamated Metal Trading

Indian gold price bounces and on policy uncertainty

By R.C. Murthy in Bombay

GOLD PRICES have bounced back at Zaveri Bazaar in Bombay, India's main bullion centre, amid uncertainty about the country's gold policy.

Prices plunged late last month after the Government revealed plans to scrap the 28-Act prohibits individuals from holding unwrought gold and allows goldsmiths to keep only 100 grammes as stock in trade. Only licensed traders are not subject to any restrictions, and the prospect of losing this privileged position sparked panic selling at the bazaar, trimming about 10 per cent off the country's inflated price.

the weekend of the official export/import policy made no Linus mention of gold, and it seems stull that the repeal plan has been stull put on the back-burner while is the Government grapples with each more pressing problems.

But the announcement at

Partly as a result of the price has jumped by more than pier to Res. 340 per 10 19 grammes (\$630 a troy ounce) must The other builish factor has well been reduced availability of main sweet source of supply in absence of wind official imports, following the part start of Ramadan, the Muslim 3 ize

'bb'a

Huen.

holy month.

MARKET REPORT

SILVER prices rose sharply in London following the overnight raily on Comex. "For once silver was dragging everything else along. We think the buying must have been inspired by Comex options which expire next Thursday," one Żurich dealer sald. It closed on the London bullion. market at 520 cents a troy ounce, a rise of 17 cents on the day. Gold was also ahead - London dealers said prices firmed in the morning after the overnight rally in New York futures on early Swiss and Australian-based buying, but resistance was encountered at about \$380 and light profit-taking pushed prices off the highs. Coffee

London Markets

SPOT MARKETS		
Crude oil (per barrel FOB)		+ or -
Dubai Brent Blend W.T.I. (1 pm #81)	\$15.10-5.20y \$17.88-7.92y \$19.48-9.50y	-,375
Oil products (NWE prompt delivery per t	onne CIF)	+ or -
Premium Gasoline Gas Gil Hoevy Fuel Oil Nachtha	\$226-228 \$161-162 \$78-80 \$167-168	-8 -2 -1 ¹ 2
Petroleum Argus Estimates		
Other		+ 01 -
Gold (per troy ez) Silver (per troy ez) Platinum (per troy ez) Palledium (per troy ez)	\$377,25 520c \$481,85 \$127,75	+ 2.75 + 17 + 5.1 -0.25
Aluminium (tree market) Copper (US Producer) Lead (US Producer) Nickel (tree market) Tin (Kuala Lumpur market) Tin (New York)	312c	-25 + 0.05 -4
Zinc (US Prime Western) Cattle (live weight)† Sheep (dead weight)† Pigs (live weight)†	83 ¹ 40 116.19p 253 540 102.03p	+ 0.48° -8 49° + 4.27°
London daily sugar (raw) London daily sugar (white) Tete and Lyle export price	\$363.6w \$444.5w £337.0	-0.2 +16 +0.5
Barley (English feed) Maize (US No. 3 yellow) Wheat (US Dark Northern)	£108 £133.5v £1208	
Rubber (May)♥ Rubber (Jun)♥ Rubber (KL RSS No 1 May)	56.00p 56.50p 227.5m	
Coconut oii (Philippines)§ Palm Oil (Matsystan)§ Copra (Philippines)§ Soyabeans (US) Cotton "A" index Woollops (642 Super)	\$350w \$280.0 \$245y £163.0 82.65c 572p	-2.5 +5 -0.5
Ç a Lonne uniosa otherwise	stated, p-per	ice/kg.

c-cents/lb. r-ringglt/kg. x-Aug. 1-May/Jun. v-Apr. ♥London physical market, §CIF

prices closed ahead in London. and were up in early New York trading, supported by news tha Brazil was not planning to suction its coffee stocks, traders said. On the BFE freight futures closed mixed after a further decline in the Baltic Freight Index. Dealers said the main supportive factors were profit-taking on short positions and a feeling that there is only limited scope for turther losses. Copper on the LME closed almost unchanged after news that the Southern Peru Copper strike is continuing despite Wednesday's reports that workers had voted

			HE TWE CLOSES		CIUSA	Providue	LightCom	
aimo	st unch	anged a	ifter news that	May	720	705	729 716	
			opper strike	Jul	700	682	710 690	
			e Wednesday's	Sep	705	691	720 704	
				Nov	721	705	730 716	
		MOLKELE	had voted	Jan	732	716	740 730	
to en	id it			Mar	745	726	754 748	
Co	beliam	from Re	uter	lurnove	e 5103 /	3899) lats o	4 5 January	
				ICO In	dicator re	dose ilis o	ents per pou	
				Apr 4	Comp. d	aily 75 Kill	(73.59) 15 da	1 101
SUGAI	1 ~ Lond	es FOX	IS per tonne	1 age 73.	.51 (73.58)	1,00231 15 08	A MAI
Baw	Close	Previous	High/Low		OES - I			Vionn
May				_				J IQTIII
Aug	333.80 341.00	337.00 342.40	337.60 333.20 343.80 340.00	_	Close	Previous	High/Low	
Oct	333.60	336.00	337 00 333.00	Apr	142.0	120.0	139.5 125.0	
Dec	325 00	326 00	323.00	May	2.881	175.0	188 1 175.0	
Mar	307 60	308.00	309 20 306,00	Novi	98.D	99.0		
May	306.40	306 60	308.00 306.00	Apr	148.0	146.6	147.0 144.5	
Aug	307 00	300-20	308.00	Turnosa	or 560 //2	(6) lots of 4	O topped	
White	Closa	Previous	High/Low					
May	442.5	444.0	444.0 440.5	DO YAL	MIAM BE	AL - BFE		/tonn
Aug	436.5	438.0	438.0 435.1		Close	Previous	High/Low	
Oct	408.5	410.0	414.0 407.0		105.00			
Oec	397 0	397 5	401 5 396.0	Jun	125.50	4-4	125.50	
Mar May	391 d 387 d	392 0 369.0	396 0 389.5 385.5	Aug Oct	124.50 127.50	124.00	124.50	
						127 00	127 50	
Turnove	9r Raw 4 085 (2679)	484 (2275)IC	ats of 50 tonnes.	Turnove	r 35 (20)	lots of 20	ไมกกes.	
Municia.	UGS 120/9) White /EE		iei: May 2523, Au	ED EIO	AT ELEM	RES - BFI	2107	
2503 0	ct 2347. D	hec 2274. M	lar 2254, May 2240	<u> </u>	HI POIL	MES - BPI	E \$10/inde	r boil
				_	Close	Previous	High/Low	
CRUDE	: OIL - 11	PE	\$/barre	Apr	1423	1426	1430 1420	
	Lates	Previo		May	1440	1424	1440 1425	
				- Jul	1278	1277	1280 1272	
May Jun	17.80 18.10		18.20 17.70	Ocr	1370	1360	1375 1365	
Jul	10.29		18.47 18.07 18.64 18.29	Jen	1380	1385	1395 1330	
AUG Buñ	15.43		18.68 18.42	Apr	1403		1410	
IPE Ind			10100 10112	8F1	1483	1499		
Turnove	ir 12882 (134111		Turnove	r 471 (67	nı -		
QAS O		10-11	Char					
	Lates!	Provious	S/tonne		- are			יחהפו
•			High/Low	Wheat	Close	Previous	High/Low	
Apr May	163.25	160.50	165 CO 162.25	May	113.30	113.50	113 50 113.25	
Auri	156 75 155,75	157.75 157.75	158.75 156 00 158 00 188.25	Jun	115.25	115.40	115.40 115.25	
M	156,50	159.50	159.00 156.50	Sep	107.00		107.10	
Aug	180.00	161.50	161.00 159 75	Nev	110.55	110.55	110.55	
Seo	160.50	165.25	162.75 160.25	Jen	114,40	114,45	114.45 114 45	,
Oci	162,50		164.00 162.26	Mar	117,40	117 50	117 50 117,40	,
Nov Dec	164.50	166.00 166.00	166.00 163.75 165.75 164.75	Seriey	Close	Previous	High/Low	
	164.75			May				_
LOTHOVE	r 10208 (8	5271)1085 01	100 tonnes		105.30	105.40	105.30 105.20	1
_				Sep 1 Nov	105.00 109.00	104.65	105.00	
81.00	₹ € VIIIII	TAPLE		Jan		108,70	109.00 108.90	
Englis	th Bramle	y cooking a	ppias are still	Mar	112.20	111 90	112 10	
			t 28-42p a lb	May	115 00	114 90	115.00 114.90	
(28-40	p), reports	FFVIB. KI	wifruit at 10-25p	<u> </u>	116.50	116.35	116.50 116.40	
each,	lemons at	8-18p (8-16	Sp), avocados al	Turnove	r: Wheat	101 (179), 8	Sarley 62 (74)	
		eapples at		Turnove	r lots of	100 connes		
			50-65p a lb					
			ushrooms are a	MOS -	RFE	(Ca	sh Satioment	p/kg
			es 60-75p a hall		Close	Previous	High/Low	
IP (60-	·75p), oper	n mushroon	ns 35-65p					
		yerlotles a		Apr	124,5	124.0	124 6	
Quanti	مامد الم عدا		skeedled on the tree	Jun	122.0	121 6		

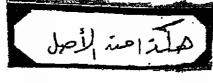
887 647	3 monars	1560-2	15/3
900 873	Copper, Gr	ade A (E per	ionne)
922 883 933 869 950 915	Gesh 3 months	1642-4 1589-90	1644
its of 10 tonnes	Lead (E per	(enno)	
ORs per tonne). Darly	Cash	525-B	S28-3
0.97) 10 day average	3 months	501-2	301-i
	Nickel (S pe		
Lionne	Gash 3 months	9000-25 8875-900	6970 8850
High/Low	Tin (5 per t	onne)	
729 716	Cash	66 80 -70	8720
710 690	3 months	6740-60	6790
720 704 730 716	Zinc, Speci	al High Grade	(\$ per
740 730	Cash	1700-10	1705
754 748	3 months	1600-5	1612
of 5 lannes	EPOT: 184	og 6/3 rate:	2
ents per pound) for	8-01. Tex		3 mor
(73.59) 15 day aver			
£/lonne			
High/Low	LONDON I	SULLION MA	RKET
139.5 125.0	Gold (line o	z) \$ price	
188 1 175.0	Close	377-37712	
147.0 144.5	Opening	37812-3791	2
	Morning fix	375.10	-
tonnes	Afternoon f		. :
£/tonne	Day's high Day's low	379 ¼ -379 ¹ 378 ¾ -377 ¹	
High/Low			
125.50	Coins	\$ price .	1
124.50	Mapleleaf	385-390	
127 50	Britannia	385-390	
lonnes.	US Eaglo Angel	385-390 385-390	
E \$10/index point	Krugerrand		-
	New Sov.	89 /4 -90 /4	35
High/Low	Old Sov.	88 14 - 90 14	
1430 1420	Nobie Plat	487.60-495.	33 4
1440 1425	Silver fix	g/fine oz	
1280 1272 1375 1365			
1395 1330	Spot	312 75 324.45	;
1410	6 months	336.65	5
	12 months	360 65	
Citonne			
High/Low	TRADED O	PTIONS	
113 50 113.25	Aluminium	(99.7%) (Calis
175.40 115.25	Strike price	S tonne May	July
107.10	1500	72	95
110.55	.444	7.6	99

ine	Close Opening Morning fix Afternoon fix Day's high Day's low	378.4 378.4 379 4	-3791 ₂ 5	2	291 ₂ -2 291 ₄ -2 29.680 30.310	30
_	Coins	S pric	ж.	£	equiv	al
int	Mapleleaf Britannia US Ezglo Angel Krugerrand New Sov. Old Sov. Noble Plat	385-3: 385-3: 385-3: 376-3: 83 ¹ 4-5 88 ¹ 4-6	90 90 79 90 %	2 2 2 5 5	34 1 ₂ -25 34 1 ₂ -25 34 1 ₂ -25 34 1 ₂ -25 29-23 1 4-55 1 ₂ 4-55 1 ₂ 96-45-3	37 37 37
	Silver fix	g/fine	OZ		S cts o	80
_	Spot 3 months 6 months 12 months	312 75 324.45 336.65 360 65	j	5 5 5	14.75 25.70 37.10 50.70	
ne e						
-	TRADED OPT	TONS				
_	Aluminium (9	9.7%)	C	s/is		Pŧ
	Strike price \$	tonne	May	July	May	
	1600 1600 1700		72 17 2	95 45 17	10 65 139	
_	Copper (Gred	io A)	G	sils		Pt
_	2450 2600 2750		222 112 44	171 96 48	14 53 134	
	Cattee	_	May	Jul	Мау	
-	650 700 750		72 33 11	75 47 29	2 13 47	
- 2	Cocos		May	Jul	May	-
=	800		41	73	6	
-	850 900		12 2	48 28	27 67	
			-		97	
	Brent Crude	_	Jun	ᄤ	Jun	
_	1850 1900		20 13	55	44	
	1950		8	18		
		-		-		
	*****		تنبطاه	100	-	

1709-10 1600-5 17,087 lots Closing 2/3 rate: DON BULLION MARKET New York (fine oz) \$ price GOLD 100 troy oz.; S/troy oz. Previous High/Lon 377.1 379.1 381.8 386.8 391.5 395.2 401.0 405.8 410.7 374.8 378.7 374.6 379.1 384.1 389.0 393.8 396.7 PLATENUM 50 troy oz; \$/troy oz 01.15 477.2 484.2 489.3 494.8 500.3

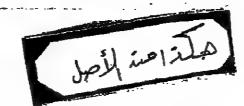
	•	•	M. ry		Júl	505 8	509.8	0	0
5					SILVI	ER 5,000 t	ray ez; cent	a/troy oz	
6)	С	ails		ote .		Ciose	Previous		w
ın	е Мау	July	May	July	Apr	514.1	518.0	518.0	518.0
	72	95	10		May	516.8	519.0	525.0	514.5
	17	353 45	85	34	Jun	521.0	523.2	0	0
	2	17		81	Jul	554	527.5	534 0	523.0
	٤	1/	139	151	Sea	534.2	536.3	540.5	531.0
)	G	8115	F	uts	Dec	0/10	540.1	553.5	542.0
-	222				Jan	549.8	551.7	554.0	004.0
	222 112	171	14	70	history	558.0	569.9	563.5	557.0
	44	96 48	53	141	May	566.2	568.1	0	0
	44	48	134	240	` لبال	574.6	578.5	Ğ	ō
	May	Jul	Мау	JUL	•				
	72	75	2	25					
	33	47	13	47	HIGH	GRADE C	OPPER 25,0	100 Pos; ce	nts/Ns
	11	29	41	79		Close	Provious	High/Lov	
	May	Jul	Мау	Jul	Apr	121.85	123.50	124.75	121,80
_	41	73	6	25	May	115.90	120.15	121,90	118.25
	12	48	27	48	Jun	114,65	115.15	116.90	114.40
	2	28	67	ão	Jui	171 00	112.15	113.50	110.50
	-	_			Aug	103.95	109,86	111.00	111,00
	Jun		Jun	Jul	Sap	107.20	107.65	109.00	107.00
_					ᅋ	106.00	108.45	0	9
	30	5 5	44	63	Nov	104,70	105.05	0	٥
	13				Dec	103.40	103.85	104.00	103.00
	8	18			Jan	102.70	102.85	Q	0

CRU	DE OIL (L	ight) 42,00	O LIS galis	Mourrei ·	CH	iicag	io		
	Lurest	Previou	6 High/La	3W/					
May	19,42	19.78	19.84	19.30	- 5012		,000 bu min;		
uii ui	19,60 20,68	20.18 20.50	20.26 20.49	19.70 20.00		Glose	Previous	High/Lo	
lua.	20.25	20.68	20.65	20,18	May	596/4	501/0	597/0	590/0
lep	20.39	20.73	20.69	20.30	Jul	809/6 814/0	,804/6 609/6	610/0 614/6	603/4 . 608/4
ict igv	20.39 20.44	20.72 20.71	20.67	20.33	See	813/2	609/4	613/4	608/0
)ec	20.42	20.69	20.70 20.67	20.44 20.35	MOY	618/4	615/0	619/0	813/0
lei	20.42	20.66	20.60	20.40	Jen	629/2	625/0	829/4	824/0
_	TALC OIL	40 000 LHC	galls, cents		Mar	640/0	636/0	640/0	634/0
-	Latest	Providu		_	- May	648/4 DEAN OR	542/0 L 60,000 lbs;	546/4	641/4
iny	6330	5402	a High/Lo 5420	6805		Close	Previous	_	
UT	5220	5303	6315	5190	May	22.18	22.16	High/Lo	22.02
ai	5220 5420	5307	5320	5200	Jul	22.27	22.31	22.33	22.13
	5650	5500 5578	5500 5585	5420 5550	Aug	22.15	22.20	22.18	22.03
lov	6680	5666	5880	5580	Sep	21.88	21.97	22.00	21.82
90	5675	5732	5745	5960	Oct Dec	21.67	21.60 21.50	21.70	21.55
an .	5755	5780	5780	5760	Jen	21.40	21.32	21.60 21,48	21.37 21,30
eb	5880	5690	5710	5680	Mer	21.31	21.25	0	ō
00		ne safenni			- BOYA	BEAN ME	AL 100 tons	Strong	
	Close	Previous				Close	Previous	High/Lo	
igy	1264	1254	1285	1253	May	_			
ud eeei	1281	1254	1300	1274 1287	Jul	. 173.7 177.0	171.8	173.8	171.2
100	1307	1282	1325	1302	Aug .	179.0	175.7 177.4	177.3	175.2 177.2
lar	1320	1302	1345	1310	Sap	180.6	179.3	180.7	178.0
ay.	1335	1320	0	9 .	Oci	181.5	180.5	181.5	SED.O
ul	1345	1330	0	0	Dec Jan	184.8	184.2	186.0	163.0
OFF	EE -C" 3	7,500lbs; c	ents/ibs		Mar Mar	186.3 191.0	185.9 191,6	188.3	184,6
	Close	Previous	High/Lo	w			upit cents/:		188.9
ay	98.75	94,99	98.50	96.00					
H	98.49	98.84	100.40	98.25	-	Close	Previous	High/Lo	W
ec ec	100.25 102.33	98,43 100.50	101.50	99.90	May	270/2	268/2	270/4	287/4
ar ar	105.00	102.00	104.00 105.76	102.10 105.00	Jul Sep	272/2 285/6	270/6	272/4	269/6
ay	106.25	103.50	0	0	Dec	282/2	265/0 262/0	265/6 262/2	259/5
ď	107.75	104.75	0	-0	Mar	268/0	268/0	268/0	265/4
P	108.25	105.50	0 .	0	May	270/4	270/2	270/4	270/0
JG.	A WORL	711" 112	000 fbs; ce	nts/lbs	· Jul	272/4	273/0	272/4	272/0
	Close	Previous	High/Los		WHEA	T 5,000 bu	ı min; cents/	60th-bushe	
ey .	15.12	15.20	15.29	15.03		Close	Previous	High/Los	v
al est	15.26 14.98	15.30 15.05	15.40 15.12	15.18- 14.89	-	370/0	369/6	372/4	367/0
ar.	14.01	14,03	14,12	.13.97	Jul Com	344/2	344/6	345/4	342/2
Ey	13.85	15.91	T3.96	13.85	Sep Dec	350/0 382/0	350/4	351/0	348/0 >
1	13.75	15.93	13.65	13.75	Miles	368/0	368/4	362/6 366/0	360/4
т	ON 50,000	cents/lbs			Mer	370/0	270/0	370/4	366/0 369/4
	Close	Previous	High/Los	γ	TIME C	ATTLE 40	,000 lbs; can	ts/lbs	
ay	73.76	73.97	74.00	73,25	·	Close	Previous	High/Lov	7
4	73.25	73.17	73.27	72.68	Apr	78,95	76.60	78.97	78.36
ズ FC	67.05 65.42	66.65 64.89	67.10 65,45	60,80	Jun	73,42	72.80	73.60	78.86 72.67
	66.24	65.63	66.25	64,29 66,10	Aug	7275	72.17	72.77	72.15
ey .	66.54	65.35	96.65	. 66,30	Oct	74.27	73.85	74,36	73.80
ľ	86.71	66.43	0	.0	Dec Feb	74,47	74.15	74.50	74.10
AN	GE TŲICE	15,000 lbs	conta/ibs		Apr	74,47 74,50	74.20 74.25	74.50 . 74.50	74,12 74,50
	Close	Previous	High/Lov						*****
~	198.25	203.20			DAEH		00 ib; cents/	bs .	
y	195.65	199.75	199.50	197.00 195.50		Close	Previous	High/Lov	,
P.	189.50	192.30	193.25	167.50 .	Apr	54.85	68.07		
	182.50	184.75	184,50	182.80	Jun	56.35	58.40 ·	55.00 58.50	54.62 58.12
	176.29	179.45	178.00	177.50	Jui .	58.15	88.15	58.25	57.85
	176.25	179.25	177.50	177.50	Aug		96.32	56.55	56.20
					Oct	50.25	50.77	51.15	50.70
,					Dec	50.65	50.50 T	60.75	50.42
r TDN	255				Feb	49.60	49.47	49,65	49.30
HDN		e: Septem	ber 18 1991	≃ 1,000 =			40 77	47.00	- 45.80°
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r IDK	ERS (Bas Apr 5 1924.5	Apr 4 1923.2	7889.0	2012.3				ents/ib Eigh/Lov	· · ·
u' MDN EUT	Apr 5 1924.5 JONES (E	Apr 4 1923.2 lese: Dec.	क्षाक्ष इक्ष	2012.3	PORK :	Close 55.45	40,000 lbs; ce	ente/lb	
u' MDN EUT	ERS (Bas Apr 5 1924.5	Apr 4 1923.2	mnth ag 1889.0 31 1974 =	2012.3	Mary Jul	BELLIES 4 Close 55.45 56.95	40,000 fbs; co Previous 55.00 55.45	95.60 56,10	54,45 55,06
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49. til

(3/1/75)



LONDON STOCK EXCHANGE

Brighter close to an erratic session

ANOTHER nervous and erratic session in London ended with equities moving up at the close as market strategists began to look for a rally in the Tokyo market, which has been unsettling world markets this

London was helped along by a firm opening to the new Wall Street session, and an early fall of 9.6 FT-SE points was reversed to show a final gain on the day of nearly 8 points. Earlier, the UK market was hadly unsettled by widespread vales of dire developments in Tokyo, where one, or more, of the Big Four Japanese invest-ment banks were said to be "struggling." Such tales were

Account Dealing Dates Tret Deallings: Mar 25 Apr 9 Apr 30 Apr 8 Apr 27 Apr. 17 May 6 May 21 Tiew lime dealings may loke place from

formally denied by the Tokyo

Stock Exchange and swiftly died away. London's relief that reports of imminent Japanese bankruptcies had proved much exaggerated prompted fore-casts from several UK investment sources that Tokyo was on the brink of a bear squeeze.

FT-A Index relative to the FT-All-Share Index

Leisure

Oct

BP attracted another keen two-way business, the shares sliding 3 more to 318½p on

turnover of 9.5m in the wake of persistent stories that a US

acquisition could be on the

cards, although analysts are

becoming sceptical of such sug-

he from worries about the UK political scene and drifted back

1% to 205%p on 2.7m. The shares were also restrained by continued talk that the company has won the bidding to

acquire the 20 per cent stake in the Huffington Refinery and

The Huffington story helped Ultramar, which has a near 38

per cent stake in the refinery.

and the shares edge up 2 more

Enterprise moved up 5 to 618p, with dealers still waiting for the probable placing of

ICI's 25 per cent stake, while LASMO put on 7 to 603p.

Calor Group raced up 24 to 287p but specialists pointed to the meagre level of business in

the stock - 365,000 shares - and said the steep rise was down to no more than a hand-

ful of small buying orders

uncovering a stock shortage.

Calor is tied into the Burmah/

Premier scenario via SHV, the

privately-owned Dutch group

despite the £13.7m rights issue.

Monument Oil & Gas put on 1% to 38%p after news of the

New Mores (14), Described (1), Described (1), Described (1), Foode (1) and the Sanders & Sidney, Moroles (1), Sanders & Sidn

to 370p

could pay as much as \$900m.

British Gas continued to suf-

The recovery in London market confidence was further encouraged when Salomon Brothers, the US house which was among the first to turn bearish on the Japanese market, shifted to a more optimistic stance. "We are now more bullish, having seen the pull back in Tokyo. The overnight rally there was 50 per cent genuine institutional support and the current level of Tokyo equities is compatible with the Japanese interest rates sce-

nario," said Mr Chris Mitchin-

son, managing director of Salo-

mon's Japanese equity

department.
However, there was still a lack of institutional interest in

shares, against 505.4m on Wednesday, included the last of the special deals coinciding with the end of the financial

Equities opened uncertainly after the latest fall in Tokyo. notwithstanding the signifi-cant late rally there, and a setback in New York. Firmness in the pound and in UK Government bonds helped to steady equities for a while but shares turned off smartly when the wild tales of trouble in Tokyo circulated in London.

But once again the Footsle 2,200 area proved sound and the market began to steady on indications of a firm opening

for news on the possibility of a

bid from Grovewood Securities, as well as from the discussions with Priest's bankers on "a

fundamental restructuring of the troubled group's finances.

Priest's shares lost 40 to 230p.

under renewed selling pressure. Dealers said the shares wlited in the face of continuing

political uncertainties in the

UK. "We've got the local gov-ernment elections just round

the corner and there are grow-

ing worries about the impact

on utilities such as water

stocks, and British Gas and

Telecom, of the privatisation of

the electricity companies later

this year. "They (the electricity stocks) will have to be sold on

high yields to get the stock away and will be direct compe-

tition to the waters," said one dealer. The Water Package lost

FT-A All-Share Index

After several record highs in

1 7 Pas 14 P

625 to £1488.

1150 5

1100

The water stocks came

London. Sezq volume of 435.5m on Wall Street, which duly obliged with a gain of 5.85 Dow points within London hours. The final reading showed the PT-SE Index at 2,239.5, a net 7.9 up on the session. The equity market is now slowing down

ahead of the end of the trading

account today. The fortunes of the new account, extended to three weeks to cover the Easter holiday break, are expected to depend to an extent on the near-term performance of Tokyo. London's success in holding above the Footsie 2,200 testing level has strengthened hopes for a successful rally --but only if other world markets lead the way.

have further to go. "We believe there is plenty of scope for profits downgrades," be added. Merchant banks showed Hambros 8 higher at 273p after a report that Banco Bilbao, which has a 6 per cent stake in Hambros, is unhappy with its present relationship with Ham-

Dealers interpreted this as indicating Banco Bilbao may sell its holding. Baltica, the Danish financial services group, has a 4 per cent holding in Hambros, and is thought to want to forge much closer links with the bank. SG Warburg, a firm market recently, ran out of steam to close 11 down at 479p.

Preliminary figures from London & Manchester, the life assurer, were well up to expec-tations and the shares moved shead to close 6 higher at 311p. Sun Alliance basked in the

glow of positive press comment on its preliminary figures and the shares moved further ahead to close a net 8% higher at 312p on turnover of 2.5m. Guardian Royal Exchange put on 6 to 232p, reflecting a bear

Ferranti maintained their recent good showing, edging up to 46%p prior to ending the day 21/2 firmer at 48p on turnover of 7.6m.

Traders said the shares were still responding to the recent series of presentations given by the company to big institu-tions, and also to the share purchases by the new chief executive.

A 48 per cent rise in full year profits to 282.4m from Queens Most Houses helped the shares recover 4 to 92p. A positive sentiment: The results were in

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72 (d. Tress. Bet 2002-5-te:
96 % I Tress. 11 % pc 2003-to?
76 % Tress. 13 % pc 2003-to?
1003 Tress. 15 % pc 2003-to:
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80 % Tress % 2009-12:
80 % Tress % 2008-12:
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86 53 60.17 86.02 86.08 85.79 92.91 (B/1) 85.12 105.4 50.53 (23/3) (28/11/47) (3/1/75) 1749.7 1761.3 1745.7 (5/9/89) (26/5/40) (6/3) 378.5 253.4 734.7 43.5 (15/2/83) (26/10/71) (2/4) (6/2) FT-SE 100 Share 2238.5 2231.6 2240.7 2221.6 2247.9 2463.7 2216.0 2463.7 986.9 (3/1) (6/3) (3/1/90) (23/7/84) 2052.5 Basis 100 Govt. Secs 15/10/26, Fixed Int. 1928 Ord. Div. Yeald Earning Ytd %(full)
P/E Ratio(Net)(*) 10.01 12.18 9.92 11.97 Ordinary 1/7/35, Gold mines 12/ FT-SE 100 31/12/83, A Nii 9 95 SEAQ Bargns 4.45pm 34,007 35,200 35,284 31.616 28.863 GILT EDGED ACTIVITY 873 19 38,136 736.45 29,457 32,430 432.5 Gift Edged Bargains 79.9 55.5 476.2 521,4 Day's High 1756.3 Occinery Share Index, Hourly changes Day's Low 1743.2 Open 9 m 10 am 11 am 1746.7 1750.2 1748.8 1744.6 1 pm 2 pm 1750.5 1754 1 3 pm 4 pm 1755.3 1755.5 12 pm 1747 1 hardware a Courage turnous Caraman and the FT indices of delly Equity Bargains and Equity Value and of the live-day averages of Squity Bargains and Equity Value, was dis-continued on July 31. Closing values for July 28 available on request. FT-SE, Hourly changes Day's High 2239.5 Day's Low 2222.0 Open 9 am 10 am 11 am 12 pm 1 pm 2237.7 233.6 2228.4 2224.6 2227.7 2232.6 2236.9 2235.7 2235.7 TRADING VOLUME IN MAJOR STOCKS

FINANCIAL TIMES STOCK INDICES

High

84.20

75.91

(21/3)

127:4 (9/1/36)



line with analysts' expectations, but dealers had taken a pessimistic view on Wednesday, selling the stock and sending the price down 51/4.

77.64

Confirmation of market rumours, largely dismissed earlier in the week, that the managing director of Boots' Hal-fords division had resigned knocked 7 off the company's shares to 259p. Turnover was a busy 4.3m shares.

Mr lan Staples, who is leaving Halfords "to pursue a new venture outside of retailing," had been MD for four years. His replacement is Mr Brian Whalan, MD of the Boots Opticians chain of more than 350

stores. A story that Williams Holdings was about to sell its Crown Paints operation did the

shares 11 better at one point. But dealers and analysts quickly expressed the view that Williams was unlikely to sell Crown without its other paint brand Berger and the shares eased to 258p, a net improvement of 8. The recent bid talk surrounding Cadbury Schweppes seemed to spill over into other food manufacturing stocks. The most visble benefi-

ciary was Ranks Hovis McDougall. County NatWest Wood-Mac pushed the stock early in the session in anticipation of a ruling from the Californian insurance authorities, due on Monday, relating to Hoylake's bid for BAT industries. They are examining the potential sale by Roylake of Bats's US insurance subsidiary Farmers

rounds and sent the company's to Axa-Midi of France should the consortium gain control of

Hoylake has a 29.9 per cent stake in RHM and it has long been suggested that if it is frustrated in its attempts to buy Bats it might turn its attention to RHM.

Other foods also had a good day. Berisford firmed 3 to 148p. New-time buying pushed turn-over to 2.7m shares as dealers spoke once more of the likelihood of a bid from Tate & Lyle. The figure being bandled about was an offer of 175p. Tate responded by underperforming the market and closing unchanged at 276n.

■ Other Market statistics. including the FT-Actuaries share index, Page 32

Rover help for BAe

AN INCREASE in car sales by the British Aerospace subsi iary, Rover Group, against the background of a contracting market, helped BAe's shares put in one of the best performances of the day among T-SE 100 stocks

Rover had 15.3 per cent of the UK market in January compared with 13.5 per cent a year earlier. Mr Ed Wright at BZW said the figures were "very encouraging." Total mar-ket sales fell from 221,135 to 208,733 units.

BAe was also helped by widespread talk that a ruling by the European Commission - on whether BAe had effec-tively been subsidised in its acquisition of Rover from the UK Government - might favour the company. One agency broker was said to have een buying out-of-the-money call options. Analysts said the ruling is not expected before mid-April.

BAe climbed 18 to 528p on good turnover of L6m shares. Dealers noted US buying.

Premier advances

IUS.

Premier Consolidated prorided one of the best performances in the oil and gas sec-tor following news of the company's second oil drilling success in Thailand. Mr Peter Hitchens, an oil

analyst at Shearson Lehman Hutton, said the news raised the probability that the original oil discovery in the area, the Songkla find, is not an iso-lated field and Premier could have a grassroots position in a Premier said the Bua Ban Number One wildcat well, driled in the Gulf of Thailand, had flowed oil at rates of up to 750 barreis a day. The Songala dis-covery produced a flow of 1,500 barrels a day. Premier did not reveal more details of the lat-est find, possibly because other

oll companies are currently bidding in the latest Theiland licensing mund. The Shearson analyst said the discovery, although by no means large in North Sea terms, could be worth around

25p per Premier share. Premier shares, depressed at the start of the week by talk that a big line of stock was on offer; moved up strongly to close 8 to the good at 107p and were also helped by news of a gas discovery in Sind province in Pakistan. Premier's success was reflected in a firm showing by Burmah Oil shares, which advanced 21 to 614p on turnover of 662,000. Burman has a

1989 encouraging gas find in Block 43/17 in the North Sea, in which Monument has a 12% 29.9 per cent stake in Premier and also a direct 16.2 per cent stake in the Pakistan gas find.

per cent stake. Confidence in the property ector received a further boost from the disclosure that the UK arm of Olympia & York, the Canadian property group controlled by the Reichmann brothers, has taken an 8 per cent stake in Rosehaugh and that the move illustrates Olympia's "confidence in the under-lying strength of the London property market".

Shares in Rosehaugh jumped

to 298p on the announcement but lost impetus as Olympia said it had no intention of making a hid. By the close, the shares were little changed from overnight at 279p.
Some profits were taken in

the stocks which had traded actively earlier in the week. Hammerson "A", which is still looking for takeover interest in the wake of its latest overseas venture, shed 7 of Wednesday's

gain to end at 738p. Westminster & Country 400 Properties settled back by 10 to 160p as the market absorbed news from the previous day of boardroom changes and a significant stake sale. Laing Properties, awaiting a resolu-tion of the unwanted bid from P & O and Chelsfield, continued to trade steadily around 653p, well below the bid terms and also below Laing's own asset valuation

which holds a 44 per cent stake in Calor and a 9 per cent-plus But British Land (498p) were holding in Burmah.
SHV, which has said it intends increasing its stake in Calor, is expected to add 2 per still firm as investors looked for early developments on a new restructuring plan from the board, hoping that this time, the proposal will find agreement with Land's institucent to its Calor holding during Cairn Knergy held at 320p tional shareholders.

A decline of 80 per cent in profits at Priest Marians heightened the market's need

Bowe, BS, Sales DJ, Flux, Rosefa Forwall, Graneda 73-pp Net Cv., Halme, MyP Indi, Johnson Matthey, Kabarnasso, Liagonia, Mayeon, Mh. & Med Book, Norton, Nove Ind. S. Persitied, POF, Woerdo, SAC Indi, Securicor, Oa. "A" Net Took, Nove Ind. Securicor, Tal. N. Third Mile Installated House, Waterford Wedgerood, Security Services T. S. N. Third Mile Installate House, Waterford Wedgerood, Security Williams Milliams.

Mest Inds., Whitington, Willis. Wishew, Myndham, Young (h.), IMSURANCE (1) LEISURE (6) MOTORS (6) NEWSPAPERS IN PAPERS (6) PROPERTY (8) TEXTILES IN TRANSPORT (8) TRUSTS (24) WATER

riord Wedgwood, , Willie, Wibliaw, MBURANCE (1)

Equity Shares Traded Turnover by volume (million) 200

Mar Feb quick succession, Reuters was knocked hard in early trading and was 50 lower at one stage But the shares fought back staging a long recovery to end just a net 4 off at 1155p.

In an otherwise quiet transport sector, P & O held up well ahead of Monday's ex-dividend date. The shares rose 8 to 595p. Hazlewood Foods, a poot market earlier in the week, alipped 4 to 191p. Mr Carl Short of Kitcat & Aitken said that

the group should come out with pre-tax profits of around £58m for the year to end-March 1990, but that for the current year analysts are split two ways over the company's performance. Some analysts, he said, are

going for £74m-£75m but others are looking for no more than 267m, just about the bottom of the range. Mr Short, who is going for £67m, said he elieved Hazlewood's consolidation phase in 1989-90 could

LONDON SHARE SERVICE

			LUN	DUN :	SHAR	4E 3	En					
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APPOINTMENTS

NEW HIGHS AND LOWS FOR 1890

Senior posts at Save & Prosper

■ SAVE & PROSPER GROUP has made the following pointments. Mr Colin Rye pointments. Mr Country takes responsibility at group board level for the insured additionally appointed managing director of Save & Prosper Insurance. Mr Shaun Astley becomes managing director of Save & Prosper

Mr Nigel Griffiths, company secretary, has been promoted to the boards of SECURICOR **GROUP** and Securicor

Mr Richard W. Pogne has been appointed a non-executive director of REDLAND. He is managing partner of Jones, Day, Reavis & Pogue, an international law firm based in Cleveland, Ohio.

Sir Peter Carey, chairman of Dalgety, is to join the board.
of AQUASCUTUM as a . In executive director.

MACARTHY has appointed Mr C.M. Scott as an executive director. He remains managing director of the retail division.

Ms Liz Roberts has been appointed commercial director of INFORMATION SYSTEM NETWORKS. She was formerly

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manager of corporate systems at the Water Research Centre,

2) BREWERS (7) WALDINGS (13)
CHEMICALS (4) STORES (5) ELECTRICALS
(4) ENGINEERING (16) POODS (16) HOTELS
(1) MENERTHALS (42) Alongung, Apolio

■ Mr Clive Fenn-Smith, who worked for the Barclays group from 1980, has been appointed to the board of PORTSMOUTH BUILDING SOCIETY.

appointed vice president marketing and sales, HERTZ EUROPE.

He was a director of



Mr Isin Lumsden (above) has been elected finance director of STANDARD LIFE ASSURANCE CO, Edinburgh.

a Mr Robin Davies has been

TOSHIBA INFORMATION SYSTEMS (UK) has appointed Mr Tony Sweeney as general manager, facsimile and telecommunications division. Dial-a-Phone.

He was general manager

BUTLER HARLOW HOLDINGS, money and securities broking division of MAI, has appointed Mr Stuart Mackenzie as senior managing director of Butler Harlow Ueda

with responsibility for the currencies and sterling divisions. He has been succeeded as managing director of the sterling division by Mr David Pippard, and Mr Bill Sargeant becomes deputy managing director. Mr Bob McMurtrie has been made managing director, marketing, and been succeeded as managing director, currencies division, by Mr Alan Nicholls. Mr Stephen Raven has been appointed chairman of Garban

Holdings, a new subsidiary, and Mr Pat Turnbull becomes managing director responsible for equity broking in Europe, with Mr Charles Pendred as managing director responsible for fixed interest broking in Europe.

■ Mr John Bradley has been appointed managing director of H.R. OWEN, part of the Beron Motor Group. He was a main board director of the TWR Group.

Mr Bob Todd has been appointed financial and operations director of COMPUADD CORPORATION. Bristol. He was director of financial planning for IBM in the US. Mr Matthew Line

■ HIGGS AND HILL HOMES has appointed Mr David P. Truslove as finance director.



CREST NICHOLSON has appointed Mr Peter Murray (above) as chief executive of its commercial property division; Mr Andrew Yates becomes managing director of Pearce Developments; and Mr Neville Walker is made managing director of Crest Estates.

Mr Barris Hoar, chairman of Hoskins Brewery, has been appointed to the board of ASSOCIATED FARMERS, of which he is the largest single shareholder (15.75%).

Mr Malcohn Turner, deputy director, credit finance, LOMBARD NORTH CENTRAL, becomes managing director, Lombard NatWest Commercial Services on April

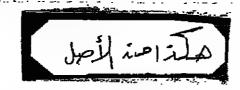
Mr Bob Jones, project director, Lombard North Central, has been appointed managing director, Lombard Tricity Finance.

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LONDON SHARE SERVICE

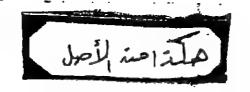
● Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

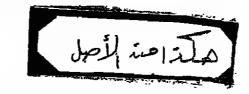
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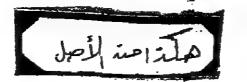


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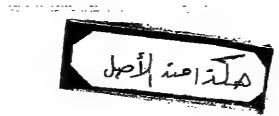
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COMPANY NOTICES

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Yen firms on position squaring

Y158,55, continuing the trend seen in Tokyo, where the dol-

lar slipped to Y157.90. The US currency also eased to DM1.6995 from DM1.7005 in

THE DOLLAR was slightly weaker against the yen and D-Mark yesterday as positions were squared ahead of the Group of Seven meeting in Paris at the week-end. Rumouts of financial problems. involving a Japanese broker-age house, had more impact on bond markets than on the for-

eign exchanges. Pretit-taking, as long posi-tions in the D-Mark were unwound against the yen, pushed the West German cur-rency down to Y92.75 at the London close, from Y92.84 at the Tokyo finish and from Y9...25 in London on Wednesday. Market opinion suggested that a continued adjusting of positions ahead of G7 may bring the D-Mark down to Y32.50, but this could soon be reversed if the Paris meeting fails to produce concrete mea-sures to support the yen.

The market also awaited

news from the trade talks between the US and Japan winchbegan on Monday, amid suspicions that these discussions and the G7 meeting may be connected, as the US looks for Japanese concessions on trade before agreeing a package of support for the yen. On the other hand the US may be wary that loss of confidence in Tokyo does not spark a sell off of US assets by Japanese inves-

2 IN NEW YORK

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Rates little changed £15m bank bills in band 1 at

14% per cent and £128m bank bills in band 2 at 14% per cent.

In the afternoon another £25m bills were bought, via £20m

bank bills in band 1 at 14% per cent and £5m bank bills in band 3 at 14% per cent. Late

assistance of around £20m was also provided.

Bills maturing in official

hands, repayment of late assistance and a take-up of Treasury bills drained £761m, with a rise in the note

circulation absorbing £120m.

These outweighed Exchequer transactions adding £310m to liquidity and bank balances above target of £25m. In Frankfurt call money fell

to 7.80 from 7.85 per cent as

banks remained well supplied with liquidity. Banks' reserve holdings are relatively high, averaging DM50.3bn for the

first three days of April, against an expected requirement for the whole

month of around DM59.0bn. Payment of DM4.16bn for a Federal floating rate note will

note rediscount rate to 15.6 per

Reserve added temporary

funds to the banking system

via \$1.5bn in customer

Federal funds were trading at

tighten conditions today. In Sydney the Australian Reserve Bank cut its Treasury

cent from 17.1 per cent.

RATES WERE steady on the London money market vester-day. Sterling's better performance recently has removed any immediate pressure for higher rates, but the UK economic situation suggests that there will be no rate deduction for some time. Three-month interbank was unchanged at 15½-15½ per cent and one-year money was quoted at 15½-15% per cent against 15'2-157 .

MONEY MARKETS

UK clearing bank base lending rate

On Liffe short sterling futures opened firmer at 84.85 for June delivery, but the contract was confined to a narrow range in very quiet trading. The high of 84.86 was slightly below technical resistance at 84.87. and it closed towards the day's low, unchanged from Wednesday at 94.81.

Credit was in shorter supply than of late on the money market, and the authorities did not appear to provide enough help to take out the underlying position. The Bank of England initially forecast a day-to-day shortage of £550m, but revised this to £500m at noon and to £100m in the afternoon. Total assistance of around £188m

Before lunch a total of £143m bills were purchased, by way of 85 per cent

London, and to SFr1.5010 from SFr1.5060, but rose to FFr5.7150 from FFr5.7125. The dollar's index was unchanged at 68.7. Worries about the impact of

German monetary union failed to prevent the D-Mark firming slightly against most currencies. Speculation increased that the Government in Bonn will reject the Bundesbank pro-posals for a rate of two East German Marks against one D-Mark, and for political resb-Mark, and for pointed rea-sons will agree a straight swap between the two currencies. The D-Mark rose to L735.80 from L735.05 against the lira and to FFr3.3625 from FFr3.3595 in terms of the

French franc.

The Spanish peseta was tors.
At the London close the dol-lar had fallen to Y157.65 from again the strongest member of the European Monetary Sys-tem, but the Bank of Spain said it has no intention of narrowing the currency's 6 per cent fluctuation band within

cent fluctuation band within the EMS. It rose above the 2.25 per cent band governing the other members yesterday.

Sterling was little changed, maintaining a firm undertone on high London interest rates. The level of DM2.80 was touched, but prompted profit taking. Dealers suggested that nervousness is likely to increase approaching the UK increase approaching the UK trade figures later this month and with the test of the UK Government's standing at local government elections in May. The pound eased 5 points to \$1.6415 and to DM2.7900 from DM2.7925. It declined to Y258.75 from Y260.25 and to SFr2.4520 from SFr2.4725, but was unchanged at FFr9.3800. Sterling's index rose 0.1 to 87.9.

151	BURO-CURRENCY INTEREST RATES									
Apr 5	Short	7 Days	One	Three	Siz	One				
	term	notice	Manth	Months	Months	Year				
rting Dollar Dollar Goldar Goldar Franc Franc Franc Inschmark Franc Inan Lira Iglan Franc Irone an SSing	4 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	14:3-14:4 8:3-8:4 12:4-12:5 6:4-7:5 6:4-7:5 1:4-16:7 1:4-16:	15-14:5 8:-8:5 13:-12:1 8:-9:4 8:-9:4 8-7:4 10-4:0 12-11:4 13:-11:4 13:-11:4 13:-11:4	15 2-15 to 82 2-15 to	15 16 16 16 16 16 16 16 16 16 16 16 16 16	15 2 - 15 3 9 - 8 3 13 2 - 13 13 9 13 - 13 13 9 14 - 9 8 7 - 12 5 110 1 - 10 14 110 1 - 10 14 11 2 - 11 13 11 2 - 11 13 11 3 - 11 13				
ng term Eurodolia	rs two years 9,	i Lerm raids are	three years 9,2.	4 / per cent; h	our years 9½-9	i _s per cent; the				
m 9,4 .9,6 per cen	enominal Shor		call for US Dol	lan and Japane	se Yea; others, b	no days notice.				

Apr 5	Day's spread	Close	One month		Three months	% p.n.
IS	1 6,995 - 1,6475 1 9170 - 1,9280 3,135; 3 151; 57 60 - 58 05 10 654; 10 721; 1,0390 - 1,0430 2,783; 2,890; 2,783; 2,890; 2,784; 10,833; 9,371; 942; 10,07 - 1,0 11; 2,584; 2,591; 19 61; 19 72; 2,46; 2,475;	1 6-10 - 1 6-20 1 9170 - 1 9180 9134- 31,145 97,63- 57,75 10 6-61- 10 671, 10 600 - 1,0410 2784 - 2794 -245,75- 246,75 177 10 - 177 40 20524- 20534 10 794- 10 804 9 371- 2081 10 674- 10 804 246- 2-27 19 61- 19-64 1-65- 2-27 1-65- 2-361	0.87-0.85cpm 0.90-0.25cpm 1½-1½-cpm 28-16cpm 3½-2-decesm 0.50-0.25cpm 1½-1½-pm 5-2-decis 6-4-cpm 2½-1½-pm 2½-1½-pm 3½-3½-cpm 1½-1½-pm 1½-1½-pm 1½-1½-pm 1½-1½-pm 1½-1½-pm 1½-1½-pm 1½-1½-pm 1½-1½-pm 1½-1½-pm 1½-1½-pm 1½-1½-pm	6.29 6.45 6.45 6.77 6.77 6.77 6.77 6.77 6.77 6.77 6.7	2.60-2.57pm 0.78-1.66pm 79-1.5pm 77-54pm 181-94-pm 181-12464 38-19pm 18-1-2464 38-19pm 18-1-14pm 18-1-14pm 18-1-24pm 18-1-24pm 18-1-24pm 296-22-pm 34-3-14pm 18-3-14pm 18-3-14pm 18-3-14pm 18-3-14pm 18-3-14pm 18-3-14pm	\$100 A.T. T.

4 20-4 TODA	n							
DOLLAR SPOT- FORWARD AGAINST THE DOLLAR								
Apr.5	Daty s spread	Close	One mostik	9.a	months months	67 46		
UF) ireland) Canada Netherlands Befgittm Demmark W. Germark W. Germark Rorigal Spain Italy Norwig France Switter Japan Senterland ECU	11 944 - 11 964 11 945 - 1 5050 1 2030 - 1 2050	38 10- 35.20 6.49% b.90% 1.6900 - 1.7000 1.90.00 - 1.90.10 1.08.00 - 1.08 10 1.250% - 1.250% 6.57% - 6.58 5.71% - 5.71% 6.13% - 6.14% 1.57.60 - 1.57.70 11.95% - 11.95% 1.5005 - 1.5015	0.87-0.89spm 0.39-0.35spm 0.34-0.47cdis 0.01cm-0.01cdis 2.00-8.00cdis 1.59-1.75cm/ds 1.59-1.75cm/ds 45-53cdis 45-53cdis 45-53cdis 45-53cdis 2.93-1.00ccdis 2.93-1.00ccdis 2.93-1.00ccdis 2.93-1.00ccdis 2.93-1.00ccdis 0.17-0.15spm 0.40-0.85cm/ds 0.18-0.16cpm	SACNET PERSON TRA	280-2 S7pm 0.89-0.82pm 1.40-1.45pi par-0.03ti 4.05-4.55di 6.12-0.09pm 279-315di 150-1640h 10.30-12-5dec 6.15-0.55di 2.00-2.10da 6.15-0.55di	630 217 4873 -199 -266 -273 -573 -573 -144 -598 -144 -598 -1.86		
Commercial i Forward prei	rales taken towards o Nume and discounts o	in and of London tra apply to the US dolla	iding, f UK, irrian Ir and not to the fi	d and EC edividual	U are quotes in U: Currency,	s surrency.		

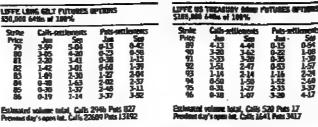
Forward gremiums and discounts apply to the US dollar and next to the individual correspy.								
EMS EUROPEAN CURRENCY UNIT RATES								
	Ecu central rates	Currency amounts against, Ecu Agr 5	fortrail raid	% change adjusted for giveryence	Divergence limit %			
Beiglas Franc Danish Krose German D-Maris French Sradc Duton Guilder Irish Puni Italian Lira Spanish Peseta	42 1679 7 79845 2 04446 6 85684 2 30358 0 763154 1529 70 132 889	42.3567 7.82739 2.04690 6.38165 2.30424 0.763431 1505.84 130.260	40 45 40 37 40 12 40 05 40 05 40 04 1 36	40.48 40.49 40.15 40.39 40.06 40.07 -1.53	±1.9508 ±1.6453 ±1.1762 ±1.3618 ±1.5272 ±1.6669 ±1.5162 ±4.2705			
Changes are for Ecu. th	emfore positive d	tappe denotes a w	all correspond					

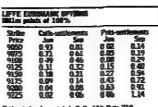
EXCHANGE CROSS RATES										
Apr.5	£	5	DM	Yen	F Fe	S Fr.	H Fl.	Lis	CS	B Fr
ž.	1 0 609	1.642 1	1790 1699	258 8 157 6	9.380 5.713	2.465 1.501	3 140 1.412	2053 1250	1.918 1.168	57.70 35.14
DM	0 358	0 589	10.78	92.76	3 362	0.884	1.125	735.8	0 687 7 433	20 68

Apr.5	E	S	DM	Yen	F Fe	S Fr.	H FI,		CS	B Fr
ž	0 609	1642 1	1.790 1.699	258 8 157 6	9.380 5.7L3	2.465 1.501	3 140 1.412	2053 1250	1.918 1.168	57.7 35.1
DM YEN	0 358 3 864	0 589 6 345	10 78	92.76 1000	3 362 36 24	0.884 9.525	1125	735.8 7933	0 687 7.411	20 6 223 (
F Fr. S Fr	1 066 0 406	1.751 0.666	2 974 1.132	275 9 105 0	10. 3 805	2.628	3.348 1.274	2189 832 9	2.045 0.778	615 23 4
H FI. Lim	0 318 - 0 487	0.523 0.800	0 889 1 359	82.42 126 1	2.987 4.569	0.785 1 201	1,529	653 8 1000.	0.611	18.3 28 L
C S B Fr	0 571 1 733	0 856 2,846	1.455 4.835	134 9 448 5	4 991 16 25	1.285	1.637	1070 3558	3 324	30.06 190.

(Lunchtime)

FINANCIAL FUTURES AND OPTIONS





LONDON GLIFFED

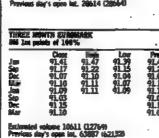
1	Balanded unforce 19634 (21742) Previous day's open left. 35365 (35181)
	US THEASURY BONES 8% Side,800 12mis of 100%
	Close Hein Lew Just 92-31 93-62 92-34 Sep 92-27 Dec
1	Estimated volume 2778 (2227) Persing day's one lat 4917 (4864)

Estimated Previous (volume 277 Ry's open lu	8 (2227) L 491,7 (4)	906)	
64 NOT	ONAL GERN 00 100ths of	AN GOVT. 180%	JAN 1	
Jun Sep Dec	Close 84.16 84.11 84.11	High 94.48 94.25	83.99 84.13	-
Extensive	volume 309	06 (42124	3	

Previous	day's open is	L 58327	56786)	
6% MITT	DNAL LONG 66m 100ths	TEMM JA of 100%	PANESE OF	WT
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Dec	24.27			74 84
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THREE 14 £300,000	ideltii Steb points of 1	LDIS 10%		
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Francis signs open siz 149307 (2500207								
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THE COLUMN	REE MOI U la pe	NTH ECH ints of 191	1%		
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	SE 100 per tul	index poi	ež .		
17		Close	High	Low	Pre

FT-SE 1 £25 per	00 jiribez Tuli budek pi			
Jun Sea Dec	2271.0 2310.0 2350.0	High 2273.0	Low 2545.0	Pres. 2252.0 2291.0 2331.0
Previous	d volume 40 day's open i	m_ 17673		
1,6415	16	ds. 3-m 129 1.61	th 6-seth 57 1-5914	12-mb

Latest High Lew Pres. 1.6218 1.6254 1.6210 1.6396 1.6000 1.6000 1.9970 1.9950

8.50-8.65 10%-10%

15% 15% 15% 15%

8.00 9.75

One Year

15<u>%</u>

FT LONDON INTERBANK FIXING

MONEY RATES

7.95-8 10 104-104

LONDON MONEY RATES

7.80-7.90 10-10-4 83-91-5 830-8-40 71-71-12-12-12-1 101-10-2 111-11-1

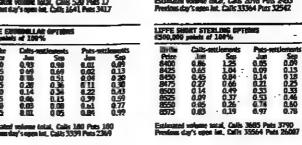
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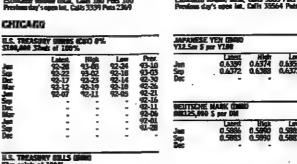
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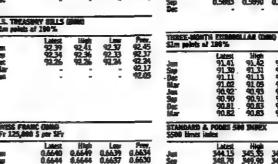
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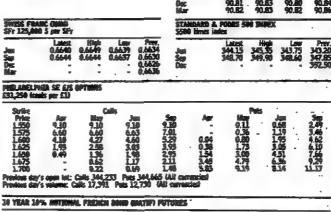
U100 am Apr SI 3 months US dollars

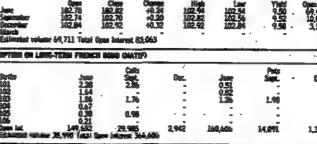
Estimated volume total, Calls 2099 Pors 2/63 Provious day's open Int. Calls 33364 Purs 32542

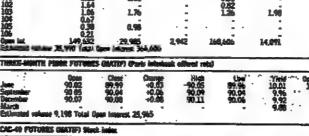












BASE LENDING RATES

	44	4.	. %
ASN Bank	15	Co-constitute Bank	NatWestrolester
Adam & Coropany		Coetis & Co	Northern Bank Ltd. 15
Alfied Trust Basit	15	Cypres Popular Bk	Marwich Gen. Trust
Altied irigh Basik		Duebar Bank PLC	Noticedit Mortgage Basit 15
Beary Austracher		Dracan Lauriz 15	PRIVAThanten Limited 15
Associates Carp Comp			Previncial Bank PLC 16
R&CM-CITA Res		Exerter Trust Ltd 154	
Bank of Baroda	ĭ	Figure & Gos. Bank 15	
Carco Silban Wataya		First National Bank Plc. 161	
Bank Happe Ban		Robert Fleming & Co 15	Smith & Wilbuss Sess 15
Bank Credit & Comm			
DADE OF COMMENT OF COM	15		Standard Chartered 15
Basic of Cypres	믍		158
Bask of keland			● United Bit of Kewalt 15
Bank of India		HFC Bark pk 15	United Milozaki Bank 15
Bank of Scotland		• Hambrus Bask 15	Unity Trest Bank Pit 15
Barroce Beige Ltd		Hampshire Trast Plc 1512	
Barciays Bank		Heritable & Gen law Balk . 15	Westpac Bank Corp 15
Bexturart Bark PLC		• Hill Survey (15	Whiteway Laidler 15
Brit Bk of Mid East		C. House & Co 15	Yerkshire Basit
Brown Shipley	15	Rangtong & Skangt 15	
C. Bank Nederland		• Leopold Joseph & Sons 15	 Members of British Merchan
Carriage less		Lloyds Back	Banking & Securities House
Citikanir NA	15	Mestrai Bank Ltd 15	Association. * Deposit new 5.9%
City Merchants Bank	15	McDowell Douglas Sok. 35	Savenia: 8.5%, Top Tier-£50,000
Christiala Rush	15	Midden Dank 18	designs were 12.7% a Marine

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5pm Prices. Change from previous 9pm close

Member of The ISE & TSA

GENERAL ACCIDENT FIRE AND LIFE ASSURANCE CORPORATION p.l.c

A Printion was presented as 23th March, 1990 to the Court of Sermon by General Academ Fire and Life Assumence Corporation pile, a company incorporated under the Companion Acts and having its Registered Office at Pitheavits, Perth. PH2 0NH 4"the Corporation" craving their Lordshaps inter alia (a) to appoint the Corporation to summon and hold a meeting of holders of the Corporation's ordinary shares of 25p each and a meeting of the holders of the Corporation to Notes issued by the Corporation for the purpose in each sade of considering and if so resolved approving with or without medification the Scheme of Arrangement printed in the apendix to the Petition and (b) to sanction the said Scheme of Arrangement.

Arrangement, 1900 an Interlocator was pronounced at the following nerval:

On 10th March, 1900 an Interlocator was pronounced at the following nerval:

The Lords having heard Counsel for the Petitioners appoint the Petition to be infinanted on the walks and in the minute book in common form; appoint the Congrany to summin and hold (!) a meeting of the holders of the contenty, appoint the Congrany and [21] a meeting of the holders of the Convertible Loan Notes insued by the Company (as defined in paragraph (A) of the preferrably vertices of the said scheme of arrangement), for the purpose in each case of considering and, if is such of the said scheme of arrangement), for the purpose in each case of considering and, if is action being given as aftermeditioned, to fix a day, hour and place of the said meetings, to appoint the verteary or solution of the Company to give at least 21 days notice of the said meetings, to appoint the verteary or solution of the Company to give at least 21 days notice of the said meetings, to appoint the verteary or solution in the fathering fleantier and other each of the Solution and Flancocal Times previpepers in series of the advertisement produced valuing the day, hour and place and object of the said meetings and containing details of where copies of the end meetings in terms of the form of notice produced stating the day, hour and place and objects of the said meetings at least 21 days price to the date of each of the said meetings in terms of the form of notice produced stating the day, hour and place and objects of the said meetings with (1), form of precy for use thereat in terms of the form produced, (2) a copy of the said scheme of arrangement and (3) a carcular fetter containing an explanatory statement explaining the effect of the said whener and containing the statement required by section 405 of the Company and place and objects of the Company of the said meetings of such holders as at chose of other forms of such holders as a supersulf of the congrapy's register of memb

(a) The said meeting of holders of the ordinary shapes of 250 each of the Corporation will be hold at Pithenville, Perth on Wednesday the second day of May, 1990 at 10.00am for as soon thereafter as the Assenti General Meeting of the Corporation convexed for the saade piace and date shall have been concluded or adjourned), at which place and turns all holders of the ordinary shares of 250 each of the Corporation are requested to attend.

The said meeting of holders of the Convertible Loan Notes of the Corporation, beautiful Variable Interest Ram Convertible Uniscound Loan Notes 1990, ilse Variable Interest Rate Convertible Unsecured Loan Notes 1991, the 5% Convertible Unsecured Loan Notes 1991, the 5% Convertible Unsecured Loan Notes 1992 and the Variable Interest Rate Convertible Unsecured Loan Notes 1992 and the Variable Interest Rate Convertible Unsecured Loan Notes 2003, created and issued by the Corporation and convertible onto ardirary states at 359 each of the Corporation, will be held at Fribards, Pert's or Wednesday the record day of May, 1990 at 2.30pm, at which place and terre all the holders of the said Convertible Loan Notes are particulated to attend

Copies of the said Scheme of Arrangement and of the suplanatory statement explanatory statement explanatory statement explanatory of the said Scheme and commissing the statement required by Section 426 of the Companies Act 1985 together with Forms of proxy for use at the said meetings will shortly be despatched to statement and Convertible Loan Note holders consided to attent said meetings, and roup be obtained by any such attentioned or Convertible Loan Note holder spon application either by post or in person to the spicitors of the Corporation, Mesers, Dundes & Wilson C.A., 25 Charlotte Square, Edinburgh, EN2 4EZ.

Edinbergh.

BUSINESS SOFTWARE

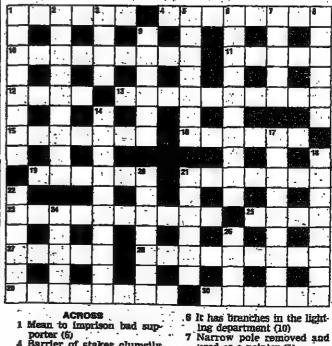
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CROSSWORD

No.7,208 Set by GRIFFIN



1 Mean to imprison bad sup-

porter (6) 4 Barrier of stakes clumsily stacked round hole (8)
10 Finish it in wrought iron for

(5)
12 Love girl's shape (4)
13 Bankrupt drinks and collapses (10)
15 Old-fashioned article, quite decrapit (2)

decrepit (7)

16 Sail into deep, endlesa
swamp (5)

19 Fellow diner treated pal (6)

21 Encourage one to ring for toast (7) 28 Upset about past (10)

25 Lear against a best coming back (4)
27 Ape without tail seen round a famous Beach (5).
28 Urge liar to move before ringleader becomes disconringleader becomes disor-

derly (9) 29 Devil worship? It's a man's. undoing! (8)

30 Mark, in a rage, shows respect (6)

1 Own royal boykiend is out-

2 Rebuilt ancestral home for many (9)

3 Having put last saucer in help dry (4) 5 Volunteers drank liquid from cup (7)

21 Shout about a girt's colour (6) 22 Heartless mum is after house of deputy (6) 24 Precise exit I leave and Bill enters (5)
25 Old French painter won't finish standing up (4) Solution to Puzzle No.7,207

used as a pointer (5)

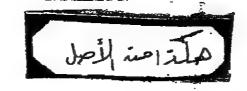
8 Not a sincere man (6) 9 Intense fire damaged church

(6) 14 Mounted search in E. Iran,

mistakenly (10)
17 Drag alibi out of Italian patriot (9)
18 Moonlight scene no surprise

in church (8)
20 It dries badly leaving stains

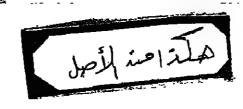




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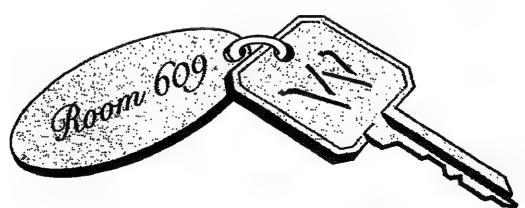
		WORLD STO	K MARKETS
AUSTREA April 5 Seb + ay -	FRANCE (continued) April 5 Frt. + or April 5 Per. + or	TYALY (costinue) SWEDEN	CANADA
Autorian Alrines 5,290 -100	Rougests	SMI SPD 1,250 +20 ACA B (Free) 252 Ath-Lacel 8 (Free) 201 42 Ath-Lacel 8 (Free) 202 43 43 43 43 43 43 43 4	TORONTO 2pm prices April 5 Constions notes misses searches 5 1469 AMACA bit 375 370 375 5 5 1260 AMACA bit 375 375 5 5 1260 AMACA bit 375 370 375 5 5 1260 AMACA bit 375 375 375 5 5 1260 Amaca 375 375 375 375 5 5 1260 Amaca 375 375 375 375 5 5 1260 Amaca 375 375 375 375 375 375 375 375 375 375
DEMMARK April 5 Kr + or - Bahtes Hidgs 750	Paris Resconate	Circlands Sk Fres 166.00 1	
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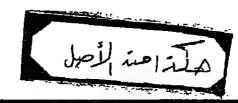
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Japan

Japanese resilience helps Dow regain lost ground

TOKYO'S resilience in the face of widespread rumours that a Japanese institution was in financial trouble helped the Dow Jones Industrial Average losses at midsession. writes Janet Bush in New York.

At 2 pm, the Dow was quoted 12.39 points higher at 2.731.76 on sluggish volume of 88m shares. On Wednesday, the Dow had lost 17.34, largely because of concerns about the Japanese market.

During the morning session on the New York Stock Exchange, the Dow gained about 10 points and then slipped back on a lack of follow-through buying before edg-ing higher again.

Investors were sidelined before today's March employment release and the weekend meeting of the Group of Seven industrialised nations.

The employment release is expected to show a gain of between 150,000 and 200,000 in the non-farm payroll, much lower than February's 372,000 jump. The data will be ana-lysed closely to see whether the bounce in economic activity in January and February is

Tandem Computers slumped \$4 to \$231/4 at midsession in heavy trading. The company said revenues for the March quarter fell short of its expecta-tions and that it expected to report a fall in net income from

UAL, the holding company of United Airlines, added \$2 to \$16714. The board was scheduled to meet yesterday to con-

22 23 26 27 28 29 30 2 3 4 8 March 1990 April

McDermott International

share from the airline's unions

gained \$1 % to \$28 after the

company's announcement that

tract to design and build 15 off-

shore sulphur mining plat-forms for Freeport-McMoran

Retail stocks were generally

firmer as March chain store

sales figures were released. F.W. Woolworth, which had

had received a \$250m con-

higher to \$70'4. Westinghouse Electric added \$1. to \$75.4. The company said that it had agreed to sell the sider a sweetened buy-out offer valued at more than \$260 a MYSE volume lion's share of assets in its beverage group to a new company formed by the group's current

> Avon Products gained \$½ to \$35% on news that Chartwell, an investment partnership, had raised its stake to 16 per

> slumped on Wednesday as its buy-back of 3m shares was

completed, yesterday gained

\$5, to \$623, J.C. Penney was quoted \$15 higher at \$68, Sears, Roebuck gained \$15 to \$38%

and Dayton Hudson edged \$!a

Canada

BLUE CHIPS edged higher in mixed Toronto trading by midsession. The composite index rose 7.2 to 3,642.1 on volume of 11m shares. Declines led advances by 219 to 196. There were fears that inter-

est rates would have to be Laidlaw slipped C\$% to C\$24, after releasing below-expectations, second quarter earnings late on Wednesday.

Among active shares. Scurry Rainbow Oil Jumped C\$1% to C\$31, Inco gained C\$% to C\$30% and Maple Leaf Gardens rose C\$2 to C\$44% after its owner, Mr Harold Ballard, was transferred to intensive care in

EUROPE

Analysts detect a switch from Germany to France

A WATERSHED has appeared in the investment topography of Europe, according to County NatWest WoodMac which is telling its clients to sell West Germany, after a phenomenal four months, and buy France, writes Our Markets Staff.

PARIS swept on to a record high in another busy day. The CAC 40 index gained 26.57 to 2.028.06, passing the previous peak of 2.006.42 reached three months ago and taking its gain since Monday's close to 4.2 per cent. Turnover was estimated at FFr3.5bn after Wednesday's

The market was lifted by demand for blue chips, said one dealer, with reports that the Japanese were active buyers, switching money from West Germany to France. Interest spilled over into second-line stocks which made good gains in busy volume. The most active stock again

was CGE, which rose FFT4 to FFr607 in volume of 557,500 shares, following its better-than-expected results on Wednesday. CGE also announced the fusion of its two holding companies on Wednesday, in a deal seen as favouring one company rather than the other.

This was reflected in the appearance of Electro-Financlère at the top of the biggest gains list, rising FFr1.057, and of Générale Occidentale (GO) at the top of the list of biggest losers, falling FFr49, or 5.8 per cent, to FFr791. The offer is seven GO shares for five of Electro-Financière.

Société Générale rose FFr25 to FFr610 with 330,450 shares traded; the bank was said to be catching up after having fallen behind other financial stocks. Other winners included the food company, BSN, which added FFr21 to FFr814, and the construction group, Bouygues,

The World Index (2382)...

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up FFr37 at FFr668. Lyonnaise des Eaux gained FFr23 to FFr681 after its above-expecta-

tions figures on Wednesday. FRANKFURT eased a little more, with some traders bemoaning the apparent rift between the Bundesbank and West Germany's political leadership over the terms of German monetary union.

In reality, observed Mr James Cornish, a strategist at County NatWest, the rift was wider a month ago before the East German elections, when Chancellor Kohl was talking about a one-for-one exchange between the D-Mark and the East German Mark and there were rumours that the Bundes bank president Mr Karl Otto Pöhl was about to resign in

protest.
Mr Cornish's view is that the DAX index has more or less had its day with a 37 per cent rise since last November 7: and that it may be vulnerable to events, such as regional elec-tions to be held in mid-May and the IG Metall wage negotiations; West Germany's building workers won a 6 per cent rise on Thursday, and the construction groups Hochitef and Holzmann fell DM35 and DM40 yesterday, to DM1,490 and

The DAX closed 4.86 lower at 1,958.39 after a 3.68 fall in the FAZ to 824.38. Earlier in the session, the DAX had been down 17.97 at 1945.28. Volume fell from DM10.5bn to DM7.6bn. STOCKHOLM saw Ericsson free B shares rise SKr15 to SKr850 on continued rumours that it was close to winning a big Mexican contract. After market hours, Ericsson con-firmed it had clinched the order, worth Skr1.1bn. The market also speculated that

Ericsson would soon announce

an Indonesian order worth

between SKr3bn and SKr6bn.

SRr276 on news it was bidding for the French disposable products company, Moyet Enter-prise. The Affärsvärlden Gen-eral index lost 3.10 to 1.134.90.

AMSTERDAM reacted cautiously to news of collaboration talks between Philips and Olivetti of Italy in view of Philips' mixed success in computers and Olivetti's poor earnings outlook. A report by Salomon Brothers, the US brokers. downgrading Philips' earnings coupled with some US selling also put pressure on the stock, which fell Fl I to Fl 41.80. The CBS tendency index rose 0.7 to

MILAN recovered from early prolit-taking to end higher on strong demand for telecommunications and banking stocks. Stet jumped L90, or 1.6 per cent, to L5.480 and Sip rose L32, or 2 per cent, to L1,628. Investors took profits in CIR after its recent gains and the stock fell L72, or 1.4 per cent. to L5,170. Montedison and Enimont continued to drop as the market became increasingly frustrated by the legal tussle for control of Enimont. The Comit index rose 0.58 to 686.45.

ZURICH rose in moderate trading on an afternoon surge in engineers, which left the Credit Suisse index 3.9 up at 591.3. The market was per-suaded that Swiss engineers, with their West German subsidiaries, might have more than a modicum of eastern promise; Georg Fischer gained SFr120 to SFr2,250 and Schin-

dier rose SFr375 to SFr6,350. MADRID made a second successive rise, as banks firmed again. The general index fin-Ished the continuous session at 250.57, up 0.95. Building stocks fell after the requotation of Cubiertas, which lost 25 points to 1.190 per cent of par at the end of pit trading, following the recent withdrawal of three

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Nikkei ends higher after day of scare stories

A STRONG rally in the last hour of trading, led by the big brokerage houses, saved a day beset by scare stories. The Nik-kei average ended only moderately lower after a mostly unhappy session. writes Mar-tina Gannon in Tokyo. Trading got off to a nervous

start on rumours originating on Wall Street, later denied. that a leading securities com-pany and a foreign brokerage house had incurred large losses. The Nikkei opened at its high for the day of 28,423.49, but fell to a low of 27,251.04 at one stage on talk that some big speculators were in financial difficulties and would be unable to meet margin calls.

Among issues hit by the early panic selling were heavy electricals, communications equipment, constructions and shipbuildings. Nippon Tele-graph and Telephone fell y30,000 to an all-time low of 73.000 of an all-lot selling by individual investors. Its previous low was on March 22, when it hit Y1.06m. The issue fluished at Y1.06m, down

Leading trading houses also fared poorly. Blue chips appeared to weather the selling storm, but most speculative issues ended the morning session at their asking prices.
Investors regained some con-

Venezuela

rebounds

after poor

By Jacqueline Moore

run in 1989

FEBRUARY was a strong

month for Latin American markets, all of which showed

healthy gains over January in

local and dollar terms, according to international Finance

former, rising 16 per cent over the month in dollar terms.

Lower inflation, falling Interest

rates, a government agreement

with the banks on external debt and hopes of greater for-

eign investment have all

encouraged the market, says Mr Peter Wall of IFC. Vene-

zuela seems to be on the

rebound after being one of the world's worst performers last

Chile, which gained 14 per cent, attracted demand from

local and international inves-

tors in anticipation of an influx

country funds, according to

Corporate Broking Services,

based in London. Brazil rose on hopes of a rally when the new President, Mr Fernando

Collor de Mello, took office in

March. In the event, share

prices plummeted when he cut

off the money supply, bringing

trading to a virtual standstill. Outside the Americas, Zim-

babwe was the best performer,

rising 15 per cent in dollar

terms. The market, which has

benefited from world commod-

ity prices, particularly metals, is continuing its upward trend

of last year, says Mr Wall. Turkey ended February little changed: the discrepancy

between the total return in

Turkey and the price is due to share issues at deep discounts

by two companies included in the index, Mr Wall explains.

Johannesburg drift lower as the \$4 rise in the bullion price

to \$378 failed to have much impact. The JSE Gold index

lost 10 to 1,858 while the over-

all index fell 5 to 3,130. De Beers eased 15 cents to R83.25.

SOUTH AFRICA

Venezuela was the best per-

Corporation (IFC) figures.

Nikkel Average (1000)

both the Bank of Japan and the Finance Ministry denied the Wall Street rumours. The big four brokerage houses led the subsequent round of buy-ing, and the improvement was enhanced by the continued recovery of the yea.

"Because many shares have taken a beating in the past few days, and most speculative stocks closed at limit down on Wednesday, the market was susceptible to the rumours that spread from New York. But as



reality filtered through and the market turned on its heels," said Mr Paul Muller at Schroder Securities.
The Nikkei closed at 25,249.06, down 193.88. Volume

increased slightly from 560m shares to 580m. Declining issues outnumbered advances by 648 to 185, with 44 unchanged, the Topix index of all listed stocks fell to 2,058.82. a dip of 17.14, but, in London, the ISE/Nikkei 50 index gained 25.69 to 1,681.86.

In afternoon trading, real estates and pharmaceuticals were in demand, along with electricals and precision instruments. Mitsui Real Estate picked up Y100 to Y1,700. Mit-subishi Estate rose Y120 to Y1,640 and Fuji Photo Film added Y110 to Y3,390.

In Osaka, share prices fell sharply after the opening but later picked up slightly, in line with the recovery on the TSE. Volume increased to 50m shares from 45m on Wednesday and the OSE average closed at 28,558.19, down 1,061.31.

Réundup

PACIFIC Basin markets fol-lowed Tokyo's roller-coaster ride but managed to recover some ground after initial heavy losses. But volume was thin and investors remained wary.
Hong Kong and Taiwan were
both closed for a holiday.
SINGAPORE and KUALA
LUMPUR fell in thin trading,
but Tokyo's recovery helped
prices off the day's lows. Trad-

ing volume was scant and bro-kers feared that the recent flow of shorter-term Japanese or shorter-term Japanese investment funds to Singapore and Malaysia was drying up.

In Singapore, the Straits Times Industrial index fell 14.64 to 1,528.37, nearing the 1,500 resistance level, and, in Kuala Lumpur, the composite index dropped 10.59 to 550.61. Among the few gainers in Singapore was Jurong Shipyard, which rose 25 cents to \$\$7.90, while Rothmans Malaysia dropped 55 cents to S\$7.40 in

thin volume. MANILA continued to con-centrate on Sanitary Wares Manufacturing (Saniwares), which posted gains while the rest of the market drifted lower rest of the market drived lower in quiet trading. Saniwares moved through its recent high of 54 pesos, adding 4 pesos to 56.50 pesos. The composite index lost 4.89 to 1,091.70.

NEW ZEALAND'S careful gains earlier this week were gived out by Tokyo's voletil.

wiped out by Tokyo's volatil ity. The Barclays index dipped below the 1,700 resistance level before ending at 1,707.92, down 18.50 or 1.1 per cent, its lowest level since March 1988. Trading volume remained thin although limited foreign demand for stocks geared towards the domestic economy was still evident.

AUSTRALIA laboured under a firm local dollar and official statements that this week's easing of monetary policy would not be repeated for sev-eral months. The All Ordinaries index fell 11.2 to 1,505.6. Turnover rose to 79m valued at A\$175m from Wednesday's 66m shares worth A\$128m.

17.6

IFC EMERGING MARKETS INDICES TOTAL RETURN % Change on % Change Jan 31 '96 on Dec '88 % Change on % Change Jan 31 '90 on Dec '89 % Change on % Change Jan 31 '90 on Dec '89 (Dollar terms (Local currency terms) (Dollar terms) Latin America 5,829,662 Argentina 12.8 207.50 Brazii 139.75 8.1 8.7 1,299,649 192.4 19.8 1,620,10 Chile 741.34 14.1 12.4 5.5 10.6 7.2 Colombia 454.35 9.4 823.34 94.95 Mexico 617.53 8,766.81 458.26 9.5 5.4 Venezuela 16.1 East Asia 429.80 357.07 South Korea Philippines 1,986.14 -4.724.4 Taiwan, China 1,516.84 Bouth Asia - 12.1 - 12.1 -11.6213.54 178.61 8.6 1.5 183.85 Malaysia -0.3Thailand 791.23 -9.1 Europe/Middle East/Africa 11.1 -3.7 9.0 -5.3 3.5 27.0 27.0 121.28 173.04 Jordan - 5.3 6.6 4.3 11.1 35.68 54.59 Nigeria Portugait 579.08 1,085.89 -6.539.4 17.5 Turkey‡ 1.053.33 4.835.83 -0.9

1,100.69



PROFITS UP 47%. ANOTHER POSITIVE STATEMENT FROM T.I.P. EUROPE.

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1,211.68

Jim Cleary, Chairman

development in Eastern Europe.

Half year results, 1990 (unaudited). * Turnover up 109% to £42.4m

enhanced by the political

* Operating profits up 98% to £13.3m

* Profits before tax up 47% to £7.6m

* Dividend per share up 6.3% to 1.7p

* Earnings per share up 6.1% to 7.0p

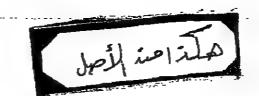
* Two major acquisitions

* Total fleet now in excess of 21,000 * Branch network up to 78

For a copy of our interim report call 0296 395050 and speak to Christian Patricot or write to him at: TIP Europe plc, Ardenham Court, Oxford Road, Avlesbury, Bucks, HP193EQ.

IATIONAL AND IEGIONAL MARKETS		WED	DNESDAY A	VPRIL 4 195	30		TUESD	AY APRIL 3	1990	DQI	LAR INDE	×
igures in parentheses how number of stocks er grouping	US Dellar Index	Day's Change %;	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yleid	US Dollar Index	Pound Sterling Index	Local Currency Index	1990 High	1990 Low	Year ago (approx
ustralia (81)	136.56	+ 1.7	123.31	118.31	+ 0.9	5.81	134.22	121.67	117 26	158.31	133.38	128 69
ustria (19)	280.75	+ 0.0	253.49	247.68	-0.1	1.07	280.86	254.60	247 59	285.63	193 15	116.04
letgium (611	146 52	+ 0.0	132.29	127.01	+ 0.2	4.43	146.46	132.77	126 78	160.02	132.11	132.87
anada (120)	140.78	- 0.6	127.11	119 02	- 0.4	3.39	141.58	128 34	119.54	153.61	137.42	134.08
enmark (36)	248 58	- 1.6	224 45	219.51	-18	1.47	252 59	229.06	223.13	260.82	235.69	172.46
inland (26)	135.70	- 0.7	122.53	114.08	- 0.9	2.63	136.70	123.92	115.14	152.29	130.39	152.86
rance (125)	156.22	+0.9	141.05	139.99	+0.9	2.75	154.88	140 40	138 79	157.97	141.69	118.8
Vest Germany (94)	136.46	-0.1	123.21	120 64	-01	1.77	136 57	123.80	120.74	137,71	122.05	85.3
long Kong (48)	122 62	+ 0.2	110.71	122.81	+0.2	5.05	122.41	110.97	122.61	124.24	112.24	126.4
eland (17)	185.06	-0.2	167.09	165.19	~ 0.3	2 60	185.39	168 05	165.54	198.57	181.49	145.3
aly (96)	97.72	+ 0.4	88.23	91 23	+ 0.5	2.54	97.32	88.22	87 0 9	102.11	91.85	81,8
apan (454)	127.11	~07	114.77	127.39	- 1.0	0.65	128 07	116.09	128.72	197.26	124,40	192.3
lalaysia (35)	219.92	-05	198.57	231.23	-06	2.33	221 08	200.41	232.57	245.32	219.92	163.7
lexico (13)	382.27	+ 0.0	345.16	1164.00	+0.0	0.45	382.27	346 53	1164.00	409.41	324.53	167 9
etherland (43)	139.42	+ 0.2	125.88	121 79	+02	461	139 15	126.14	121.59	145.66	130.43	118.4
ew Zealand (17)	61.35	+ 1.0	55.39	56.26	-09	7 80	60.76	55 08	55.74	75.36	50.31	68.3
orway (26)	235.48	+ 0.9	212.62	209.75	+0.7	1.59	233.42	211.59	205.39	245.90	202.34	
	189.59			164.17	-0.1	1.73	189.33	171.63				177.9
ingapore (26)		+ 0.1	171.18			3.67	183, 18	166.05	164 29	199 38	179.70	145.8
outh Africa (60)	181.02	- 1.2	163.44	161.17	- 1.0				162.76	251.39	180.87	140.3
pain (43)	135.65	+10	122.48	111 04	+05	4.81	134 35	121 79	110.43	165.19	132.84	152.7
weden (35)	176.86	÷ 0.9	159.69	160.49	+ 0.8	2.45	175.25	158.86	15 9 .16	206,95	173.89	161.89
witzerland (64)	90.09	+0.0	81.35	84.12	+ 0.2	2 32	90.14	81.71	83 93	99.12	88.75	75.9
nited Kingdom (306)	148.86	+ 0.0	134,41	134.41	~ Q.4	4 30	148 82	134.90	134,90	164.31	144.69	147.09
SA (537)	137.94	-0.7	124.55	137.94	- 0.7	3.49	138 94	125 95	138 94	145.40	130.61	120.63
uroce (991)	139.88	+ 0.2	126.30	124.64	+ 6.0	3.54	139.64	126.58	124 61	140 60		
			168.06	160.09	- 0.3	1.95	186.52	169.08	160 54	146.66	135.57	119.4
ordic (123)	186.13	-0.2								201 89	185.01	153.48
acriic Basın (661)	127 30	-0.6	114.94	126.81	- 0.9	100	128.09	115.12	127.97	192.75	124 63	187.0
uro - Pacific (1652)	132.74	-0.3	119.85	126.77	-05	2.09	133.11	120.66	127 42	174.18	130.35	159.98
orth America (657)	138.01	- 0.7	124.61	136.72	-0.7	3.48	139.00	126.00	137.68	145.78	131.02	121.33
rope Ex. UK (685)	132.65	+0.3	119.77	116.22	+ 0.3	271	132 31	119.94	117.91	135.73	124.81	102.22
acific Ex. Japan (207)	128.95	+ 1.0	115.43	116.55	+ 0.5	5.16	127 71	115 77	115 96	139.32	126.76	123.48
orld Et US (1845)	133.62	-0.3	120.65	127.20	-05	2.15	134.02	121 49	127 85	173.77	131.30	158.89
orld Ex. UK (2076)	132.63	-0.5	119.75	130.30	-0.6	2.38	133,30	120 84	131.10	162.00	130.80	143.8
forld Ex. So. At. (2322)	133.78	-0.4	120 79	130.44	- 0.6	2.62	154.38	121.81	131.21			
	139.03	- 0.3	125.54	132.33	-0.4	3.57	139.46	126.42	132.83	161.84	131.95	144.1
orld Ex. Japan (1928)	193.09	~ 0.3	120.01	192.00	V. -	0.01	105.70	120.42	132.03	145 52	135.25	120.9

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blessings", or is it just one of the more common, at best mixed kind?

The answer, according to a very timely survey, varies with how the blessing was gained. For independence is like greatness in that, besides those who either inherit or achieve it, there are others who have it thrust upon them. And of the three groups, the "others" are not only the biggest but the most

rapidly increasing.
... The reason is not hard to find now famous companies are stripping their multi-layered empires in the hope of having decisions taken within sensible reach of where customers are served. But BP, British Telecom and the like are merely following a well established trend.

For years employers have been cutting full-time staff to the small core the business constantly needs, and buying in less frequently required services from outside. Hence innumerable managers and specialists have been pitched out of salaried dependence on to their independent wits. Many of those unable to find a new job quickly seek help in selling their self-'executive-lessing" agencies,

WHAT price independence? including Britain's GMS Was Edward Gibbon right to call it "the first of earthly cae time has about 2,000 freelances in its lists. While their skills are widely assorted, all are of fairly senior standing in the sense that, if in a conventional job, they could expect a salary of £25,000 at least. But since little else was known of their doings, GMS surveyed 311 of

them to find out.

operating as independent consultants for over a year. GMS calls them the mainstream set. The newcomers. under-60s with a shorter time on their own resources, numbered nearly 100. Some 40 per cent of the

But the next strongest impeller – cited by more than a quarter of each set – was a positive urge to work independently. What's more, financial independence was thought the main attraction of doing so. An idea of how far it was being attained is

Of the 270 aged under 60, almost three fifths had been

less experienced had had independence thrust upon them in the shape of the sack. Other "push factors" such as lack of prospects accounted for a further 29 per cent. The mainstreamers had taken up their freelances rather more voluntarily, 34 per cent having been thrown out and 31 otherwise pushed.

By Michael Dixon

	Mini	mum	Ave	rage	Mex	imum
Activity	Expec-	Achie-	Expec-	Achie-	Expec-	Achie-
	ted	ved	ted	ved	ted	veď
	£	£	£	£	£	£
Gen'i mgt	120	80	359	278	750	600
Marketing	150	130	350	268	660	400
Engineering	100	50	291	230	550	500
Finance	140	100	293	218	750	540
Ail	80	50	313	245	750	750

given by the table above, outlining the gross daily rates hoped for and got. On the individual plane,

however, the differences were far wider than the table suggests. Earnings ranged from £250,000 for a specialist in corporate finance, to "nothing so far" for one in international commercial banking who has language skills to boot. "There are quite a few executives who are earning inadequate incomes and are clearly suffering." adds the survey

They no doubt explain why the ranking of financial independence as the best attraction of freelance work was balanced by the naming of financial uncertainty as the second worst worry. The

*£19.50 from GMS Consultancy, 48 High Street North, Dunstable, Bedfordshire LU8 1LA; tel 0582 666970.

only bigger bugbear was uncertainty about getting

assignments or, in other words, "down time". On average, the longer experienced people spent 59 per cent of their hours available for work on paid assignments, compared with the newcomers' mere 41. Down time - as distict from marketing, administration, holidays, and illness -accounted respectively for 17

and 24 per cent.
But GMS says the most prosperous freelances did not think of down-time as such. They saw it as space for extra marketing and other development work. Whether that is what they really did in the free hours probably matters less than the fact that they spared themselves depressing thoughts.

For those emotionally robust enough to withstand wideawake marketing paid

off. By far the largest source of assigments was buiness contacts nurtured since becoming relf-employed. The second largest supply contracts gained through agencies such as GMS - was

unity half as big. Which marketing method worked best was much more puzzling. Every one that succeeded for some, failed for others. "The answer has to be that everything works you know how to make it work," chirps the report.
That truism nevertheless

oints up the finding that less than a quarter of the freelances had taken any training of a technical kind, and even fewer in running a small business. The reason is not just laxity, GMS says: "Much training is seen by independents as unattractive due to gross overpricing and indifferent quality."

Even so, the prosperous operators are those who keep technical and business skills up to date. Moreover, the chances of success appear to be better for people who choose to enter consultancy, after thoughtful preparation, than for those pitched into it by the sack.

As for the worth set on independence, only 35 per cent of the mainstreamers were committed to it. While the rest said they would like

to return to a conventional job, however, only 17 per cent were actively seeking one. So it seems that, for the majority, independence is at least a tolerable blessing.

Dearest 20

HERE, for the benefit of much travelling readers, is Employment Conditions Abroad's list of the 20 most expensive cities to visit. in terms both of full daily cost of stay and the price o: 3 meal in a top restaurant. (Currency conversions of rates of March 12.)

	Total	W.501
City	daily	20
-	cost	head
	£	Ē.
Oslo	208	500
Copenhagen	206	35
Stockholm	194	53
Baghdad	193	42
Paris	192	42
Helsinki	174	50
Milan	174	37
London	171	4.2
Khartoum	170	22
Tokyo	169	76
Geneva	168	- 68
Taipei	165	40
Kinshasa	159	-65
Amsterdam	156	26
Rio de Janeiro	155	52
New York	154	41
Seoul	153	6.3
Brussels	150	40
Lima	149	-81

148

INVESTMENT MANAGEMENT UK EQUITIES £25,000 to £60,000

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QUALIFICATIONS

Graduate, ideali Graduate, ideally accountant, possibly lawyer, late 20s to early 30s.

 Acute financial skills, Corporate finance training in merchant bank, broker or major plc, perhaps an oil company. Knowledge of Yellow Book and financial investor relations.

Tough, ractful, articulate team player. Sense of humour and drive.

Please write, enclosing full cv. Ref J1257ft
54 Jermyn Street, London, SW17 6LX



HEYTESBURY (U.K.) LTD.

SENIOR

EXECUTIVE

- * Excellent Property Related Career Role
- * Background in the Professions or Property
- *Opportunity to manage major portfolio

Heytesbury (UK) is part of a private international group that owns the Stoll Moss Theatres group which comprises 13 theatres, together with associated contiguous development property in the West End of London. A senior executive is required to actively run the property division as well as providing leadership to a management team comprising Building, Architectural and Technical Services associates. Activities in this division range from property development, theatre redesign and refurbishment to the efficient operation of backstage services and auditorium comfort.

As this newly created position is primarily property related, experience in acquisition and disposal of property, freehold and leasehold management as well as exposure to planning procedures would be advantageous. However, a skilled negotiator and loader with a pragmatic and intelligent approach is definitely required and applicants with backgrounds not exclusively in property are encouraged to

applications and maximising options available to the group. The person must be pro-active with a professional network to provide advance market intelligence.

Negotiating on behalf of the company is a major function in areas such as rent reviews, dealing with leases, preparation of planning

Applicants could be Chartered Surveyors or from the professions in areas such as Architecture, Law or Accounting. We anticipate the person to have 10 years relevant experience and a career history and reputation that identifies the person as being at the top level of their profession.

A remuneration and benefits package will be tailored to suit the calibre of person we require.

Applicants are encouraged to pursue this very unique opportunity by writing to D. Williams Esq., Manor House, 21 Soho Square, London

TULLETT & TOKYO



(AUSTRALIA) Pty. Ltd

Require a senior experienced Pit Trader to trade on the SFE

Tullett & Tokyo Australia Pty Ltd are the largest of the international money broking companies operating in Australia with a staff of around 170, and are the only one to own a full floor membership of the Sydney Futures Exchange. They have offices in Sydney and Melbourne.

The turnover of business on the SFE is growing substantially and in 1989 the total turnover exceeded 11,000,000 contracts. These are predominately local rather than international with the most active being the 90 Day Bank Bill Contract followed by the 10 year Commonwealth Govt. Bond. The related options markets have also shown substantial growth.

Tullett & Tokyo Australia are regarded as the number one Futures broker in Australia. Due to the volumes of business now being handled by the company and through the expected growth in exchange volume and our market share, we have the requirement for a senior pit trader experienced in volume spot and spread trading. The company will act as sponsor and will assist in the immigration process for the successful applicant.

The Joint Managing Director of Tullett & Tokyo Australia Pty Ltd, Mr George Macdonald, will be in London to interview applicants from the 9th to the 11th

In the meantime, applications should be addressed to Mr M.J. Stiller, Managing Director, Tullett & Tokyo (Futures & Traded Options) Ltd., Cable House, 54-62 New Broad Street, London, EC2M 1JJ.

All applications will be treated in the strictest confidence.

SENIOR RELATIONSHIP BANKERS

 \cap iticorp's Financial Institution Group's business is one of its most significant, providing services to the U financial sector, Insurance industry, banks, building societies and investment institutions.

We have opportunities for senior relationship bankers with a broad range of experience to join the Group as key players opposite some of our major customers. The main objective is to strengthen our Group, delivering the full range of Citicorp's capability to the customer base. Successful applicants are likely to have a minimum of five years experience in relationship development

particularly at senior level, together with well developed credit analysis skills and the initiative and determination to identify and develop business opportunities. As part of our senior customer team, these roles carry commensurately competitive salary and benefits.

It is unlikely that anyone earning less than £35,000 per annum will have the required skills and experience to

Those keen to make their mark with one of the world's largest financial institutions should send a full CV and covering letter to: Jeremy Orbell, Citibank N.A., 3rd floor, Cottons Centre, PO Box 200, Hay's Lane, London SE1 2QT.

Corporate Banking

to £35,000 + car

This is a prominent international banking group with an enviable reputation in the UK corporate market where it provides both commercial and investment banking products across a range of industry sectors. As a result of increased activity an additional Account Manager is currently sought. Aged 26-35, you should have strong credit skills (a formal training is preferred) and a proven track record in business development in the medium and/or large UK corporate sector.

This is an organisation which puts the emphasis on reward by performance whilst at the same time recognising the importance of the team effort. With further growth already planned for the UK corporate area there is ample scope for those who now seek a long-term move.

In the first instance please telephone Loretta Quigley on 01-489 9494 (Fax 01-236 6118) or write sending a detailed CV to 12 Groveland Court, Bow Lane, London EC4M 9EH.

CONSULTANTS IN HUMAN RESOURCING

US Equity Analyst

International Investment Management

Our client is the London based subsidiary of a well-established European Bank with a concentration on asset management and an enviable record of long-term commitment to research and the maintenance of traditional close links with investors via a network of global subsidiaries.

CITICORP CITIBANK

research. Joining as a key member of the team, the appointed individual will be a graduate, aged early/mid 20's, able to demonstrate an excellent track record of effective stock analysis with particular emphasis on the

to £25,000

dynamic growth. The firm's success and reputation is a direct result of its An analyst is now sought to strengthen its expertise in North American

The organisation offers a professional working environment together with an attractive package including benefits consistent with the remuneration policy of a leading financial institution.

For further information please telephone or send your CV to Stephanie Devine, Joslin Rowe Associates (Financial Recruitment Consultants), Bell Court House, 11 Blomfield Street. London EC2M 7AY. Tel 01-638 5286. Fax 01-382 9417.

TRADING RESEARCH FOR **AND 1989 GRADUATES**

Our client is a leader in the rapidly growing international derivative markets, employing over six hundred people in several international offices. As principal traders they have an outstanding opportunity in their London equity research department.

Based in the dealing room this small team gathers and interprets all corporate news pertinent to FTSE 100 stocks. With the ability to quickly identify and quantitatively assess price sensitive information they have immediate input into strategic trading

Preferred applicants will have a related degree and some fundamental research skills

gained from similar work experience. However all applicants should:

 Have the assertiveness and communicative ability to present information to dealers ★ Have a genuine interest in the UK equity market

* Have the ability to assume early responsibility. The successful applicants will be offered salary and benefits fully commensurate with their skills and prior experience. For a confidential discussion of the above please telephone Veronica McPake, alter-

natively send a CV and covering letter to: Recruitment Matters Ltd. 15 Great Eastern Street · London EC2A 3EJ

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Venture Capital

Experienced ACA £40,000 + Bonus

We are acting on behalf of one of the leading UK venture capital firms who seek to recruit an exceptionally high calibre individual to join one of venture capital firms who seek to recruit an outstanding, experienced ACA. Operating within an existing team, the

appointed individual will contribute to the success of investee companies from small startups to major management buy-outs. This will involve the evaluation of business plans, market analyses and the appraisal of management in order to assess the investment potential.

Applications are invited from qualified ACA's who have gained at least three years' experience in a commercial accounting role in industry. Candidates will need to combine a superb intellectual ability with a strong commercial

Recently Qualified ACA To £30,000

the major forces in the development capital

To be considered for the role you will need to be highly intelligent as will be demonstrated by a first class academic track record. As an ACA in a Top Ten' firm you will preferably have gained some investigations or corporate advisory expertise. In addition, strong communication skills, both oral and written are mandatory.

These are both excellent opportunities. If you would like to discuss these positions further please contact Penny Bramah on 01-831 2000 or write to her at Michael Page City, 39-41 Parker Street,

Michael Page City London WC2B 51.FL

BOND OPTIONS TRADER

000,083

A leading international securities firm with an established reputation in the Capital Markets is seeking a dynamic bond options trader for its embryonic derivatives team. Whilst exposure to Bunds and OATS would be a bonus, it is experience of US dollar denominated bonds that is of paramount importance. Trading limits will be commensurate with the track record of the individual appointed as will the final remuneration package. Ideal candidates will be graduates in their late 20's with about four years' experience within an active options trading house.

CORPORATE SALES

£45.000

The expanding new products group within an innovative and highly profitable bank, requires an incisive marketing professional to promote Interest Rate Swaps, Options, FX and Off Balance Sheet products to a UK client base. This base encompasses pension funds, large corporates and financial institutions. Opportunities for career progression are unparalleled for the appointee who is likely to be a graduate between 25 and 30 years of age.

Interested applicants should apply in writing or by phone to Anthony Isern at:

JAC Recruitment

3rd Floor • Dauntsey House

Frederick's Place • Old Jewry • London EC2R 8AB

Tel: 01.796 3132 . Fax: 01 796 4620



RECRUITMENT

SWAPS

1.675

two quite outstanding opportunities

Svenska Handelsbanken, one of the largest Banks in Sweden, has already established highly profitable Swaps operations in London and New York: As part of continued expansion, and in order to complete a global network, a new unit is to be set up in Hong Kong, covering the Far East

Head of Swaps

Hong Kong

This crucial role will require a combination of technical trading skills and the personal

qualities, independence of spirit and energy necessary to develop a new operation.

Ideal candidates, probably in their late twenties/early thirties, will have first class academic credentials reflecting a highly numerate background. Three years' experience of Swaps trading is seen as the minimum in addition to at least sound theoretical knowledge of Options.

Exposure to the Far East markets would be of particular interest but is not essential. The need for communication skills of the highest order, tact, diplomacy and the personality best suited to engender real team spirit is of paramount importance.

A full expatriate package will be available, to be tailored to meet the individual needs of the Ref A2770 highest quality candidates.

Trainee/Junior Trader

London

This is a superb opportunity to learn from acknowledged experts in the Swaps area. Ideal candidates will be graduates in their early twenties with around one year's City experience, preferably, but not necessarily, within a trading environment. A general banking background could be of interest providing that the inherent trading instinct is evident.

Computer programming skills would be a considerable advantage coupled with a high degree of numeracy and a detailed thorough approach. This is no sinecure so that candidates will require enormous levels of energy and, crucially, that strong desire to learn. The salary package is

Please send full career details quoting the appropriate reference to Malcolm Lawson at Codd Johnson Harris, Human Resource Consultants, 12 New Burlington Street, London W1X 1FF or alternatively telephone 01-287 7007 during the working day or 0444-73216 in the evenings.

A Codd-Johnson-Harris

FIXED INCOME SALES

City

Negotlable salary + excellent company benefits

The Credit Lyonnals Group is one of the world's leading banks employing over 58,000 people in over 70 countries. Credit Lyonnais Euro-Securities Ltd., part of the Capital Markets Division, specialises in the international bond markets, originating and making markets in Sterling and Canadian Dollar Eurobonds, and marketing the Group's multi-currency fixed income products.

We are now actively seeking an experienced Salesperson to reinforce our London team. With a list of well established UK clients, you will be selling all fixed income products of the Credit Lyonnais Group, i.e. Eurobonds and Domestics (OAT, Gilts and Bund).

The ideal candidate will be around 30 years of age, with 3-4 years' experience in the Eurobond markets. Essential qualities are energy and drive and the ability to work well in a team environment. The ability to speak French would be a distinct advantage.

The starting salary will be negotiable according to experience plus performance-related bonus and other excellent company benefits such as private medical care and non-contributory pension scheme.

In the first instance please send your c.v. and details of current remuneration to Miss J. Rowsell, Personnel Manager, Credit Lyonnais Capital Markets, Broadwalk House, 5 Appold Street, London EC2A 2DA.



CREDIT LYONNAIS EURO-SECURITIES LTD



RECRUITMENT CONSULTANTS GROUP

3 London Wall Buildings, London Wall, Lundon ECSM SPJ Tel: 01-588 3588 or 01-586 3576 Telex No. 867374 Fax No. 01-256 8501



A challenging appointment - opportunity exists to manage funds and to become solely responsible for a geographical area

FUND MANAGER - CONTINENTAL EUROPE

LONDON BASED

£23,000-£32,000

HIGHLY SUCCESSFUL INTERNATIONAL FUND MANAGERS

This new appointment calls for candidates, aged 23-30, with a strong research background and a minimum of 18 months practical experience in fund management and ideally, exposure to Continental European markets. After a familiarisation period, responsibilities will grow into both the management of funds and researching a broad range of Continental European companies to maximise performance. The successful candidate must be of sufficient personality to make a significant contribution to a highly effectively small team. Initial salary negotiable, £23,000 -232,000 + discretionary bonus and non-contributory pension. Candidates wishing an initial discussion please telephone: 01 638 0680. Applications in strict confidence under reference FMCE4711/FT, to the Managing

CAMPBELL-JOHNSTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED, 3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PJ. TELEPHONE: 01-568 3588 or 01-588 3576. TELEX: 887374. FAX: 01-256 8501.

Shepherd Little & Associates Ltd

Banking Recruitment Consultants

MANAGER - FINANCIAL **ADMINISTRATION** £35,000

Due to internal promotion, a city based international bank is wishing to recruit a senior accounting officer. Working closely with the operations manager the successful candidate will take control of all accounting functions. Applicants will be fully or part qualified accountants and have extensive experience in all aspects of management and regulatory reporting. Other responsibilities will include development and implementation of accounting procedures, therefore computer literacy is a pre-requisite for this challenging position.

SENIOR CREDIT OFFICER £27,000 + CAR

Due to expansion, our client, a well respected international bank, is seeking a senior credit analyst, reporting to head of credit. Applicants must have proven credit analysis experience combined with the drive and confidence to aspire to a marketing role within 2 years. Duties will include supervision of the credit committee and junior staff. This is an excellent career move for someone aged about 28, with at least three years experience, seeking increased challenge and responsibility.

For either of the above piease contact Kelth Snelgrove.

Ridgway House 41/42 King William Street London EC4R 9EN Telephone 01-626 1161

MARKETING MANAGER - BIRMINGHAM MAJOR INTERNATIONAL BANK c£27,500 + Car + Benefits

One of the World's premier Banks seeks to appoint a capable and career-orientated Banker to the above position. Based in the Birmingham Branch, the appointee will be responsible for the marketing of a full range of products and services, together with the development of relationships with major corporates in the Birmingham/Midlands area.

Candidates should be Graduates, probably aged between 28-35, and must possess an in-depth Credit/Marketing background, spanning at least five years.

Commercial familiarity with the above geographical area is essential

In addition to the negotiable salary, the Bank offers a comprehensive range of benefits, including mortage subsidy.

ssition further, in complete confidence, please

ROD JORDAN (Director) CAREER PERSONNEL LIMITED, 48 Cornhill, London. ECSV 3PD 01-929 0909

Capital Markets Investor Strategies Group

Fluency in French or German c. £50.000 + Bonus

A major international investment bank has established a London-based investor strategies group. This small department is responsible for developing relationships with leading institutional investors throughout Europe, analysing their requirements and producing creative solutions.

Candidates are likely to have 3-5 years' experience in capital markets, either on origination or trading.
They should be highly numerate and have a natural
commercial flair. An advanced scientific or engineering degree would be a plus. Fluency in French, and/or German is essential.

This position will offer excellent career perspectives within a highly regarded capital markets department.

If you feel you can take up the challenge, send your CV toMichael Swaine, B&B Selection, at the



B&B Selection

Griffin House, 161 Hammersmith Road, London W6 8BS.

ternational

screen-based commentative service on the Eurobond market and is seeking editorial staff, to be based in the Fleet Street office. Successful applicants will have considerable experience of the Eurobond market and will be familiar with bond analysis techniques. Applicants should write in confidence, enclosing a full CV, to: The Editor, International Insider, Ludgate House, 107 Fleet Street, London EC4A 2AB.

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GLOBAL CUSTODY SENIOR ACCOUNT MANAGER

A major International Banking institution seeks to recruit an experienced Global Custody Account Manager, whose principal responsibilities will be the marketing of Global Custody, Common Depository, and Paying/Fixing Agency business, together with the management of a small team involved in processing client orders.

The ideal candidate will possess excellent management and presentation skills with a particular flair for marketing, and will be able to demonstrate the enthusiam and commitment required for this high profile role. A good general knowledge of banking and securities is essential and a familiarity with the Primary Eurobond market would be additionally beneficial.

The position offers a competitive remuneration package including a performance related bonus, mortgage subsidy, non-contributory pension scheme and private medical

Please reply in confidence, with full curriculum vitae, quoting ref MSF to:-

Dalby Walter Judd Limited (Ref: M.141) 104-110 Goswell Road London EC1V 7DH

FOREIGN EXCHANGE

BUTLER HARLOW UEDA LIMITED

have positions available, in the areas of forward foreign exchange for brokers with a minimum of 2 years' experience. Successful applicants can expect a competitive salary, plus bonuses, and fringe benefits.

Applications should be made, in writing to:

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Dr M G Salameh, Spring Croft, Sturt Avenue Hasiemere, Surray GU27 35J, England Telephone: (0428) 4137 Fax: (0428) 56262

New business development-corporate banking

To £40k + benefits + car

We take great pride in our 157 year history of providing Merchant Banking services both domestically and overseas. To maintain the impetus of our lending efforts to small and medium sized UK companies, we're seeking to recruit senior marketing personnel with the following attributes:-

- * Outstanding financial, analytical and credit skills combined with a good general background in UK domestic banking
- * Recent marketing experience in project, cross-border, property, asset-based or corporate finance
- * A proven track record in sourcing, structuring and closing transactions in the £1m-£5m plus range

Possibly degree-qualified and aged late 20s/early 30s the successful candidates will join a small core team and will be expected to make an immediate contribution both to profits and to strategic and directional thinking within the Bank. In these positions results count and the rewards are correspondingly high. Performance related pay and progression prospects will add to the competitive package offered which includes full banking benefits.

To be considered, please send your CV to Claire Wilkinson, Arbuthnot Latham Bank Limited, 131 Finsbury Pavement, London EC2A 1AY (fax on 01-280 8546 or telephone for further information on 01-280 8503).

Major Pension Fund — US Equities

INVESTMENT ANALYST

Central London

ICI Investment Management Limited (ICI-IM) manages the ICI Pension Fund

which has assets of approximately £5bn. This small, highly-experienced research team now wishes to implement its plunned strategy for the 1990s and is seeking an enthusiastic and self-motivated Investment Analyst to assist the US

Based in Covent Gurden, your responsibilities will include giving specialist

advice on individual stocks and sectors which will involve close contact with companies and stockbrokers. There may also be the opportunity to become

You should have a degree and at least one-two years' experience in the securities

market. Knowledge of US equities would be advantageous but is not essential.

This position offers a competitive salary and plenty of opportunity to use your

Please apply in writing to Miss G J Lyons, Head Office Personnel, ICI PLC.

initiative and consolidate your experience.

9 Millbank, London SW13JF.

closely involved in the management of one or more smaller pension funds.



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Jennifer Hudson ext 3607

Richard Huggins ext 3460

Stewart Maddock ext 3392

FINANCIAL TIMES

CORPORATE BANKERS

Bank of Scotland is continuing to expand its English Regional Office Network which currently extends to twelve of the principal provincial centres in England. So that this rate of expansion can be maintained we now seek to recruit a number of young, experienced and ambitious Bankers with a corporate banking background. Candidates, who are likely to be in their twenties or early thirties, should already have obtained positions of responsibility and hold the ACIB or other relevant professional qualification. Preference will be given to those who can demonstrate a sound understanding of all aspects of commercial banking activities. Ideally candidates should have a: proven ability in assisting in the negotiation and construction

of financial packages to

meet the needs of a wide spectrum of corporate customers. The range of skills should include experience in

corporate credit analysis. These positions give Bankers an opportunity to join a Bank which is generally regarded as one of the most innovative and progressive in the UK and for those with ability, ambition and drive, the career development prospects are excellent. The remuneration package offers a competitive salary together with the usual fringe benefits associated with a major Clearing Bank.

Candidates are invited to send a full Curriculum Vitae to: R.J.J. Wickham Esq., General Manager, Bank of Scotland, 38 Threadneedle Street, London EC2P 2EH.





Corporate Bankers

City/Midlands

Bank of Ireland was incorporated by Royal Charter in 1783 and has assets in excess of £10 billion. The Group has enjoyed significant expansion and earnings diversification in recent years through acquisition and organic growth. Following a recent strategic review the Bank is now poised for further substantial growth in Britain across its diversified range of activities including its highly successful Corporate Banking Group. We are now seeking a number of ambitious high achievers with initiative and sound judgement to join an established team of professionals – some to be located in the City and others in the Midlands.

Managers

Reporting directly to the Head of Corporate Banking you will be required to successfully develop and manage a sound and profitable lending portfolio in the medium sized corporate sector, ideally aged 28-35 and a graduate, you will have a minimum of 5 years marketing and account management experience gained in a well disciplined major bank environment.

Assistant Managers

Reporting to a Portfolio Manager you will be involved in risk assessment, preparation and submission of credit applications, control and administration of loan facilities and the identification of profitable new business opportunities, ideally aged 23–30 and a graduate, you will have a minimum of 2 years experience with particular emphasis on credit analysis, loan documentation and security perfection gained in a

We offer a highly competitive benefits package and excellent career prospects. If you feel you meet the above requirements please write enclosing your curriculum vitae to Robert Dunne, Personnel Department, Bank of Ireland, 36 Queen Street, London EC4R 1BN. Tel: 01-329 4500.

Bank & Ireland

EQUITY FUND MANAGEMENT

Excellent salary + benefits

London

Zurich insurance, part of the £14.6 billion Zurich Group, is seeking an individual to join its City Investment team which is responsible for the management of the bulk of the group's growing sterling assets.

We are seeking someone with at least 2 years' experience of the UK equity market, and in addition some knowledge of overseas equity markets would be an advantage, although not essential. Working within a small team, the person appointed will be responsible for researching and monitoring new and existing equity holdings and will also assist in the day-to-day management of our portfolios.

ideally aged mid to late twenties, you will need the aptitude and initiative necessary to justify an early promotion. You should be educated to 'A' level standard, while a degree or relevant professional qualification would also be an advantage. In return, Zurich will reward you with a fully competitive salary and remuneration package

which includes assisted mortgage scheme and non-contributory pension plan with life assurance, permanent health insurance (subject to qualifying period) and generous insurance discounts. Relocation assistance will be available where appropriate. Please write with full career and personal details to Mr G. Exton, Investment Manager, Zurich Insurance Company, First Floor, Furness House, 106 Fenchurch Street, London

Zurich Insurance is committed to equality of opportunity. All applicants will be judged

Financial Futures Sales

c£70,000 Package

Our Client, the Financial Futures Broking subsidiary of a Major Bank is currently seeking an experienced Broking/Sales professional to develop European originated business into Chicago and to a lesser extent London

The successful candidate should ideally have a background in the underlying cash instruments and be a competent technician with an in-depth knowledge of Futures and Options and their applications for hedging and trading purposes. Well developed sales and broking skills are a prerequisite and fluency in French and/or German would be useful although not essential.

Please write, enclosing CV to Trish Collins appointments or Barbara Mackney or call 01-929 2383.

No. 1, Royal Exchange Avenue, London EC3V3LT.

INVESTMENT MANAGER/ANALYST

An astablished American investment firm seeks an investment manager with strong analytical skills to join their small London team.

The individual will focus on equity investments in smaller companies throughout Europe and the UK, and will also be actively involved in the global asset allocation process.

A minimum of three years of investment experience, gained ideally in the UK or European markets is desired. Fluency in European languages, especially German, is advantageous.

Highly competitive salary package includes incentive bonus scheme based on individual and company investment performance.

Please send detailed curriculum vitae to Box A783, Financial Times, London SE1 9HL, or use our confidential fax line on 01-528 2843.

SENIOR MANAGEMENT CONSULTANT STOCKBROKING/BANKING/INVESTMENT MANAGEMENT OPERATIONS

- We are a rapidly expanding and innovative Management Consultancy. Our expertise lies within the Operations and Systems conversion/implementation functions of Stockbrokers, Banks, investment Management companies and other related financial institutions.
- You are either an experienced Consultant or a Senior Manager/Director, with well established skills and the ability to generate further projects for your team or the group, through an existing client base or contacts within the relevant markets. You will have a strong desire to be involved in the development and growth of a new company providing practical assistance to an increasing number of clients.
- Remuneration will be fully negotiable, commensurate with your ability and drive, and will include profit sharing.

Please reply, in confidence, by sending Curriculum Vitae to:
The Managing Director
City Consultants Ltd

KIM ENG

SECURITIES

SENIOR ANALYST

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PLEASE FORWARD A CURRICULUM VITAE

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EUROPEAN INDUSTRIAL AND SCIENTIFIC FEDERATION

located in Brussels is seeking

THE MANAGER

for its scientific department

Portfolio Manager.

- The applicant should: * have a medical, pharmaceutical or scientific University degree
 - * be perfectly fluent in English and French
 - * be capable of analysing issues in depth and communicating concisely
 - * have a feeling for human contacts and negotiation.

A good knowledge of the pharmaceutical industry and a solid experience of its environment would be another distinct advantage.

All applications will be treated in the strictest confidence.

Please apply with Curriculum Vitae to

Box A786, Financial Times, 1 Southwark Bridge, London SE1 9HL

AGM Support Services

Commercial Bank, Jordan

A leading bank in Jordan is creating a new position at Assistant General Manager level to manage the Human Resource Services, Financial Control, Management Information and Information Technology functions. This role is seen as being pivotal to the future success of the bank and the incumbent as a key player in the top executive management team of four.

The bank is seeking to sharpen its competitive edge through the introduction of technology based products and services and fully recognises the need to develop its human resources in parallel.

Experience in project managing programmes of change will therefore be important and while the successful candidate will not necessarily be an I.T professional he or she must be sympathetic to the latest developments in information technology and in particular their application to the

A background of experience in the Middle East and fluency in Arabic will be advantage at the margin but more important will be an ability to grasp the business imperatives and to provide leadership from the front wile working closely with the top team.

Applicants should send, in complete confidence, a full profile of their experience and qualifications together with a recent photograph to-

Colin M. MacGregor

NBK Consulting Post of AGM Support Services - 1041

London W1H 5PB

13. George Street

PA/SECRETARY

SINGAPORE

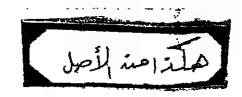
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AND 40 YEARS OLD.

- Managing Executive Director Skills 200 Shorthand/30 typing.
 Word Processing/Basic computing
- Write Box A 777, Financial Times, One Southwark Bridge, London SEI 9HL

MSA and Law-school educated professional with 3 years experience in international capital markets (emphasis on Spain and US) seeking position in Madrid. Extensive contacts in Madrid community. Positions in Finance, Equity Sales, or Management considered. Write box A789 Financial Times, One Southwark Bridge London SE1 9HL

LONDON



Midlands

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Our client is an established engineering group, operating internationally in the design and manufacture of specialist products for a wide range of

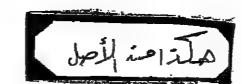
This key appointment will carry full responsibility for all administration and managerial issues relating to a fund which currently has assets of c£43m and 1,700 employee members. Future potential exists to develop this position by assuming additional responsibility for a related company fund and company secretarial

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· Bennetts Court, 6 Bennetts Hill, financial control, security and Michael Page Finance Birmingham B2 5ST or integrity. The successful applicant Michael Page Finance telephone 021-643 6255. London Bristol Windsor St Albans Leatherhead Birming Manchester Leads Nanchester Leads Nanc



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SEARCH, SELECTION

outokumpu

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for the attention of Mr. H. Solin, Managing Director.

For additional information, please contact Mr. Solin on telephone 01-944 1818 or Mr. T. Erling in Helsinki, on telephone 010-358-0-421 2547.

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LONDON EC2R 6DD

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ACCOUNTANCY COLUMN

A shopping list for the standards chairman

IF PROFESSOR David Tweedie, the KMPG Peat Mar-wick McLintock technical partner who was last week appointed as the first chairman of the Accounting Standards Board, needs an agenda for his early years in office, he need do no more than turn to the latest survey of financial reporting in the UK published by the Institute of Chartered Accountants in England and

Wales
The authors of the 21st survey of UK published accounts believe that the quality of UK financial reporting has improved dramatically over the past two decades. Even so. they argue, greater disclosure on the part of a majority of companies has highlighted bad practices by a minority. While companies are inclined to comply with accounting standards, some of those standards are

Here are some of the areas of contention identified in the latest survey:
Complex capital issues. Mr Stephen Parkinson of Ernst & Young points out that it has been difficult for companies to issue shares in the aftermath of the October 1987 stock market crash. Accordingly, the instruments used by compa-nies to finance expansion plans

have become increasingly com-Those complex instruments include: deep discounted bonds; convertible loan stock stock with premium puts, con-vertible preference shares; convertible capital bonds; "synthetic convertibles" (such as deep discount bonds with warrants attached) and so-called

The rationale behind most of those is twofold: to help com-panies to minimise their tax bill by creating as high a deduction against profits as possible; and to bolster the bal-ance sheet by creating low gearing ratios and providing

scope for goodwill write-offs.

The accounting dilemma is that it is difficult, if not impossible, to determine whether the instruments are debt or equity. There are no legal definitions to help the company or its auditor to decide. However, Mr Parkinson says

(broadly) that debt is an instru-ment likely to be paid out of funds generated by a compa-ny's trading activities (not via an issue of shares) within a period of time that "makes cash amount material in terms of today's money". Equity "Is everything which does not come within the above defini-

accounts from companies such as Next, Burton, London Inter-national, Thorn-EMI, and Saatchi and Saatchi discloses many different ways of accounting with those instru-

Mr Parkinson's survey of

convertible loan stock is issued, it is accounted for as debt even if conversion into shares is virtually certain. If the ASB were to ban com-panies from writing goodwill off against reserves, as the exploited to improve reported

Accounting Standards Commit-tee (ASC), its predecessor body, had recommended, the incen-tive for devising such instruments may disappear. That is unlikely - Prof Tweedie denounced the ASC's proposals in this column last December. What the ASB ought to do, Mr Parkinson urges, is to issue broad guidelines to help audi-tors to determine how these "hybrid" instruments should

be dealt with.

• Accounting for pension costs. The standard statement osts. The standard statement of accounting practice No 24 (published in May 1988, applicable to financial year ending after June 30 1989) required comprehensive disclosure and was designed to reduce diversity of accounting treatment in this company. sity of accounting treatment in this area. The standard came into being after more than a decade of debate within the profession; yet, according to Mr Richard Derweut of Clark Whitehill, it is inadequate nev-

He concludes: "SSAP 24 appears to comprise no more than a hotch potch of options which are likely to precipitate confusion rather than clarification and incomparability rather than comparability."

Our client is one of the UK's leading independent venture capital managers, whose activities include provision of development capital and MBO finance for

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responsibility for financial management, company secretarial

Ideal candidates will be graduates, preferably ACA qualified,

and have a demonstrable record of achievement. It is likely that

There are simply too many dif-ferent options and "enormous flexibility regarding actuarial assumptions which could be

 Accounting for investment trusts. As a Scots accountant, Prof Tweedie may be particu-larly keen to resolve conflicts in this sector, which accounts for some 4 per cent of the total value of UK equities. Mr Stewart MacDonald argues that there ought to be a new Statement of Recommended Practice (SORP) for investment trusts. The main difficulty arises because investment trusts derive gains in two different trusts. ferent ways - via capital appreciation on one hand and income from dividends from the other. Often, capital appreciation is dealt with only as a note to the accounts, so it is difficult to measure an investment trust's overall perfor-

Reporting standards of large, listed companies are much bet-ter than for large unlisted companies, the survey shows, with 74 per cent of large quoted companies disclosing the fair value of assets acquired,

value of assets acquired, against only 22 per cent of large private companies.

At a press conference to launch the survey, Mr David Tonkin, managing director of Company Reporting, observed that there were the survey as a survey of the survey and the survey of the sur

tion in a set of accounts to summarise the effect on a company's finances of an acquisi-

Users of accounts are left to hunt around for notes and fund statements to piece together what has happened. and even then, the necessary information is not always available.

 Reserve accounting. One of the great criticisms of acquisi-tion accounting has been that it allowed companies to write costs off against reserves rather than against profits. The survey shows that reserve accounting has over recent years become increasingly prevalent in other areas, including foreign currency differences, and profits and losses on sale of fixed and other non-trading assets. The survey does trading assets. The survey does not come out with any specific recommendation, but Prof Tweedie ought to look at the whole question of reserve accounting.

● Disclosure. The editors of the report argue strenuously that the UK could do with a standard designed to increase disclosure in all areas of finan-

cial reporting.

The survey does show that levels of disclosure have been galloping ahead in the case of lease accounting for exampla, with 62 per cent of all companies surveyed disclosing lease. nies surveyed disclosing lease capitalisations.

Disclosure in many other

areas is sketchy - particularly in the case of the complex capital issues discussed above. The research shows that 96 per cent of all companies disclose no evidence of such schemes, but the statistic is "tantalisingly deceptive," according to the

The organisers had no detailed ideas as to how such a standard should be framed. Desirable though it would be, it seem unlikely that one will come into being in an era when accounting rules are becoming more and more detailed and narrowly prescriptive, encouraging companies to comply with the letter of the regulations and to ignore

broader considerations
The report shows that some
5 per cent of large listed companies now have brands on
their balance sheets in one form or another: a significant minority. The report does not minority. The report does not say that the practice makes a mockery of financial reporting in the UK, although perhaps it ought to. After Prof Tweedie has settled the topics above, and the issues of goodwill accounting and accounting for off-balance-sheet items left over from the days of the ASC. over from the days of the ASC, he should mount a thorough review of accounting for intan-

gibles in general.
Financial Reporting 1989-90. Chartac Books, PO Box 620, Central Milton Keynes, MK9

ments. One difficulty is that if

ACCOUNTANCY APPOINTMENTS

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Applicants should write enclosing CV to Christopher Brooks. Joint Managing Director, Morison Stoneham Management Consultants Limited, 805 Salisbury House, 31 Finsbury Circus, London EC2M 5SQ.

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For the Betterment of Man - Create Financial Evolution

West of London

Our client is a high growth, high tech international Division operating within a \$5 billion turnover US health care corporation with its non-US headquarters near Heathrow.

Rapid growth and exciting 'leading edge' products have made it a market leader in its field. However, with the technology itself, and its applications, continuously ... accelerating the development of new products the corporation has recognised the need to undertake a major review of its financial and manufacturing techniques and methodology. Managing the dramatic change of pace and future product portfolio will be critical to

'International' operates in over 20 countries, manufactures in 7 of them and is currently experiencing the classic issues of lack of cost comparability, systems and reporting at different stages of development and quality, product duplication and the 'obsolescence' problems of rapid product development. Rationalisation and 'futurisation' are the key to an efficient and effective international

manufacturing base capable of supporting a global business In order to achieve this, it needs to strengthen the financial team in providing close support to the VP Manufacturing and we are therefore seeking a Director of Manufacturing Accounting - International

£38,000-£43,000 + Car

Reporting to the Director of Finance you will have a wide ranging role primarily concerned with providing the financial input to these strategic changes and to the creation of a constructive, meaningful and proactive financial reporting system for a complex international manufacturing base.

To succeed in this role will require strength and logic of argument, backed by demonstrable 'hands on' knowledge, together with the creative intellect to turn historic methods into futuristic concepts. You will also need significant diplomatic skills in an organisation that is moving towards matrix management with a very open style of co-operation through persuasive discussion.

You are most likely to be a graduate ACMA, possibly an MBA, aged 33-38 and with a strong manufacturing background in a rapidly changing high tech industry. This may well have included Controllership experience and will most certainly have included exposure to the international

The corporation has genuinely exciting plans for the future and, if you would like a leading role in making them happen, we would be pleased to receive your CV in complete confidence. Adrian Wheale, ACMA, ACIS Simpson Crowden Consultants Limited, 31/33 Corn Street, Bristol BS1 1HT.

Simpson Crowden **CONSULTANTS**



Newly/Recently Qualified Accountants Merchant Banking

c£27,000 + Mortgage Subsidy + Car As one of the world's leading investment banking organisations, our client has achieved international acclaim through a sophisticated portfolio of products and services. Central to the Bank's activities are a number of individual business sectors which concentrate on Capital Markets, Treasury

In order to improve the financial control and management reporting of the above areas, a number of opportunities now exist for young accountants. Benefiting from structured training and team support, you will enjoy involvement in:

▲ Business Appraisals ▲ Ad-Hoc Projects

▲ Systems Enhancement ▲ New Product Development

They seek newly or recently qualified ACA/ACCA/CIMA, with the ability to communicate confidently at all levels and the potential to take on increasing levels of responsibility. Career

opportunities within the Bank will be excellent, both in the medium and long term. For further details, please contact ANDREW LIVESEY on 01-404 3155. Alternatively, write to him at Aklerwick Peachell & Partners Ltd., 125 High Holborn, London WC1V 6QA. Fax: 01-404 0140.

FINANCE & ADMINISTRATION DIRECTOR

The opportunity to establish a new department

City

A unique opportunity has arisen for a high calibre, systems-orientated individual to bring to bear a range of analytical and management skills in this challenging new role. Our client, the UK insurance/reinsurance subsidiary of a major US financial services conglomerate, is poised to implement an ambitious, carefullyfocused expansion plan. As part of this process, a decision has been made to appoint an experienced executive to establish an in-house financial and administrative function which will provide the framework for a sustained period of diversification and profitable growth.

Working closely with the Managing Director, the appointee will establish a department, implement controls and systems compatible with the corporate plan, and ensure the appropriate level of support for the ongoing expansion of the business. As a member of the c.£50,000 + car + benefits

senior management team, the Finance and Administration Director will also be expected to suggest commercial initiatives which will enhance the Company's strategic development.

A professional qualification, though preferred, is less important than relevant practical experience of setting up and managing a new department, not necessarily in the insurance sector. Above all, candidates should demonstrate a team-orientated management philosophy and an in-depth understanding of systems development. The successful applicant will be energetic, proactive, and equally comfortable adopting a 'hands-on' approach or contributing at strategic level.

Please write, in confidence, with full career and salary details, to Tim Knight, quoting reference C4512.



KPMG Peat Marwick Selection & Search 70 Fleet Street, London EC4Y 1EU

Financial Controller

International Freight Forwarding Heathrow £30-£35,000 negotiable + car

The company, the UK subsidiary of a major Japanese multinational group, specialises in freight forwarding. Their customers include some of the best known names in consumer electronics and the automotive sector.

The UK operation is currently small — £2½m turnover with 60 people employed at Heathrow and at their Manchester warehouse - but with ambitious plans for growth. These involve the development of a European network in line with the opportunities presented by 1992.

Reporting to the Managing Director, the immediate task will be to develop appropriate systems and controls for the current operations which are sufficient to cope with the planned growth. An upgrading of the current level of computerisation will be needed and the introduction of management Information systems,

management systems are priorities. Candidates should be qualified accountants, preferably Chartered. who have proven 'hands on' experience of developing and running an accounts function in a service industry. Knowledge of freight

tight credit control and cash

forwarding or of related sectors such

as distribution or transportation would be a bonus but above all we require a clear thinking and positive individual, calm under pressure who can get fully involved in day to day issues without losing sight of long term objectives.

Interested candidates should write, enclosing a full CV and salary details, quoting reference E/1039, to: **Christopher Bainton** Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1.9QL

Price Waterhouse



DIRECTOR FINANCIAL OPERATIONS

C. London

Part of a major US Corporation, our client is a successful international group, with a well-deserved reputation for quality. Operating worldwide, it manufactures and markets technologically advanced instrumentation and control systems for the automotive and industrial automation sectors.

This is a new appointment resulting from the rapid expansion of the business through acquisition, joint ventures and internally generated growth. The Director Financial Operations will work closely with the Group Managing Director and provide him with financial support in the management and development of the business. Responsibilities will include establishing business plans for the operating companies and reviewing their performance: integrating new subsidiaries and developing their systems to meet US requirements; evaluating investment and marketing plans and providing a financial troubleshooting facility.

£40,000 + bonus + car

This is a challenging, high profile position which will require a top-flight individual with flexibility, drive and commitment. Candidates should be qualified accountants of graduate calibre with selfconfidence, discretion and board level credibility. Probably in your mid/late 30's, you will have sharpened your financial and commercial awareness in both head office and operating company environments. You will be comfortable in an international setting and familiar with US reporting requirements. Successful performance in this exciting and demanding role will provide a stepping stone into general management.

Please reply in confidence, giving concise career, personal and salary details to Paul Carvosso, quoting

Egor Executive Selection. 58 St. James's Street London SW1A 1LD (01-629 8070)

United Kingdom - Belgium Denmark, France - Germany Ital, Netherland: - Portugal Spain Sweden

WOKING

Operational Auditor

2 0

0×4560

8 9

£25,000

c£30,000

CROYDON

c25,000 + Car

c£25,000

Internal Controls Analyst

Operating from Europe, Australasia and North America, this superbly professional and highly profitable group provides specialist linancial and professional services. This intellectually challenging role will involve trips to America and offers a tremendous package, combining a car, mortgage subsidy, generous holiday allowance and profit share. Ref: 3473A4

Contact The Manager at 52 George St, Croydon 01-680 4034 Or the PQE Specialist advising on this appointment on 01-489 9997

RAYLEIGH

Financial Manager

As a frequent deputy for the Financial Director, this autonomous position is an ideal opportunity to gain all the skills needed to be a Director without the final responsibility. The company is a medium-sized engineering firm offering generous holidays and BUPA healthcare. Ref: 57283A2

Contact The Manager at 148 High Street, Southend 0702 515371 Or the PQE Specialist advising on this appointment on 01-489 9997

HAYES

Financial Controller

General management aspirations? Small consumer products subsidiary of an international group seeks a commercially astute Qualified who wishes to broaden their experience. This 'hands on' position reports to the MD and has total responsibility for accounts, staff supervision and systems development.

Contact The Manager at 42 Station Road, Hayes 01-569 2919 Or the PGE Specialist advising on this appointment on 01-489 9997

c£28,000 + Car

CLIENTS!

Corporate Project Accountant

m. Ref: 68A232

N.W. LONDON

Global satellite company that develops and provides state-of-the-art technology and services, seeks an Accountant capable of devising intricate costing methodologies and who can embrace all the complex cons linked to techno-economic trade-offs. This absolutely key role carries a superb, negotiable remuneration package. Ref: 9623A3

First move' opportunity that will give you an international insight into

development. Working as part of a team, you will be appraising a wide range of operations in a variety of European locations.

Contact The Manager at 26 Commercial Way, Woking 0483 771445

Or the PQE Specialist advising on this appointment on 01-489 9997

SUSSEX COAST c£35,000 + Car

Superb opportunity to join a sophisticated manufacturing company

whose record increase in sales make it the jewel in the crown of a major

international group. You will continue to develop an impressive range of DP systems and provide leadership and direction to an ambitious finance

Contact The Manager at 133 Queens Road, Brighton 0273 207710

Or the PQE Specialist advising on this appointment on 01-489 9987

Financial Director (Designate)

this group's operations and provide a platform for further career

Contact The Manager at 94 Baker Street W1 01-486 3227

Or the PQE Specialist advising on this appointment on 01-489 9997

When you entrust your Vacancies to us, we pay for the advertising. Phone our PQE Specialists on 01-489 9997 NOW!

REED... ÷

ACCOUNTANCY 8.7.+

STAKIS

lreasurer

c.£35-40,000 + bonus (to 50%) + benefits + carGlasgow

Stakis pic is a well established and highly regarded leisure group founded in the nineteen liftles by the current Chairman. Sir Reo Stakis. The group was floated in 1972. Originally based on hotels, public houses and restaurants in Scotland, it has now expanded nationally to embrace casinos, property development and, more recently, the health

With the completion of a major strategic review, the group is now poised to enter a period of dynamic growth. This, in turn, necessitates the expansion of the treasury function and the appointment of a Treasurer, who will report directly to the Group Inance Director

Areas of responsibility will include the development of the group's funding and interest rate

Roland Orr strategy, raising finance both short and long term, bank relationships, cash management and currency

risk management. An appreciation of corporate taxation will be desirable and a knowledge of accounting would be ideal.

An able individual is sought who, as a self starter, will be able to respond to the challenge offered by this role which will provide excellent career development. The successful candidate will be a graduate in his/her 30's and a member of the Association of Corporate Treasurers. A professional accounting or banking qualification would be an added An excellent remuneration package is offered, which includes

> company bonus up to 50% of base salary, compa car, contributory pension and private health

Please write in confidence to John Cockerill BSc FCA (or fax 01-439 7665) quoting reference

Management Consultants 6931. 12 New Burlington Street, London WIX 1FF Telephone 01 439 6891

TILBAKE TIL NORGE?

CORPORATE FINANCE CONTROLLER

NOK 450.000,-

Vår klient, Gearbulk Ltd., er en internasjonal ship-pingpool administrett av Kristian Gerhard Jebsen Skipsrederi A/S. Selskapet har 20 utekontorer og 170 ansatte ved hovedkontoret i Bergen. Gearbulk Ltd. er i ferd med à videreutvikle de finansielle-, regnkapsmessige- og organisatoriske styringssystemer Selskapet søker til nyopprettet stilling; Corporate

Sentrale arbeidsoppgaver vil være å implementere og overvåke policies og prosedyrer for finansplanjettering, regnskap og rapportering i Inn. og utland. Corporate Finance Controller rapporerer til Senior Vice President Finance & Information. Vi seker en sivilekonom med variert praksis fra ledende økonomistilling, (økonomisjel, controller), i sterre, gjerne internasjonalt selskap.

Det kreves inngående kjennskap til EDB-baserte regnskaps-, budsjett- og styringssystemer. Den ideelle kandidat ber være en sterk bruker av personlia computer

Sullingens internasjonale karakter krevet, i tillegg til norsk, meget gode engelskkunnskaper likeledes kunnskaper omkring internasjonale regnskapsprin-

Stillingen byr på store faglige utfordringer og malig-heter for personlig utvikling. Den ideelle kandidat vil

ha mulighet for å tre inn i stillingen som finansdirekter i lepet av en periode på to år

Henvendelse under full formolighet kan rettes til avdelingsdirekter Øystein W. Leken, Mercuri Urval Executive Service, tlf. +47-5-23 28 80. Send konfattet CV merket 53.322 til Mercuri Urval AS, Postboks 1906 Nordnes, 5024 Bergen.

> Mercuri Urval Executive Service

Financial Controller

£30,000

Bonus

Group, which was a recent management buy out.

The Company is a leader in Civil Engineering and Construction with a turnover of £80m principally in the public sector and with realistic plans for growth. The role involves participation in the commercial aspects of the business as well as

full responsibility for the financial function of the largest Company in the Amey Group, which provides support services to its associate companies. Ideally you will be aged 30-45 years with a good track record as a qualified Accountant in the Construction Industry. Quality Car

Intent on growing the business, you will be an experienced, self motivated professional seeking to join a team of like minded managers and sharing the rewards for so doing through an executive share scheme. Applications in writing with full personal details including current salary to:

Benefits

Relocation

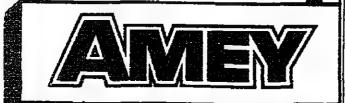
Allowance

Mr D.W. Peters Personnel Manager

(Seeking Potential Finance Director)

Amey Construction Ltd Sutton Courtenay Abingdon. Oxon OXI4 4PP We are an equal

opportunities employer



Appointments Advertising

appears every Wednesday and Thursday. (Friday International Edition only). For further information please

call: 01-873 3000

Jennifer Hudson ext 3607

Richard Huggins ext 3460

> Sarah Gabe ext 3199

Stewart Maddock ext 3392

FINANCIALTIMES

Corporate Finance Executive

Surrey

c£37,500 + Car + Share Options

This diverse UK plc with a turnover of over £400m has grown dramatically through acquisitions and sound strategic management. As a result of internal promotion the role will involve working with a

small professional team on acquisition studies, from the identification of potential targets through to completion, together with other corporate finance work. This will necessitate close involvement with senior group executives, merchant banks, lawyers, and other

professionals. Candidates for this exceptional opportunity should be graduate qualified accountants of the highest calibre, age indicator 28-30, with a practical/commonsense approach, commercial acumen, a high level of

commitment and the ability to work well under pressure. Although previous exposure to acquisitions/ investigation projects is desirable, personality of the person is just as

critical. Proven success in this role should lead to promotion within the Group. Please telephone or write enclosing a full curriculum vitae quoting ref: 415 to:

Nigel Hopkins FCA. 97 Jermyn Street, London SW1Y 6JE

FINANCIAL SELECTION AND SEARCH

Financial Controller

Zurich, Switzerland

Excellent Salary + Car & Benefits

Our client is a successful division of one of the world's largest British Groups. Worldwide divisional turnover is over £700 million employing 14,000 in many country operations. The Swiss operating company is located in Zurich. It sells, markets, installs and maintains industrial electronic and electro-mechanical products and systems in a wide range of commercial and industrial sectors in Switzerland. Turnover is over 10 million Swiss Francs.

The Financial Controller, reporting to the General Manager, will take full responsibility for all accounting systems and controls, preparation of management and statutory accounts, compliance with group and local accounting regulations and general fiscal affairs and administrative computer systems. The Controller will manage a small staff and be actively involved with the senior management team. Personal prospects are excellent within this integrated European and internationally orientated division.

Candidates aged probably 25-36 will be qualified accountants with experience gained in industry or the profession. You will be looking for progression now in your career in an international environment. You will have strong communication skills and will possess professional fluency in German in addition to English.

Apply in writing with a full cv, quoting reference 2184 to Geoffrey Forester, Berndtson International, 6 Westminster Palace Gardens, Artillery Row, London, WIP IRL

Berndtson International

Management Consultants · Executive Search

BARCELONA BRUSSRIS-COPENHAGEN-FRANKPLIKT-GENEVA-HELSRIG-LONDÓN-MADRID-MILAN-NEW YORK-ÓSLO PARIS-STÓ-CKHOLM ZURICH

GROUP FINANCE DIRECTOR

SOFTWARE SYSTEMS

285K - 240K + CAR, BONUS AND EQUITY

Fina

20

One of the UK's leading originators of applications develo mt software and expert systems software, with antial venture capital backing, is seeking to recruit a Group Finance Direct

This company, based in S W London, is a rapidly growing and highly profitable computer software and systems company. The company has market leading products and established operations in both the UK and US, from where 50% of group revenues are derived; the company is also seeking to expand its operations in Europe. The company's growth has created the need for a director to manage in all aspects of the company's financial, fiscal

This is a new and demanding position requiring a talented and experienced finance manager to join a high powered team of executive directors. The successful candidate will be responsible as a director of the holding company for bringing a financial perspective to the formulation and implementation of group policies and procedures. In addition to being a qualified accountant preferred applicants will ideally have had substantial exposure to the computer software industry and had experience of financial management of a small to medium meany or business unit within a larger corporation.

An exceptional candidate is required who can den nastrate a record of constanding achie perce or professional practice, along with experience of international activities, most significantly in the US.

Candidates should apply with a detailed CV to:

E A Richards MTI Managers Limited | 70 St Albans Road Watford WD1 1RP

FINANCE DIRECTOR

NEWARK

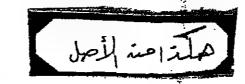
Circa. £35,000 plus benefits

INSPECTORATE OIS PLC, a rapidly expanding company, is one of the largest international specialist Inspection and Testing companies, providing services to a wide range of industries including the nuclear, oil and gas, defence, power generating and petrochemical installations. The current annual turnover is in excess of £50 million.

As the corporate headquarters is moving from Aberdeen to Newark a new Finance Director is required. Applicants should be fully qualified Accountants with at least eight years commercial/industrial experience preferably in the Service Sector. They should be totally conversant with the financial management of a quoted Company with extensive operations in the UK, Middle and Far East and Southern Africa.

This is an excellent opportunity to join a young, highly motivated Management Team and the total remuneration package will reflect the importance of this position. A starting salary of £35,000 per annum will be offered (+ bonus), together with an executive car, pension, BUPA and share option scheme.

Please apply with full C.V. to: R. D. Elliott, R.D.E. Consultancy Services Limited, Sauls Wharf, Steam Mill Lane, Cobholm, Great Yarmouth, Norfolk, NR31 OHP.



SENIOR FINANCIAL MANAGERS

By 1991, National Power PLC will be one of the largest companies quoted on The International Stock Exchange Inheriting 50% of the electricity generating capacity in

England and Wales, it is the largest .company to emerge from the Central Electricity Generating

Board. To reflect National Power's

new status as one of the UK's

leading businesses, two senior accountants are required to facilitate and supervise the process of change and promote the new

spirit of profit consciousness. throughout the organisation.

Financial Accounting Manager Central London

To £50,000 + benefits Reporting to the Director of Financial Control, the Financial Accounting Manager will help position National Power at the leading edge of innovation in terms of corporate accounting methodology. He/she will create and maintain financial accounting standards, procedures and policies, identifying and responding to the requirements of directors. shareholders, banks, credit rating agencies, and any other bodies with an interest in the business. Heading a diverse and busy team, this highly visible role requires exceptional management skills, technical excellence and experience in stock exchange (Ref: C8621/N12)

Management Accounting Manager Central London

To £45,000 + benefits

The key task of the Management Accounting Manager will be to lead the improvement of executive reporting, reflecting the new profit conscious management style. The role will involve the consolidation of information across a number of functions and an analysis of corporate activities. The Manager will therefore have an interpretive role, spanning a wide range of business issues requiring flexibility and perception. He/she will ensure that the annual budget, reporting and group consolidation exercises are consistent both internally and with the financial accounts and will be at the forefront of new developments in reporting

(Ref: C8621/N17)



National Power

Applicants for these positions should be qualified accountants with a proven track record in management or financial accounting. Previous experience within a large, commercial organisation is pre-requisite and should be supplemented by high levels of energy and ambition together with excellent presentational skills. Computer literacy is also essential. Please write, specifying the role in which you have an interest, giving full career details and CV, to Hilary Douglas quoting the appropriate reference.



Oxford with its unique combination of modern manufacturing industry, uncrent university buildings, and neighbouring Cotswold countryside provides an interesting and attractive environment in which to live and work.

CITY TREASURER'S DEPARTMENT **ACCOUNTANCY DIVISION**

The opportunity has been taken to reorganise the Accountancy Division in readings for the anticipated legislation concerning competition for linancial services. It is the Authority's ultimate intention to provide accountancy services which not only meet the demands of its clients but are soughl after by other public service bodies. We currently want to recruit 2 Group Accountants.

GROUP ACCOUNTANT (TECHNICAL) (Ref. No. 3) PO26 £22,628 - £24,169 per annum

(Includes 10% Temporary Recruitment Incentive) We are locking for a committed, forward thinking Accountant who feels able to play an influential role in a changing financial environment. Applicants will need to have a practical knowledge of the Local Government Housing Act 1989 and with have a full CIPFA qualification for eCCAB qualified with at least 3 years expension level in the public sector. An ability to manage staff working under pressure is expension as is the ability to communicate with members, committees and staff at all levels.

GROUP ACCOUNTANT (DLO) (Ref. No. 4) PO26 £22,628 - £24,169 per annum (includes 10% Temporary Recruitment Incentive)

We are looking for an Accountant with a practical knowledge of the competiti egislation who can communicate will with non-linancial managers and be capa of self-motivation. Applicants will need to have a full CIPFA qualification or be CC qualified with at least 2 years expenence at a senior level in the private vector These two posts provide excellent opportunities in an authority committed to quality direct service provision

Closing Date: - 20th April 1990.

Illo share provision
 Illo share provision
 Cenerous relocation package up to 15,500 in approved cases including when applicable mortgage assistance equity share scheme
 Maternity/paternity support provisions
 Chiddrare subsidies

Application forms and further particulars are evaluable from the Personnel Officer, 28-31 St Ebbe's Street, Oxford, OX1 1EF, Telephone Oxford 252465. Your call will be received by an answerphone service. The Council Offices will be closed from the 13th April to the 17th April inclusive, the answerphone service will cease on Thursday the 12th April at noon.

We expect all our employees to have an understanding of and commitment to our equal opportunities policies.



WORKING TOWARDS EQUAL OPPORTUNITIES

Hoggett Bowers

Financial Analysis

Consumer Services - International Role

To £28,000, Fully Expensed Car, Excellent Benefits

Our client, which is a major division of a leading UK multi national, is engaged in the provision of consumer services through high street outlets in 16 different countries. Rapid growth continues to provide enormous potential for expansion through both development of core business and of new products and markets. This growth has given rise to a need to increase the level of financial analysis expertise in the UK based head office. As part of a small team you will report to the financial analysis manager and will be responsible for the focused analysis of performance of overseas companies. This will include liaison with overseas operating companies are cutives on address through the properties are cutives on address through the properties work. companies executives on ad hoc project and appraisal work. There will be international travel. Qualified to ACA or ACCA level candidates in their mid/late 20's or early 30's should have strong financial analysis and PC skills. Relocation assistance is available and career prospects within the group are excellent.

A.J.L. Satterly, Hoggett Bowers plc, George V Place, 4 Thames Avenue, WINDSOR, SL4 1QP, 0753-850851, Fax: 0753-853339. Ref: W12097/FT.

KPMG Peat Marwick Selection & Search 70 Fleet Street, London EC4Y 1EU. Tel: 01-236 8000

Financial Controller

Edinburgh,

c £25,000, Car. Benefits

Having developed the business to its present level of turnover and profitability, this highly respected supplier to the construction industry now wishes to strengthen its management team by appointing a finance professional to take overall control of the day-to-day operation of the finance function. In addition to developing management information systems to satisfy the needs of a growing organisation, there is a specific responsibility for the preparation and interpretation of financial and management accounts. Aged 30-40, candidates will be qualified accountants with sound experience of preparing statutory and management accounts and will already have proven experience of computerised management accounting and budgetary control systems ideally gained within the construction industry. You will be able to supervise effectively and possess the drive and maturity to establish sound relationships and make a positive contribution to the management team. Attractive conditions of employment reflect the caring philosophy of the organisation and the prospects for enhanced career development within this expenditure commany are excellent.

within this expanding company are excellent.

LJ. Young, Hoggett Bowers plc, 29 St. Vincent Place,
GLASGOW, G1 2DT. 041-221 2585, Fax: 041-221 8352. Ref: G17031/FT.

These positions are open to make or female candidates. Pieses send c.v. or telephone for a Pemonal History Form to the relevant office, quoting the appro-

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST. ALBANS, SHEFFIELD, WINDSOR and EUROPE

FINANCE MANAGER **NEW BUSINESS DEVELOPMENTS**

BERKSHIRE

£30-35,000 + Car + Share Options

Our client is a household name PLC providing high added value services and products to government, business and private users in the UK and, increasingly, abroad.

The business is growing exceptionally fest, has a tumover over £400 million, is highly profitable with a strong positive cash flow UK operations are conducted through subsidiaries each being supported by a national network of dealers. Overseas operations are usually conducted through consortia, joint ventures and, or, subsidiaries; in turn supported by dealer networks.

Opportunities exist to further develop business in Western Europe; Eastern Europe is virgin territory as are other markets further afield. Each country is subjected to an intensive study covering marketing, engineering, personnel, legal and financial aspects, to establish a case for or against entry.

The Finance Manager will be responsible among other things for the finance input to these studies and for pulling together all other inputs to ensure a cohesive business plan and strategy document. The successful candidate will answer to the Group Financial Controller and should:

 be a qualified accountant, aged probably between 28-35 hold a responsible position either:

in accountancy practice, possibly having experience in the corporate finance or consultancy areas; or in industry and having financial or commercial experience of doing business overseas.

have experience of project and investment evaluation and of the use of PC's and spreadsheet packages.

 be commercially alert and prepared for a reasonable amount of business travel, mainly in Europe. have well developed inter-personal skills.

Future prospects are excellent; these need not be limited to the finance function or the UK. Highly attractive benefits package including management pension and family private medical schemes, share options and a

Full re-location package, including house purchase scheme, will be offered where necessary. Intitial meetings will be arranged locally, possibly outside office hours.

Write briefly or send CV to John Hearn at this address:

Hearn Healy & Partners

Management & Recruitment Consultants 50 Pali Mali, London SW1Y 5JQ Tel: 01-930 3455

CHIEF ACCOUNTANT

Peterborough

Our client is a leading publishing group. It wishes to appoint a young qualified accountant (ACA or ACMA) with approximately two years' operating experience, to join a Division which has achieved consistent annual growth of 20% in

Reporting to the Finance Director, the successful candidate will head a team of eighteen. With responsibility for financial and statutory accounting functions, the Chief Accountant's role will also include liaison with managers throughout the Division in order to consolidate

and feed back vital financial information.

To £30,000 + car

With the group's strong reputation for acquisitive and organic growth, career prospects are excellent, with early exposure to a dynamic business environment and opportunities for special project work.

Salary and benefits tincluding relocation assistance where necessary) will reflect the importance of this role.

Please call Elisabeth Jordan on 0753 857181, or send her your career details at Digby Moore. Associates, Mountbatten House, Victoria Street, Windsor, Berkshire SL4 111E, Fax: 0753

DIGBY MOORE ASSOCIATES

SEARCH · SELECTION

FINANCIAL CONTROLLER

Birmingham

c £25,000 per annum + Car + Benefits

Our Client is a long-established, commercial firm of solicitors - one of the largest, independent practices outside London. The Firm has a first class reputation for offering its clients a very comprehensive range of services, and for professional advice of the highest integrity. Indicative of their reputation and standing in the business community has been a doubling in the size of the Practice in the last five years. Key to a firmly laid strategy for further growth will be the maintenance of financial disciplines and provision of highly pertinent management information. In line with this, the Partnership Secretary seeks to engage the services of a Financial Controller, to perform a wide-reaching role and make a critical contribution to business planning and operational control.

The Financial Controller will be required to manage the Accounts department and to play an active and pro-active role in co-ordinating the efficiency of financial systems and disciplines. Beyond this, the wider brief will embrace the monitoring of financial resources, control of costs and continual review of financial performance.

Success in this role will be dependent on applying a detailed, analytical, critical approach to the various routines and through effective management and motivation of people, to control a wide range of activity, optimising departmental performance against a background of a variety of pressures and high workload.

Applications are invited from young Chartered Accountants with experience of financial control in a commercial, service-orientated environment. The chosen candidate will be able to complement a high standard of technical competency with maturity, drive and determination. Interpersonal and well developed communication skills, tact and diplomacy will also be key, aiding effectiveness in working with a variety of people.

In return, the Firm offers a highly competitive salary package and an attractive range of benefits. Please write with full career history and salary details, quoting reference B/275/90, to Margaret-Anne Stocker.

Peat Marwick Selection

MORGAN GRENFELL

Morgan Grenfell & Co. Limited, a leading Merchant Bank, is now seeking to strengthen its expertise in two specific areas through the addition of high calibre, young Chartered Accountants.

Banking & Advisory

The Banking Team structures and provides financing facilities for major UK corporate clients. An increasing proportion of its work involves the provision of advice on acquisitions and reconstructions, frequently working with the Bank's Corporate Finance Division. Whilst experience of similar work in the investigations department of a major accountancy firm would be an advantage, a confident and professional approach are prerequisites for this role.

Treasury Sales

The Treasury Services Group provides risk management expertise to both corporate and institutional clients. To meet the challenges of today's volatile markets, where prompt and efficient deal transaction is essential. This role requires a highly motivated individual with the imagination and intellectual ability needed to generate and execute complex transactions. Experience will be gained in a full range of sophisticated treasury products

in addition to the ACA qualification gained through a Big 6 firm, the successful candidates will be aged 34-28. possess excellent academic records together with the proven analytical and communication skills, which these high profile roles will gemand. Remuneration will be highly competitive with an excellent range of banking benefits including BUPA, subsidised mortgage and a non-contributory pension scheme.

For further information please telephone or send your CV to Valerie Grassham. Joslin Rowe Associates (Financial Recruitment Consultants), Bell Court House, 11 Blomfield Street, London EC2M 7AY. Tel: 01-588 7287. Fax 01-382 9417

Chief Accountant

Central London

c £28,000 + Car + Benefits

Our client is one of the foremost professional services and support organisations in its field, representing on behalf of its membership, a significant market sector within the United Kingdom.

The services offered by our client include professiona technical and legal advice on all aspects of its members' business. Our client also operates an increasing number of commercial undertakings.

The organisation now wishes to strengthen significantly its finance function, in order to progress its stated aim of achieving significant and sustainable growth in its core commercial activities.

Reporting to the Director of Finance, the aspects of the accounting function including the supervision of a team of eight

The successful candidate is likely to be aged over 30, with a recognised accountancy qualification and at least two years' experience in a service sector

A hands-on approach is required, together with the ability to work both independently and as part of the team, combined with a high level of energy and drive. The ability to be assertive and yet diplomatic is

Interested candidates should contact

Mike McLaren BSc ACA on 01-831 2000, or apply in writing enclosing a comprehensive curriculum vitae to Michael Page Finance, 39-41 Parker Street Michael Page Finance London WC2B 5LH.

PROJECT ACCOUNTANT

c £25,000 + Bonus + Share Options + Car

Our Client, a listed company, is a leading and innovative force in the provision of marketing services, supplying an extensive range of highly effective products to a wide cross section of industry. The Group employs "state of the art" technology and is family committed to first class quality of product and of customer service. This has been the foundation for an enviable reputation and rapid growth, in the UK and overseas. In line with the high professional standards the Group has set itself, and its strategy for significant future growth, the Group Financial Director now seeks to appoint a Project Accountant.

The Project Accountant's role will essentially be one of reviewing and ensuring the provision of timely, accurate reported information from subsidiary companies, and the adequacy and effectiveness of systems and financial controls. This detailed and critical approach to the performance of the Group's financial mechanisms will be complemented by the undertaking of a wide variety of projects related to the control of resources, and to maximising the contribution of financial management to business planning, operational control, and profit perform

Reporting to the Group Financial Director, the Project Accountant will be expected to fulfill the wide reaching requirements of his/her brief working largely on an independent, "freelance" basis and will be required to travel throughout the UK and overseas. As such the successful candidate must be highly self motivated, organised and possessed of the stature and confidence to enjoy working on his/her own without the support of a dedicated team of subordinates. On the other hand, the role also requires well developed interpersonal skills, adaptability, sensitivity and shrewd judgement of people to establish effective, positive working relations with the various subsidiary/indigenous management teams. Other adjectives indicative of the necessary characteristics include the following: mature; positive; versatile; and committed.

Applications are invited from young, qualified, practical Accountants seeking the opportunity to contribute to the direction and development of a very progressive business, and thus to make a decisive career move. Experience of financial management in a manufacturing or service-orientated environment and/or experience in the role of Company Accountant in a medium sized or large company would be useful in this appointment, although candidates wishing to move out of professional practice and having experience of assisting in the integration of acquired companies/undertaking capital investment appraisal will also be considered. Ability to communicate/conduct business in a European language other than English would be advantageous. In return the Group offers a challenging and involving workload, a highly competitive salary and benefits package, and excellent career prospects.

To apply for this position, please write with full career history and salary details, quoting reference B/274/90 to



KPMG Peat Marwick Selection

Peat House, 2 Comwall Street, Birmingham B3 2DL

Financial Director

Birmingham, c £40,000, Plus Benefits

An energetic and highly successful public company that is continuing to expand both organically and by eking to strengthen its it team by the appointment to a new position of a self motivated and ambitious Financial Director for its major subsidiaries. The business, with Head Office in Birmingham, is

capitalised at approximately £80m and operates mainly in the UK, Europe and the Far East.

The appointee, who will immediately join the board of the major UK and European subsidiaries and assume overall responsibility for all financial and accounting functions, will play a major role in contributing to commercial business decisions.

Candidates, probably aged 35-45, will be qualified accountants who can demonstrate sound commercial experience and practical success in planning and managing the finances of an industrial company. It is essential that you are computer literate and can communicate well at all levels.

In addition to the highly attractive package, relocation assistance will be given where appropriate.

Male or female candidates should submit in confidence History Form to. G.J. Deskin, Hoggett Bowers plc.

13 Frederick Road. Edgbaston, BIRMINGHAM,

B15 1]D, 021-455 7575, Fax: 021-454 2338, quoting

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

Financial Analysis and Systems Manager

Home Counties

Our client, with revenues of £650 million and 35 operating companies, provides a broad range of goods and services worldwide, and has demonstrated strong profit growth in recent years. A commitment to efficient financial management and information technology are important factors in helping to achieve their objective of being the major force in each of their markets.

A challenging opportunity exists for a young high-flier to join a small Head Office team. Your major responsibilities will be the analysis of all business units' financial and business performances, instigating corrective actions where necessary, in addition to ensuring that efficient systems are in place for operational management and Group reporting purposes, advising on and helping implement improvements. Success will ensure rapid progression within this blue-chip Group.

Probably aged circa 30, you must be a qualified accountant

c £38,000 + Bonus + Car

of high intellect, ideally with operating company controllership experience. You should have good systems development experience and the ability to identify key operating ratios within diverse businesses. Effective communication skills are essential as is the ability to work on a project basis with sector companies and a willingness

Please write enclosing C.V. and daytime phone number quoting Ref. 417 to Barry Oliler, Whitehead Rice Ltd., 43 Welbeck Street, London WIM 7PG. Tel: 01-637 8736.

Whitehead Rice

MANAGEMENT SELECTION

effuk Internal Audit and Consultancy c £28,000 + Benefits + Car

London

Elf UK, a subsidiary of one of the world's leading oil companies is to create a new audit function at its London Head Office.

The appointee to this role will assume responsibility

- * The establishment and development of an effective
- internal audit system. * The co-ordination of joint venture audits.
- The identification of procedural weaknesses and the proposal of subsequent solutions. Representing the company's innerests in operated and non-operated joint venture audits.

The position will involve an element of

travel in the UK and overseas. The individual will report to the Managing

Director and will be expected to contribute to the importance and growth of this function. Future

international career prospects are limited only by the individual's ability and personality. The person specification is tight and applications are

invited from qualified accountants, aged 26-34, with oil industry or joint venture experience (either from within public practice or in-house). Linguistic ability would be ideal but the willingness to learn will suffice and will be encouraged.

For further information, or to apply for this position, please contact Gerard Davies on 01-831 2000 or write to him at Michael Page Finance, 39-41 Parker Street, London WC2B 5LH. (Fax number 01-831 2612).

Michael Page Finance

Young, commercial, ambitious **FINANCE DIRECTOR** London Late 20's/early 30's £35-40,000 + car + generous bonus

As the UK's leading producer of books, magazines and financial documents, St Ives plc has achieved outstanding results since coming to the market in

1985, with 25% compound growth in pre-tax profits and turnover currently in the region of £200 St Ives has an impressive record of developing

outstanding young accountants into successful general managers. They are promoted on merit and, once they have proved their worth, are rewarded accordingly. The current requirement arises due to the promotion of someone who joined St Ives barely a year ago.

The position is as Finance Director (initially Designate) of one of the group's major divisions which derives its turnover primarily from financial printing. Reporting to the division's. Managing Director, the successful candidate will concentrate on two main areas: the interpretation

of financial information for management and the implementation of comprehensive and

sophisticated new computerised systems.

A qualified accountant and in your late twenties or early thirties, you should already have demonstrated your business acumen either directly in industry or commerce or in consultancy, corporate finance or investigations work within a major professional firm.

If this opportunity appeals to you please write, showing how you match our requirements, providing full career details, current salary and day-time telephone number, and quoting reference 3118, to Graham Perkins, Executive Selection Division.

△Touche Ross

52-54 High Holborn, London WCIV 6RL. Telephone: 01-353 7361.

Divi

icco

Financial Controller

Birmingham

Our client is an expanding international shipping company, and part of an established group. Following a recent major restructuring, a Financial Controller is required for the 1990's during which considerable development is planned.

Reporting to the Managing Director and functionally to the Group's Finance Director in London, this appointment will be responsible for the full range of management and financial accounting systems, key tasks initially being the improvement of cash and asset control through the development of those systems. In the longer term the position will contribute to growth strategy and implementation.

c.£30,000 + bonus + car

Candidates must be Chartered or Certified Accountants. ideally aged over 30, with commercial experience in a fast moving organisation and preferably exposure to multiple currency transactions. Excellent communication and manmanagement skills are pre-requisites for success in the post, as are motivation and enthusiasm. There are prospects for a directorship within twelve months.

Please reply in confidence with full career, personal and salary details, quoting reference R189 to Derran Sewell. Ernst & Young Search and Selection, Lowry House, .17 Marble Street, Manchester M2 3AW.

Ernst & Young

Career Stepping Stones

COMPUTER & **OPERATIONAL**

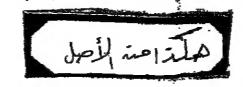
£25-35,000 +mortgage etc

Varied ad hoc investigations and appraisals with a minimum of routine providing exposure at the highest level and an insight into all aspects of our client's substantial worldwide activities - an exceptional and well proven stepping stone for progression within the group.

Our client is one of the largest and most powerful financial groups with diverse businesses offering a wide range of career opportunities. Its London based group audit team is multi-disciplined and provides a vital contribution to the improvement of efficiency and performance by undertaking projects to evaluate and report on financial and operational control risks.

Applicants should be qualified accountants with audit experience, commercial awareness and analytical and communication skills. Promotion within the group has created several openings for those who have qualified within the last 5 years or so. Salary is therefore negotiable according to age and experience and a car will be included for the more senior appointments.

Please write enclosing a full career/salary history and daytime telephone number to David Tod BSc FCA quoting reference D/909/F.



UK FINANCE DIRECTOR

West London

Blenheim Exhibitions is a dynamic and fast-growing Group specialising in the organisation of exhibitions and conferences throughout Europe and the USA. Phenomenal growth, both organic and via acquisition, has placed the Group in a dominant position in the exhibitions market, and a high-powered Finance Director is required for the UK operations.

Based in West London and reporting to the UK Chief Executive, the successful applicant will be responsible for a staff of 20. Responsibilities will include all aspects of UK management reporting, as well as financial and operational controls, systems development and the integration of acquisitions. Of

£40,000 + BONUS + BMW + Options

crucial importance will be the ability to identify the management information needs of this expanding business and to provide directors with relevant and high quality information promptly.

Candidates should be chartered accountants in their thirties, able to demonstrate a track record of significant achievement to date within commerce or industry. They should be hard working, flexible and have a highly developed sense of humour.

Applicants should send a comprehensive CV to: Diana Godwin-Austen at Blenheim House, 137 Blenheim Crescent, London W11 2EQ.

BLENHEIM EXHIBITIONS CROUP PLC

Operations Accounting Controller

West Yorkshire

Our client is a group of companies with a multi-site manufacturing operation enjoying a turnover of c£50m.

At a time of considerable organisational change and development, the group now seeks to recruit an Operations Accounting Controller who will be responsible for the Cost Accounting, Cost Estimating, Accounts Payable and

Reporting to the Financial Director, the successful candidate will be an advisor to senior management on the formulation of strategy, establishing goals and achieving performance in cost management and related accounting

c. £27,000 + car + benefits

policy. The appointee will be a qualified ACMA with extensive financial, management and cost accounting experience, ideally gained in multi-site manufacturing environments and likely to be over 30 years of age.

Technical expertise must be supported by a strong management style with an emphasis on maturity, selfmotivation, persuasiveness and stability.

Please send full personal and career details, including current remuneration and quoting reference F/640/B to Paul Bailey, Ernst & Young Search and Selection, Lawry House, 17 Marble Street, Manchester M2 3AW.

Ernst & Young



A Financial Move With A Future

Various Locations, Salaries To £32,000, Plus Excellent Benefits

There can be few opportunities for financial professionals that match the scope for personal development and career advancement offered now by British Rail.

With a multi-million pound investment programme and clear financial objectives across all areas of the organisation and with milestone developments such as the Channel

Tunnel, the challenges are enormous. To carry British Rail's plans through successfully, a number of key financial opportunities have been identified. The vacancies are for ambitious financial professionals, whether fully qualified or in the process of qualifying, who demonstrate the expertise and capability to make a significant contribution in a rapidly changing environment.

Whether you will be implementing new systems and procedures, running a finance department or taking on full profit responsibility, you can be assured of a challenging career with excellent opportunities for advancement.

In addition, there is a competitive remuneration package, which includes generous leave entitlement, exceptional

can provide you with a first-class challenge.

BR is an equal opportunities employer.

Hoggett Bowers

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There are individual development programmes, and generous assistance is provided to complete (or continue) professional

travel concessions and a range of other benefits. If you have the drive and flexibility to succeed, British Rail

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, M.A. Grant, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852, Fax: 01-734 3738, quoting Ref. H13107/FT.

GROUPFINANCIAL

DIRECTOR

NORTH WEST to £42k (INCLUDING PROFIT SHARE) PLUS SUBSTANTIAL BENEFITS PACKAGE

Our client is a leader in an exciting developing market associated with the motor, industrial and leisure sector. Established for over twenty years it is privately owned, employs 250 staff and has sales of £15 million per annum. There is potential to double the size of the

250 staff and has sales of £15 million per annum. There is potential to double the size of the Group organically over the next five years.

The post is a main board appointment and should be of interest to high calibre accountants who wish to play a significant role in the continued growth and development of a successful and highly ambitious Group.

The main responsibility of this position will involve continuous development of computerised management information systems, input into the strategic policy of the group, provision of financial and management accounts and the management of a department of 10 staff. The position property directly to the Group Chairman.

The position reports directly to the Group Chairman.

Candidates must be well qualified (FCA), of graduate calibre, with an innovative approach to solving business issues. Sound experience of computerised management accounting systems is essential, and experience of European financial practices would be an added bonus. Excellent communication and interpersonal skills linked to a well-developed commercial

cumen, are essential pre-requisites.

An excellent salary and benefits package is available, including profit share, re-location ssistance (where appropriate), an executive car, pension and private health scheme. Intersted candidates should write with full personal, career and salary details to the company's advisers, quoting reference 242/MJS.



Walton Churchill PLC Britannic House, 32 High Street, Northwich, Cheshire, CW9 58L. Telephone: 0606 48438 (24 hrs)

Divisional Accountant

Multi-site Leisure Business North West Home Counties, c £35,000, Car

Yours will be a high profile and influential role within this extremely successful and popular UK-besed service sector Company which has realistic plans to double its £65m annual turnover over the next three years.
You will provide front-line accountancy support to one of the company's four principal Directors and be responsible for the total financial management and business development of one of the Company's major divisions. Ideally aged mid twenties to early thirties with an ACA, you will have already achieved a successful multidiscipline accounting pedigree, dealing with all aspects of a total financial management role, including the preparation and maintenance of consolidated and operating financial statements as well as budgetting, forecasting, investment nts as well as hudgetting fo and acquisitional activities. Alternatively, two years' solid post qualification experience with a blue chip accounting

practice would be acceptable.

A blend of highly developed interpersonal skills combined with entrepreneurial flair is an essential ingredient to ensure that the successful candidate maximises their potential to grow with this position, to the most senior of levels within the Company.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, A.J. Felstead, Hoggett Bowers plc, 34 St. Peter's Street, ST. ALBANS, ALI 3NA. 0727 45677, Fax: 0727 48775, quoting Ref: T12002/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLR, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

BOROUGH TREASURER

c£35,000 up to £42,000 with PRP

Generous package Including car

This is an opportunity to join the Management Team of an organisation that has taken a long hard look at itself and set a new direction. We have established a track record of innovation in our financial affairs, and are seeking to build on that further.

Service managers are looking to the finance function to help them to grasp the challenges that face them in competing with the private sector, and running their operations as a business.

The key qualities that we are looking for are a blend of leadership skills, a breadth of professional financial expertise, and a track record of developing and implementing new solutions. We are developing a performance management culture, and your experience should be such that you can make an immediate impact in the corporate direction of the authority, working with Members and colleagues as part of the top

The package we offer is very attractive. We set our own local pay rates, reward performance through salary and bonuses, offer a free lease car. pay up to £6,000 towards relocation costs, plus a range of other benefits to be expected from an organisation determined to recruit and

A package of further information about the organisation, the job. the challenges and how to apply are available by telephoning our 24 hour answerphone on 0372 744911. Written requests to Graham Petty, Assistant Chief Executive (Policy), Epsom and Ewell Borough Council, Town Hall, the Parade, Epsom, Surrey KT18 5BY.

Closing date for applications will be 27th April 1990.

NANCE MANAGER

New business unit: strategically managing growth

The Manulife Group, the UK subsidiary of a Canadian financial services group with interests worldwide, has an impressive record of recent growth and, committed to continued future expansion, has recently completed a strategic restructuring. A new sales subsidiary with sizeable existing revenue and approximately 900 staff has been created: increased autonomy will allow a greater focus on the unit's growth.

Consequently, an opportunity has arisen for an experienced Financial Manager to play an important role, as part of a close-knit management team, in the unit's future development. Managing a team of 6 staff, and taking overall control for the development of finance and administration systems, there will be considerable liaison with senior sales management: providing accurate information and strategic input to ensure business growth can be effectively channeled.

The successful candidate will have experience of managing a developing finance function, ideally with exposure to complex payroll or credit management issues. Whilst a recognised accounting qualification would be a distinct advantage. interpersonal skills are more important: the confidence and ability to control sales staff is particularly essential.

Please apply directly to Mark Ehrlich at Robert Half. Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R OBR. Telephone 01-836-3545, or evenings on 01-556 3615. Alternatively, fax your details on 01-836 4942.

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FINANCE DIRECTOR DESIGNATE

..... with strong general management bias

North Manchester Age: 30-40

£30-£35.000 exec. car and benefits

Operating in a buoyant FMCG marketplace, our client has a proven history of success and profitability. This privately-owned company, employing 200 people, manufactures a range of specialist products which are sold, branded and own label, through the

Its progressive executive team has been the key to its success and the company is looking to strengthen that team by recruiting a talented, financial professional to help spearhead its drive towards sustained growth, both organically and through acquisition Assuming overall responsibility for the finance function, you will focus your immediate attention on the improvement of management information systems and controls. As well as giving positive direction to your financial team, you will make an essential contribution to the general management of the company, including the direction of the future development of the business.

To undertake this role successfully, you will be a qualified accountant who has already held broad, senior-level responsibility or has the potential to do so. In any event, you will possess well-honed commercial skills, a communicative personality and a zest for total involvement in the future of this company.

Please apply to our Manchester office where your contacts are Audrey Shaw and



Amethysi House, Spring Gardens, Manchester M2 1EA. Tel: 061-834 0618 Fax: 061-832 9123

ASB RECRUITMENT LTD



CITY TREASURER'S DEPARTMENT **GROUP AUDITOR**

(PROBITY/SYSTEMS REVIEW) (Ref. No. 5) PO26 £22,628 - £24,169 per annum (Includes 10% Temporary Recruitment Incentive)

The opportunity has now been taken to reorganise the Audit Division in readiness for the anticipated legislation concerning competition for financial services. It is the Authority's ultimate intention to provide audit services which not only meet the demands of its clients but are sought after by other public service bodies. A qualified accountant (CIPFA or CCAB) you should have at least two years financial expenence at a senior level in the public sector. The ability to undertake and resolve special investigations is essential as is the ability to communicate with, motivate and manage other staff.

Some provision
 Generous relocation package up to £5,500 in approved cases including where apphicable mortgage issistance/equity share scheme
 Materinty/paternity support provisions
 Children subsidies
 Person scheme

Application forms and further particulars are available from the Personnel Officer. 28-31 St Ebbe's Street, Oxford, OX1 1EF. Telephone Oxford 252455, Your call will be neceived by an answerphone service. The Council Offices will be closed from the 19th April to the 17th April Inclusive, the answerphone service will case on Thursday the 12th April at noon. We expect all our employees to have an understanding and commitment to our equal opportunities policies.



WORKING TOWARDS EQUAL OPPORTUNITIES



AUTOMOTIVE DEVELOPMENT CENTRE LTD.

FINANCIAL CONTROLLER

ATTRACTIVE PACKAGE INCLUDING FULLY EXPENSED CAR

THE COMPANY:

ADC is one of Europes foremost automotive design & development

THE CANDIDATE:

The successful candidate will be a qualified accountant with a strong track record in management accounting and experience of sophisticated project costing systems.

THE ROLE:

Reporting directly to the Managing Director the controller will be responsible for the maintenance and development for all financial and management information systems.

Applications in writing with cv should be addressed to: Mr R.A.Barker, Personnel Manger, Automotive Devel Osborn Road, Luton LU1 3HJ

HOTEL FINANCIAL CONTROLLER CARIBBEAN

Exceptional opportunity for a qualified Financial Controller with hotel experience in a newly expanded luxury hotel project on a beautiful, large, English-speaking Caribbean Island. Salary Range - £25,000/£30,000

Please write with full C.V. to: Hotel Properties, Suite 500, Chesham House, 150 Regent Street, LONDON, W1R 5FA.

FINANCIAL CONTROLLER COMPUTER COMPANY

At £15m our clients have doubled their turnover in the last 6 months and look set to continue. Such pace is risky unless the financial management and its systems can

They are looking for a Financial Controller who is qualified, has Director potential, entrepreneurial leanings, some experience of the computer business and can run a tight ship.

West of London location, car and more than competitive

Write initially to Mrs. B. Dickens at Goodman Jones, 29/30 Fitzroy Square, London, W1P 5HH.

FINANCIAL CONTROLLER

HAYES, MIDDLESEX 27-30K + CAR + BENEFITS

We are a medium sized company trading in a perishable product The company forms part of a Major International Group.

Applicants for the position should be a qualified accountant, aged 28-38 with commercial experience and be computer literate, with a

The ciuties will include the day to day financial management, company secretarial duties, enhancement of the Computerised system and preparation of monthly management accounts reporting to the Managing Director, and the holding company

> Write Box A781 Financial Times, One Southwark Bridge, London SE1 9HL

Appointments Advertising

Appears every Wednesday and Thursday. (Friday International Edition only). For further information please call:

01-873 3000 Richard Huggins ext 3460 Stewart Maddock ext 3392 Jennifer Hudson ext 3607 Sarah Gabe ext 3199

FINANCIALTIMES

Help us make the most of our natural resources

CHESTER

The National Grid's pumped storage facilities at Dinorwig and Plestiniog in North Wales are a unique business with a crucial role to play in the maintenance of the nation's electricity supply.

As one of the new competitive Generators, it purchases energy the aply overnight enabling generation within seconds, to cope with sudden surges in demand and at peak times during the day.

Already a key asset, these facilities are becoming a major source of revenue to the National Gnd Company since privatisation. The following Chester based roles will be crucial to the management of this business, offering excellent opportunities to help shape the future development of an important new commercial organisation.

Financial Accountant to £35,000

You will be responsible for preparing statutory accounts. Haising with auditors, handling corporate taxation, preparing monthly accounts, treasury reporting - in fact the full range of financial accounting duties. Chartered or Certified Accounts qualifications are required, along with relevant experience.

Management Accountant to £35,000

You will be closely involved in budgeting for profit and loss tash flow and balance sheets using flexible, zero based or other methods. Other responsibilities will include feasibility studies, responsibility accounting at management level and financial systems development. You should have ACMA qualifications (Vacancy No: 06oB/90).

For both posts we offer an attractive remuneration package which includes executive car and other benefits, consistent with your status, experience and position within the company, including relocation where necessary.

Please send a current CV or telephone 01-620 8824 for an approcation form. These should be sent to: Personnel Officer (Services). National Grid, National Grid House, Sumner Street, London SE1 9JU, to arrive no later than 13th April 1990, quoting the appropriate

Committed to Equal Opportunities.



vacancy number.

Plymouth Health Authority PLYMOUTH

AUDITOR c£20,000+Lease Car

COMPUTER

There is no more exciting time than the present for you to consider a move to the Health Service, particularly with the recent Government White Paper acting as the catalyst to the fundamental changes which are already taking place.

Committed to providing all health care in South West Devon and hospital services for parts of East Commail, the Authority is one of the largest employers in the area with over 7000 staff and a budget As a computer auditor you will undertake project based assignments related to both financial and

IA is sought, nevertheless outstanding technical ability is more important than formal que Prospects for advancement from your middle management position are excellent. Make a healthy career move by contacting Account



SE₁

PENSION FUND CONTROLLER

£15,000-£17,000+Exc. Benefits John Govett and Company Ltd, a leading firm of fund managers, with pension

funds totalling £550 million, now seeks a pension fund controller. The position requires an ability to deal with both clients and fund managers, thus communication skills are of the utmost importance as is the ability to work

The successful candidate will have previous accounts experience in a similar environment and must be able to accept and promote new ideas.



APPLIED POWER TECHNOLOGY U.K. SERVICES LIMITED PART QUALIFIED ACCOUNTANT

KNIGHTSBRIDGE

£18,000-£20,000

This dynamic and diverse holding company based in Knightsbridge have just created a vacancy for a Part Qualified Accountant. You will be overseeing all accounting records and establishing new accounting systems, as well as providing support to the financial controller. For a go-ahead candidate keen to work in a frame work of smaller companies, this opportunity offers outstanding prospects and excellent benefits.



Accountancy Personnel

You don't just count you matter

Hays

Finance Director Designate

c.£45,000+car

We are a leading International Financial Services and Commodities Trading House with offices throughout the world.

Because of substantial growth we are creating the position of Finance Director - Brokerage Division. Based at our London Head Office, he/she will be fully responsible for Financial Management of this major Division with offices in centres worldwide. The successful candidate should be a graduate Chartered Accountant aged 50-55. He/she should possess superior inter-personal and communication skills. City experience an added plus.

This is a high profile position with excellent prospects for career advancement. The position involves regular travel to overseas

Please reply in strictest confidence to: Box No A788, Financial Times, 1 Southwark Bridge, SE1 9HL.

EUROPEAN BUSINESS ANALYST

Central London

c£38,000 plus car

A major plc with substantial worldwide interests now seeks an exceptional business professional to join the head office corporate management team.

The successful candidate will help to develop corporate strategy particularly in Europe, identify acquisition opportunities, assist in negotiations as necessary and review post acquisition performance.

Candidates should be aged between 27 and 34 and should ideally have an MBA and be able to demonstrate an excellent track record with some acquisition experience. Business flair, creativity and excellent communication skills are considered essential as is fluency in at least one European language, particularly French, German or Spanish.

The successful candidate will enjoy a high profile with exposure to the main Board; an attractive remuneration package will be offered which will include a fully expensed car, contributory pension scheme, profit share and share options.

Interested candidates should send a curriculum vitae, including details of current remuneration and a daytime telephone number, in the strictest confidence to:-

Anne Grant (Ref 118) HODGSON IMPEY SEARCH & SELECTION LTD 50 Pall Mall London SW1Y 5JQ



Brighton

c. £29,000 + car and benefits



Our Client is a major. provider of motoring services. Established over 60 years, the group has diversified and now provides a wide range of

services from road rescue, insurances, financial services including a personalised credit card, to travel and holidays and recreational facilities through its country club and leisure park. The company, in particular its wholly owned subsidiary Britannia Rescue, has ambitious business projections that include growth in numbers as well as the range of benefits to present club members.

We are seeking a Group Financial Controller who will make a tremendous contribution towards the future development of the organisation.

Reporting directly to the Group Chief Executive and supported by a professional team, you will be responsible for the day to day running of the accounts department, systems development and the production of budgets and forecasts in conjunction with other department heads.

In addition you will attend board meetings, providing a professional financial presence and advise the Group Chief Executive on all financial matters.

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The Group Financial Controller will also take a lead role in investment. Insurance, underwriting and other associated technical financial matters are also key elements.

To run the group financial function you will need to be an experienced accountant, qualified CA or CCA with at least 4 years post-qualification experience, including management experience in a membership based business, ideally financial services. You will also need to be commercially martire and have a thorough knowledge of computerised accounting

This represents an opportunity to join a busy and expanding organisation in a highly influential and varied role. Please write in confidence quoting reference BM102 to John Cornish, MDS The People Business,

Wessex House, 9-11 Gervis Place,



FINANCE DIRECTOR

FMCG with commercial emphasis

North West Age: 30's

to £35,000 package

+ exec. car and benefits With a turnover of £30m, our client is a highly autonomous core subsidiary of a substantial international pic specialising in food manufacture and distribution. The company manufactures a range of well-known branded goods, its unique logo endorsing quality and reliability, as well as selling "own label" through the major multiples. They also exercise sole UK distribution rights for a range of products imported from the Continent. Future plans predict increasing plant capacity, innovative product extensions and possible acquisitions. extensions and possible acquisitions.

Working closely with the Managing Director, you will head an experienced finance and DP team of 25. Present systems are well-established, but need your constant input and review to guarantee prompt and meaningful reporting. Particular areas for attention and review to guarantee prompt and meaning in reporting. Fauchiar areas for attention include credit control, foreign currency and margin management — the latter reflecting the need to respond quickly to the demands of a fast-moving, competitive and consumer-oriented business. Your fellow Board members will look to you to provide the financial perspective on a broad spectrum of day-to-day and strategic decisions. To be effective, you will be a qualified accountant whose technical expertise is combined with proven man-management skills. A knowledge of the food industry would be an advantage, while a business-minded and commercial approach is



Amethyst House, Spring Gardens, Manchester M2 1EA. Tel: 061-834 0618 Fax. 061-832 9123

Finance Director for major subsidiary of

Hanson PLC

C£37,500+Car+Bonus A major subsidiary company of HANSON PLC, based in the Midlands, is looking for a Finance Director to take full responsibility for the finance and allied functions and to play a major role in the future development of the company.

The candidate will be a Chartered Accountant or equivalent, aged 35/40 who will have had hands on experience in a computerised manufacturing environment. The ability to motivate and work with people is of prime

In addition to a salary of c.£37,500 and a company car, the remuneration package includes bonus and share options together with other benefits. Please write enclosing your CV and daytime telephone number to: Write Box A792, Financial Times, One Southwark Bridge, London SE1 9HL

